
CITY COUNCIL REPORT

POLICY AGENDA

TO: Ed Zuercher
City Manager

AGENDA DATE: May 17, 2016

FROM: Jeff Barton
Budget and Research Director

ITEM:7

SUBJECT: APPROVAL OF 2016-17 BUDGET

Staff recommends approval of the 2016-17 City Manager's Proposed Budget, which includes:

1. The elimination of over 119 vacant positions and other administrative savings actions totaling approximately \$11.1 million.
2. A \$0.35 increase to the secondary property tax rate to generate approximately \$37 million needed to address ongoing debt service payments allowing the use of the General Fund surplus for other uses as described.
3. No service reductions and some General Fund (GF) additions for critical public safety enhancements; the first two-years of an agreement to fully restore employee compensation over the next three fiscal years; partial restoration of prior cuts and expanded services; Additional Support for Youth and Veterans; as well as non-General Fund additions for important community services in Transit, Parks, Planning and Development, Sanitation and Street Transportation.
4. Hiring of 145 Police Officers and 36 Firefighters, increasing the City's sworn Police and Fire forces, even while balancing the Public Safety Funds as called for in the Council-adopted multi-year plan.

THE ISSUE

Staff presented the Trial Budget to the Mayor and City Council on March 22, 2016. For the first time ever, the Trial Budget included five options to balance the GF Budget. These options included:

1. Floating the secondary property tax rate by up to \$0.35 to preserve GF services and to partially restore employee compensation
2. Identifying other revenue sources to maintain the current property tax rate and to partially restore employee compensation
3. Using the GF surplus to maintain the current property tax rate for two years
4. Using the GF surplus to maintain the current property tax rate for one year and to partially restore employee compensation

5. Reducing GF programs and services by \$37 million to maintain the current property tax rate and to partially restore employee compensation

General Fund Trial Budget Additions: Over the course of the last few months and as part of the Trial Budget, City Staff and Council have discussed several key areas that must be addressed in the 2016-17 budget. These issues included debt service and property tax; critical public safety needs; employee compensation; and community needs for increased service. As part of the Trial Budget, the City Manager recommended increasing the secondary property tax rate by \$0.35 and using the \$60 million GF surplus to address the following areas:

- Public Safety Enhancement: Additional funding for a multi-year plan to implement a body camera program; one-time funding needed to replace the obsolete Emergency Transportation System (ETS) billing system with an electronic billing and records system known as Electronic Patient Care Records (ePCR); funding to finance the repair and replacement of the road and obsolete radio tower at North Mountain; and funding for a Police psychologist for an Employee Assistance and Wellness program. Based on ongoing and continued discussions with Police and City Prosecutor staff, the proposed budget now reflects that the body camera program will be implemented over four to five years instead of three. This provides staff with an opportunity to fully develop internal policies and procedures in advance of adding more cameras. All efforts will be made to implement the program in 4 years if possible. *Clarification regarding Fire's ePCR: Next year major insurance carriers, including Medicare and Medicaid, will begin withholding payment and charging providers for not having an electronic billing system. While currently ambulance providers do not face penalties for non-compliance, should this trend shift as speculated within the fire service industry, any possible imposed fines could result in lost revenue to the General Fund.*
- Partial Restoration of Employee Concessions: The Trial Budget included partial employee compensation restoration over the next two fiscal years totaling 2.6%. However, we now have signed tentative agreements with our five city labor unions. This is a significant milestone and demonstrates a strong desire by all parties to reach an agreement. The agreements include full restoration over the next 3 years totaling 4.2%. The tentative agreements reflect restoration of 1.9% in FY 2016-17; 1.0% in 2017-18; and 1.3% in 2018-19. Specific restorations by year are still being addressed with the unions. The 2016-17 Proposed Budget reflects the funding needed to address the first two years of the three-year labor contracts totaling \$50 million. City Council is expected to take action on the labor contracts on May 17.
- Partial Restoration of Prior Cuts and Expanded Services: Increased funding for electronic media for the library; partial restoration of blight maintenance in the Right-of-Way; partial restoration of arts grants; enhanced air quality monitoring by restoring a position that was previously eliminated.
- Additional Support for Youth and Veterans: Additional funding for the operating costs associated with the Chavez Park expansion; additional programming for disengaged youth in areas without a community center; funding needed to further address chronic veteran's homelessness; and funding to initiate a Veteran's Entrepreneurship Program.

Public Involvement and Feedback: Following the Trial Budget presentation, fifteen community budget hearings were held throughout the City in all Council districts to present the Trial Budget and gather feedback from the public. Two new locations were used this year: Pilgrim Rest Baptist Church in a citywide forum hosted by Mayor Stanton, and Country Place Elementary School in southwest Phoenix hosted by Councilman Nowakowski. Additionally, citywide hearings were held for Spanish-language speakers and youth.

Attendance at budget hearings and comments on the budget through other channels was strong. In all, approximately 350 (unduplicated) individuals spoke at the hearings and approximately 200 comments were received via e-mail as of May 3. Comments overwhelmingly supported existing City services, with most indicating a desire to increase service levels in many areas as resources become available.

Public comments at the budget hearings mostly focused on the following topics:

- Restoring employee concessions
- Hiring of Police Officers and Firefighters
- Increased library access and expanded hours
- Increasing youth programs and access to technology
- Funding for arts and public art maintenance
- Increased funding for homelessness
- Increased funding for street maintenance and repair
- Increased funding for community centers and senior programs
- Options for addressing voter registration challenges

Of the 350 individual speakers who attended the budget hearings at least 106 stated that they “supported either a property tax increase or some other revenue increase to balance the budget”. Several speakers advocated that if Option 5 were selected that cuts to arts and cultural facilities, seniors, homeless services, public safety, and youth were unacceptable. Not all of the 350 speakers specified which budget option they supported. Of those who did (109), the results were as follows:

Budget Option	# of supporters	% of total
Option 1	92	84.0%
Option 2	14	13.0%
Option 3	0	0%
Option 4	0	0%
Option 5	3	3.0%
Total	109	100%

Of the 200 comments received via email, 182 or approximately 91% were to express support for increased or expanded library service. The remaining comments expressed support for option 1 or other tax increases (5); support for employee restoration (2); and increased public safety funding (2). The rest of the email comments expressed support for other items such as seniors, arts, homelessness, and parks and youth services.

The public can access the written minutes and video recordings of completed budget hearings, including speaker comments and questions at phoenix.gov/budget.

Proposed Changes to the Trial Budget: Community input at budget hearings is a critical component of the City's Trial Budget process. Each year the City Manager's Proposed Budget is developed based on the feedback and input obtained during the community budget hearings. The feedback received this year and discussed earlier in this report focused on employee compensation, public safety, library services, youth programming, and arts funding. The City Manager's Proposed Budget includes additional funding to address these areas where possible.

These additions were made possible due to a reduction in the estimated financing costs of the North Mountain Road and Radio Tower Project. Because of the City's high Bond Rating and our ability to leverage this project with other projects, the annual costs have been reduced by approximately \$285,000. Using these savings, the City Manager's Proposed Budget reflects the following additions:

- Additional Library Funding for Children and Teen Programming: Add \$50,000 to engage youth in educational activities by providing programming at branches in high-need areas throughout the city. Programs would include computer coding, STEAM activities, resume building, and job readiness training.
- Additional Funding for Parks Disengaged Youth Programming: Increase funding originally proposed in the Trial Budget by \$50,000 to further enhance programming for youth in high-need areas without recreation facilities.
- Arts Grants and Arts Maintenance: Restore funding originally proposed for arts grants by an additional \$10,000. This provides for a total increase of \$60,000 for arts grants and restores arts grants funding to approximately 94% of the peak level of General Fund support. Additionally the proposed budget adds \$25,000 to assist with the maintenance of the City's extensive public art collection in the community.
- Additional Funding for Homelessness: Restore funding for Central Arizona Shelter Service (CASS) by \$25,000. This restores General Fund support of CASS to approximately 89% of peak levels. This will result in an increase in the overall quality of case management services to clients served on the Human Services Campus.
- Laveen/Estrella Loop 202 Economic Development Program Manager: Add a position to target specific high-wage sectors, such as Advanced Manufacturing and Advanced Business Services, for development along the future Loop 202 Laveen and Estrella Villages. The position will be focused on attracting quality, high-wage, manufacturing and export-oriented development to the area in advance of, and in concurrence with, the new Loop 202, spanning from the I-10 in west Phoenix south to the area just south of Baseline Road, along the north/south alignment in west Phoenix.

Although other community needs are not able to be addressed in this budget due to lack of available funding, the City will continue to examine how these requests, such as concerns about voting access, from residents may be addressed in the future. A high

level summary of the City Manager's Proposed Budget can be found in [Attachment A](#). Additional detail on the proposed additions can be found in [Attachment B](#).

Non-General Fund Additions: Significant services to the City are provided through non-General Fund resources. There are Special Revenue funds like voter-approved Public Safety and Transit taxes, and Enterprise Funds like Aviation and Solid Waste. The City Manager's Proposed Budget also includes the following critical non-General Fund service additions, which are described in more detail in [Attachment C](#):

- Development Services Fund: In order to meet the needs of expected increases in development activity, Planning and Development proposes to add eight new positions to support the increased demand for development services.
- Phoenix Parks and Preserves Initiative Fund (PPPI): The PPPI fund includes proposed additions to operate and maintain the new facilities at Lindo Park and the dog park at Esteban Park.
- Solid Waste: Solid Waste proposes to add fifteen positions and equipment needed to support the Curbside Green Organics, Diversion and Illegal Dumping programs.
- TRANSIT 2050: Increase bus service in the City of Phoenix as a result of funding from the Phoenix Transportation 2050 Plan. The service increases include progressively longer hours of bus operations seven days a week for all routes.

OTHER INFORMATION

General Fund: As reflected in the five-year forecast, rising pension costs are expected to continue to place significant pressure on the General Fund Budget. The growth in City of Phoenix Employee Retirement System (COPERS) costs is tied to recent actuarial changes that changed previous assumptions related to mortality rates, plan earnings and payroll growth. However the pension reform measures enacted by the City Council and approved by Phoenix voters mean these short-term increases are anticipated to slow over time and will result in savings of approximately \$1.1 billion over the next two decades. Like COPERS, the costs of sworn Police and Fire pensions are also expected to increase over the next few years due to actuarial changes, pending court challenges and system funding issues. However proposed state Public Safety Personnel Retirement System (PSPRS) reforms are expected to reduce contribution rates in the future and save the system billions of dollars over the next two decades.

The forecast presented by staff also discussed other potential budget challenges the City may face over the next few years including potential actions by the state that could reduce ongoing City revenue and/or increase ongoing City costs. The five-year forecast provides City Council and staff time to develop prudent and reasonable fiscal policies to address these challenges in advance.

The proposed balanced 2016-17 General Fund budget is \$1,222,208,000. This is a 5.7 percent increase from the adopted 2015-16 General Fund budget of \$1,156,540,000. Projected General Fund revenue in 2016-17 is estimated to be \$1.102 billion, an annual increase of 3.1 percent over the revised current year estimate. This reflects continued City and State sales tax growth based on projections from the University of Arizona,

increased income tax collections and continued growth in vehicle license tax revenue. Including revenue along with the estimated beginning fund balance of approximately \$102 million, and fund transfers and recoveries estimated at \$18 million, total 2016-17 General Fund resources are estimated to be \$1.222 billion.

All Funds: For all funds, which include General, Enterprise and Special Revenue Funds such as grants, and all debt service and pay-as-you-go capital costs, the proposed 2016-17 budget amount is \$3,956,983,000. This is a 6.9 percent increase from the adopted 2015-16 budget of \$3,702,298,000 for all funds and largely reflects the carryover of unspent capital improvement project (CIP) funding.

Extensive budget detail for all City funds is provided in several schedules in **Attachment D** to this report. The various budget schedules include:

- Resources and expenditures by fund for 2014-15 actual, 2015-16 estimate, and 2016-17 proposed budget
- Proposed revenues for all City funds by major source
- Proposed expenditures by department, including fund source
- Proposed debt service by program, source of funds, and expense type
- Preliminary pay-as-you-go 2016-17 Capital Improvement Program budget
- Proposed interfund transfers
- Proposed full-time equivalent (FTE) positions by department
- Preliminary 2016-17 Capital Improvement Program resources and expenditures by capital fund, program, and fund source
- Summary of proposed property tax levy and rate information

BUDGET ADOPTION NEXT STEPS

Following the Council's budget action on May 17, both the City Charter and State Law require subsequent public notification, advertising, and legal City Council actions. The May 17 Council action provides staff with sufficient time to prepare the required legal publications for the following actions:

- June 1, 2016 Formal meeting: public hearing, adoption of tentative budget ordinances and five-year capital improvement program resolution
- June 15, 2016 Formal meeting: 2nd public hearing and adoption of formal budget ordinances
- July 1, 2016 Formal meeting: adoption of property tax levy ordinance

RECOMMENDATION

Staff recommends approval of the 2016-17 City Manager's Proposed Budget, which provides a balanced budget, improves City services, and advances the hiring of police officers and firefighters.

ATTACHMENTS

Attachment A- City Manager's Proposed Budget Summary

Attachment B- General Fund Additions

Attachment C- Non-General Fund Additions

Attachment D- Various Budget Schedules

ATTACHMENT A

CITY MANAGER'S PROPOSED BUDGET (Trial Budget Option 1)

- Property Tax Revenues Increased to Close Debt Service Gap
- Public Safety Enhancements
- 4.2% Employee Compensation Restoration Over 3 Years (2.9% in Set Aside)
- Other Service Restorations and Additions

**2016-17
City Manager's
Budget**

Total Resources	1,222,208,000
<hr/> Total Expenditures	1,162,058,000
<hr/> Available Surplus	60,150,000

Recommended Additions and Set-Asides:

Public Safety Enhancement

*Police Body Cameras (Year 1)	600,000
*Police Body Cameras (Partial Set-Aside for Years 2-5)**	4,800,000
Fire Electronic Patient Records System (ePCR)	2,800,000
*North Mountain Road and Radio Tower (Annual Debt Service Payment)	715,000
Employee Assistance and Wellness	173,000
Security Training and Emergency Notification System	50,000

Partial Restoration of Prior Concessions

Employee Compensation Costs (Year One Cost)	20,000,000
Employee Compensation Costs (Year Two Cost Set-Aside)	30,000,000

Partial Restoration of Prior Cuts and Expanded Services

Electronic Media for Library	100,000
Blight Maintenance for Unimproved Right-of-Way and Other Areas	135,000
*Arts Grants	60,000
*Arts Maintenance	25,000
Air Quality Specialist	88,000
*Additional Funding for Central Arizona Shelter Service (CASS)	25,000
*Loop 202 Laveen/Estrella Economic Development Program Manager	125,000

Additional Support for Veterans and Youth

Operating Costs for Chavez Park	54,000
Disengaged Youth Program	150,000
*Additional Funding for Disengaged Youth Programming	50,000
*Library Funding for Children and Teen Programming	50,000
Veterans Homelessness	100,000
Veterans Entrepreneurship Fund	50,000

Total of Recommended Additions and Set-Asides	60,150,000
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Updated Balance

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*Highlighted entries reflect items that have changed since Trial Budget

**Partial set-aside for years 2 through 5; estimated ongoing annual cost is \$5.0 M starting in Year 5. All efforts will be made to implement the program in 4 years.

ATTACHMENT B

2016-17
PROPOSED SUPPLEMENTALS
GENERAL FUND

PUBLIC SAFETY ENHANCEMENT

Department

2016-17

Fire

Program: Emergency Transportation Services

- | | | | |
|----|---|-----------|---|
| 1. | Add funding to replace the obsolete Emergency Transportation (ETS) billing system with an electronic billing and records system (ePCR). The billing solution currently used by the department is antiquated and paper-based. Next year major insurance carriers, including Medicare and Medicaid, will begin withholding payment and charging providers for not having an electronic billing system. While currently ambulance providers do not face penalties for non-compliance, should this trend shift as speculated within the fire service industry, any possible imposed fines could result in lost revenue to the General Fund. Currently, ETS brings in approximately \$36 million annually to the General Fund. | 2,800,000 | - |
|----|---|-----------|---|

Total Fire

\$2,800,000

-

Police and City Prosecutor

New Program: Body Worn Camera Unit

- | | | | |
|----|--|---------|-----|
| 1. | Add funding for the first year of a four to five year plan to implement a body camera program. A fully functional and operational body camera program will require approximately 2,000 cameras and between 30 and 40 additional staff in the Police and the City Prosecutor's Office to manage and process video for use in the judicial process. This first phase adds six support positions for Police and the City Prosecutor's Office to focus on developing internal policies and procedures before additional cameras are added. | 600,000 | 6.0 |
|----|--|---------|-----|

- Administration*
- | | | |
|----|--|----------------|
| 2. | Add a Police Psychologist to provide counseling, crisis intervention and psychology consultation services for department staff. Recent local and national events have shed light on the importance of wellness and safety of law enforcement employees. Most major law enforcement agencies have a similar position. | 173,000
1.0 |
|----|--|----------------|

Total Police	\$773,000 7.0
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Information Technology

- Program: Radio Communications (Capital Improvement Project)*
- | | | |
|----|--|--------------|
| 1. | Add funding to repair the road and radio communications tower located at North Mountain. The tower is a major component of the Regional Wireless Cooperative Network (RWC) that supports our first responders as well as many public safety entities across the valley and state. This project will be reflected as a Capital Improvement Project and the funding reflects annual debt service costs. The total estimated cost of this project is approximately \$7 million. | 715,000
- |
|----|--|--------------|

Total Information Technology	\$715,000 -
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Office of Homeland Security & Emergency Management

- Program: Homeland Security and Emergency Management*
- | | | |
|----|--|----------|
| 1. | Add an Emergency Management Training and Exercise Coordinator position to assist with emergency planning, training and overall preparedness of the City. The cost for this position will be offset with the reallocation of funds currently provided to Maricopa County for emergency planning and grants funds. | -
1.0 |
|----|--|----------|

- Program: Homeland Security and Emergency Management*
- | | | |
|----|--|-------------|
| 2. | In an effort to improve emergency preparedness and to enhance the dissemination of information during a major event, the City must implement an emergency notification system. | 50,000
- |
|----|--|-------------|

Total Office of Homeland Security & Emergency Management	\$50,000 1.0
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PARTIAL RESTORATION OF PRIOR CUTS AND INCREASED SERVICES

Community and Economic Development

Program: Business Attraction Program

- | | | | |
|----|--|---------|-----|
| 1. | Add funding to target specific high-wage sectors, such as Advanced Manufacturing and Advanced Business Services, for development along the future Loop 202 in the West Valley. A Economic Development Program Manager will be added to focus on attracting development to the area in advance of, and in concurrence with, the new Loop 202, spanning from south of I-10 to the area just south of Baseline Road, along the north/south alignment in West Phoenix. | 125,000 | 1.0 |
|----|--|---------|-----|

Total Community and Economic Development	\$125,000	1.0
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Human Services

Program: Central Arizona Shelter Services (CASS) Contract

- | | | | |
|----|--|--------|---|
| 1. | Restore funding for Central Arizona Shelter Services by over 3%. This funding restores to approximately 89% of the peak level of General Fund support for the contract to CASS. This will result in an increase in the overall quality of case management services to clients served on the Human Services Campus. | 25,000 | - |
|----|--|--------|---|

Total Human Services	\$25,000	-
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Library

Program: Collection Development and Processing

- | | | | |
|----|---|---------|---|
| 1. | Increase funding for e-materials checked out by users. This represents a 22% increase in these types of e-materials. This funding provides the library with an alternate method of delivering services to patrons following reductions to branch hours in 2009-10 and 20010-11. | 100,000 | - |
|----|---|---------|---|

Total Library	\$100,000	-
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Office of Arts and Culture

Program: Arts Grants Services and Community Initiatives Program

- | | | | |
|----|---|--------|---|
| 1. | Restore funding for arts grants by almost 9%. This funding restores to approximately 94% of the peak level of GF support of the Arts Grant Program. | 60,000 | - |
|----|---|--------|---|

Program: Public Art Program

- | | | | |
|----|---|--------|---|
| 2. | Increase funding for the maintenance of the City's public art installations by 51%. This would more than fully restore arts preservation funding to pre-recession levels. | 25,000 | - |
|----|---|--------|---|

Total Office of Arts and Culture	\$85,000	-
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Office of Environmental Programs

Program: Pollution Prevention

- | | | | |
|----|---|--------|-----|
| 1. | Restore an Environmental Quality Specialist position to provide oversight and support for the City's air quality and climate resiliency programs. | 88,000 | 1.0 |
|----|---|--------|-----|

Total Office of Environmental Programs	\$88,000	1.0
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Street Transportation

Program: Street Maintenance

- | | | | |
|----|---|---------|---|
| 1. | Restore funding for contracted street maintenance services for unimproved right-of-way, city-owned lots, and under/overpasses. This will reduce weeds, litter, and other debris in these areas. | 135,000 | - |
|----|---|---------|---|

Program: Transportation & Drainage Design & Construction

- | | | | |
|----|---|---|---|
| 2. | Convert a temporary Principal Engineering Technician (PET) position to assist with additional Capital Improvement Program (CIP) pavement preservation and Americans with Disabilities Act (ADA) projects for the Street Maintenance Division. | - | - |
|----|---|---|---|

<i>Program: On-Street Parking Program</i>	
3. Install 300 new Smart Parking Meters, expanding the footprint of parking meters north of Downtown in the Roosevelt Row and Evans Churchill neighborhoods. These new meters have been directly requested by businesses in the area that believe unrestricted on-street parking is detrimental in the face of increased usage of the area. New operating costs will be offset by additional revenue.	-
	-
Total Street Transportation	\$135,000
	-

ADDITIONAL SUPPORT FOR VETERANS AND YOUTH

Community and Economic Development

<i>Program: Business Attraction Program</i>	
1. Add funding to support entrepreneurship among veterans. Funding will support incubator and accelerator space, mentoring, business planning and other educational and networking events on an ongoing basis to promote and facilitate business ownership among veterans.	50,000
	-

Total Community and Economic Development	\$50,000
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Human Services

<i>Program: Emergency Shelter Grant (ESG) Contracts</i>	
1. Add funding to provide essential services to achieve the City's commitment to ending Veteran Homelessness in Phoenix. Phoenix was the first city in the nation to end Chronic Veteran Homelessness. The City of Phoenix is one of 25 Cities selected by the U.S. Department of Housing and Urban Development, the U.S. Department of Veterans Affairs and the Interagency Council on Homelessness to participate in a National effort to end Veterans Homelessness. As part of the "25 Cities Initiative", the City of Phoenix is leading a regional team to achieve this goal. As of February 1, 2016, over 700 homeless Veterans had been identified in the region. This request will support 2 contract peer navigators that will assist in housing up to 45 homeless veterans within an average of 90 days of engagement.	100,000
	-

Total Human Services Department	\$100,000
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Library

Program: Children and Teen Services

- | | | | |
|----|---|----------|---|
| 1. | Add funding to engage youth in educational activities by providing programming at branches in high-need areas throughout the city. Programs would include computer coding, STEAM activities, resume building, and job readiness training. | \$50,000 | - |
|----|---|----------|---|

Total Library		\$50,000	-
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Parks and Recreation

Program: Parks Maintenance

- | | | | |
|----|---|--------|-----|
| 1. | Add part-time staff and materials to maintain the Chavez Park expansion area opening this spring. The expansion area includes lit soccer fields, a performance stage, and family-style ramadas. | 54,000 | 1.0 |
|----|---|--------|-----|

New Program: Youth Engagement Services

- | | | | |
|----|--|---------|-----|
| 2. | Add part-time staff, technology equipment and recreation supplies to provide after-school programs for youth in high-need areas without recreation facilities. Programs could include computer coding, resume building, job readiness training, STEAM programming, recreational opportunities for arts and crafts, physical activity, team building, and open recreation/play. | 200,000 | 4.0 |
|----|--|---------|-----|

Total Parks and Recreation		\$254,000	5.0
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Total Proposed General Fund Additions		\$5,350,000	15.0
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ATTACHMENT C
2016-17
PROPOSED SUPPLEMENTALS
NON-GENERAL FUND

<u>Department</u>	<u>2016-17</u>
<u>Community and Economic Development</u>	
<i>Program: Business Workforce Development</i>	
1. Add funding to expand the City's ability to enhance job training and hiring opportunities for city residents in the Business Workforce Youth Program.	73,000 1.0
Total Community and Economic Development	\$73,000 1.0
<u>Parks and Recreation</u>	
<i>Program: Park Maintenance</i>	
1. Add staff and materials to operate and maintain the new dog park at Esteban Park, which recently opened.	58,000 1.0
<i>Program: General Recreation</i>	
2. Add staff and materials to operate and maintain the new Lindo Park facility opening in October 2016. This facility is multi-generational and will provide classes for seniors and youth recreational programming. In addition, this facility offers a community meeting room, a teen room, a recreation room, and a computer lab.	76,000 2.4
Total Parks and Recreation	\$134,000 3.4
<u>Phoenix Community Development and Investment Corporation (PCDIC)</u>	
<i>Program: New Market Tax Credit</i>	
1. Add funding for one Accountant III position and one Administrative Assistant I position to provide support to assist in maintaining regulatory compliance requirements as a 501(c)(3) non-profit public charity.	159,000 2.0
Total Phoenix Community Development and Investment Corporation	\$159,000 2.0

Planning and Development

Administration

1. Convert a temporary Public Information Officer position to regular status. The position is responsible for generating positive media stories related to new construction, customer engagement, and enhanced public outreach. 95,000
1.0

Administration

2. Convert two temporary accounting positions to regular status. These positions address increased purchasing responsibilities and implementation of recommendations from a recent cash handling audit. 158,000
2.0

Administration

3. Convert a temporary Secretary III position to regular status. This position supports the Development Advisory Board, Planned Community Development master plan, pre-application, preliminary, and single-family design review processes, and Sign Section plan review and enforcement activities. 62,000
1.0

Program: Commercial Plan Review and Inspections

4. Convert a temporary Fire Prevention Supervisor position to regular status. This position is responsible for overseeing the day to day functions of the Fire Plan Review staff providing customer service counter coverage, reviewing plans and issuing permits for automatic fire extinguishing systems (sprinklers) and fire alarms, and Fire Department site access for all new construction. 90,000
1.0

Administration

5. Add Lead Business Systems Analyst and Administrative Assistant II positions to provide training on the department's in-house permitting system, create training materials, work with outside vendor to assess needs in preparation of system replacement, and to provide day to day administrative support to the IT section. 188,000
2.0

Program: Long Range Planning

6. Add a temporary Principal Planner position to assist with leading the development relocation efforts, and coordinate development/planning efforts and infrastructure issues regarding private development along the proposed Loop 202 corridor. 126,000
1.0

Total Planning and Development

\$719,000
8.0

Public Transit

Program: Local Fixed Route Bus Service

1. Effective October 2016, increase bus service in the City of Phoenix as a result of funding from the Phoenix Transportation 2050 Plan. The service increases include progressively longer hours of bus operations in Phoenix and establishing a frequency of no more than 30 minutes on all routes in Phoenix, seven days a week. \$18,804,000
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Total Public Transit

\$18,804,000
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Solid Waste

Program: Green Organics

1. Add funding for five side loader refuse trucks to support the expansion of the Solid Waste Curbside Green Organics program. 1,838,000
-

Program: Contained Residential Collection

2. Add funding for two Solid Waste Equipment Operators for the Illegal Dumping program. This proposal is intended to improve customer service and response times related to the removal of solid waste materials. 121,000
2.0

Program: Institutional Collection

3. Add funding for one Solid Waste Equipment Operator and one side loader refuse truck for the Solid Waste Diversion program. This position would also conduct route audits and provide diversion reports. This information would be used to increase diversion strategies. 430,000
1.0

Program: Institutional Collection

4. Add funding for one Solid Waste Supervisor and one F150 truck for the Barrel Delivery Operations program. Currently, one Solid Waste Supervisor oversees twenty-two full-time positions and six temporary positions responsible for barrel and bin procurement, delivery and repair operations. Adding an additional Supervisor will allow for better oversight and increase the efficiency of overall operations. 107,000
1.0

<i>Program: Green Organics</i>	
5. Reallocate a portion of the existing Composting Facility funding to add three Solid Waste Workers, one Laborer, one Solid Waste Foreman, three Equipment Operator IV's, one Solid Waste Equipment Operator, one Solid Waste Supervisor and one Support Services Aide to maintain the City's new compost facility operations. This request shifts a portion of existing contractual services funding to fund eleven new full time positions to enhance operations. The Composting Facility's operations will be a combination of City staff and contractual services.	- 11.0
Total Solid Waste	\$2,496,000 15.0

Street Transportation

<i>Program: Transportation Planning</i>	
1. Add a temporary Assistant to the City Manager position to lead a multidisciplinary team and directly interact with Arizona Department of Transportation (ADOT) officials to protect Phoenix's best interests during design and construction of the South Mountain (Loop 202) Freeway extension. The position will also lead the coordination of Phoenix's extensive involvement relating to streets, storm sewer/drainage, dry/wet utilities, construction traffic control activities, right-of-way, relocations, residential/commercial demolitions, neighborhood impacts, coordination of final design, verification of environmental commitments, construction oversight, transportation network/project connectivity, and other issues.	188,000 1.0
Total Street Transportation	\$188,000 1.0

Housing

<i>Administration</i>	
1. Convert a temporary Accountant III position within Housing's Central Office to full-time regular status.	- 1.0
Total Housing	\$- 1.0

Human Resources

Program: Benefits

1. Convert a temporary Benefits Analyst II position charged to the Deferred Compensation Plan Trust to regular status. -
-

Total **\$-**
-

Water Services

Administration

1. Reclassify a temporary Special Project Administrator to a Deputy Water Services Director position overseeing the Business Analytics and Technology Services sections. (73,000)
-

Administration

2. Convert a temporary Water Service Project coordinator position in the Technology Services section to regular status. -
-

Total Water Services **\$(73,000)**
-

Total Proposed Supplementals **\$22,500,000**
31.4

ATTACHMENT D

2014-15 SCHEDULE 1 RESOURCES AND EXPENDITURES BY FUND ACTUAL (In Thousands of Dollars)

	Resources						Expenditures					Ending Fund Balances
	Beginning Fund Balances	Revenue ^{1/}	Recovery	Fund Transfer		Total	Operating	Capital	Debt Service		Total	
				To	From				Total			
General Funds:												
General	\$ 78,579	\$ 253,494	\$ 891	\$ 802,370	\$ 106,070	\$ 1,029,264	\$ 927,478	\$ 1,351	\$ -	\$ 928,829	\$ 100,435	
Parks and Recreation	-	16,050	48	68,538	-	84,636	84,636	-	-	84,636	-	
Library	-	36,621	7	-	2,659	33,969	33,911	58	-	33,969	-	
Cable Communications	-	9,574	23	-	5,636	3,961	3,961	-	-	3,961	-	
Total General	\$ 78,579	\$ 315,739	\$ 969	\$ 870,908	\$ 114,365	\$ 1,151,830	\$ 1,049,986	\$ 1,409	\$ -	\$ 1,051,395	\$ 100,435	
Special Revenue Funds:												
Excise Tax	\$ -	\$ 1,074,261	\$ -	\$ -	\$ 1,074,261	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Nghbrhd Protection-Police	(4,978)	(15)	-	20,917	218	15,706	13,026	-	-	13,026	2,680	
Nghbrhd Protection-Fire	8,523	77	-	7,470	8	16,062	4,482	-	-	4,482	11,580	
Nghbrhd Protection-Block Watch	2,564	207	-	1,494	2	4,263	1,461	-	-	1,461	2,802	
2007 Public Safety Exp-Police	(18,804)	(126)	1	47,808	512	28,367	39,109	-	-	39,109	(10,742) ^{2/}	
2007 Public Safety Exp-Fire	1,340	16	-	11,952	88	13,220	9,416	-	-	9,416	3,804	
Public Safety Enhance-Police	(10,525)	8	-	15,542	204	4,821	9,914	-	-	9,914	(5,093) ^{2/}	
Public Safety Enhance-Fire	(1,224)	-	1	9,526	-	8,303	6,107	-	-	6,107	2,196	
Parks and Preserves	30,270	371	486	29,882	4,564	56,445	3,351	13,807	-	17,158	39,287	
Transit 2000	295,929	54,620	838	110,347	48,420	413,314	125,311	15,208	-	140,519	272,795	
Court Awards	761	7,774	4	-	-	8,539	4,928	155	-	5,083	3,456	
Development Services	28,437	42,633	2	-	2,782	68,290	34,184	475	-	34,659	33,631	
Capital Construction	5,659	69	242	14,281	-	20,251	206	16,880	-	17,086	3,165	
Sports Facilities	23,911	289	-	18,086	195	42,091	2,036	987	20,807	23,830	18,261	
AZ Highway User Revenue	18,657	112,307	413	1,009	3,830	128,556	48,282	39,066	-	87,348	41,208	
Regional Transit	(4,572)	31,477	168	-	-	27,073	27,414	13,569	-	40,983	(13,910) ^{3/}	
Community Reinvestment	15,714	5,047	4	-	2,068	18,697	502	5,084	-	5,586	13,111	
Secondary Property Tax	279	54,283	-	-	-	54,562	-	-	54,462	54,462	100	
Impact Fee Program Admin	793	272	-	-	-	1,065	115	-	-	115	950	
Regional Wireless Cooperative	2,132	4,814	-	-	-	6,946	4,065	-	-	4,065	2,881	
Golf Course	(4,532)	6,217	9	4,532	-	6,226	6,226	-	-	6,226	-	
City Improvement	-	-	-	142,213	61,628	80,585	-	-	80,579	80,579	6	
Other Restricted Funds	53,099	24,469	52	6,215	1,395	82,440	21,344	348	-	21,692	60,748	
Grant Funds	14,631	233,679	1,422	-	197	249,535	194,589	42,867	-	237,456	12,079	
Total Special Revenue	\$ 458,064	\$ 1,652,749	\$ 3,642	\$ 441,274	\$ 1,200,372	\$ 1,355,357	\$ 556,068	\$ 148,446	\$ 155,848	\$ 860,362	\$ 494,995	
Enterprise Funds:												
Aviation	\$ 319,159	\$ 339,733	\$ 2,368	\$ 16,131	\$ 55,678	\$ 621,713	\$ 226,147	\$ 17,719	\$ 50,560	\$ 294,426	\$ 327,287	
Water	136,623	370,886	706	201	19,478	488,938	160,412	116,868	113,969	391,249	97,689	
Wastewater	89,241	211,389	818	-	12,489	288,959	81,495	38,892	58,063	178,450	110,509	
Solid Waste	57,763	148,384	17	2,922	13,114	195,972	107,722	25,039	15,419	148,180	47,792	
Convention Center	32,487	22,165	28	47,034	2,476	99,238	40,708	2,839	17,192	60,739	38,499	
Total Enterprise	\$ 635,273	\$ 1,092,557	\$ 3,937	\$ 66,288	\$ 103,235	\$ 1,694,820	\$ 616,484	\$ 201,357	\$ 255,203	\$ 1,073,044	\$ 621,776	
GRAND TOTAL	\$ 1,171,916	\$ 3,061,045	\$ 8,548	\$ 1,378,470	\$ 1,417,972	\$ 4,202,007	\$ 2,222,538	\$ 351,212	\$ 411,051	\$ 2,984,801	\$ 1,217,206	

^{1/} General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$736.9 million, and is included in the General Funds revenue total of \$1,052.6 million shown on Schedule 2.

^{2/} The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance these funds as soon as possible using an attrition based approach. This plan is modified annually to account for changes in attrition and revised revenue forecasts. In FY 2016-17 staff plans to rebalance each fund to ensure a positive fund balance by year-end.

^{3/} The negative fund balance in Regional Transit is due to less than anticipated revenues caused by timing delays in reimbursements for project costs from the regional transportation plan (Proposition 400). The reimbursements are expected to be received in FY 2015-16 and will resolve the negative ending balance.

**2015-16 SCHEDULE 1
RESOURCES AND EXPENDITURES BY FUND
PROPOSED ESTIMATE
(In Thousands of Dollars)**

	Resources						Expenditures				Ending Fund Balances
	Beginning Fund Balances	Revenue ^{1/}	Recovery	Fund Transfer		Total	Operating	Capital	Debt		
				To	From				Service	Total	
General Funds:											
General	\$ 100,435	\$ 260,472	\$ 1,000	\$ 811,748	\$ 128,259	\$ 1,045,396	\$ 939,430	\$ 3,920	\$ -	\$ 943,350	\$ 102,046
Parks and Recreation	-	16,069	-	70,263	-	86,332	86,332	-	-	86,332	-
Library	-	36,397	-	-	2,006	34,391	34,191	200	-	34,391	-
Cable Communications	-	9,772	-	-	5,475	4,297	4,297	-	-	4,297	-
Total General	100,435	322,710	1,000	882,011	135,740	1,170,416	1,064,250	4,120	-	1,068,370	102,046
Special Revenue Funds:											
Excise Tax	\$ -	\$ 1,123,799	\$ -	\$ -	\$ 1,123,799	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Nghbrhd Protection-Police	2,680	23	-	19,954	227	22,430	16,082	-	-	16,082	6,348
Nghbrhd Protection-Fire	11,580	80	-	7,127	11	18,776	11,788	-	-	11,788	6,988
Nghbrhd Protection-Block Watch	2,802	192	-	1,425	2	4,417	1,466	-	-	1,466	2,951
2007 Public Safety Exp-Police	(10,742)	(75)	-	45,612	476	34,319	36,018	-	-	36,018	(1,699) ^{2/}
2007 Public Safety Exp-Fire	3,804	17	-	11,403	83	15,141	13,842	-	-	13,842	1,299
Public Safety Enhance-Police	(5,093)	-	-	15,949	206	10,650	9,330	-	-	9,330	1,320
Public Safety Enhance-Fire	2,196	-	-	9,774	-	11,970	9,629	-	-	9,629	2,341
Parks and Preserves	39,287	324	50	28,507	43	68,125	3,900	23,581	-	27,481	40,644
Transit 2000 ^{3/}	272,795	55,577	1,000	55,915	50,964	334,323	160,168	7,295	-	167,463	166,860
Transportation 2050 ^{3/}	-	100	-	100,514	-	100,614	1	13,110	-	13,111	87,503
Court Awards	3,456	7,900	-	-	-	11,356	4,384	2,100	-	6,484	4,872
Development Services	33,631	46,686	-	-	3,064	77,253	40,587	349	-	40,936	36,317
Capital Construction	3,165	65	200	12,465	-	15,895	214	12,079	-	12,293	3,602
Sports Facilities	18,261	7,844	-	19,728	275	45,558	2,199	250	22,292	24,741	20,817
AZ Highway User Revenue	41,208	114,561	400	290	-	156,459	49,653	41,629	-	91,282	65,177
Regional Transit	(13,910)	65,543	-	-	-	51,633	28,510	13,575	-	42,085	9,548
Community Reinvestment	13,111	4,780	-	-	2,065	15,826	380	4,586	-	4,966	10,860
Secondary Property Tax	100	54,821	-	72,003	-	126,924	-	-	126,824	126,824	100
Impact Fee Program Admin	950	310	-	-	-	1,260	321	-	-	321	939
Regional Wireless Cooperative	2,881	5,036	-	-	-	7,917	5,852	-	-	5,852	2,065
Golf Course	-	6,103	-	-	-	6,103	5,656	-	-	5,656	447
City Improvement	6	-	-	92,965	1,024	91,947	-	-	91,941	91,941	6
Other Restricted Funds	60,748	28,251	-	21,356	2,452	107,903	45,518	4,900	-	50,418	57,485
Grant Funds	12,079	257,519	-	-	374	269,224	206,269	51,744	-	258,013	11,211
Total Special Revenue	\$ 494,995	\$ 1,779,456	\$ 1,650	\$ 514,987	\$ 1,185,065	\$ 1,606,023	\$ 651,767	\$ 175,198	\$ 241,057	\$ 1,068,022	\$ 538,001
Enterprise Funds:											
Aviation	\$ 327,287	\$ 341,256	\$ -	\$ 16,719	\$ 51,103	\$ 634,159	\$ 234,431	\$ 56,620	\$ 52,964	\$ 344,015	\$ 290,144
Water	97,689	395,615	-	-	19,712	473,592	172,439	89,759	113,290	375,488	98,104
Wastewater	110,509	219,861	-	-	12,530	317,840	87,568	39,067	76,006	202,641	115,199
Solid Waste	47,792	146,706	-	-	9,283	185,215	111,283	11,763	14,434	137,480	47,735
Convention Center	38,499	17,320	-	45,919	2,784	98,954	43,104	3,985	19,014	66,103	32,851
Total Enterprise	\$ 621,776	\$ 1,120,758	\$ -	\$ 62,638	\$ 95,412	\$ 1,709,760	\$ 648,825	\$ 201,194	\$ 275,708	\$ 1,125,727	\$ 584,033
GRAND TOTAL	\$ 1,217,206	\$ 3,222,924	\$ 2,650	\$ 1,459,636	\$ 1,416,217	\$ 4,486,199	\$ 2,364,842	\$ 380,512	\$ 516,765	\$ 3,262,119	\$ 1,224,080

^{1/} General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$745.8 million, and is included in the General Funds revenue total of \$1,068.5 million shown on Schedule 2.

^{2/} The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance these funds as soon as possible using an attrition based approach. This plan is modified annually to account for changes in attrition and revised revenue forecasts. In FY 2016-17 staff plans to rebalance each fund to ensure a positive fund balance by year-end.

^{3/} The Transportation 2050 sales tax (Proposition 104) was established by the voters effective January 1, 2016 and increased the Transit 2000 sales tax (Proposition 2000) to fund a comprehensive transportation plan with a 35 year sunset date. The Proposition increased the transaction privilege (sales) tax rates by 0.3% for various business activities.

**2016-17 SCHEDULE 1
RESOURCES AND EXPENDITURES BY FUND
PROPOSED BUDGET
(In Thousands of Dollars)**

	Resources					Expenditures					Ending Fund Balances
	Beginning Fund Balances	Revenue ^{1/}	Recovery	Fund Transfer		Total	Operating	Capital	Debt Service	Total	
				To	From						
General Funds:											
General	\$ 102,046	\$ 260,430	\$ 1,000	\$ 861,109	\$ 133,751	\$ 1,090,834	\$ 1,081,108	\$ 9,726	\$ -	\$ 1,090,834	\$ -
Parks and Recreation	-	16,510	-	74,881	-	91,391	91,391	-	-	91,391	-
Library	-	37,166	-	63	1,747	35,482	35,282	200	-	35,482	-
Cable Communications	-	10,090	-	-	5,589	4,501	4,501	-	-	4,501	-
Total General	\$ 102,046	\$ 324,196	\$ 1,000	\$ 936,053	\$ 141,087	\$ 1,222,208	\$ 1,212,282	\$ 9,926	\$ -	\$ 1,222,208	\$ -
Special Revenue Funds:											
Excise Tax	\$ -	\$ 1,211,934	\$ -	\$ -	\$ 1,211,934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Nghbrhd Protection-Police	6,348	23	-	20,744	215	26,900	19,503	-	-	19,503	7,397
Nghbrhd Protection-Fire	6,988	80	-	7,413	7	14,474	11,156	1,290	-	12,446	2,028
Nghbrhd Protection-Block Watch	2,951	192	-	1,481	1	4,623	1,250	-	-	1,250	3,373
2007 Public Safety Exp-Police	(1,699)	25	-	47,415	450	45,291	48,295	-	-	48,295	(3,004) ^{2/}
2007 Public Safety Exp-Fire	1,299	20	-	11,854	76	13,097	14,794	1,290	-	16,084	(2,987) ^{2/}
Public Safety Enhance-Police	1,320	-	-	16,592	206	17,706	14,060	-	-	14,060	3,646
Public Safety Enhance-Fire	2,341	-	-	10,169	-	12,510	10,334	1,289	-	11,623	887
Parks and Preserves	40,644	358	50	29,634	26	70,660	4,017	55,057	-	59,074	11,586
Transit 2000 ^{3/}	166,860	1,688	2,000	-	25,236	145,312	141,722	220	-	141,942	3,370
Transportation 2050 ^{3/}	87,503	54,750	-	211,782	38,028	316,007	66,798	62,340	-	129,138	186,869
Court Awards	4,872	4,089	-	-	-	8,961	4,089	900	-	4,989	3,972
Development Services	36,317	47,058	-	-	3,064	80,311	52,524	357	-	52,881	27,430
Capital Construction	3,602	50	450	12,001	-	16,103	200	13,541	-	13,741	2,362
Sports Facilities	20,817	8,816	-	19,728	275	49,086	2,260	250	18,795	21,305	27,781
AZ Highway User Revenue	65,177	116,542	500	-	5,000	177,219	51,356	95,975	-	147,331	29,888
Regional Transit	9,548	48,139	-	-	-	57,687	29,366	28,321	-	57,687	-
Community Reinvestment	10,860	5,414	-	-	2,064	14,210	432	7,057	-	7,489	6,721
Secondary Property Tax	100	95,364	-	31,763	-	127,227	-	-	127,127	127,127	100
Impact Fee Program Admin	939	326	-	-	-	1,265	472	-	-	472	793
Regional Wireless Cooperative	2,065	4,967	-	-	-	7,032	5,085	-	-	5,085	1,947
Golf Course	447	6,020	-	-	-	6,467	5,685	-	-	5,685	782
City Improvement	6	-	-	103,540	1,026	102,520	-	-	102,514	102,514	6
Other Restricted Funds	57,485	29,627	-	23,512	1,733	108,891	50,613	15,819	-	66,432	42,459
Grant Funds	11,211	292,016	-	-	376	302,851	210,617	90,470	-	301,087	1,764
Total Special Revenue	\$ 538,001	\$ 1,927,498	\$ 3,000	\$ 547,628	\$ 1,289,717	\$ 1,726,410	\$ 744,628	\$ 374,176	\$ 248,436	\$ 1,367,240	\$ 359,170
Enterprise Funds:											
Aviation	\$ 290,144	\$ 341,495	\$ -	\$ 15,000	\$ 8,352	\$ 638,287	\$ 260,810	\$ 68,781	\$ 54,957	\$ 384,548	\$ 253,739
Water	98,104	420,996	-	-	19,971	499,129	195,203	172,582	113,355	481,140	17,989
Wastewater	115,199	223,815	-	-	12,706	326,308	104,777	69,664	70,736	245,177	81,131
Solid Waste	47,735	147,788	-	-	9,307	186,216	133,768	38,388	13,086	185,242	974
Convention Center	32,851	17,521	-	46,726	2,705	94,393	49,148	2,514	19,766	71,428	22,965
Total Enterprise	\$ 584,033	\$ 1,151,615	\$ -	\$ 61,726	\$ 53,041	\$ 1,744,333	\$ 743,706	\$ 351,929	\$ 271,900	\$ 1,367,535	\$ 376,798
GRAND TOTAL	\$ 1,224,080	\$ 3,403,309	\$ 4,000	\$ 1,545,407	\$ 1,483,845	\$ 4,692,951	\$ 2,700,616	\$ 736,031	\$ 520,336	\$ 3,956,983	\$ 735,968

^{1/} General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$777.7 million, and is included in the General Funds revenue total of \$1,101.9 million shown on Schedule 2.

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SCHEDULE 2
PROPOSED REVENUES BY MAJOR SOURCE
(In Thousands of Dollars)

Revenue Source	2014-15 Actuals	2015-16 Estimate	Percent Increase/ Decrease from 2014-15 Actuals	2016-17 Budget	Percent Increase/ Decrease from 2015-16 Estimate
GENERAL FUND					
Local Taxes and Related Fees					
Local Sales Tax	\$ 407,014	\$ 411,045	1.0%	\$ 425,568	3.5%
Privilege License Fees	2,477	2,461	-0.6%	2,455	-0.2%
Other General Fund Excise Taxes	17,174	17,740	3.3%	17,963	1.3%
Subtotal	\$ 426,665	\$ 431,246	1.1%	\$ 445,986	3.4%
State Shared Revenues					
Sales Tax	132,218	137,502	4.0%	141,696	3.1%
State Income Tax	175,184	174,234	-0.5%	187,210	7.4%
Vehicle License Tax	55,293	58,600	6.0%	61,042	4.2%
Subtotal	\$ 362,695	\$ 370,336	2.1%	\$ 389,948	5.3%
Primary Property Tax	\$ 138,244	\$ 140,363	1.5%	\$ 145,141	3.4%
User Fees/Other Revenue					
Licenses & Permits	2,783	2,788	0.2%	2,786	-0.1%
Cable Communications	9,574	9,772	2.1%	10,090	3.3%
Fines and Forfeitures	15,676	14,320	-8.7%	14,327	0.0%
Court Default Fee	897	915	2.0%	915	0.0%
Fire	46,479	50,366	8.4%	45,449	-9.8%
Hazardous Materials Inspection Fee	1,312	1,500	14.3%	1,550	3.3%
Library Fees	947	673	-28.9%	672	-0.1%
Parks and Recreation	7,990	7,698	-3.7%	7,818	1.6%
Planning	1,312	1,630	24.2%	1,680	3.1%
Police	14,687	13,855	-5.7%	13,803	-0.4%
Street Transportation	4,672	3,514	-24.8%	3,477	-1.1%
Other Service Charges	14,710	16,782	14.1%	15,697	-6.5%
Other	3,946	2,722	-31.0%	2,535	-6.9%
Subtotal	\$ 124,985	\$ 126,535	1.2%	\$ 120,799	-4.5%
TOTAL GENERAL FUNDS	\$ 1,052,589	\$ 1,068,480	1.5%	\$ 1,101,874	3.1%

SCHEDULE 2
PROPOSED REVENUES BY MAJOR SOURCE (Continued)
(In Thousands of Dollars)

Revenue Source	2014-15 Actuals	2015-16 Estimate	Percent Increase/ Decrease from 2014-15 Actuals	2016-17 Budget	Percent Increase/ Decrease from 2015-16 Estimate
SPECIAL REVENUE FUNDS					
Neighborhood Protection	\$ 30,150	\$ 28,801	-4.5%	\$ 29,933	3.9%
2007 Public Safety Expansion	59,650	56,957	-4.5%	59,314	4.1%
Public Safety Enhancement	25,076	25,723	2.6%	26,761	4.0%
Parks and Preserves	30,253	28,831	-4.7%	29,992	4.0%
Transit 2000 ^{1/}	164,967	111,492	-32.4%	1,688	-98.5%
Transportation 2050 ^{1/}	-	100,614	-	261,532	159.9%
Court Awards	7,774	7,900	1.6%	4,089	-48.2%
Development Services	42,633	46,686	9.5%	47,058	0.8%
Capital Construction	14,350	12,530	-12.7%	12,051	-3.8%
Sports Facilities	17,351	26,548	53.0%	27,518	3.7%
Arizona Highway User Revenue	112,307	114,561	2.0%	116,542	1.7%
Regional Transit Revenues	31,477	65,543	108.2%	48,139	-26.6%
Community Reinvestment	5,047	4,780	-5.3%	5,414	13.3%
Secondary Property Tax	54,283	54,821	1.0%	95,364	74.0%
Impact Fee Program Administration	272	310	14.0%	326	5.2%
Regional Wireless Cooperative	4,814	5,036	4.6%	4,967	-1.4%
Golf Courses	6,217	6,103	-1.8%	6,020	-1.4%
Other Restricted Revenues	29,197	33,012	13.1%	34,370	4.1%
Grants					
Public Housing Grants	77,453	89,270	15.3%	87,049	-2.5%
Human Services Grants	29,249	48,522	65.9%	43,100	-11.2%
Community Development	22,564	19,936	-11.6%	39,983	100.6%
Criminal Justice	7,825	8,961	14.5%	4,827	-46.1%
Public Transit Grants	58,552	59,953	2.4%	82,259	37.2%
Other Grants	38,036	30,877	-18.8%	34,798	12.7%
Subtotal - Grants	\$ 233,679	\$ 257,519	10.2%	\$ 292,016	13.4%
SUBTOTAL SPECIAL REVENUE FUNDS	\$ 869,497	\$ 987,767	13.6%	\$ 1,103,094	11.7%
ENTERPRISE FUNDS					
Aviation	339,733	341,256	0.4%	341,495	0.1%
Water System	370,886	395,615	6.7%	420,996	6.4%
Wastewater System	211,389	219,861	4.0%	223,815	1.8%
Solid Waste	148,384	146,706	-1.1%	147,788	0.7%
Convention Center	68,567	63,239	-7.8%	64,247	1.6%
SUBTOTAL ENTERPRISE FUNDS	\$ 1,138,959	\$ 1,166,677	2.4%	\$ 1,198,341	2.7%
TOTAL ALL OPERATING FUNDS	\$ 3,061,045	\$ 3,222,924	5.3%	\$ 3,403,309	5.6%

1/ The Transportation 2050 sales tax (Proposition 104) was established by the voters effective January 1, 2016 and increased the Transit 2000 sales tax (Proposition 2000) to fund a comprehensive transportation plan with a 35 year sunset date. The Proposition increased the transaction privilege (sales) tax rates by 0.3% for various business activities.

SCHEDULE 3
PROPOSED EXPENDITURES BY DEPARTMENT ¹
(In Thousands of Dollars)

Program	2014-15 Actual	2015-16		2016-17 City Manager Recommended	Percent Change from 2015-16		
		Budget	Estimate		Budget	Estimate	
General Government							
Mayor	\$ 1,460	\$ 1,831	\$ 1,831	1,831	0.0%	0.0%	
City Council	3,221	3,536	3,537	3,537	0.0%	0.0%	
City Manager	2,461	2,536	2,476	2,434	(4.0%)	(1.7%)	
Government Relations	919	1,064	1,068	1,106	3.9%	3.6%	
Communications Office	2,251	2,293	2,115	2,313	0.9%	9.4%	
City Auditor	2,036	2,440	2,450	2,777	13.8%	13.3%	
Equal Opportunity	2,655	2,811	2,731	2,993	6.5%	9.6%	
Human Resources	10,238	11,018	12,141	12,094	9.8%	(0.4%)	
Phoenix Employment Relations Board	57	84	84	91	8.3%	8.3%	
Regional Wireless Cooperative	4,065	5,004	5,852	5,085	1.6%	(13.1%)	
Retirement Systems	-	-	-	-	-	-	
Law	4,339	4,843	5,213	5,823	20.2%	11.7%	
Information Technology	35,322	37,509	37,074	39,032	4.1%	5.3%	
City Clerk and Elections	4,003	5,070	4,761	4,732	(6.7%)	(0.6%)	
Finance	19,205	33,347	32,640	35,267	5.8%	8.0%	
Budget and Research	2,742	3,057	2,726	3,281	7.3%	20.4%	
Total General Government	\$ 94,974	\$ 116,443	\$ 116,699	\$ 122,396	5.1%	4.9%	
Public Safety							
Police	\$ 549,531	\$ 572,949	\$ 573,460	\$ 613,942	7.2%	7.1%	
Fire	291,568	312,745	304,601	319,414	2.1%	4.9%	
Emergency Management	717	649	588	818	26.0%	39.1%	
Total Public Safety	\$ 841,816	\$ 886,343	\$ 878,649	\$ 934,174	5.4%	6.3%	
Criminal Justice							
Municipal Court	\$ 34,431	\$ 40,705	\$ 40,274	\$ 43,023	5.7%	6.8%	
City Prosecutor	13,720	15,196	14,428	15,351	1.0%	6.4%	
Public Defender	4,834	5,081	5,025	5,094	0.3%	1.4%	
Total Criminal Justice	\$ 52,985	\$ 60,982	\$ 59,727	\$ 63,468	4.1%	6.3%	
Transportation							
Street Transportation	\$ 66,955	\$ 71,444	\$ 69,222	\$ 74,836	4.7%	8.1%	
Aviation	225,583	236,851	233,773	246,108	3.9%	5.3%	
Public Transit	239,575	263,299	256,133	296,267	12.5%	15.7%	
Total Transportation	\$ 532,113	\$ 571,594	\$ 559,128	\$ 617,211	8.0%	10.4%	

SCHEDULE 3 (continued)
PROPOSED EXPENDITURES BY DEPARTMENT ¹
(In Thousands of Dollars)

Program	2014-15 Actual	2015-16		2016-17 City Manager Recommended	Percent Change from 2015-16		
		Budget	Estimate		Budget	Estimate	
Community Development							
Planning and Development	\$ 39,443	\$ 46,258	\$ 45,037	\$ 53,383	15.4%	18.5%	
Housing	79,004	89,697	87,971	91,470	2.0%	4.0%	
Community and Economic Development	26,366	29,497	29,163	30,488	3.4%	4.5%	
Neighborhood Services	32,683	56,192	34,031	56,636	0.8%	66.4%	
PCDIC	-	776	710	965	24.4%	35.9%	
Total Community Development	\$ 177,496	\$ 222,420	\$ 196,912	\$ 232,942	4.7%	18.3%	
Community Enrichment							
Parks and Recreation	\$ 99,056	\$ 107,016	\$ 102,556	\$ 106,581	(0.4%)	3.9%	
Library	34,727	35,778	34,763	35,787	0.0%	2.9%	
Phoenix Convention Center	42,058	45,667	44,703	48,164	5.5%	7.7%	
Human Services	55,928	62,030	67,126	63,046	1.6%	(6.1%)	
Office of Arts and Culture	1,451	3,968	3,953	4,126	3.9%	4.4%	
Total Community Enrichment	\$ 233,220	\$ 254,459	\$ 253,101	\$ 257,704	1.3%	1.8%	
Environmental Services							
Water	\$ 241,235	\$ 266,725	\$ 259,100	\$ 285,526	7.0%	10.2%	
Solid Waste Management	107,370	121,013	110,932	131,350	8.5%	18.4%	
Public Works	20,898	22,323	20,918	21,872	(2.0%)	4.6%	
Environmental Programs	1,010	1,113	1,235	1,417	27.3%	14.7%	
Office of Sustainability	-	293	382	424	44.7%	11.0%	
Total Environmental Services	\$ 370,513	\$ 411,467	\$ 392,567	\$ 440,589	7.1%	12.2%	
Contingencies	\$ -	\$ 139,900	\$ -	\$ 134,646	(3.8%)	-	
GRAND TOTAL	\$ 2,303,117	\$ 2,663,608	\$ 2,456,783	\$ 2,803,130	5.2%	14.1%	

¹ For purposes of this schedule, department budget allocations include Grants and City Improvement debt service payments.

SCHEDULE 4
2016-2017 PROPOSED EXPENDITURES BY DEPARTMENT ¹
BY SOURCE OF FUNDS
(In Thousands of Dollars)

Program	Total	General Funds	Enterprise Funds	Special Revenue Funds ¹
General Government				
Mayor	\$ 1,831	\$ 1,831	\$ -	\$ -
City Council	3,537	3,537	-	-
City Manager	2,434	2,361	63	10
Government Relations	1,106	1,106	-	-
Communications Office	2,313	1,959	-	354
City Auditor	2,777	2,777	-	-
Equal Opportunity	2,993	2,552	-	441
Human Resources	12,094	10,744	-	1,350
Phoenix Employment Relations Board	91	91	-	-
Regional Wireless Cooperative	5,085	-	-	5,085
Retirement Systems	-	-	-	-
Law	5,823	5,823	-	-
Information Technology	39,032	36,081	896	2,055
City Clerk and Elections	4,732	4,713	-	19
Finance	35,267	23,273	2,398	9,596
Budget and Research	3,281	3,281	-	-
Total General Government	\$ 122,396	\$ 100,129	\$ 3,357	\$ 18,910
Public Safety				
Police	\$ 613,942	\$ 498,786	\$ -	\$ 115,156
Fire	319,414	273,282	-	46,132
Emergency Management	818	93	-	725
Total Public Safety	\$ 934,174	\$ 772,161	\$ -	\$ 162,013
Criminal Justice				
Municipal Court	\$ 43,023	\$ 28,112	\$ -	\$ 14,911
City Prosecutor	15,351	14,443	-	908
Public Defender	5,094	5,094	-	-
Total Criminal Justice	\$ 63,468	\$ 47,649	\$ -	\$ 15,819
Transportation				
Street Transportation	\$ 74,836	\$ 20,272	\$ -	\$ 54,564
Aviation	246,108	-	246,108	-
Public Transit	296,267	1,652	-	294,615
Total Transportation	\$ 617,211	\$ 21,924	\$ 246,108	\$ 349,179

SCHEDULE 4 (continued)
2016-2017 PROPOSED EXPENDITURES BY DEPARTMENT ¹
BY SOURCE OF FUNDS
(In Thousands of Dollars)

Program	Total	General Funds	Enterprise Funds	Special Revenue Funds ¹
Community Development				
Planning and Development Services	\$ 53,383	\$ 4,321	\$ -	\$ 49,062
Housing	91,470	55	-	91,415
Community and Economic Development	30,488	5,065	611	24,812
Neighborhood Services	56,636	12,114	-	44,522
PCDIC	965	-	-	965
Total Community Development	\$ 232,942	\$ 21,555	\$ 611	\$ 210,776
Community Enrichment				
Parks and Recreation	\$ 106,581	\$ 91,391	\$ -	\$ 15,190
Library	35,787	35,282	-	505
Phoenix Convention Center	48,164	1,823	45,640	701
Human Services	63,046	18,511	351	44,184
Office of Arts and Culture	4,126	4,001	-	125
Total Community Enrichment	\$ 257,704	\$ 151,008	\$ 45,991	\$ 60,705
Environmental Services				
Water	\$ 285,526	\$ -	\$ 283,461	\$ 2,065
Solid Waste Management	131,350	-	131,350	-
Public Works	21,872	13,617	-	8,255
Environmental Programs	1,417	669	328	420
Office of Sustainability	424	424	-	-
Total Environmental Services	\$ 440,589	\$ 14,710	\$ 415,139	\$ 10,740
Contingencies	\$ 134,646	\$ 83,146	\$ 32,500	\$ 19,000
GRAND TOTAL	\$ 2,803,130	\$ 1,212,282	\$ 743,706	\$ 847,142

¹ For purposes of this schedule, department budget allocations include Grants and City Improvement debt service payments.

SCHEDULE 5
 PROPOSED DEBT SERVICE EXPENDITURES
 BY PROGRAM, SOURCE OF FUNDS AND TYPE OF EXPENDITURE ²
 (In Thousands of Dollars)

Program	2014-15 Actual	2015-16 Estimate	2016-17 Proposed Budget
Aviation	\$ 137,636	\$ 122,333	\$ 125,137
Cultural Facilities	11,355	14,577	15,511
Economic Development	47,818	58,526	47,970
Environmental Programs	1,363	1,136	1,140
Fire Protection	6,125	4,859	4,529
Freeway Mitigation	684	400	342 ¹
Historic Preservation	554	974	712
Human Services	2,023	2,082	2,077
Information Systems	938	1,913	1,654
Libraries	7,696	7,536	6,436
Local Streets/Street Improvements/Lighting	8,813	5,103	5,086
Maintenance Service Centers	1,254	1,408	1,279
Municipal Administration Building	50 ¹	895	390
Neighborhood Preservation & Senior Services Centers	11,459	12,641	12,646
Parks & Recreation/Open Space	9,509	11,410	12,564
Phoenix Convention Center	37,641	39,463	40,215
Police, Fire and Computer Tech	6,420	3,499 ¹	5,394
Police Protection	9,869	6,992	6,890
Public Housing	3,718	6,326	5,401
Public Transit	47,520	50,027	61,008
Solid Waste Disposal	15,419	14,434	13,086
Storm Sewer	11,996	15,103	15,968
Street Light Refinancing	6 ¹	6 ¹	6 ¹
Wastewater	58,063	76,006	70,736
Water	113,969	113,290	113,355
Early Redemption	(66,473)	-	-
General Government Nonprofit Corporation Bonds	32,921	41,342	41,432
Bond Issuance Costs	1,090	2,205	801
Total Program	\$ 519,436	\$ 614,486	\$ 611,765
Type of Expenditure			
Principal	\$ 277,299	\$ 273,590	\$ 295,355
Interest and Other	242,137	340,896	316,410
Total Debt Service Expenditures	\$ 519,436	\$ 614,486	\$ 611,765

SCHEDULE 5
PROPOSED DEBT SERVICE EXPENDITURES
BY PROGRAM, SOURCE OF FUNDS AND TYPE OF EXPENDITURE (continued)
(In Thousands of Dollars)

Source of Funds	2014-15 Actual	2015-16 Estimate	2016-17 Proposed Budget
<u>Operating Funds</u>			
Secondary Property Tax	\$ 54,462	\$ 126,824	\$ 127,127
Sports Facilities	20,807	22,292	18,795
City Improvement			
General	31,555	39,023	39,113
Housing	34	72	74
Transit 2000	47,520	50,069	23,022
Transportation 2050	-	-	38,028
Library	-	135	135
Other Operating	104	2,642	2,142
Capital Funds ³	1,366	-	-
Aviation	50,560	52,964	54,957
Convention Center	17,192	19,014	19,766
Solid Waste	15,419	14,434	13,086
Wastewater	58,063	76,006	70,736
Water	113,969	113,290	113,355
Subtotal Operating Funds	<u>\$ 411,051</u>	<u>\$ 516,765</u>	<u>\$ 520,336</u>
<u>Capital Funds</u>			
Nonprofit Corporation Bonds			
Aviation	\$ 42,210	\$ 24,426	\$ 23,520
Convention Center	20,449	20,450	20,449
Other	-	7,000	-
Water	859	-	-
Customer Facility Charges	-	3	3
Passenger Facility Charges	44,867	45,842	46,657
Capital Reserve	-	-	800
Subtotal Capital Funds	<u>\$ 108,385</u>	<u>\$ 97,721</u>	<u>\$ 91,429</u>
Total Source of Funds	<u>\$ 519,436</u>	<u>\$ 614,486</u>	<u>\$ 611,765</u>

¹ Interest only.

² Program costs are a combination of principal, interest and other debt related costs unless otherwise noted.

³ Reflects transfer of capital funds to City Improvement.

SCHEDULE 6
CAPITAL IMPROVEMENT PROGRAM
FINANCED FROM OPERATING FUNDS
(In Thousands of Dollars)

Program	2014-15 Actual	2015-16 Estimate	2016-17 Proposed
Arts and Cultural Facilities	9	-	44
Aviation	16,752	55,685	67,467
Economic Development	4,896	7,589	11,331
Energy Conservation	1,175	1,500	1,200
Facilities Management	2,172	2,281	8,179
Finance	967	227	369
Fire Protection	38	1,108	14,337
Housing	5,310	6,353	13,978
Human Services	6	-	-
Information Technology	4,320	5,763	9,263
Libraries	58	200	200
Neighborhood Services	127	1,269	1,194
Parks, Recreation and Mountain Preserves	14,687	24,122	59,950
Phoenix Convention Center	4,184	4,235	2,764
Police Protection	555	2,100	900
Public Transit	65,480	65,457	136,524
Solid Waste Disposal	21,838	7,991	28,944
Street Transportation and Drainage	56,119	66,190	138,112
Wastewater	37,578	36,350	66,911
Water	114,941	92,092	174,364
Total	\$ 351,212	\$ 380,512	\$ 736,031

Source of Funds

General Fund:

General Fund	1,351	3,920	9,726
General Fund - Library	58	200	200
Total General Fund	\$ 1,409	\$ 4,120	\$ 9,926

Special Revenue Funds:

Arizona Highway User Revenue	39,066	41,629	95,975
Capital Construction	16,880	12,079	13,541
Community Reinvestment	5,084	4,586	7,057
Court Awards	155	2,100	900
Development Services	475	349	357
Neighborhood Protection	-	-	1,290
Operating Grants	42,867	51,744	90,470
Other Restricted	348	4,900	15,819
Parks and Preserves	13,807	23,581	55,057
Public Safety Enhancement	-	-	1,289
Public Safety Expansion	-	-	1,290
Regional Transit	13,569	13,575	28,321
Sports Facilities	987	250	250
Transit 2000	15,208	7,295	220
Transportation 2050	-	13,110	62,340
Total Special Revenue Funds	\$ 148,446	\$ 175,198	\$ 374,176

Enterprise Funds:

Aviation	17,719	56,620	68,781
Convention Center	2,839	3,985	2,514
Solid Waste	25,039	11,763	38,388
Wastewater	38,892	39,067	69,664
Water	116,868	89,759	172,582
Total Enterprise Funds	\$ 201,357	\$ 201,194	\$ 351,929

Total Operating Funds	\$ 351,212	\$ 380,512	\$ 736,031
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SCHEDULE 7
PROPOSED INTERFUND TRANSFERS TO THE GENERAL FUND
(In Thousands of Dollars)

	2014-15 Actuals	2015-16 Estimate	2016-17	
			Budget	Increase/ (Decrease)
Transfers to the General Fund				
<u>Enterprise Funds</u>				
Aviation				
Central Service Cost Allocation	\$ 7,969	\$ 7,716	\$ 7,716	\$ -
Water Funds				
Central Service Cost Allocation	7,556	7,051	7,051	-
In-Lieu Property Taxes	11,674	12,123	12,382	259
Total	19,230	19,174	19,433	259
Wastewater Funds				
Central Service Cost Allocation	5,037	4,701	4,701	-
In-Lieu Property Taxes	7,287	7,470	7,646	176
Total	12,324	12,171	12,347	176
Solid Waste				
Central Service Cost Allocation	6,701	6,411	6,411	-
In-Lieu Property Taxes	1,208	1,248	1,272	24
Total	7,909	7,659	7,683	24
Convention Center				
Central Service Cost Allocation	2,330	2,501	2,501	-
Total From Enterprise Funds	\$ 49,762	\$ 49,221	\$ 49,680	\$ 459

SCHEDULE 7
PROPOSED INTERFUND TRANSFERS TO THE GENERAL FUND (Continued)
(In Thousands of Dollars)

	2014-15 Actuals	2015-16 Estimate	2016-17	
			Budget	Increase/ (Decrease)
Special Revenue Funds				
Excise				
Transfer to General Fund	\$ 736,850	\$ 745,770	\$ 777,678	\$ 31,908
Development Services				
Central Service Cost Allocation	2,782	2,974	2,974	-
Sports Facilities				
Central Service Cost Allocation	116	196	196	-
Phoenix Union Parking Maintenance	79	79	79	-
Total	195	275	275	-
Public Housing In-Lieu Property Taxes	163	302	302	-
ASU Facilities Operations Fund	779	783	779	(4)
Downtown Community Reinvestment Fund	2,068	2,065	2,064	(1)
T2000 Central Service Costs	766	725	725	-
Neighborhood Protection Central Service Costs	196	197	197	-
Public Safety Enhancement Central Service Costs	204	206	206	-
Public Safety Expansion Central Service Costs	536	474	474	-
Housing Central Office Central Service Costs	270	222	222	-
Other Restricted - Sale of Land	346	1,447	669	(778)
Library Reserve Fund	-	-	63	63
Arizona Highway User Revenue Capital Reserve	-	-	2,600	2,600
Workers Compensation Fund	-	-	15,000	15,000
Total From Special Revenue Funds	\$ 745,155	\$ 755,440	\$ 804,228	\$ 48,788
Total Transfers to the General Fund	\$ 794,917	\$ 804,661	\$ 853,908	\$ 49,247
Transfers from the General Fund				
Arizona Highway User Revenue Reimbursement	\$ 1,009	\$ 290	\$ -	\$ (290)
Strategic Economic Development Fund	-	336	1,250	914
Public Safety Other Restricted Fund	-	16,000	16,000	-
Other Restricted	-	-	213	213
Regional Wireless Cooperative L/P Fund	3,684	-	-	-
Library Reserve Fund	842	259	-	(259)
Change for Phoenix Fund	8	-	-	-
Retiree Rate Stabilization Fund	1,024	1,024	1,026	2
Infrastructure Repayment Agreements	252	1,323	1,205	(118)
City Improvement - Library	-	135	135	-
City Improvement	31,555	39,023	39,113	90
Total Transfers from the General Fund	\$ 38,374	\$ 58,390	\$ 58,942	\$ 552
Net Transfers to the General Fund	\$ 756,543	\$ 746,271	\$ 794,966	\$ 48,695

SCHEDULE 8 - REVISED 05/13/16
PROPOSED POSITIONS BY DEPARTMENT
Number of Full Time Equivalent Positions

Program	2014-15 Actual	2015-16 Estimate	^{1/} Additions/Reductions		2016-17 Allowances Ending
			2015-16	2016-17	June 30,2017 Authorized
General Government					
Mayor	12.5	12.5	-	-	12.5
City Council	33.0	33.0	(1.0)	-	32.0
City Manager	18.0	17.0	-	-	17.0
Government Relations	5.0	5.0	-	-*	5.0
Communications Office ²	18.6	18.6	-	-	18.6
City Auditor	26.5	26.5	(1.0)	-	25.5
Equal Opportunity	25.0	25.0	1.0	-	26.0
Human Resources	99.1	99.1	4.0	-	103.1
Phoenix Employment Relations Board	1.0	1.0	-	-	1.0
Retirement Systems	14.0	14.0	(1.0)	-	13.0
Law	194.0	194.0	2.0	-	196.0
Information Technology	168.0	170.0	23.0	(5.0)	188.0
City Clerk and Elections	56.0	56.0	1.0	(2.0)	55.0
Finance	219.0	218.0	(2.0)	(2.0)	214.0
Budget and Research	24.0	24.0	1.0	-	25.0
Regional Wireless Cooperative	4.0	4.0	-	-	4.0
Total General Government	917.7	917.7	27.0	(9.0)	935.7
Public Safety					
Police	4,328.5	4,329.5	(11.0)	(22.0)	4,296.5
Fire	1,990.6	2,000.3	10.6	(3.0)	2,007.9
Emergency Management	6.0	6.0	1.0	1.0	8.0
Total Public Safety	6,325.1	6,335.8	0.6	(24.0)	6,312.4
Criminal Justice					
Municipal Court	285.0	279.0	-	(6.0)	273.0
Public Defender	9.0	11.0	-	-	11.0
Total Criminal Justice	294.0	290.0	0.0	(6.0)	284.0

SCHEDULE 8 - REVISED 05/13/16
PROPOSED POSITIONS BY DEPARTMENT
Number of Full Time Equivalent Positions (Continued)

Program	2014-15 Actual	2015-16 Estimate	^{1/} Additions/Reductions		2016-17
			2015-16	2016-17	Allowances Ending June 30, 2017 Authorized
Transportation					
Street Transportation	653.0	652.0	(2.0)	(13.0)	637.0
Aviation	853.0	856.0	1.0	(1.0)	856.0
Public Transit	104.5	104.5	(1.0)	-	103.5
Total Transportation	1,610.5	1,612.5	(2.0)	(14.0)	1,596.5
Community Development					
Planning and Development	295.8	304.8	21.2	3.0	329.0
Housing	181.0	181.0	(2.0)	-	179.0
Community and Economic Development	96.0	90.0	(1.0)	2.0	91.0
Neighborhood Services	194.0	194.0	(5.0)	(2.0)	187.0
PCDIC	-	6.0	-	2.0	8.0
Total Community Development	766.8	775.8	13.2	5.0	794.0
Community Enrichment					
Parks and Recreation	1,048.6	1,056.0	(1.0)	(18.6)*	1,036.4
Library	377.3	378.3	(1.3)	(8.0)*	369.0
Phoenix Convention Center	229.0	229.0	(1.0)	1.0*	229.0
Human Services	327.0	327.0	(3.0)	(3.0)	321.0
Office of Arts and Culture	10.0	10.5	-	-	10.5
Total Community Enrichment	1,991.9	2,000.8	(6.3)	(28.6)	1,965.9
Environmental Services					
Water Services	1,463.1	1,463.1	(9.1)	(1.0)	1,453.0
Solid Waste Management	585.5	585.5	(6.0)	21.0*	600.5
Public Works	433.0	427.0	(5.0)	(24.0)*	398.0
Environmental Programs	10.0	10.0	(1.0)	1.0	10.0
Office of Sustainability	0.0	3.0	1.0	-	4.0
Total Environmental Services	2,491.6	2,488.6	(20.1)	(3.0)	2,465.5
TOTAL	14,397.6	14,421.2	12.4	(79.6)	14,354.0**

1. Additions/Reductions reflect the combined total of proposed and year-to-date budget reductions, budget additions and new positions associated with opening new facilities.

* Changed from May 12, 2016 version

** Totals unchanged from May 12, 2016 version

SCHEDULE 9
RESOURCES AND EXPENDITURES BY CAPITAL FUND
2016-17 CAPITAL IMPROVEMENT PROGRAM
(In Thousands of Dollars)

Capital Fund	RESOURCES			EXPENDITURES	FUND BALANCES		
	Beginning Balance	Projected Revenue ¹	Total	Estimated Expenditures	Ending Fund Balance	Projected Resources Beyond 16/17 ²	Funds Available Beyond 16/17
BONDS AND RELATED FUNDS							
2006 Bonds							
Libraries, Senior & Cultural Centers	\$ (2,716)	\$ -	\$ (2,716)	\$ 1,030	\$ (3,746)	\$ 27,190	\$ 23,444
Education	(4,556)	-	(4,556)	8	(4,564)	8,090	3,526
Affordable Housing & Neighborhoods	6,057	-	6,057	3,442	2,615	17,795	20,410
Parks and Open Spaces	5,215	-	5,215	3,319	1,896	13,685	15,581
Police, Fire & Homeland Security	91	-	91	65	26	36,700	36,726
Police, Fire & City Technology	542	-	542	467	75	4,790	4,865
Street and Storm Sewer Improvement	4,713	-	4,713	1,648	3,065	27,495	30,560
2001 Bonds							
Affordable Housing & Homeless Shelter	1,053	-	1,053	-	1,053	-	1,053
Educational, Youth & Cultural Facilities	(108)	-	(108)	1,074	(1,182)	1,700	518
Environmental Improvement & Cleanup	261	-	261	-	261	630	891
Fire Protection Facilities & Equipment	-	-	-	-	-	800	800
Neighborhood Protection & Senior Centers	4,966	-	4,966	84	4,882	2,355	7,237
New & Improved Libraries	3,444	-	3,444	-	3,444	900	4,344
Parks, Open Space & Recreation	(332)	-	(332)	-	(332)	4,425	4,093
Police Protection Facilities & Equipment	(524)	-	(524)	-	(524)	1,115	591
Police, Fire & Computer Technology	(50)	-	(50)	-	(50)	615	565
Preserving Phoenix Heritage	(103)	-	(103)	80	(183)	795	612
Storm Sewers	-	-	-	-	-	50	50
Street Improvements	(457)	-	(457)	144	(601)	2,225	1,624
1989 Historic Preservation	2	-	2	-	2	-	2
1988 Bonds							
Freeway Mitigation, Neighborhood Stabilization, Slum & Blight Elimination	845	-	845	-	845	1,000	1,845
Parks, Recreation & Mountain Preserves	413	-	413	-	413	-	413
Police Protection	27	-	27	-	27	-	27
1984 Fire & Police Protection	2	-	2	-	2	-	2
Nonprofit Corporation Bonds							
Aviation	(232,884)	21,273	(211,611)	28,037	(239,648)	442,235	202,587
Phoenix Convention Center	9,713	20,449	30,162	20,449	9,713	-	9,713
Solid Waste	483	-	483	656	(173)	75,000	74,827
Wastewater	(805)	-	(805)	33,077	(33,882)	405,000	371,118
Water	(59)	-	(59)	31,169	(31,228)	525,000	493,772
Other	(50,271)	(1,026)	(51,297)	77,884	(129,181)	182,345	53,164
OTHER FINANCING							
Impact Fees	129,030	-	129,030	82,789	46,241	-	46,241
Passenger Facility Charge	38,698	80,000	118,698	82,539	36,159	-	36,159
Customer Facility Charge	3,944	25,815	29,759	3	29,756	-	29,756
Other Cities' Participation in Joint Ventures	20,280	30,257	50,537	30,257	20,280	-	20,280
Solid Waste Remediation	4,731	-	4,731	70	4,661	-	4,661
Capital Grants	(19,537)	73,251	53,714	73,251	(19,537)	19,537	-
Federal, State & Other Participation	(5,282)	44,049	38,767	44,049	(5,282)	5,282	-
Capital Gifts	172	-	172	-	172	-	172
Capital Reserves	307,863	(1,400)	306,463	8,038	298,425	-	298,425
Other Capital	9,508	-	9,508	5,043	4,465	-	4,465
TOTAL	\$ 234,368	\$ 292,668	\$ 527,036	\$ 528,672	\$ (1,636)	\$ 1,806,754	\$ 1,805,118

¹ Includes bond proceeds and funds which "pass through" bond funds such as grants, land sales and other agency and private participation.

² Includes bonds authorized and available for sale, pledged resources and cost recovery for projects billed and/or reimbursed on a cash flow basis.

SCHEDULE 10
2016-17 CAPITAL IMPROVEMENT PROGRAM
BY PROGRAM AND SOURCE OF FUNDS
(In Thousands of Dollars)

Program	Total Program	Pay-As- You-Go Operating	2001 Bonds	2006 Bonds	Nonprofit Corporation Bonds	Other Capital Sources
Arts and Cultural Facilities	1,118	44	1,074	-	-	-
Aviation	223,029	67,467	-	-	28,037	127,525
Economic Development	11,331	11,331	-	-	-	-
Energy Conservation	1,200	1,200	-	-	-	-
Facilities Management	11,414	8,179	-	150	-	3,085
Finance	670	369	-	-	-	301
Fire Protection	14,804	14,337	-	467	-	-
Historic Preservation	1,178	-	125	1,053	-	-
Housing	22,285	13,978	-	2	-	8,305
Human Services	600	-	-	600	-	-
Information Technology	57,947	9,263	-	-	47,884	800
Libraries	629	200	-	429	-	-
Neighborhood Services	3,466	1,194	38	2,234	-	-
Parks, Recreation and Mountain Preserves	80,005	59,950	-	3,297	12	16,746
Phoenix Convention Center	23,213	2,764	-	-	20,449	-
Police Protection	965	900	-	65	-	-
Public Transit	156,367	136,524	-	-	-	19,843
Regional Wireless Cooperative	8,562	-	-	-	-	8,562
Solid Waste Disposal	30,145	28,944	-	-	631	570
Street Transportation and Drainage	232,918	138,112	144	1,659	30,300	62,703
Wastewater	150,715	66,911	-	-	32,822	50,982
Water	232,142	174,364	-	22	31,139	26,617
Total Preliminary CIP	\$ 1,264,703	\$ 736,031	\$ 1,381	\$ 9,978	\$ 191,274	\$ 326,039

SCHEDULE 11
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2015-16 and 2016-17

(In Thousands)

	2015-16	2016-17
	FISCAL YEAR	FISCAL YEAR
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 149,919	\$ 156,133
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ -	
3. Property tax levy amounts		
A. Primary property taxes *	\$ 141,880	\$ 146,711
B. Secondary property taxes *	50,622	91,602
C. Total property tax levy amounts *	\$ 192,502	\$ 238,313
4. Property taxes collected **		
A. Primary property taxes		
(1) Current year's levy	\$ 140,363	
(2) Prior years' levies	485	
(3) Total primary property taxes	\$ 140,848	
B. Secondary property taxes		
(1) Current year's levy	\$ 50,080	
(2) Prior years' levies	101	
(3) Total secondary property taxes	\$ 50,181	
C. Total property taxes collected	\$ 191,029	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	1.3414	1.3359
(2) Secondary property tax rate	0.4786	0.8341
(3) Total city/town tax rate	1.8200	2.1700

B. Special assessment district tax rates

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating 1 special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* The 2016-17 planned primary levy is \$146,710,553; the 2016-17 planned secondary levy is \$91,602,120. Historically, actual property tax collections are slightly lower than the amount levied. For 2016-17, actual collections are estimated to be \$145,141,000 for the primary property tax and \$90,622,000 for the secondary property tax, or 98.9% of the levy amounts.

** Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.