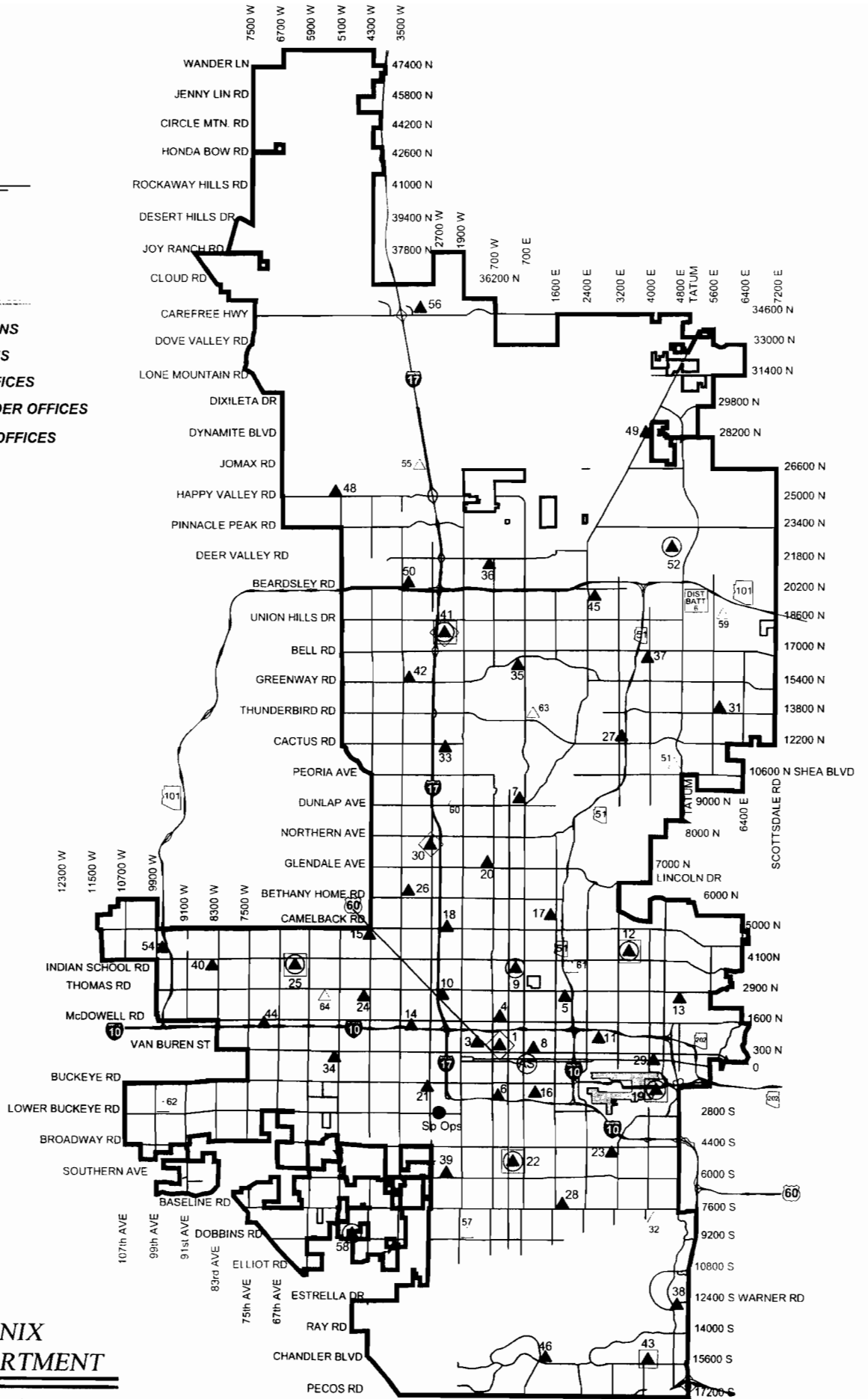




**LEGEND**

- ▲ EXISTING FIRE STATIONS
- FUTURE FIRE STATIONS
- BATTALION CHIEF OFFICES
- BATTALION COMMANDER OFFICES
- ◇ SHIFT COMMANDERS OFFICES



**PHOENIX  
FIRE DEPARTMENT**

**CAPITAL IMPROVEMENT MAP**

## Fire Protection

The \$93.7 million Fire Protection program is funded with 2001 and 2006 bonds, grants and impact fees. The following fire stations are planned for bond funding:

### New Fire Station Construction

- Station 55 at I-17 Freeway and Jomax Road
- Station 57 at 15<sup>th</sup> Avenue and Dobbins Road (opens April 2007)
- Station 59 in Estrella Village
- Station 72 in Desert View Village
- Station 74 in West Ahwatukee Foothills

### New Infill Fire Station Construction

- Station 60 at 19<sup>th</sup> and Dunlap avenues (opens May 2007)
- Station 61 at 16<sup>th</sup> Street and Indian School Road (opens May 2007)
- Station 62 at 99<sup>th</sup> Avenue and Lower Buckeye Road (opens May 2007)

### Land Acquisition for Future New Fire Stations

- Station 64 at 51<sup>st</sup> Avenue and Osborn Road
- Station 63 at Seventh Street and Thunderbird Road

Stations 57 and 62 also are partially funded by impact fees.

The following firefighter training and technology projects also are programmed for bond funding:

- Acquisition of firefighter training technology
- Expansion of Fire Training Academy
- Construction of a Command Training Center
- Construction of a Dispatch and Emergency Operations Center
- Installation of traffic preemption equipment
- Upgrade of the computer-aided dispatch system

Revenue from participating entities will fund their portion of the multi-agency computer-aided dispatch equipment project.

**2006-2011 CAPITAL IMPROVEMENT PROGRAM**

**Fire Protection**  
Capital Improvement Program Summary

<b>Project Summary</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>Total</b>
Communications, Command, and Control System	\$ 7,395,000	\$ 2,595,000	\$ 3,000,000	\$ 2,010,000	\$ 3,000,000	\$ 18,000,000
Fire Training Academy	2,300,000	7,772,490	6,641,910	2,811,600	-	19,526,000
New Fire Station Development	12,621,428	2,043,580	5,048,640	11,395,920	7,938,010	39,047,578
Operations Center	-	-	-	3,790,000	8,118,000	11,908,000
Opticom System	4,390,000	-	-	-	-	4,390,000
Percent for Art	422,006	88,930	109,450	95,480	140,990	856,856
<b>Total</b>	<b>\$ 27,128,434</b>	<b>\$ 12,500,000</b>	<b>\$ 14,800,000</b>	<b>\$ 20,103,000</b>	<b>\$ 19,197,000</b>	<b>\$ 93,728,434</b>
<b>Source of Funds</b>						
<u>Bond Funds</u>						
2006 Bonds	\$ 6,905,000	\$ 12,500,000	\$ 14,800,000	\$ 20,103,000	\$ 19,197,000	\$ 73,505,000
2001 Bonds	15,209,590	-	-	-	-	15,209,590
<b>Total Bond Funds</b>	<b>\$ 22,114,590</b>	<b>\$ 12,500,000</b>	<b>\$ 14,800,000</b>	<b>\$ 20,103,000</b>	<b>\$ 19,197,000</b>	<b>\$ 88,714,590</b>
<u>Other Financing</u>						
Capital Grants	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
Impact Fees	2,013,844	-	-	-	-	2,013,844
<b>Total Other Financing</b>	<b>\$ 5,013,844</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,013,844</b>
<b>Total Sources of Funds</b>	<b>\$ 27,128,434</b>	<b>\$ 12,500,000</b>	<b>\$ 14,800,000</b>	<b>\$ 20,103,000</b>	<b>\$ 19,197,000</b>	<b>\$ 93,728,434</b>

**City of Phoenix, Arizona**  
**2006-2011 Capital Improvement Program**  
**Fire Protection**

<b>Project No.</b>	<b>Project Title</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>Total</b>
<b>FD57150003</b>	<b>CAD EQUIPMENT</b>						
				<b>Function: Communications, Command, and Control System</b>		<b>District: Citywide</b>	
	Upgrade the multi-jurisdictional Computer-Aided Dispatch system.						
	Equipment or Other	3,000,000	-	-	-	-	3,000,000
	<b>Project Total</b>	<b>\$3,000,000</b>	-	-	-	-	<b>\$3,000,000</b>
	CAD Equip	3,000,000	-	-	-	-	3,000,000
	<b>Funding Total</b>	<b>\$3,000,000</b>	-	-	-	-	<b>\$3,000,000</b>
<b>FD57150005</b>	<b>FIRE COMMUNICATIONS SYSTEM ENHANCEMENT</b>						
				<b>Function: Communications, Command, and Control System</b>		<b>District: Citywide</b>	
	Acquire equipment to upgrade the fire communications system.						
	Equipment or Other	4,395,000	2,595,000	3,000,000	2,010,000	3,000,000	15,000,000
	<b>Project Total</b>	<b>\$4,395,000</b>	<b>\$2,595,000</b>	<b>\$3,000,000</b>	<b>\$2,010,000</b>	<b>\$3,000,000</b>	<b>\$15,000,000</b>
	2006 Police, Fire, and Homeland Security Bonds	4,395,000	2,595,000	3,000,000	2,010,000	3,000,000	15,000,000
	<b>Funding Total</b>	<b>\$4,395,000</b>	<b>\$2,595,000</b>	<b>\$3,000,000</b>	<b>\$2,010,000</b>	<b>\$3,000,000</b>	<b>\$15,000,000</b>
<b>FD57120005</b>	<b>FIREFIGHTER TRAINING TECHNOLOGY</b>						
				<b>Function: Fire Training Academy</b>		<b>District: Citywide</b>	
	Acquire technology to improve firefighter training.						
	Equipment or Other	800,000	-	-	-	-	800,000
	<b>Project Total</b>	<b>\$800,000</b>	-	-	-	-	<b>\$800,000</b>
	2001 Police, Fire & City Computer Bonds	800,000	-	-	-	-	800,000
	<b>Funding Total</b>	<b>\$800,000</b>	-	-	-	-	<b>\$800,000</b>
<b>FD57120006</b>	<b>FIRE TRAINING ACADEMY</b>						
				<b>Function: Fire Training Academy</b>		<b>District: 7</b>	
	Design and construct Fire Training Academy.						
	Estimated full-year ongoing operating costs: \$221,000						
	Design	-	3,812,490	-	-	-	3,812,490
	Construction	-	-	6,641,910	2,811,600	-	9,453,510
	<b>Project Total</b>	-	<b>\$3,812,490</b>	<b>\$6,641,910</b>	<b>\$2,811,600</b>	-	<b>\$13,266,000</b>
	2006 Police, Fire, and Homeland Security Bonds	-	3,812,490	6,641,910	2,811,600	-	13,266,000
	<b>Funding Total</b>	-	<b>\$3,812,490</b>	<b>\$6,641,910</b>	<b>\$2,811,600</b>	-	<b>\$13,266,000</b>
<b>FD57120007</b>	<b>COMMAND TRAINING CENTER</b>						
				<b>Function: Fire Training Academy</b>		<b>District: Citywide</b>	
	Acquire land and construct Command Training Center.						
	Estimated full-year ongoing operating costs: \$92,000						
	Land Acquisition	1,500,000	-	-	-	-	1,500,000
	Design	-	990,000	-	-	-	990,000
	Construction	-	2,970,000	-	-	-	2,970,000
	<b>Project Total</b>	<b>\$1,500,000</b>	<b>\$3,960,000</b>	-	-	-	<b>\$5,460,000</b>
	2006 Police, Fire, and Homeland Security Bonds	1,500,000	3,960,000	-	-	-	5,460,000
	<b>Funding Total</b>	<b>\$1,500,000</b>	<b>\$3,960,000</b>	-	-	-	<b>\$5,460,000</b>

**City of Phoenix, Arizona**  
**2006-2011 Capital Improvement Program**  
**Fire Protection**

<b>Project No.</b>	<b>Project Title</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>Total</b>
<b>FD57100011</b>	<b>STATION 62 - 99TH AVENUE AND LOWER BUCKEYE ROAD</b>						
	<b>Function: New Fire Station Development</b>						
	<b>District: 4</b>						
	Construct and equip new Fire Station 62 at 99th Avenue and Lower Buckeye Road.						
	Estimated full-year ongoing operating costs: \$3,385,000						
	Equipment or Other	150,000	-	-	-	-	150,000
	Construction	2,933,844	-	-	-	-	2,933,844
	<b>Project Total</b>	<b>\$3,083,844</b>	-	-	-	-	<b>\$3,083,844</b>
	Impact Fee - Laveen, Fire	2,013,844	-	-	-	-	2,013,844
	2001 Fire Facilities & Equipment Bonds	1,070,000	-	-	-	-	1,070,000
	<b>Funding Total</b>	<b>\$3,083,844</b>	-	-	-	-	<b>\$3,083,844</b>
<b>FD57100012</b>	<b>STATION 60 AT 19TH AVE AND DUNLAP (INFILL)</b>						
	<b>Function: New Fire Station Development</b>						
	<b>District: 3</b>						
	Design, construct and equip new infill Fire Station 60 in the area of 19th Avenue and Dunlap.						
	Estimated full-year ongoing operating costs: \$3,400,000						
	Equipment or Other	130,000	-	-	-	-	130,000
	Design	200,000	-	-	-	-	200,000
	Construction	3,160,000	-	-	-	-	3,160,000
	<b>Project Total</b>	<b>\$3,490,000</b>	-	-	-	-	<b>\$3,490,000</b>
	2001 Fire Facilities & Equipment Bonds	3,490,000	-	-	-	-	3,490,000
	<b>Funding Total</b>	<b>\$3,490,000</b>	-	-	-	-	<b>\$3,490,000</b>
<b>FD57100013</b>	<b>STATION 57 AT 15TH AVE AND DOBBINS</b>						
	<b>Function: New Fire Station Development</b>						
	<b>District: 7</b>						
	Construct and equip new Fire Station 57 in the area of 15th Avenue and Dobbins Road.						
	Estimated full-year ongoing operating costs: \$1,400,000						
	Equipment or Other	200,000	-	-	-	-	200,000
	Construction	500,000	-	-	-	-	500,000
	<b>Project Total</b>	<b>\$700,000</b>	-	-	-	-	<b>\$700,000</b>
	2001 Fire Facilities & Equipment Bonds	700,000	-	-	-	-	700,000
	<b>Funding Total</b>	<b>\$700,000</b>	-	-	-	-	<b>\$700,000</b>
<b>FD57100014</b>	<b>STATION 61 - 16TH STREET AND INDIAN SCHOOL (INFILL)</b>						
	<b>Function: New Fire Station Development</b>						
	<b>District: 6</b>						
	Construct and equip new infill Fire Station 61 in the area of 16th Street and Indian School Road.						
	Estimated full-year ongoing operating costs: \$1,050,000						
	Equipment or Other	50,000	-	-	-	-	50,000
	Construction	3,500,000	-	-	-	-	3,500,000
	<b>Project Total</b>	<b>\$3,550,000</b>	-	-	-	-	<b>\$3,550,000</b>
	2001 Fire Facilities & Equipment Bonds	3,550,000	-	-	-	-	3,550,000
	<b>Funding Total</b>	<b>\$3,550,000</b>	-	-	-	-	<b>\$3,550,000</b>
<b>FD57100015</b>	<b>FIRE STATION 64 - 51ST AVENUE AND OSBORN</b>						
	<b>Function: New Fire Station Development</b>						
	<b>District: 5</b>						
	Acquire land for Fire Station 64 in the area of 51st Avenue and Osborn Road.						
	Land Acquisition	600,000	-	-	-	-	600,000
	<b>Project Total</b>	<b>\$600,000</b>	-	-	-	-	<b>\$600,000</b>
	2001 Fire Facilities & Equipment Bonds	600,000	-	-	-	-	600,000
	<b>Funding Total</b>	<b>\$600,000</b>	-	-	-	-	<b>\$600,000</b>
<b>FD57100016</b>	<b>FIRE STATION 55 AT I-17 FREEWAY AND JOMAX</b>						
	<b>Function: New Fire Station Development</b>						
	<b>District: 2</b>						
	Acquire land for new Fire Station 55 in the area of I-17 Freeway and Jomax Road.						
	Land Acquisition	600,000	-	-	-	-	600,000
	<b>Project Total</b>	<b>\$600,000</b>	-	-	-	-	<b>\$600,000</b>
	2001 Fire Facilities & Equipment Bonds	600,000	-	-	-	-	600,000
	<b>Funding Total</b>	<b>\$600,000</b>	-	-	-	-	<b>\$600,000</b>

**City of Phoenix, Arizona**  
**2006-2011 Capital Improvement Program**  
**Fire Protection**

<b>Project No.</b>	<b>Project Title</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>Total</b>
<b>FD57100017</b>	<b>FIRE STATION 63 AT 7TH STREET AND THUNDERBIRD</b>						
				<b>Function: New Fire Station Development</b>		<b>District: 3</b>	
	Acquire land for new Fire Station 63 in the area of 7th Street and Thunderbird Road.						
	Land Acquisition	597,584	-	-	-	-	597,584
	<b>Project Total</b>	<b>\$597,584</b>	-	-	-	-	<b>\$597,584</b>
	2001 Fire Facilities & Equipment Bonds	597,584	-	-	-	-	597,584
	<b>Funding Total</b>	<b>\$597,584</b>	-	-	-	-	<b>\$597,584</b>
<b>FD57100019</b>	<b>FIRE STATION 72 AT NORTH DESERT VIEW VILLAGE</b>						
				<b>Function: New Fire Station Development</b>		<b>District: 2</b>	
	Acquire land, design, construct and equip Fire Station 72 at North Desert View Village. Estimated full-year ongoing operating costs: \$1,750,000						
	Land Acquisition	-	1,012,000	-	-	-	1,012,000
	Equipment or Other	-	-	855,000	-	-	855,000
	Design	-	1,031,580	-	-	-	1,031,580
	Construction	-	-	2,508,660	-	-	2,508,660
	<b>Project Total</b>	-	<b>\$2,043,580</b>	<b>\$3,363,660</b>	-	-	<b>\$5,407,240</b>
	2006 Police, Fire, and Homeland Security Bonds	-	2,043,580	3,363,660	-	-	5,407,240
	<b>Funding Total</b>	-	<b>\$2,043,580</b>	<b>\$3,363,660</b>	-	-	<b>\$5,407,240</b>
<b>FD57100020</b>	<b>FIRE STATION 74 AT WEST AHWATUKEE FOOTHILLS</b>						
				<b>Function: New Fire Station Development</b>		<b>District: 6</b>	
	Acquire land, design, construct and equip Fire Station 74 at West Ahwatukee Foothills.						
	Land Acquisition	-	-	-	2,035,000	-	2,035,000
	Equipment or Other	-	-	-	-	694,000	694,000
	Design	-	-	-	1,083,060	-	1,083,060
	Construction	-	-	-	-	2,842,290	2,842,290
	<b>Project Total</b>	-	-	-	<b>\$3,118,060</b>	<b>\$3,536,290</b>	<b>\$6,654,350</b>
	2006 Police, Fire, and Homeland Security Bonds	-	-	-	3,118,060	3,536,290	6,654,350
	<b>Funding Total</b>	-	-	-	<b>\$3,118,060</b>	<b>\$3,536,290</b>	<b>\$6,654,350</b>
<b>FD57100021</b>	<b>FIRE STATION 55 AT DEER VALLEY ROAD AND NORTH GATEWAY</b>						
				<b>Function: New Fire Station Development</b>		<b>District: 1 &amp; 2</b>	
	Design, construct and equip Fire Station 55 at Deer Valley Road and North Gateway. Estimated full-year ongoing operating costs: \$2,554,000						
	Equipment or Other	-	-	-	930,000	-	930,000
	Design	-	-	1,684,980	-	-	1,684,980
	Construction	-	-	-	4,421,340	-	4,421,340
	<b>Project Total</b>	-	-	<b>\$1,684,980</b>	<b>\$5,351,340</b>	-	<b>\$7,036,320</b>
	2006 Police, Fire, and Homeland Security Bonds	-	-	1,684,980	5,351,340	-	7,036,320
	<b>Funding Total</b>	-	-	<b>\$1,684,980</b>	<b>\$5,351,340</b>	-	<b>\$7,036,320</b>

**City of Phoenix, Arizona**  
**2006-2011 Capital Improvement Program**  
**Fire Protection**

<b>Project No.</b>	<b>Project Title</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>Total</b>
<b>FD57100022</b>	<b>FIRE STATION 59 AT ESTRELLA VILLAGE</b>						
	Function: New Fire Station Development						
	District: 7						
	Acquire land, design, construct and equip Fire Station 59 at Estrella Village.						
	Land Acquisition	-	-	-	1,790,000	-	1,790,000
	Equipment or Other	-	-	-	-	1,404,000	1,404,000
	Design	-	-	-	1,136,520	-	1,136,520
	Construction	-	-	-	-	2,997,720	2,997,720
	<b>Project Total</b>	-	-	-	<b>\$2,926,520</b>	<b>\$4,401,720</b>	<b>\$7,328,240</b>
	2006 Police, Fire, and Homeland Security Bonds	-	-	-	2,926,520	4,401,720	7,328,240
	<b>Funding Total</b>	-	-	-	<b>\$2,926,520</b>	<b>\$4,401,720</b>	<b>\$7,328,240</b>
<b>FD57140004</b>	<b>DISPATCH AND EMERGENCY OPERATIONS CENTER</b>						
	Function: Operations Center						
	District: Citywide						
	Acquire land, design and construct Dispatch and Emergency Operations Center.						
	Land Acquisition	-	-	-	2,800,000	-	2,800,000
	Design	-	-	-	-	1,955,250	1,955,250
	Construction	-	-	-	-	5,172,750	5,172,750
	<b>Project Total</b>	-	-	-	<b>\$2,800,000</b>	<b>\$7,128,000</b>	<b>\$9,928,000</b>
	2006 Police, Fire, and Homeland Security Bonds	-	-	-	2,800,000	7,128,000	9,928,000
	<b>Funding Total</b>	-	-	-	<b>\$2,800,000</b>	<b>\$7,128,000</b>	<b>\$9,928,000</b>
<b>FD57140005</b>	<b>EMERGENCY OPERATIONS CENTER</b>						
	Function: Operations Center						
	District: Citywide						
	Construct Emergency Operations Center.						
	Construction	-	-	-	990,000	990,000	1,980,000
	<b>Project Total</b>	-	-	-	<b>\$990,000</b>	<b>\$990,000</b>	<b>\$1,980,000</b>
	2006 Police, Fire, and Homeland Security Bonds	-	-	-	990,000	990,000	1,980,000
	<b>Funding Total</b>	-	-	-	<b>\$990,000</b>	<b>\$990,000</b>	<b>\$1,980,000</b>
<b>FD57160002</b>	<b>FIREFIGHTER SAFETY</b>						
	Function: Opticom System						
	District: Citywide						
	Acquire equipment to improve firefighter safety.						
	Equipment or Other	1,500,000	-	-	-	-	1,500,000
	<b>Project Total</b>	<b>\$1,500,000</b>	-	-	-	-	<b>\$1,500,000</b>
	2001 Police, Fire & City Computer Bonds	1,500,000	-	-	-	-	1,500,000
	<b>Funding Total</b>	<b>\$1,500,000</b>	-	-	-	-	<b>\$1,500,000</b>
<b>FD57160003</b>	<b>TRAFFIC PREEMPTION</b>						
	Function: Opticom System						
	District: Citywide						
	Install traffic signal preemption equipment to facilitate rapid emergency vehicle response.						
	Estimated full-year ongoing operating costs: \$2,022,000						
	Equipment or Other	1,890,000	-	-	-	-	1,890,000
	<b>Project Total</b>	<b>\$1,890,000</b>	-	-	-	-	<b>\$1,890,000</b>
	2001 Police, Fire & City Computer Bonds	1,890,000	-	-	-	-	1,890,000
	<b>Funding Total</b>	<b>\$1,890,000</b>	-	-	-	-	<b>\$1,890,000</b>
<b>FD57160004</b>	<b>TRAFFIC PREEMPTION-2006 BOND PROGRAM</b>						
	Function: Opticom System						
	District: Citywide						
	Install traffic signal preemption equipment to facilitate rapid emergency vehicle response.						
	Equipment or Other	1,000,000	-	-	-	-	1,000,000
	<b>Project Total</b>	<b>\$1,000,000</b>	-	-	-	-	<b>\$1,000,000</b>
	2006 Technology Bonds	1,000,000	-	-	-	-	1,000,000
	<b>Funding Total</b>	<b>\$1,000,000</b>	-	-	-	-	<b>\$1,000,000</b>

**City of Phoenix, Arizona**  
**2006-2011 Capital Improvement Program**  
**Fire Protection**

<b>Project No.</b>	<b>Project Title</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09</b>	<b>2009-10</b>	<b>2010-11</b>	<b>Total</b>
<b>AR57000001</b>	<b>FIRE PROTECTION - PERCENT FOR ART</b>						
	Acquire artwork for Fire Protection 2001 Bond projects.						
	Equipment or Other	97,706	-	-	-	-	97,706
	Construction	10,000	88,930	109,450	95,480	140,990	444,850
	<b>Project Total</b>	<b>\$107,706</b>	<b>\$88,930</b>	<b>\$109,450</b>	<b>\$95,480</b>	<b>\$140,990</b>	<b>\$542,556</b>
	2006 Police, Fire, and Homeland Security Bonds	10,000	88,930	109,450	95,480	140,990	444,850
	2001 Fire Facilities & Equipment Bonds	97,706	-	-	-	-	97,706
	<b>Funding Total</b>	<b>\$107,706</b>	<b>\$88,930</b>	<b>\$109,450</b>	<b>\$95,480</b>	<b>\$140,990</b>	<b>\$542,556</b>
<b>AR57000002</b>	<b>FIREFIGHTERS MEMORIAL - PERCENT FOR ART</b>						
	Research and develop a memorial for public safety workers who died in the line of duty.						
	Equipment or Other	158,300	-	-	-	-	158,300
	<b>Project Total</b>	<b>\$158,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$158,300</b>
	2001 Fire Facilities & Equipment Bonds	158,300	-	-	-	-	158,300
	<b>Funding Total</b>	<b>\$158,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$158,300</b>
<b>AR57000005</b>	<b>FIRE STATION 32 - PERCENT FOR ART</b>						
	Design and implement artwork for Fire Station 32.						
	Construction	78,000	-	-	-	-	78,000
	<b>Project Total</b>	<b>\$78,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$78,000</b>
	2001 Fire Facilities & Equipment Bonds	78,000	-	-	-	-	78,000
	<b>Funding Total</b>	<b>\$78,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$78,000</b>
<b>AR57000006</b>	<b>FIRE STATION 56 - PERCENT FOR ART</b>						
	Implement artwork for Fire Station 56.						
	Construction	78,000	-	-	-	-	78,000
	<b>Project Total</b>	<b>\$78,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$78,000</b>
	2001 Fire Facilities & Equipment Bonds	78,000	-	-	-	-	78,000
	<b>Funding Total</b>	<b>\$78,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$78,000</b>