



## City of Phoenix

**To:** Mayor and City Council

**Date:** April 30, 2015

**From:** Ed Zuercher  
City Manager

A handwritten signature in black ink, appearing to be 'EQ' followed by a flourish.

**Subject:** 2015-16 CITY MANAGER'S PROPOSED BUDGET

The message received from this year's 12 community budget hearings - as well as social media comments, emails and phone calls - is "more, please." The residents of Phoenix appreciate the services provided by City employees and desire more of them. Libraries open every day. Arts grants. Police officers and firefighters. Park rangers and park programming for children. Education support. Economic development. Transportation options, bike lanes and smooth street surfaces. And many more. These requests validate the leadership of the Mayor and City Council and the hard work Phoenix employees do every day to provide services that matter to our residents.

The financial realities of growing public safety pension costs and the sunset of the food tax limit the City's ability to expand services broadly. Even so, the tough choices and shared solutions of the past have led us to a budget that is balanced for 2015-16 with no reduction in services or increase in taxes or fees. In fact, with the sunset of the sales tax on food, taxes have been reduced. This accomplishment happened in spite of over \$6.5 million in costs shifted to Phoenix to balance the State budget and the sunset of the sales tax on food on April 1, 2015. The budget even increases a few key services in the general fund and in special revenue and enterprise funds like hiring police officers and firefighters, operating the northwest extension of light rail, improving customer service in development services, opening new desert preserves, starting a composting program in solid waste, and beefing up aviation noise programs.

After much hard work, the attached 2015-16 proposed budget is an important accomplishment for the residents of Phoenix. At the same time, known expenses for 2016-17 cast a long shadow. Dramatically increasing costs in the State-run Public Safety Personnel Retirement System (PSPRS) for our sworn police officers and firefighters are a difficult challenge. The 2015-16 budget reflects a 3-year phase-in option allowed by the State to smooth our transition to these extraordinary costs. However, costs are scheduled to increase by over \$25 million to the General Fund in 2016-17. Also, 2016-17 will be the first year of new 2-year labor agreements that will be negotiated beginning in late 2015.

These pressures are why the 2015-16 Proposed Budget makes no adjustments to the service levels proposed in the Trial Budget. Although the public requested more, extensively adding services today which may need to be reconsidered in less than 12 months is not recommended. About \$300,000 in additional resources have been

identified since the Trial Budget was presented and the recommendation is to place those funds in reserve against next year's known cost increases in public safety pensions. In order for the City to be able to withstand the pressures ahead, we have to begin now accumulating further cash reserves, assessing further efficiency actions, and reviewing significant cost drivers like health care and pharmacy benefits costs. These actions are now underway. Early actions may be brought to the City Council during 2015-16. There will be no one solution to the challenges of 2016-17; rather, we will need to stitch together many ideas into a quilt of solutions to maintain our ability to serve the community.

I want to thank the public for their review and input on the 2015-16 budget. Their courtesy and confidence in asking for more City services is gratifying. The areas identified are critically important for our long-term success as a desirable city. I also want to thank the Mayor and City Council for your leadership in making our budget open to the public through community forums that encourage open dialogue. This proposed budget is available for review over the next two weeks for any further comments. The City Council will make any adjustments and approve a final budget on May 19.

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## CITY COUNCIL REPORT

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TO: Ed Zuercher  
City Manager

FROM: Mario Paniagua  
Budget and Research Director

SUBJECT: 2015-16 CITY MANAGER'S PROPOSED BUDGET

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This report transmits the balanced 2015-16 City Manager's Proposed Budget, which includes:

1. No service reductions and some General Fund additions for critical Police training, recreation and innovation investment, as well as non-General Fund additions for important community services in Transit, Parks, Sanitation, Aviation and Development Services.
2. Hiring of 110 Officers and 93 Firefighters, increasing the City's sworn Police and Fire forces, even while balancing the Public Safety Funds in 2015-16 as called for in the Council-adopted multi-year plan.
3. Strategies to begin addressing the known significant public safety pension cost increases for Fiscal Year 2016-17.

Community budget hearings were held throughout the City in all Council districts to present the Trial Budget and gather feedback from the public. Approximately 350 comments were received at hearings and through e-mail. At [phoenix.gov/budget](http://phoenix.gov/budget), the public can access the written minutes and video recordings of completed budget hearings, including speaker comments and questions.

Public comments mostly focused on the following topics:

- Daily library access
- Hiring of Police Officers and Firefighters
- Increasing youth recreation services
- Funding for arts and culture programs
- Expanding bicycle infrastructure
- Unified City Services Card
- Restoring park rangers at desert preserves and flatland parks
- Covering expenses for Police/Fire responses involving animal abuse or neglect
- Continuing the use of City funds for portable 15 MPH school zone signs
- Addressing potential future year budget challenges

As explained further in this report, the 2015-16 City Manager's Proposed Budget reflects many of the community's priorities expressed at budget hearings. The budget includes significant Police and Fire hiring, additional programming for youth recreation

at the Coffelt-Lamoreaux Recreation Center, multiple capital bicycle infrastructure projects, and the continued General Fund allocation for arts grants and rental support grants for performing arts organizations. In response to community and Council input, the City will continue to purchase and maintain 15 MPH school zone signs for Phoenix schools using recently identified Street Transportation budget savings related to a delayed project.

An additional \$314,000 in savings has been identified since the Trial Budget in March. It is recommended by the City Manager that these funds be applied toward the known increases to public safety pension costs in the 2016-17 budget. As presented in late February, 2016-17 budgeting will be strained by substantial increases in public safety pension costs and by state revenue reductions. Although much more discussion, planning, and action will be necessary to prepare for the 2016-17 budget, the accumulation of savings over the next year is an important component of the budget balancing strategy.

Although other community needs are not able to be addressed in this budget due to lack of available funding, the City will continue to examine how these requests from residents may be addressed in future budgets.

## THE ISSUE

As discussed throughout the budget hearings, the Trial Budget was an initial draft of a balanced budget presented for community discussion and feedback as the City Council prepares to begin making decisions on the 2015-16 Budget in late May.

### Budget Responds to Community Priorities

Issues raised during this year's community input process through comments at budget hearings and transmitted electronically are addressed in **Attachment A**.

**General Fund Changes:** As part of the City's ongoing cost management practices, the City will achieve savings totaling \$1.2 million resulting from the annual zero-based budget program reviews. The zero-based reductions are listed in **Attachment B**.

The 2015-16 budget includes the following necessary General Fund changes that help improve critical community services, described in more detail in **Attachment C**:

- **POLICE TRAINING:** Additional funding of \$2.2 million for a new 40-hour Police Officer training module, including community and cultural consciousness, situational/tactical analysis, mental health response, and other important topics that help improve public trust and enhance safety.
- **INNOVATION:** Investment in new innovation projects like a centralized City Information Center (311 PHX) with the potential to bring long-term savings along with enhanced services through a business analyst position at a cost of about \$150,000. Any work on the Unified City Services Card by this position would occur only if that project is authorized by the City Council.
- **RECREATION:** Additional recreation programming at a new multipurpose facility built by the Maricopa County Housing Authority for the Coffelt-Lamoreaux Community Recreation Program, located near 19<sup>th</sup> Avenue and Pima Street to start in April 2016. The partial year cost is approximately \$14,000 for 2015-16.

Also, in continuance of the City's long-term goal to reach 5 percent of operating costs, the Contingency fund will increase slightly, from \$45.3 million to \$46.4 million. This takes the Contingency fund's operating cost percentage from 3.95 percent to 4.0 percent.

**Non-General Fund Changes:** Significant services to the City are provided through non-General Fund resources. There are Special Revenue funds like voter-approved Public Safety and Transit taxes, and Enterprise Funds like Aviation and Solid Waste. The City Manager's Proposed Budget also includes the following critical non-General Fund service additions, which are described in more detail in **Attachment D**:

- **AVIATION:** Add a team at Sky Harbor to review airspace evaluations and potential impacts, respond to noise complaints and provide community outreach.
- **PLANNING AND DEVELOPMENT SERVICES:** Enhance the customer service experience in Planning and Development through additional oversight, technology improvements, training and enhanced opportunities for customer feedback.
- **PHOENIX PARKS AND PRESERVES:** Maintain three new preserve trailheads at Apache Wash, Desert Vista, and Desert Hills.
- **TRANSIT 2000:** Operate expanded light rail service to 19<sup>th</sup> Avenue and Dunlap.
- **SOLID WASTE:** Operate new composting facility at 27<sup>th</sup> Avenue Transfer Station.

**Potential Future Year Budget Challenges:** In March, staff presented to the Council an updated five-year forecast that projected the possibility of a General Fund deficit between -\$36 and -\$63 million in 2016-17. The main contributing factors to the deficit are expected increases to public safety pension costs, as well as multiple actions taken by the state that have reduced ongoing City revenue and increased ongoing City costs. The forecast enables prudent and reasonable fiscal planning to discuss options and take action to reduce the potential for a deficit prior to next year's budget process.

Public Safety Pension- The 2015-16 City Manager's Proposed Budget is based on the City using the option provided by the State of Arizona Public Safety Personnel Retirement System (PSPRS) to implement phased-in rate increases for PSPRS pension contributions, as additional resources are not available to immediately fund the full-level rate increase. A three-year phase-in plan fully meets the funding requirements and will allow the City time to identify solutions and options for the funding increase. Estimates show that based on phasing in the rate changes as allowed by law, annual pension costs for sworn public safety personnel in all funds are expected to rise by:

- \$6 million in 2015-16 to a total of \$143 million;
- approximately \$28 million in 2016-17 to an estimated \$171 million;
- and approximately \$24 million in 2017-18 to an estimated \$195 million.

Employee Compensation – The next two-year labor agreements will be negotiated to begin in 2016-17. Employees have had compensation concessions in two of the last three contract cycles, including in both years of the current contracts or agreements.

## **Strategies to Begin Addressing 2016-17 Projected Deficit**

Proposed Prepayments to PSPRS- In order to help reduce the City's public safety pension liability, staff is proposing quarterly prepayment of Phoenix's share of the PSPRS pension obligation which provides an opportunity to increase interest earnings on the plan. Based on a Finance Department analysis, additional earnings that will help pay down the City's pension liability can be created by prepaying Phoenix's portion of the PSPRS pension liability on a quarterly basis from General Fund cash currently invested through the Treasurer's Pool. The potential net benefit (gain in earnings on PSPRS assets that reduce the City's unfunded liability) is estimated at \$1,250,000 annually.

Set Aside Savings for Next Fiscal Year- An important element of the budget balancing strategy will continue to be the aggressive pursuit of savings. Any General Fund balances set aside now can be held to accumulate savings for use as a resource for 2016-17. Council members and residents have commented on the need to begin working now to address the potential 2016-17 issue. As such, this proposed budget sets aside \$314,000 in savings that became available as budget estimates for 2015-16 were refined after the Trial Budget was produced. These funds can be used to help offset known increases to 2016-17 public safety pension costs.

### OTHER INFORMATION

**General Fund**- The proposed balanced 2015-16 General Fund budget is \$1,156,540,000. This is a 0.7 percent increase from the adopted 2014-15 General Fund budget of \$1,148,840,000. It is \$42.8 million, or 3.6 percent, below the 2007-08 peak amount of \$1,199,298,000 for the General Fund.

Projected General Fund (GF) revenue in 2015-16 is estimated to be \$1.061 billion, an annual increase of 1 percent over the revised current year estimate. This accounts for the state's \$2 million reduction to Phoenix revenue due to decreased reimbursement rates for emergency transport of patients covered by the Arizona Health Care Cost Containment System (AHCCCS), and the sunset of the sales tax on food.

Including revenue along with the estimated beginning fund balance of approximately \$75 million, and necessary net fund transfers estimated at \$21 million, total 2015-16 General Fund resources are estimated to be \$1.157 billion, just slightly more than General Fund expenses. The excess of \$314,000 is recommended to be placed in reserve to address known public safety pension increases in the 2016-17 budget.

**All Funds**- For all funds, which include General, Enterprise and Special Revenue Funds such as grants, and all debt service and pay-as-you-go capital costs, the proposed 2015-16 budget amount is \$3,548,722,000. This is a 6.0 percent increase from the adopted 2014-15 budget of \$3,346,490,000 for all funds. The 2015-16 All Funds budget is below the 2008-09 budget of \$3,735,754,000 for all funds by \$187.0 million, or -5.0 percent.

<b>2015-16 City Manager's Proposed General Fund Budget</b>	
Millions	
<b>INITIAL RESOURCES PROJECTION: \$ 1,157.6</b>	
Operating costs to continue existing service:	\$ 1,091.3
→ZBB Program cost reductions (Attachment B)	\$ (1.2)
→Expanded police training	\$ 2.2
→Innovation Investment for 311 PHX* (\$150K)	\$ 0.2
→Parks Supplemental Coffelt Recreation Center (\$14K)	\$ 0.0
<b>Total Proposed Operating Costs:</b>	<b>\$ 1,092.5</b>
Contingency fund	\$ 47.0
Vehicle & large equipment replacements	\$ 7.0
Pay-As-You-Go capital facilities costs	\$ 3.8
Pay-As-You-Go capital information technology costs	\$ 2.9
<b>INITIAL EXPENSES PROJECTION: \$ 1,153.3</b>	
<b>INITIAL PROJECTED BALANCE: \$ 4.3</b>	

<b>STATE BUDGET IMPACT TO CITY</b>	
State 2015-16 Budget reduced revenue	\$ 2.0
State 2015-16 Budget increased costs	\$ 4.3
<b>REVISED BALANCE: \$ (2.0)</b>	

<b>ACTIONS TO BALANCE DUE TO STATE IMPACT</b>	
Reduce vehicle & large equipment replacements	\$ (1.4)
Reduce Contingency fund growth	\$ (0.6)
<b>REVISED BALANCE: \$ -</b>	

<b>UPDATES SINCE MARCH TRIAL BUDGET</b>	
Carryover 2014-15 vehicle replacement and records management technology project into 2015-16 due to timing issues- additional 2015-16 fund balance:	\$ 1.1
Carryover 2014-15 vehicle replacement and records management technology project into 2015-16 due to timing issues- additional 2015-16 expense:	\$ (1.1)
Additional savings due to refinement of estimates and efficiencies	\$ 0.3
Reservation of additional savings for 2016-17	\$ (0.3)
<b>REVISED BALANCE: \$ 0.0</b>	

<b>2015-16 City Manager's Proposed General Fund Budget</b>	
Millions	
<b>UPDATED RESOURCES: \$ 1,156.5</b>	
Operating costs	\$ 1,097.8
Contingency Fund	\$ 46.4
Vehicle & large equipment replacements	\$ 5.5
Pay-As-You-Go capital facilities costs	\$ 3.8
Pay-As-You-Go capital information technology costs	\$ 2.9
<b>UPDATED EXPENSES: \$ 1,156.5</b>	
<b>UPDATED BALANCE: \$ -</b>	

\*This position would also be available for Unified City Services Card technology if approved by the City Council.

Extensive budget detail for all City funds is provided in several schedules in **Attachment E** to this report. The various budget schedules include:

- Resources and expenditures by fund for 2013-14 actual, 2014-15 estimate, and 2015-16 proposed budget
- Proposed revenues for all City funds by major source
- Proposed expenditures by department, including fund source
- Proposed debt service by program, source of funds, and expense type
- Preliminary pay-as-you-go 2015-16 Capital Improvement Program budget
- Proposed interfund transfers
- Proposed full-time equivalent (FTE) positions by department
- Preliminary 2015-16 Capital Improvement Program resources and expenditures by capital fund, program, and fund source
- Summary of proposed property tax levy and rate information

### NEXT STEPS

The City Manager's Proposed Budget is presented for information and discussion only at the May 5, 2015 Policy meeting. The Council and public have two weeks to review and comment on the proposal, and the 2015-16 budget is scheduled for Council action on the May 19, 2015 Policy agenda. Following the Council's budget action on May 19, both the City Charter and state law require subsequent public notification, advertising, and City Council actions. The May 19 Council action provides staff with direction and sufficient time to prepare the required legal publications for the following actions:

- June 3, 2015 Formal meeting: public hearing, adoption of tentative budget ordinances and five-year capital improvement program resolution
- June 17, 2015 Formal meeting: 2<sup>nd</sup> public hearing and adoption of formal budget ordinances
- July 1, 2015 Formal meeting: adoption of property tax levy ordinance

### RECOMMENDATION

No action is requested at this time. Action on the 2015-16 budget is scheduled for the May 19, 2015 Council Policy meeting.

### ATTACHMENTS

**Attachment A-** Response to Community Budget Input

**Attachment B-** Revised Zero-Based Budget Review Cost Reduction Actions

**Attachment C-** General Fund Additions / New Capital Facility Operating Costs

**Attachment D-** Non-General Fund Additions / New Capital Facility Operating Costs

**Attachment E-** Various Budget Schedules

## ATTACHMENT A

### Response to Community Budget Input

**Providing Daily Access for Libraries:** The City of Phoenix provides 17 library branches citywide. Of these 17 libraries, Burton Barr Central Library and South Mountain Community Library are open seven days per week. Of the other 15 libraries, seven library branches are open six days per week, and the remaining eight libraries are open five days per week.

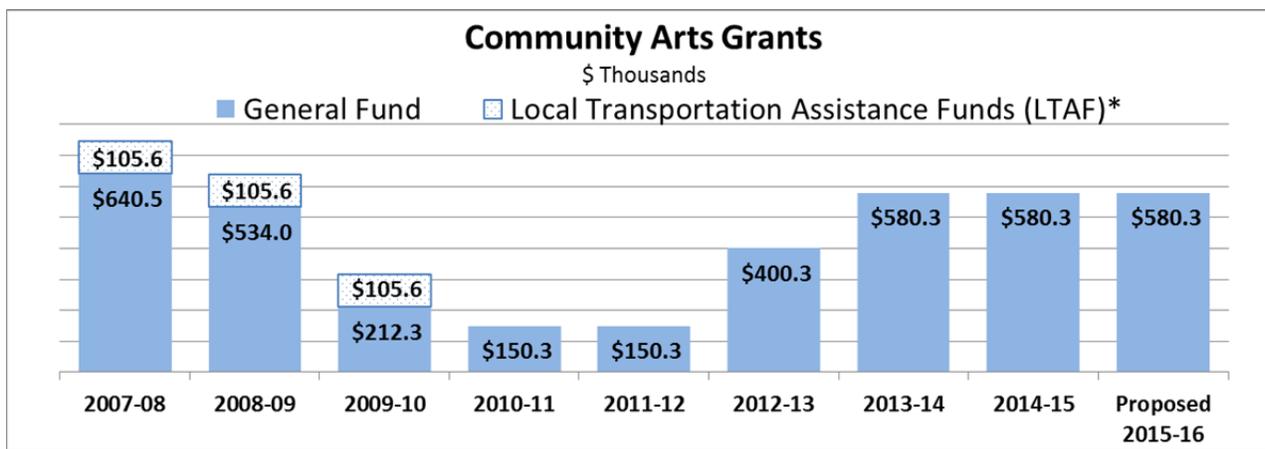
Well over 200 members of the Community provided comments in support of opening libraries additional days each week.

The additional annual cost for the eight libraries that are currently open five days per week to also open on Sundays for four hours would be approximately \$543,000. This would mean all libraries would be open at least six days per week.

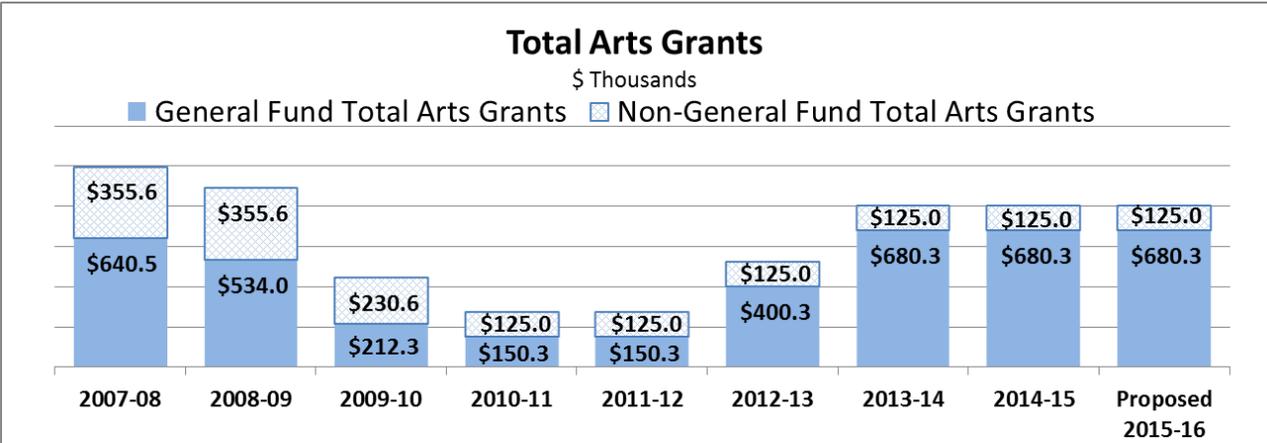
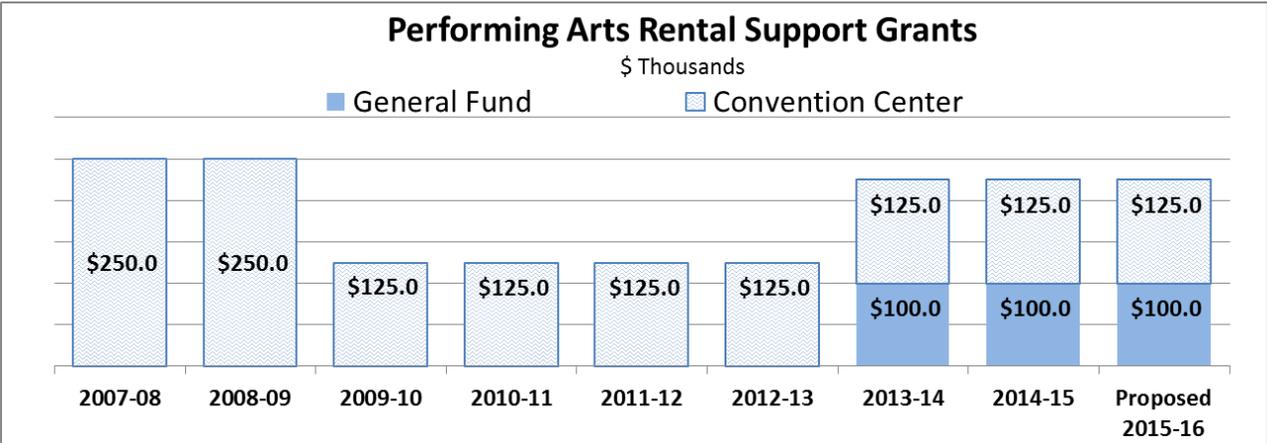
Going to everyday access for all libraries would cost the City an additional \$1.9 million annually, for a total of \$2.4 million to open every library every day.

**Hiring of Police Officers and Firefighters:** The City Manager's Proposed Budget includes funding to hire 110 Police Officers and 93 Firefighters in 2015-16, as presented to the City Council in the February 24, 2015 Public Safety Dedicated Funds Balancing Plan Update. With current funding sources, it is anticipated that the City can sustain an ongoing total sworn Officer filled count of about 3,000. If the proposed comprehensive transportation plan to be presented to Phoenix voters in August 2015 is approved, then per Council direction \$16 million in annual General Fund money that currently supports Public Transit will be immediately redirected to hire and sustain an additional 125 officers in FY 2015-16. Hiring of Firefighters will also continue and the City expects to be able to sustain an ongoing total sworn Firefighter filled count of 1,614. The planned hiring of Officers and Firefighters corresponds to Community requests made at several hearings.

**Arts and Culture Funding:** Since fiscal year 2012-13, the City of Phoenix has increased total annual General Fund arts grants funding by \$530,000. The graphs below show City funding of arts grants since FY 2007-08.



\*The state cut LTAF funding in 2010, eliminating this previous fund source for community arts grants.



In 2007-08, the total annual General Fund amount allocated to community arts grants and rental support grants for performing arts organizations was \$640,514; the proposed 2015-16 budget allocates \$680,346 from the General Fund specifically toward these grants.

Several comments were made at budget hearings requesting the City increase community arts grants funding to a rate of at least \$1 per capita. Applying this ratio specifically to community arts grants, which currently total \$580,346, would require additional annual funding of about \$920,000. However, it is important to point out that the City of Phoenix provides significant ongoing financial support to arts and culture programs in several ways. In 2014-15, a total of \$21.3 million in City funding is allocated for arts and culture programs, including the Office of Arts of Culture, various arts grants, maintenance of public art, airport arts program, support for various cultural facilities, and annual capital arts expenses. This amounts to more than \$14 per capita.

**Expanding Bicycle Infrastructure:** In recent years, the City has added substantial capital bicycle infrastructure projects into the Capital Improvement Program (CIP). Several comments were made at budget hearings requesting that the City fund bicycle infrastructure at a rate of at least \$1.50 per capita. In the preliminary capital budget for 2015-16, more than \$12 million is programmed for bicycle infrastructure projects throughout the City, which amounts to more than \$8 per capita.

The projects are listed below:

<b>Project Description</b>	<b>Preliminary 2015-16 Amount</b>	<b>Fund Source</b>
Street crossing at Grand Canal	\$3,820,000	State/Local Grants and Arizona Highway User Revenue
Rio Salado Pathway from 32 <sup>nd</sup> Street to SR143	\$3,693,000	Federal Grant and Arizona Highway User Revenue
Bike Master Plan	\$2,000,000	Arizona Highway User Revenue
Multi-use trail at 16 <sup>th</sup> St. & Indian School Rd.	\$1,456,000	Federal Grant and Arizona Highway User Revenue
Bicycle and pedestrian bridge at Nevitt Park near 48 <sup>th</sup> St. and Southern Ave.	\$635,000	Arizona Highway User Revenue
Multi-use path near Grand Canal- Thomas Rd. from 21 <sup>st</sup> Pl. - 24 <sup>th</sup> St.	\$428,000	Federal Grant and Arizona Highway User Revenue
Citywide Bikeway System Improvements	\$50,000	Arizona Highway User Revenue

In addition, staff is pursuing a Transportation Investment Generating Economic Recovery (TIGER) grant from the Federal Department of Transportation, which will help leverage additional funding for as much as \$15 million of additional canal infrastructure projects. This canal work along approximately eight miles will serve the bike community, carry out components of the City's Bike Master Plan, further the Reinvent Phoenix initiative and promote economic development.

**Police/Fire Responses Involving Animal Abuse or Neglect:** At times, the Police and Fire Departments must deal with injured, neglected, and abused animals when responding to public safety calls. The City has worked with the Arizona Humane Society to ensure animals in these cases are properly cared for and housed appropriately. Representatives of the Arizona Humane Society communicated to the City at budget hearings a request to financially partner to address this important function on an ongoing basis. The City will begin working with the Arizona Humane Society to implement better tracking of animal care cases and costs in order to study appropriate funding levels and responsibility. A full report will be presented to the Council Public Safety Subcommittee in the fall.

**Youth Recreation Services:** The budget includes supplemental funding for additional part-time staff to provide recreation services at the Coffelt-Lamoreaux Recreation Center. The newly expanded Center is part of the Maricopa County Coffelt-Lamoreaux Public Housing complex and is scheduled to open in April 2016. Some public comments questioned whether \$14,000 was significant enough for the recreation

programming needs at the Coffelt-Lamoreaux Recreation Center. However, the funding level in 2015-16 corresponds to the Center opening later in the fiscal year and only three months of operating costs. The full year amount would be included in the proposed budget for FY 2016-17. Public comments also mentioned recreation needs at other parks, such as El Oso Park and other City parks. Although additional funding is not available in the proposed 2015-16 budget for further supplemental recreation services, youth recreation programming remains a high priority Community need for the City.

**Restoring Park Rangers at Flatland and Parks Desert Preserves:** Community comments also focused on the need to restore Park Ranger positions that have been reduced over several years. The Phoenix Park Ranger program was established in 1984. The program was established to provide enforcement of park rules and related City codes for the mountain parks and preserves, provide educational opportunities for the public, and maintain the nationally recognized trail system throughout the Phoenix Mountain Preserves and Mountain Park system. As the popularity of having a Park Ranger presence in parks grew, the program expanded to include flatland parks. While some Park Rangers were assigned specifically to flatland parks, most rangers provided enforcement at all types of Phoenix parks and preserves. In 2007-08, there were 81.0 FTE of authorized Park Ranger positions.

Ongoing budget reductions since 2008-09 have significantly reduced the number of Park Ranger positions, which resulted in changing the emphasis of the Park Ranger Program, shifting it to interpretive programs and education regarding the Preserves versus code enforcement. As a result of these reductions, flatland park rule and code enforcement has been reduced to only responding to complaints about ongoing violations. Park Rangers focus their daily work in mountain preserves and desert parks and do not routinely patrol traditional flatland parks. Remaining Park Ranger positions are allocated to the 40,000 acres of mountain park and preserve areas to concentrate on core basic services such as visitor contact and education, operations of new areas of preserve, resource protection, education, and trail head and trail maintenance. The Neighborhood Renewal Program, serving Hermoso, Lindo, and Alkire parks, consists of a Park Ranger that provides youth services at these flatland parks. As of 2015-16, there are 55.0 FTE of authorized Park Ranger positions. The cost to restore an additional 26.0 FTE of Park Ranger positions, which would bring the City to the level of staffing in FY 2007-08, would require an additional \$2.4 million. No reductions to Park Ranger positions are proposed in the City Manager's 2015-16 Budget.

As with other Community needs mentioned in this report, such as library access and additional youth recreation services, the restoration of Park Rangers remains an important Community need for the City.

**Efficiency Investment:** The proposed budget provides funding for a business analyst position to begin work on an important efficiency effort known as PHX 311. This effort will consolidate call centers and direct inquiries into one location, either virtual or physical. There was also a great deal of discussion of the Unified City Services Card. If the City Council authorizes moving all City membership cards to one platform, known as a Unified City Services Card, the position will also work on that effort.

**City funding of 15 MPH School Zone Signs:** One of the proposed actions in the Trial Budget was to discontinue the use of \$33,000 in City funds for the purchase and assembly of portable 15 MPH school zone signs. However, in response to input from the Community and members of the Council, the City will continue to purchase and maintain the signs for schools. The Street Transportation Department recently identified a reduction of \$36,000 in the proposed budget for temporary staffing related to a project that has been delayed beyond 2015-16. This reduction more than offsets the cost to maintain this service to local schools.

**ATTACHMENT B**

**2015-16**  
**GENERAL FUND**

**PROPOSED ZERO-BASED BUDGET (Z-B-B) REVIEW REDUCTIONS**

**Department**

**2015-16**

**City Clerk and Elections**

- |    |  |                 |
|----|--|-----------------|
| 1. | Reduce current Citywide postage costs by working with City departments to ensure nearly all mailings are accomplished with standard envelopes.   | \$(22,000)<br>- |
| 2. | Align election services to match voter usage by shifting away from off-site early voting on Saturdays, used by very few voters. Early voting will include early voting at City Hall, early ballots by mail, and voting at one of the Voting Centers, which take place at several sites over multiple days prior to Election Day. Also, eliminate a satellite receiving center, which requires Voting Center ballots to be delivered directly to the downtown receiving center. | (12,000)<br>-   |

**Total City Clerk and Elections**

**(34,000)**  
-

**City Manager's Office**

- |    |  |               |
|----|--|---------------|
| 1. | Align a position with staffing needs by downgrading a GIS Technician position in the Youth and Education Coordination program to an Administrative Aide. | (29,000)<br>- |
|----|--|---------------|

**Total City Manager's Office**

**(29,000)**  
-

**Finance**

- |    |  |               |
|----|--|---------------|
| 1. | Reduce funding for banking services to reflect that new contracts allow more banking transaction volume electronically, which provides savings and a wide range of benefits for the entire City.   | (50,000)<br>- |
| 2. | Reduce funding for postage to reflect that the "tax simplification" effort with the Arizona Department of Revenue (DOR) will result in the DOR being responsible for the mailing of monthly statements for any new sales tax accounts that have been billed for by DOR starting in 2016. | (92,000)<br>- |

- |    |  |                   |
|----|--|-------------------|
| 3. | Redistribute administrative support services among existing staff providing walk in and phone assistance by eliminating an Administrative Aide U*8 position. | (83,000)<br>(1.0) |
|----|--|-------------------|

<b>Total Finance</b>	<b>(225,000)</b> <b>(1.0)</b>
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**Human Services**

- |    |   |                   |
|----|---|-------------------|
| 1. | Eliminate a Secretary II position as a result of implementing new technology used for Senior Center registration. | (46,000)<br>(1.0) |
|----|---|-------------------|

<b>Total Human Services</b>	<b>(46,000)</b> <b>(1.0)</b>
-----------------------------	---------------------------------

**Municipal Court**

- |    |   |                    |
|----|---|--------------------|
| 1. | The number of cases filed in the Municipal Court has decreased by approximately 30% since 2008. This reduction seeks to properly align court room staffing with current service levels by eliminating one civil and one criminal court room that are no longer needed due to reduced caseloads. | (595,000)<br>(6.0) |
|----|---|--------------------|

<b>Total Municipal Court</b>	<b>(595,000)</b> <b>(6.0)</b>
------------------------------	----------------------------------

**Public Information Office**

- |    |  |               |
|----|--|---------------|
| 1. | Eliminate funding for the biennial Community Opinion Survey and the Employee Opinion Survey per previous Council action. | (25,000)<br>- |
|----|--|---------------|

<b>Total Public Information Office</b>	<b>(25,000)</b> -
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**Street Transportation**

- |    |  |                    |
|----|--|--------------------|
| 1. | Transfer direct oversight of the bridge inspection program from the City to the Arizona Department of Transportation (ADOT), which currently provides this service for most other cities and eliminate a Chief Construction Inspector *U1 position.                            | (113,000)<br>(1.0) |
| 2. | Reduce installation and maintenance of "No Parking" signs along major arterial streets following successful implementation of this practice in other areas of the City and in other cities where "No Parking" signs have not been installed or maintained along major streets. | (40,000)<br>-      |

3.	Develop and deliver in-house training for hazard assessment, storm water management, and equipment tie-down and reduce contractual services costs.	(20,000) -
4.	Reduce funding for temporary agency staffing due to the postponement of a planned project.	(36,000) -
	<b>Total Street Transportation</b>	<b>(209,000)</b> <b>(1.0)</b>
	<b>Total Proposed Z-B-B Reductions</b>	<b>\$(1,163,000)</b> <b>(9.0)</b>

**ATTACHMENT C**  
**2015-16**  
**GENERAL FUND**  
**PROPOSED BUDGET ADDITIONS AND**  
**NEW CAPITAL FACILITY OPERATING COSTS**

<b><u>Department</u></b>	<b><u>2015-16</u></b>
 <b><u>Fire</u></b>	
1. Convert part-time Caseworkers from grant funds to General Fund using the budgeted grant match amount. The Victims Of Crime Act (VOCA) grant no longer allows use of the grant to support the Crisis Response Program for staff not directly serving victims. The staff provides grief counseling and crisis intervention at emergency scenes. The positions are funded, but not reflected in the authorized count.	\$- 2.5
<b>Total Fire</b>	- <b>2.5</b>
 <b><u>Information Technology Services</u></b>	
1. Add a User Technology Specialist to support the Fire VHF Radio Communications Network. The network's size and complexity has expanded and a second position is needed for proper maintenance. The cost will be allocated to Fire's Mutual Aid Partners, as the City of Phoenix fully pays for the current position.	- 1.0
2. Add a Business Analyst position to coordinate new innovative projects such as development of a centralized City Information Center (PHX 311). The position would also be available to evaluate technology needs for a Unified Municipal Services Card, if approved by the City Council.	150,000 1.0
<b>Total Information Technology Services</b>	<b>150,000</b> <b>2.0</b>
 <b><u>Law</u></b>	
1. Convert a temporary Legal Assistant to regular status. This position is responsible for supporting Victim's Rights Legislation that was enacted on July 24, 2014.	- -
<b>Total Law</b>	- -

### **Parks and Recreation**

1.	Add part-time staff to provide recreation services at the newly expanded Coffelt-Lamoreaux Recreation Center opening in April 2016. The center is part of the Maricopa County Coffelt-Lamoreaux Public Housing complex.	14,000 1.9
2.	Add part-time staff to provide sports activities at the Papago Baseball Complex. The cost for staff is expected to be offset by revenue.	- 5.5
<b>Total Parks and Recreation</b>		<b>14,000 7.4</b>

### **Police**

1.	Add funds necessary to implement a new 40 hour training module for all law enforcement personnel. This course is designed to enhance knowledge regarding mental health, cultural awareness, and situational and tactical analysis.	2,222,000 -
<b>Total Police</b>		<b>2,222,000 -</b>

### **Public Defender**

1.	Add an Assistant City Attorney III to continue Veteran's Court, established to provide specialized and comprehensive legal services to veterans. Costs will be offset by funds used to pay for the current contract.	- 1.0
2.	Add a Mental Health Specialist for the Mental Health Court established to address the rise in mental health issues plaguing the judicial system. Costs will be offset by funds used to pay for the current contract.	- 1.0
<b>Total Public Defender</b>		<b>- 2.0</b>

<b>Total Proposed General Fund Additions and New Capital Facility Operating Costs</b>		<b>\$2,386,000 13.9</b>
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**ATTACHMENT D**  
**2015-16**  
**NON-GENERAL FUND**  
**PROPOSED BUDGET ADDITIONS AND**  
**NEW CAPITAL FACILITY OPERATING COSTS**

<b><u>Department</u></b>	<b><u>2015-16</u></b>
<b><u>Aviation</u></b>	
1. Add one Program Manager and two Planner II positions to create a new Airspace Noise Planning Services program to review Federal Aviation Administration (FAA) airspace evaluations and potential impacts to the public, respond to noise complaints, and provide community outreach.	\$295,000 3.0
<b>Total Aviation</b>	<b>\$295,000 3.0</b>
<b><u>Fire</u></b>	
1. Add previously unbudgeted grant funded positions to the Fire department authorized position count. These VOCA funded positions provide direct support to field emergency units. Funding for these positions already exists in the Fire department budget so there is no additional cost.	\$- 6.2
<b>Total Fire</b>	<b>- 6.2</b>
<b><u>Human Services</u></b>	
1. Convert 36 temporary Early Head Start positions to regular status. The Early Head Start program is now part of the ongoing funding from the U.S. Department of Health and Human Services.	- -
<b>Total Human Services</b>	<b>- -</b>

### **Neighborhood Services**

- |    |  |   |   |
|----|--|---|---|
| 1. | Convert three temporary Community Development Block Grant funded Neighborhood Preservation Inspector positions to regular status. The positions are required to address ongoing neighborhood preservation code enforcement needs and regular CDBG funding is expected to continue. | - | - |
|----|--|---|---|

**Total Neighborhood Services** -

### **Phoenix Parks and Preserve Initiative Fund- Parks and Recreation**

- |    |  |         |   |
|----|--|---------|---|
| 1. | Add contract costs for janitorial services at three new major trailheads: Apache Wash, Desert Vista, and Desert Hills. | 100,000 | - |
|----|--|---------|---|

**Total Parks and Recreation** 100,000

### **Planning and Development**

- |    |   |         |     |
|----|---|---------|-----|
| 1. | Add one Elevator Inspector II position to assist in conducting bi-annual elevator inspections to address increased workload and enhance safety.   | 111,000 | 1.0 |
| 2. | Add a Principal Engineering Technician, two Building Code Examiners, and a Planner II position to create an Electronic Plan Review (EPR) Self Certification Programs team necessary to ensure both the EPR and Self-Certification Programs provide streamlined, efficient services to development customers as the economy continues to recover and workloads continue to increase. | 351,000 | 4.0 |
| 3. | Add an Engineering Technician and Customer Service Clerk*Plans position to the Communications section, which is responsible for answering all calls to the department's general information line, to address increased call volume and enhance customer service.  | 136,000 | 2.0 |
| 4. | Add contract costs to improve customer service through additional training, technology improvements, and enhanced opportunities for customer feedback.  | 75,000  | -   |

5.	Add a Planner II position to accommodate the increasing complexity of landscape and hillside plan reviews. This will help to support timely and comprehensive plan review, ensure all zoning overlays and stipulations are met, and improve communication among team members, the customer and the public.	92,000 1.0
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6.	Add an Engineering Supervisor position to address an increase in complex civil infrastructure and traffic issues resulting from recent growth in subdivision development.	117,000 1.0
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<b>Total Planning and Development</b>	<b>882,000</b> <b>9.0</b>
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**Public Transit**

1.	Add funding to operate the expansion of light rail service from the current end-of-line at 19th Avenue and Montebello to 19th Avenue and Dunlap Avenue.	1,200,000 -
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<b>Total Public Transit</b>	<b>1,200,000</b> -
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**Public Works**

1.	Add funds necessary to operate and maintain the new composting facility scheduled to open in July 2016 at the 27 <sup>th</sup> Avenue Transfer Station. Funding may be used to hire contract staff to operate the facility or used to hire City staff depending on the results of a competitive bidding process. If the facility is to be operated with City staff, Public Works will request additional positions at no cost using the funds added in this request.	624,000 -
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2.	Add a part-time intern to assist with the department's ongoing community and educational outreach programs. The costs of this part-time position, \$19,000, will be offset by a reduction in consulting contract costs.	- 0.5
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<b>Total Public Works</b>	<b>624,000</b> <b>0.5</b>
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# 2015-16 City Manager's Proposed Budget Attachment E

## 2013-14 SCHEDULE 1 RESOURCES AND EXPENDITURES BY FUND ACTUAL (In Thousands of Dollars)

	Resources						Expenditures				Ending Fund Balances
	Beginning Fund Balances	Revenue <sup>1/</sup>	Recovery	Fund Transfer		Total	Operating	Capital	Debt Service	Total	
				To	From						
<b>General Funds:</b>											
General	\$ 62,741	\$ 252,237	\$ 2,897	\$ 784,326	\$ 109,506	\$ 992,695	\$ 912,319	\$ 1,797	\$ -	\$ 914,116	\$ 78,579
Parks and Recreation	-	15,860	47	74,700	-	90,607	90,607	-	-	90,607	-
Library	-	36,380	35	-	2,975	33,440	33,326	114	-	33,440	-
Cable Communications	-	9,720	2	-	5,783	3,939	3,939	-	-	3,939	-
<b>Total General</b>	<b>\$ 62,741</b>	<b>\$ 314,197</b>	<b>\$ 2,981</b>	<b>\$ 859,026</b>	<b>\$ 118,264</b>	<b>\$ 1,120,681</b>	<b>\$ 1,040,191</b>	<b>\$ 1,911</b>	<b>\$ -</b>	<b>\$ 1,042,102</b>	<b>\$ 78,579</b>
<b>Special Revenue Funds:</b>											
Excise Tax	\$ -	\$ 1,044,605	\$ -	\$ -	\$ 1,044,605	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Nghbrhd Protection-Police	(9,352)	(46)	-	20,408	187	10,823	15,801	-	-	15,801	(4,978) <sup>2/</sup>
Nghbrhd Protection-Fire	6,063	46	-	7,288	13	13,384	4,861	-	-	4,861	8,523
Nghbrhd Protection-Block Watch	2,128	186	1	1,457	3	3,769	1,205	-	-	1,205	2,564
2007 Public Safety Exp-Police	(17,638)	(120)	20	46,647	528	28,381	47,185	-	-	47,185	(18,804) <sup>2/</sup>
2007 Public Safety Exp-Fire	955	4	-	11,661	93	12,527	11,187	-	-	11,187	1,340
Public Safety Enhance-Police	(11,759)	-	108	15,406	201	3,554	14,079	-	-	14,079	(10,525) <sup>2/</sup>
Public Safety Enhance-Fire	(5,162)	-	1	9,443	-	4,282	5,506	-	-	5,506	(1,224) <sup>2/</sup>
Parks and Preserves	21,863	248	1,574	29,453	5,115	48,023	2,603	15,150	-	17,753	30,270
Transit 2000	282,799	68,616	2,199	121,068	41,749	432,933	130,064	6,940	-	137,004	295,929
Court Awards	732	12,848	77	-	-	13,657	7,591	5,305	-	12,896	761
Development Services	22,925	40,550	115	-	2,936	60,654	32,174	43	-	32,217	28,437
Capital Construction	9,439	72	209	15,086	-	24,806	188	18,959	-	19,147	5,659
Sports Facilities	31,715	281	-	17,145	196	48,945	1,946	1,207	21,881	25,034	23,911
AZ Highway User Revenue	25,834	102,461	605	786	10,104	119,582	46,710	54,215	-	100,925	18,657
Regional Transit	(12,738)	40,931	42	18	-	28,253	25,036	7,789	-	32,825	(4,572) <sup>3/</sup>
Community Reinvestment	17,314	5,219	-	-	5,308	17,225	414	1,097	-	1,511	15,714
Secondary Property Tax	2,765	39,887	-	723	-	43,375	-	-	43,096	43,096	279
Impact Fee Program Admin	589	371	-	-	-	960	127	40	-	167	793
Regional Wireless Cooperative	2,471	4,085	4	-	-	6,560	4,428	-	-	4,428	2,132
Golf Course	(9,561)	8,927	-	4,800	-	4,166	8,698	-	-	8,698	(4,532) <sup>4/</sup>
City Improvement	-	-	-	440,488	368,140	72,348	-	-	72,348	72,348	-
Other Restricted Funds	47,926	25,023	472	6,363	899	78,885	22,370	3,416	-	25,786	53,099
Grant Funds	16,092	220,391	1,040	-	264	237,259	202,879	19,749	-	222,628	14,631
<b>Total Special Revenue</b>	<b>\$ 425,400</b>	<b>\$ 1,614,585</b>	<b>\$ 6,467</b>	<b>\$ 748,240</b>	<b>\$ 1,480,341</b>	<b>\$ 1,314,351</b>	<b>\$ 585,052</b>	<b>\$ 133,910</b>	<b>\$ 137,325</b>	<b>\$ 856,287</b>	<b>\$ 458,064</b>
<b>Enterprise Funds:</b>											
Aviation	\$ 309,854	\$ 329,924	\$ 2,334	\$ 15,788	\$ 38,071	\$ 619,829	\$ 224,547	\$ 23,614	\$ 52,509	\$ 300,670	\$ 319,159
Water	181,397	398,248	2,260	4	20,219	561,690	166,186	137,529	121,352	425,067	136,623
Wastewater	102,276	212,131	3,071	275	38,075	279,678	86,056	33,714	70,667	190,437	89,241
Solid Waste	52,743	146,449	292	-	9,206	190,278	111,457	7,150	13,908	132,515	57,763
Convention Center	35,794	16,718	145	44,311	2,516	94,452	41,848	1,533	18,584	61,965	32,487
<b>Total Enterprise</b>	<b>\$ 682,064</b>	<b>\$ 1,103,470</b>	<b>\$ 8,102</b>	<b>\$ 60,378</b>	<b>\$ 108,087</b>	<b>\$ 1,745,927</b>	<b>\$ 630,094</b>	<b>\$ 203,540</b>	<b>\$ 277,020</b>	<b>\$ 1,110,654</b>	<b>\$ 635,273</b>
<b>GRAND TOTAL</b>	<b>\$ 1,170,205</b>	<b>\$ 3,032,252</b>	<b>\$ 17,550</b>	<b>\$ 1,667,644</b>	<b>\$ 1,706,692</b>	<b>\$ 4,180,959</b>	<b>\$ 2,255,337</b>	<b>\$ 339,361</b>	<b>\$ 414,345</b>	<b>\$ 3,009,043</b>	<b>\$ 1,171,916</b>

<sup>1/</sup> General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$712.0 million, and is included in the General Funds revenue total of \$1,026.2 million shown on Schedule 2.

<sup>2/</sup> The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance these funds as soon as possible using an attrition approach. This plan was modified in February 2015 to account for changes in attrition and revised revenue forecasts.

<sup>3/</sup> The negative fund balance in Regional Transit is due to less than anticipated revenues caused by timing delays in reimbursements for project costs from the regional transportation plan (Proposition 400). The reimbursements are expected to be received in FY 2014-15 and will resolve the negative ending balance.

<sup>4/</sup> The Mayor and Council adopted a plan in March 2013 to balance the Golf Fund, which included paying off the cumulative deficit over three years and making operational improvements to reduce or eliminate the annual operating deficit.

# 2015-16 City Manager's Proposed Budget Attachment E

## 2014-15 SCHEDULE 1 RESOURCES AND EXPENDITURES BY FUND PROPOSED ESTIMATE (In Thousands of Dollars)

	Resources						Expenditures				Ending Fund Balances
	Beginning Fund Balances	Revenue <sup>1/</sup>	Recovery	Fund Transfer		Total	Operating	Capital	Debt Service	Total	
				To	From						
<b>General Funds:</b>											
General	\$ 78,579	\$ 248,928	\$ 2,000	\$ 804,568	\$ 111,918	\$ 1,022,157	\$ 944,391	\$ 2,345	\$ -	\$ 946,736	\$ 75,421
Parks and Recreation	-	15,683	-	72,498	-	88,181	88,181	-	-	88,181	-
Library	-	37,087	-	87	1,817	35,357	34,843	514	-	35,357	-
Cable Communications	-	9,500	-	-	5,527	3,973	3,973	-	-	3,973	-
<b>Total General</b>	<b>78,579</b>	<b>311,198</b>	<b>2,000</b>	<b>877,153</b>	<b>119,262</b>	<b>1,149,668</b>	<b>1,071,388</b>	<b>2,859</b>	<b>0</b>	<b>1,074,247</b>	<b>75,421</b>
<b>Special Revenue Funds:</b>											
Excise Tax	\$ -	\$ 1,077,479	\$ -	\$ -	\$ 1,077,479	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Nghbrhd Protection-Police	(4,978)	(31)	-	20,945	233	15,703	14,435	-	-	14,435	1,268
Nghbrhd Protection-Fire	8,523	45	-	7,480	13	16,035	5,837	-	-	5,837	10,198
Nghbrhd Protection-Block Watch	2,564	188	-	1,496	3	4,245	1,250	-	-	1,250	2,995
2007 Public Safety Exp-Police	(18,804)	(130)	-	47,875	546	28,395	42,525	-	-	42,525	(14,130) <sup>2/</sup>
2007 Public Safety Exp-Fire	1,340	6	-	11,968	96	13,218	14,045	-	-	14,045	(827) <sup>2/</sup>
Public Safety Enhance-Police	(10,525)	-	-	15,517	204	4,788	11,871	-	-	11,871	(7,083) <sup>2/</sup>
Public Safety Enhance-Fire	(1,224)	-	-	9,509	-	8,285	7,318	-	-	7,318	967
Parks and Preserves	30,270	202	50	29,923	4,585	55,860	4,268	42,883	-	47,151	8,709
Transit 2000	295,929	52,103	2,000	110,737	48,503	412,266	133,628	20,998	-	154,626	257,640
Court Awards	761	7,824	-	-	-	8,585	5,125	2,782	-	7,907	678
Development Services	28,437	42,051	-	-	2,782	67,706	39,533	777	-	40,310	27,396
Capital Construction	5,659	85	200	14,212	-	20,156	199	18,638	-	18,837	1,319
Sports Facilities	23,911	280	-	16,486	195	40,482	2,058	1,292	21,877	25,227	15,255
AZ Highway User Revenue	18,657	108,578	500	938	-	128,673	48,066	55,691	-	103,757	24,916
Regional Transit	(4,572)	50,323	-	-	-	45,751	27,414	22,948	-	50,362	(4,611) <sup>3/</sup>
Community Reinvestment	15,714	4,958	-	-	2,068	18,604	609	5,263	-	5,872	12,732
Secondary Property Tax	279	55,121	-	-	-	55,400	-	-	55,299	55,299	101
Impact Fee Program Admin	793	293	-	-	-	1,086	187	-	-	187	899
Regional Wireless Cooperative	2,132	5,277	-	-	-	7,409	5,316	-	-	5,316	2,093
Golf Course	(4,532)	6,362	-	4,532	-	6,362	6,352	-	-	6,352	10
City Improvement	-	-	-	83,018	1,024	81,994	-	-	81,994	81,994	-
Other Restricted Funds	53,099	25,573	-	4,694	1,482	81,884	31,620	4,312	-	35,932	45,952
Grant Funds	14,631	286,837	-	-	376	301,092	236,465	62,959	-	299,424	1,668
<b>Total Special Revenue</b>	<b>\$ 458,064</b>	<b>\$ 1,723,424</b>	<b>\$ 2,750</b>	<b>\$ 379,330</b>	<b>\$ 1,139,589</b>	<b>\$ 1,423,979</b>	<b>\$ 638,121</b>	<b>\$ 238,543</b>	<b>\$ 159,170</b>	<b>\$ 1,035,834</b>	<b>\$ 388,145</b>
<b>Enterprise Funds:</b>											
Aviation	\$ 319,159	\$ 330,369	\$ -	\$ 9,301	\$ 8,334	\$ 650,495	\$ 234,906	\$ 28,343	\$ 50,557	\$ 313,806	\$ 336,689
Water	136,623	399,606	-	-	19,478	516,751	172,096	135,468	113,976	421,540	95,211
Wastewater	89,241	213,548	-	-	12,489	290,300	85,921	53,842	58,064	197,827	92,473
Solid Waste	57,763	147,824	-	-	9,344	196,243	114,913	37,922	15,772	168,607	27,636
Convention Center	32,487	16,243	-	47,706	2,595	93,841	42,456	3,057	18,592	64,105	29,736
<b>Total Enterprise</b>	<b>\$ 635,273</b>	<b>\$ 1,107,590</b>	<b>\$ -</b>	<b>\$ 57,007</b>	<b>\$ 52,240</b>	<b>\$ 1,747,630</b>	<b>\$ 650,292</b>	<b>\$ 258,632</b>	<b>\$ 256,961</b>	<b>\$ 1,165,885</b>	<b>\$ 581,745</b>
<b>GRAND TOTAL</b>	<b>\$ 1,171,916</b>	<b>\$ 3,142,212</b>	<b>\$ 4,750</b>	<b>\$ 1,313,490</b>	<b>\$ 1,311,091</b>	<b>\$ 4,321,277</b>	<b>\$ 2,359,801</b>	<b>\$ 500,034</b>	<b>\$ 416,131</b>	<b>\$ 3,275,966</b>	<b>\$ 1,045,311</b>

<sup>1/</sup> General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$738.9 million, and is included in the General Funds revenue total of \$1,050.1 million shown on Schedule 2.

<sup>2/</sup> The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance these funds as soon as possible using an attrition approach. This plan was modified in February 2015 to account for changes in attrition and revised revenue forecasts.

<sup>3/</sup> The City Council approved an agreement between the City of Phoenix and Valley Metro Rail to advance \$60 million for the North West Light Rail Extension project. Valley Metro Rail is scheduled to repay the advancement including interest in FY 2016-17, which will resolve the negative ending fund balance.

# 2015-16 City Manager's Proposed Budget Attachment E

## 2015-16 SCHEDULE 1 RESOURCES AND EXPENDITURES BY FUND PROPOSED BUDGET (In Thousands of Dollars)

	Resources						Expenditures				
	Beginning Fund Balances	Revenue <sup>1/</sup>	Recovery	Fund Transfer		Total	Operating	Capital	Debt Service	Total	Ending Fund Balances
				To	From						
<b>General Funds:</b>											
General	\$ 75,421	\$ 249,546	\$ 2,000	\$ 817,479	\$ 118,083	\$ 1,026,363	\$ 1,019,784	\$ 6,579	\$ -	\$ 1,026,363	\$ -
Parks and Recreation	-	15,675	-	74,883	-	90,558	90,558	-	-	90,558	-
Library	-	36,742	-	691	1,952	35,481	35,281	200	-	35,481	-
Cable Communications	-	9,500	-	-	5,362	4,138	4,138	-	-	4,138	-
<b>Total General</b>	<b>\$ 75,421</b>	<b>\$ 311,463</b>	<b>\$ 2,000</b>	<b>\$ 893,053</b>	<b>\$ 125,397</b>	<b>\$ 1,156,540</b>	<b>\$ 1,149,761</b>	<b>\$ 6,779</b>	<b>\$ -</b>	<b>\$ 1,156,540</b>	<b>\$ -</b>
<b>Special Revenue Funds:</b>											
Excise Tax	\$ -	\$ 1,088,966	\$ -	\$ -	\$ 1,088,966	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Nghbrhd Protection-Police	1,268	(20)	-	20,189	233	21,204	17,857	-	-	17,857	3,347
Nghbrhd Protection-Fire	10,198	50	-	7,210	13	17,445	8,116	-	-	8,116	9,329
Nghbrhd Protection-Block Watch	2,995	188	-	1,442	3	4,622	1,250	-	-	1,250	3,372
2007 Public Safety Exp-Police	(14,130)	(110)	-	46,146	546	31,360	42,700	-	-	42,700	(11,340) <sup>2/</sup>
2007 Public Safety Exp-Fire	(827)	6	-	11,535	96	10,618	15,089	-	-	15,089	(4,471) <sup>2/</sup>
Public Safety Enhance-Police	(7,083)	-	-	16,167	204	8,880	12,123	-	-	12,123	(3,243) <sup>2/</sup>
Public Safety Enhance-Fire	967	-	-	9,907	-	10,874	9,163	-	-	9,163	1,711
Parks and Preserves	8,709	206	50	28,841	53	37,753	4,098	24,321	-	28,419	9,334
Transit 2000	257,640	53,265	2,000	120,364	51,048	382,221	208,164	5,709	-	213,873	168,348
Court Awards	678	5,263	-	-	-	5,941	5,638	-	-	5,638	303
Development Services	27,396	43,496	-	-	2,872	68,020	45,520	171	-	45,691	22,329
Capital Construction	1,319	85	450	13,927	-	15,781	199	12,118	-	12,317	3,464
Sports Facilities	15,255	280	-	16,342	195	31,682	2,142	-	22,542	24,684	6,998
AZ Highway User Revenue	24,916	108,487	500	972	5,000	129,875	49,653	43,187	-	92,840	37,035
Regional Transit	(4,611)	42,547	-	-	-	37,936	28,510	14,066	-	42,576	(4,640) <sup>3/</sup>
Community Reinvestment	12,732	4,592	-	-	2,065	15,259	487	3,501	-	3,988	11,271
Secondary Property Tax	101	54,796	-	71,228	-	126,125	-	-	126,024	126,024	101
Impact Fee Program Admin	899	305	-	-	-	1,204	187	-	-	187	1,017
Regional Wireless Cooperative	2,093	5,127	-	-	-	7,220	5,004	-	-	5,004	2,216
Golf Course	10	5,970	-	-	-	5,980	5,826	-	-	5,826	154
City Improvement	-	-	-	93,258	1,024	92,234	-	-	92,234	92,234	-
Other Restricted Funds	45,952	26,704	-	4,709	3,913	73,452	33,669	13,128	-	46,797	26,655
Grant Funds	1,668	238,764	-	-	375	240,057	196,093	43,964	-	240,057	-
<b>Total Special Revenue</b>	<b>\$ 388,145</b>	<b>\$ 1,678,967</b>	<b>\$ 3,000</b>	<b>\$ 462,237</b>	<b>\$ 1,156,606</b>	<b>\$ 1,375,743</b>	<b>\$ 691,488</b>	<b>\$ 160,165</b>	<b>\$ 240,800</b>	<b>\$ 1,092,453</b>	<b>\$ 283,290</b>
<b>Enterprise Funds:</b>											
Aviation	\$ 336,689	\$ 332,191	\$ -	\$ -	\$ 16,505	\$ 652,375	\$ 251,527	\$ 56,946	\$ 62,778	\$ 371,251	\$ 281,124
Water	95,211	411,108	-	-	20,087	486,232	185,665	159,610	113,286	458,561	27,671
Wastewater	92,473	217,162	-	-	12,853	296,782	95,385	63,609	76,006	235,000	61,782
Solid Waste	27,636	149,326	-	-	9,565	167,397	125,421	25,263	14,468	165,152	2,245
Convention Center	29,736	16,431	-	48,129	2,677	91,619	47,101	4,074	18,590	69,765	21,854
<b>Total Enterprise</b>	<b>\$ 581,745</b>	<b>\$ 1,126,218</b>	<b>\$ -</b>	<b>\$ 48,129</b>	<b>\$ 61,687</b>	<b>\$ 1,694,405</b>	<b>\$ 705,099</b>	<b>\$ 309,502</b>	<b>\$ 285,128</b>	<b>\$ 1,299,729</b>	<b>\$ 394,676</b>
<b>GRAND TOTAL</b>	<b>\$ 1,045,311</b>	<b>\$ 3,116,648</b>	<b>\$ 5,000</b>	<b>\$ 1,403,419</b>	<b>\$ 1,343,690</b>	<b>\$ 4,226,688</b>	<b>\$ 2,546,348</b>	<b>\$ 476,446</b>	<b>\$ 525,928</b>	<b>\$ 3,548,722</b>	<b>\$ 677,966</b>

<sup>1/</sup> General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$749.1 million, and is included in the General Funds revenue total of \$1,060.5 million shown on Schedule 2.

<sup>2/</sup> The dedicated public safety funds have been severely impacted by declines in sales tax revenues. In November 2010, the Mayor and City Council adopted a plan to balance these funds as soon as possible using an attrition approach. This plan was modified in February 2015 to account for changes in attrition and revised revenue forecasts.

<sup>3/</sup> The City Council approved an agreement between the City of Phoenix and Valley Metro Rail to advance \$60 million for the North West Light Rail Extension project. Valley Metro Rail is scheduled to repay the advancement including interest in FY 2016-17, which will resolve the negative ending fund balance.

**2015-16 City Manager's Proposed Budget  
Attachment E**

**SCHEDULE 2  
PROPOSED REVENUES BY MAJOR SOURCE  
(In Thousands of Dollars)**

Revenue Source	2013-14 Actuals	2014-15 Estimate	Percent Increase/ Decrease from 2013-14 Actuals	2015-16 Budget	Percent Increase/ Decrease from 2014-15 Estimate
<b>GENERAL FUND</b>					
<b>Local Taxes and Related Fees</b>					
Local Sales Tax	\$ 410,970	\$ 409,536	-0.3%	\$ 414,688	1.3%
Privilege License Fees	2,483	2,373	-4.4%	2,239	-5.6%
Other General Fund Excise Taxes <sup>1/</sup>	7,187	17,359	141.5%	17,598	1.4%
Subtotal	\$ 420,640	\$ 429,268	2.1%	\$ 434,525	1.2%
<b>State Shared Revenues</b>					
Sales Tax	127,005	131,672	3.7%	137,502	4.4%
State Income Tax	161,580	175,184	8.4%	174,234	-0.5%
Vehicle License Tax	51,689	54,457	5.4%	55,807	2.5%
Subtotal	\$ 340,274	\$ 361,313	6.2%	\$ 367,543	1.7%
<b>Primary Property Tax</b>	\$ 143,930	\$ 137,956	-4.2%	\$ 140,363	1.7%
<b>User Fees/Other Revenue</b>					
Licenses & Permits	2,775	2,807	1.2%	2,797	-0.4%
Cable Communications	9,720	9,500	-2.3%	9,500	0.0%
Fines and Forfeitures	17,540	16,148	-7.9%	16,225	0.5%
Court Default Fee	1,013	920	-9.2%	920	0.0%
Fire	42,430	43,322	2.1%	42,935	-0.9%
Hazardous Materials Inspection Fee	1,239	1,250	0.9%	1,250	0.0%
Library Fees	1,080	1,011	-6.4%	1,018	0.7%
Parks and Recreation <sup>1/</sup>	8,127	7,532	-7.3%	7,304	-3.0%
Planning	1,251	1,254	0.2%	1,314	4.8%
Police	13,111	15,252	16.3%	14,041	-7.9%
Street Transportation	4,426	4,711	6.4%	4,432	-5.9%
Other Service Charges <sup>1/</sup>	13,935	14,719	5.6%	13,379	-9.1%
Other <sup>1/</sup>	4,706	3,166	-32.7%	2,975	-6.0%
Subtotal	\$ 121,353	\$ 121,592	0.2%	\$ 118,090	-2.9%
<b>TOTAL GENERAL FUNDS</b>	\$ 1,026,197	\$ 1,050,129	2.3%	\$ 1,060,521	1.0%

<sup>1/</sup> The 2014-15 Estimate includes the following items adopted by Council in June 2014: a new excise tax placed on Municipal Services bills based on meter size, expanded hours of enforcement for parking meters, and increased senior center and recreational annual user fees.

**2015-16 City Manager's Proposed Budget  
Attachment E**

**SCHEDULE 2  
PROPOSED REVENUES BY MAJOR SOURCE (Continued)  
(In Thousands of Dollars)**

Revenue Source	2013-14 Actuals	2014-15 Estimate	Percent Increase/ Decrease from 2013-14 Actuals	2015-16 Budget	Percent Increase/ Decrease from 2014-15 Estimate
<b>SPECIAL REVENUE FUNDS</b>					
Neighborhood Protection	\$ 29,339	\$ 30,123	2.7%	\$ 29,059	-3.5%
2007 Public Safety Expansion	58,192	59,719	2.6%	57,577	-3.6%
Public Safety Enhancement	24,849	25,026	0.7%	26,074	4.2%
Parks and Preserves	29,401	30,125	2.5%	29,047	-3.6%
Transit 2000	179,684	162,840	-9.4%	168,629	3.6%
Court Awards	12,848	7,824	-39.1%	5,263	-32.7%
Development Services	40,550	42,051	3.7%	43,496	3.4%
Capital Construction	15,158	14,297	-5.7%	14,012	-2.0%
Sports Facilities	16,269	16,766	3.1%	16,622	-0.9%
Arizona Highway User Revenue	102,461	108,578	6.0%	108,487	-0.1%
Regional Transit Revenues	40,931	50,323	22.9%	42,547	-15.5%
Community Reinvestment	5,219	4,958	-5.0%	4,592	-7.4%
Secondary Property Tax	39,887	55,121	38.2%	54,796	-0.6%
Impact Fee Program Administration	371	293	-21.0%	305	4.1%
Regional Wireless Cooperative	4,085	5,277	29.2%	5,127	-2.8%
Golf Courses	8,927	6,362	-28.7%	5,970	-6.2%
Other Restricted Revenues	29,712	30,267	1.9%	31,413	3.8%
<b>Grants</b>					
Public Housing Grants	76,821	82,740	7.7%	86,522	4.6%
Human Services Grants	38,884	43,215	11.1%	42,424	-1.8%
Community Development	16,905	30,461	80.2%	18,816	-38.2%
Criminal Justice	5,634	9,779	73.6%	5,180	-47.0%
Public Transit Grants	25,405	65,666	158.5%	51,232	-22.0%
Other Grants	56,742	54,976	-3.1%	34,590	-37.1%
Subtotal - Grants	\$ 220,391	\$ 286,837	30.1%	\$ 238,764	-16.8%
<b>SUBTOTAL SPECIAL REVENUE FUNDS</b>	<b>\$ 858,274</b>	<b>\$ 936,787</b>	<b>9.1%</b>	<b>\$ 881,780</b>	<b>-5.9%</b>
<b>ENTERPRISE FUNDS</b>					
Aviation	329,924	330,369	0.1%	332,191	0.6%
Water System	398,248	399,606	0.3%	411,108	2.9%
Wastewater System	212,131	213,548	0.7%	217,162	1.7%
Solid Waste	146,449	147,824	0.9%	149,326	1.0%
Convention Center	61,029	63,949	4.8%	64,560	1.0%
<b>SUBTOTAL ENTERPRISE FUNDS</b>	<b>\$ 1,147,781</b>	<b>\$ 1,155,296</b>	<b>0.7%</b>	<b>\$ 1,174,347</b>	<b>1.6%</b>
<b>TOTAL ALL OPERATING FUNDS</b>	<b>\$ 3,032,252</b>	<b>\$ 3,142,212</b>	<b>3.6%</b>	<b>\$ 3,116,648</b>	<b>-0.8%</b>

**2015-16 City Manager's Proposed Budget  
Attachment E**

**SCHEDULE 3  
PROPOSED EXPENDITURES BY DEPARTMENT <sup>1</sup>  
(In Thousands of Dollars)**

Program	2013-14	2014-15		2015-16	Percent Change		
	Actual	Budget	Estimate	City Manager Recommended	Budget	Estimate	
<b>General Government</b>							
Mayor	\$ 1,628	\$ 1,831	\$ 1,831	\$ 1,831	0.0%	0.0%	
City Council	3,345	3,536	3,536	3,536	0.0%	0.0%	
City Manager	2,481	2,599	2,525	2,496	(4.0%)	(1.1%)	
Government Relations	1,094	1,296	1,009	1,064	(17.9%)	5.5%	
<sup>2</sup> Communications Office	2,525	2,410	2,335	2,292	(4.9%)	(1.8%)	
City Auditor	2,294	2,410	2,370	2,440	1.2%	3.0%	
Equal Opportunity	2,586	2,926	2,822	2,810	(4.0%)	(0.4%)	
Human Resources	10,406	11,446	11,313	11,019	(3.7%)	(2.6%)	
Phoenix Employment Relations Board	58	93	76	84	(9.7%)	10.5%	
Regional Wireless Cooperative	4,428	4,718	5,316	5,004	6.1%	(5.9%)	
Retirement Systems	-	-	-	-	-	-	
Law	4,696	4,783	4,888	4,843	1.3%	(0.9%)	
Information Technology	34,037	39,622	37,385	37,508	(5.3%)	0.3%	
City Clerk and Elections	5,236	4,875	4,493	5,071	4.0%	12.9%	
Finance	21,453	21,200	20,321	33,344	57.3%	64.1%	
Budget and Research	2,996	2,956	2,897	3,057	3.4%	5.5%	
<b>Total General Government</b>	<b>\$ 99,263</b>	<b>\$ 106,701</b>	<b>\$ 103,117</b>	<b>\$ 116,399</b>	<b>9.1%</b>	<b>12.9%</b>	
<b>Public Safety</b>							
Police	\$ 555,422	\$ 570,434	\$ 559,287	\$ 572,946	0.4%	2.4%	
Fire	286,384	304,088	304,526	312,746	2.8%	2.7%	
Emergency Management	463	472	803	650	37.7%	(19.1%)	
<b>Total Public Safety</b>	<b>\$ 842,269</b>	<b>\$ 874,994</b>	<b>\$ 864,616</b>	<b>\$ 886,342</b>	<b>1.3%</b>	<b>2.5%</b>	
<b>Criminal Justice</b>							
Municipal Court	\$ 35,909	\$ 41,837	\$ 40,251	\$ 40,706	(2.7%)	1.1%	
City Prosecutor	15,136	16,190	14,746	15,196	(6.1%)	3.1%	
Public Defender	4,788	4,982	4,967	5,081	2.0%	2.3%	
<b>Total Criminal Justice</b>	<b>\$ 55,833</b>	<b>\$ 63,009</b>	<b>\$ 59,964</b>	<b>\$ 60,983</b>	<b>(3.2%)</b>	<b>1.7%</b>	
<b>Transportation</b>							
Street Transportation	\$ 68,085	\$ 72,010	\$ 68,942	\$ 71,446	(0.8%)	3.6%	
Aviation	223,936	234,708	234,233	236,851	0.9%	1.1%	
Public Transit	229,715	252,959	247,867	263,299	4.1%	6.2%	
<b>Total Transportation</b>	<b>\$ 521,736</b>	<b>\$ 559,677</b>	<b>\$ 551,042</b>	<b>\$ 571,596</b>	<b>2.1%</b>	<b>3.7%</b>	

**2015-16 City Manager's Proposed Budget  
Attachment E**

**SCHEDULE 3 (continued)  
PROPOSED EXPENDITURES BY DEPARTMENT <sup>1</sup>  
(In Thousands of Dollars)**

Program	2013-14	2014-15		2015-16	Percent Change		
	Actual	Budget	Estimate	City Manager Recommended	Budget	Estimate	
<b>Community Development</b>							
Planning and Development	\$ 37,949	\$ 46,762	\$ 45,214	\$ 46,183	(1.2%)	2.1%	
Housing	75,912	88,591	86,455	89,698	1.2%	3.8%	
Community and Economic Development	25,210	24,678	29,156	30,273	22.7%	3.8%	
Neighborhood Services	44,516	59,206	57,585	31,375	(47.0%)	(45.5%)	
<b>Total Community Development</b>	<b>\$ 183,587</b>	<b>\$ 219,237</b>	<b>\$ 218,410</b>	<b>\$ 197,529</b>	<b>(9.9%)</b>	<b>(9.6%)</b>	
<b>Community Enrichment</b>							
<sup>3</sup> Parks and Recreation	\$ 106,774	\$ 111,181	\$ 104,639	\$ 107,015	(3.7%)	2.3%	
Library	34,080	36,063	35,745	35,779	(0.8%)	0.1%	
Phoenix Convention Center	43,177	46,169	43,873	45,668	(1.1%)	4.1%	
Human Services	57,387	60,440	62,700	62,030	2.6%	(1.1%)	
Office of Arts and Culture	1,397	1,542	1,570	3,968	157.3%	152.7%	
<b>Total Community Enrichment</b>	<b>\$ 242,815</b>	<b>\$ 255,395</b>	<b>\$ 248,527</b>	<b>\$ 254,460</b>	<b>(0.4%)</b>	<b>2.4%</b>	
<b>Environmental Services</b>							
Water	\$ 251,419	\$ 267,018	\$ 257,372	\$ 266,631	(0.1%)	3.6%	
Solid Waste Management	111,039	133,802	114,539	121,013	(9.6%)	5.7%	
Public Works	18,679	25,034	23,114	22,323	(10.8%)	(3.4%)	
Environmental Programs	1,045	1,330	1,094	1,113	(16.3%)	1.7%	
Office of Sustainability	-	-	-	293	-	-	
<b>Total Environmental Services</b>	<b>\$ 382,182</b>	<b>\$ 427,184</b>	<b>\$ 396,119</b>	<b>\$ 411,373</b>	<b>(3.7%)</b>	<b>3.9%</b>	
<b>Contingencies</b>	<b>\$ -</b>	<b>\$ 93,768</b>	<b>\$ -</b>	<b>\$ 139,900</b>	<b>49.2%</b>	<b>-</b>	
<b>GRAND TOTAL</b>	<b>\$ 2,327,685</b>	<b>\$ 2,599,965</b>	<b>\$ 2,441,795</b>	<b>\$ 2,638,582</b>	<b>1.5%</b>	<b>8.1%</b>	

<sup>1</sup> For purposes of this schedule, department budget allocations include Grants and City Improvement debt service payments.

<sup>2</sup> Formerly known as the Public Information Office.

<sup>3</sup> Golf is included with Parks and Recreation. In prior years, Golf was classified as an Enterprise Fund and was shown as a separate department.

**2015-16 City Manager's Proposed Budget  
Attachment E**

**SCHEDULE 4  
2015-2016 PROPOSED EXPENDITURES BY DEPARTMENT <sup>1</sup>  
BY SOURCE OF FUNDS  
(In Thousands of Dollars)**

Program	Total	General Funds	Enterprise Funds	Special Revenue Funds <sup>1</sup>
<b>General Government</b>				
Mayor	\$ 1,831	\$ 1,831	\$ -	\$ -
City Council	3,536	3,536	-	-
City Manager	2,496	2,235	53	208
Government Relations	1,064	1,064	-	-
<sup>2</sup> Communications Office	2,292	1,947	-	345
City Auditor	2,440	2,440	-	-
Equal Opportunity	2,810	2,322	-	488
Human Resources	11,019	9,742	-	1,277
Phoenix Employment Relations Board	84	84	-	-
Regional Wireless Cooperative	5,004	-	-	5,004
Retirement Systems	-	-	-	-
Law	4,843	4,843	-	-
Information Technology	37,508	34,823	860	1,825
City Clerk and Elections	5,071	5,054	-	17
Finance	33,344	22,794	2,244	8,306
Budget and Research	3,057	3,057	-	-
<b>Total General Government</b>	<b>\$ 116,399</b>	<b>\$ 95,772</b>	<b>\$ 3,157</b>	<b>\$ 17,470</b>
<b>Public Safety</b>				
Police	\$ 572,946	\$ 477,614	\$ -	\$ 95,332
Fire	312,746	259,567	-	53,180
Emergency Management	650	14	-	635
<b>Total Public Safety</b>	<b>\$ 886,342</b>	<b>\$ 737,195</b>	<b>\$ -</b>	<b>\$ 149,147</b>
<b>Criminal Justice</b>				
Municipal Court	\$ 40,706	\$ 27,542	\$ -	\$ 13,164
City Prosecutor	15,196	14,223	-	973
Public Defender	5,081	5,081	-	-
<b>Total Criminal Justice</b>	<b>\$ 60,983</b>	<b>\$ 46,846</b>	<b>\$ -</b>	<b>\$ 14,137</b>
<b>Transportation</b>				
Street Transportation	\$ 71,446	\$ 19,222	\$ -	\$ 52,223
Aviation	236,851	-	236,851	-
Public Transit	263,299	17,941	-	245,359
<b>Total Transportation</b>	<b>\$ 571,596</b>	<b>\$ 37,163</b>	<b>\$ 236,851</b>	<b>\$ 297,582</b>

**2015-16 City Manager's Proposed Budget  
Attachment E**

**SCHEDULE 4 (continued)  
2015-2016 PROPOSED EXPENDITURES BY DEPARTMENT <sup>1</sup>  
BY SOURCE OF FUNDS  
(In Thousands of Dollars)**

Program	Total	General Funds	Enterprise Funds	Special Revenue Funds <sup>1</sup>
<b>Community Development</b>				
Planning and Development Services	\$ 46,183	\$ 4,331	\$ -	\$ 41,853
Housing	89,698	54	-	89,644
Community and Economic Development	30,273	4,629	568	25,077
Neighborhood Services	31,375	12,360	-	19,013
<b>Total Community Development</b>	<b>\$ 197,529</b>	<b>\$ 21,374</b>	<b>\$ 568</b>	<b>\$ 175,587</b>
<b>Community Enrichment</b>				
<sup>3</sup> Parks and Recreation	\$ 107,015	90,558	\$ -	\$ 16,457
Library	35,779	35,282	-	497
Phoenix Convention Center	45,668	1,383	43,643	640
Human Services	62,030	18,171	351	43,509
Office of Arts and Culture	3,968	3,830	-	139
<b>Total Community Enrichment</b>	<b>\$ 254,460</b>	<b>\$ 149,224</b>	<b>\$ 43,994</b>	<b>\$ 61,242</b>
<b>Environmental Services</b>				
Water	\$ 266,631	\$ -	\$ 264,774	\$ 1,857
Solid Waste Management	121,013	-	121,013	-
Public Works	22,323	14,834	-	7,489
Environmental Programs	1,113	660	242	211
Office of Sustainability	293	293	-	-
<b>Total Environmental Services</b>	<b>\$ 411,373</b>	<b>\$ 15,787</b>	<b>\$ 386,029</b>	<b>\$ 9,557</b>
<b>Contingencies</b>	<b>\$ 139,900</b>	<b>\$ 46,400</b>	<b>\$ 34,500</b>	<b>\$ 59,000</b>
<b>GRAND TOTAL</b>	<b>\$ 2,638,582</b>	<b>\$ 1,149,761</b>	<b>\$ 705,099</b>	<b>\$ 783,722</b>

<sup>1</sup> For purposes of this schedule, department budget allocations include Grants and City Improvement debt service payments.

<sup>2</sup> Formerly known as the Public Information Office.

<sup>3</sup> Golf is included with Parks and Recreation. In prior years, Golf was classified as an Enterprise Fund and was shown as a separate department.

2015-16 City Manager's Proposed Budget  
Attachment E

**SCHEDULE 5**  
**PROPOSED DEBT SERVICE EXPENDITURES**  
**BY PROGRAM, SOURCE OF FUNDS AND TYPE OF EXPENDITURE**  
(In Thousands of Dollars)

<b>Program</b>	<b>2013-14 Actual</b>	<b>2014-15 Estimate</b>	<b>2015-16 Proposed Budget</b>
Aviation	\$ 119,812	\$ 118,586	\$ 131,036
Cultural Facilities	9,058	11,355	14,577
Economic Development	30,645	48,887	51,777
Environmental Programs	733	1,363	1,136
Fire Protection	4,605	6,125	4,859
Freeway Mitigation	689	684	400
Historic Preservation	465	554	974
Human Services	628	2,023	2,082
Information Systems	3,123	938	1,913
Libraries	7,769	7,696	7,536
Local Streets/Street Improvements/Lighting	5,461	8,813	5,103
Maintenance Service Centers	1,171	1,254	1,408
Municipal Administration Building	50	50	895
Neighborhood Preservation & Senior Services Centers	4,407	11,459	12,641
Parks & Recreation/Open Space	13,706	9,509	11,410
Phoenix Convention Center	39,034	39,041	39,039
Police, Fire and Computer Tech	4,063	6,420	3,499
Police Protection	7,246	9,869	6,992
Public Housing	1,349	3,757	6,326
Public Transit	40,959	47,520	50,027
Solid Waste Disposal	13,908	15,772	14,468
Storm Sewer	15,442	11,996	15,103
Street Light Refinancing	7	6	6
Wastewater	95,667	58,064	76,006
Water	121,352	113,975	113,287
Early Redemption	(46,114)	(65,687)	-
General Government Nonprofit Corporation Bonds	30,790	34,400	42,134
Bond Issuance Costs	1,680	2,034	1,801
<b>Total Program</b>	<b>\$ 527,705</b>	<b>\$ 506,463</b>	<b>\$ 616,435</b>
<b>Type of Expenditure</b>			
Principal	\$ 238,117	\$ 258,474	\$ 273,219
Interest and Other	289,588	247,989	343,216
<b>Total Debt Service Expenditures</b>	<b>\$ 527,705</b>	<b>\$ 506,463</b>	<b>\$ 616,435</b>

2015-16 City Manager's Proposed Budget  
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**SCHEDULE 5**  
**PROPOSED DEBT SERVICE EXPENDITURES**  
**BY PROGRAM, SOURCE OF FUNDS AND TYPE OF EXPENDITURE** (continued)  
(In Thousands of Dollars)

<b>Source of Funds</b>	<b>2013-14 Actual</b>	<b>2014-15 Estimate</b>	<b>2015-16 Proposed Budget</b>
<u>Operating Funds</u>			
Secondary Property Tax	\$ 43,096	\$ 55,299	126,024
Sports Facilities	21,881	21,877	22,542
City Improvement			
General	30,540	33,303	39,815
Housing	70	74	73
Transit 2000	41,488	47,520	50,031
Library	-	-	135
Other Operating	-	-	2,180
Capital Funds <sup>1</sup>	250	1,097	-
Aviation	52,509	50,557	62,778
Convention Center	18,584	18,592	18,590
Solid Waste	13,908	15,772	14,468
Wastewater	70,667	58,064	76,006
Water	121,352	113,976	113,286
Subtotal Operating Funds	<u>\$ 414,345</u>	<u>\$ 416,131</u>	<u>\$ 525,928</u>
<u>Capital Funds</u>			
Nonprofit Corporation Bonds			
Aviation	\$ 22,436	23,162	24,391
Convention Center	20,449	21,049	20,649
Wastewater	565	-	-
Water	43	1,054	-
Passenger Facility Charges	44,867	44,867	44,867
Capital Reserve	25,000	200	600
Subtotal Capital Funds	<u>\$ 113,360</u>	<u>\$ 90,332</u>	<u>\$ 90,507</u>
<b>Total Source of Funds</b>	<u><b>\$ 527,705</b></u>	<u><b>\$ 506,463</b></u>	<u><b>\$ 616,435</b></u>

<sup>1</sup> Reflects transfer of capital funds to City Improvement.

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**SCHEDULE 6**  
**PRELIMINARY CAPITAL IMPROVEMENT PROGRAM**  
**FINANCED FROM OPERATING FUNDS**  
(In Thousands of Dollars)

	2013-14 Actual	2014-15 Estimate	2015-16 Proposed Budget
Arts and Cultural Facilities	\$ 208	\$ 52	\$ -
Aviation	21,577	26,979	55,753
Economic Development	3,222	7,842	7,821
Energy Conservation	4,759	1,320	1,235
Facilities Management	4,250	4,985	2,300
Finance	4,073	1,161	-
Fire Protection	-	236	7,708
Housing	11,402	16,665	6,790
Human Services	82	50	-
Information Technology	764	5,573	7,191
Libraries	114	514	200
Neighborhood Services	983	3,281	-
Parks, Recreation and Mountain Preserves	15,230	43,657	24,321
Phoenix Convention Center	2,740	4,835	5,704
Police Protection	6,330	3,182	-
Public Transit	18,236	86,696	57,171
Solid Waste Disposal	2,990	32,029	21,140
Street Transportation and Drainage	72,904	74,561	55,704
Wastewater	31,951	51,665	60,215
Water	137,546	134,751	163,193
<b>Total</b>	<b>\$ 339,361</b>	<b>\$ 500,034</b>	<b>\$ 476,446</b>
<b>Source of Funds</b>			
<b>General Funds:</b>			
General Funds	\$ 1,797	\$ 2,345	\$ 6,579
Library	114	514	200
<b>Total General Funds</b>	<b>\$ 1,911</b>	<b>\$ 2,859</b>	<b>\$ 6,779</b>
<b>Special Revenue Funds:</b>			
Parks and Preserves	\$ 15,150	\$ 42,883	\$ 24,321
Transit 2000	6,940	20,998	5,709
Court Awards	5,305	2,782	-
Development Services	43	777	171
Capital Construction	18,959	18,638	12,118
Sports Facilities	1,207	1,292	-
Arizona Highway Users	54,215	55,691	43,187
Public Transit	7,789	22,948	14,066
Community Reinvestment	1,097	5,263	3,501
Other Restricted	3,456	4,312	13,128
Grant Funds	19,749	62,959	43,964
<b>Total Special Revenue Funds</b>	<b>\$ 133,910</b>	<b>\$ 238,543</b>	<b>\$ 160,165</b>
<b>Enterprise Funds:</b>			
Aviation	\$ 23,614	\$ 28,343	\$ 56,946
Convention Center	1,533	3,057	4,074
Solid Waste	7,150	37,922	25,263
Wastewater	33,714	53,842	63,609
Water	137,529	135,468	159,610
<b>Total Enterprise Funds</b>	<b>\$ 203,540</b>	<b>\$ 258,632</b>	<b>\$ 309,502</b>
<b>Total Operating Funds</b>	<b>\$ 339,361</b>	<b>\$ 500,034</b>	<b>\$ 476,446</b>

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**SCHEDULE 7**  
**PROPOSED INTERFUND TRANSFERS TO THE GENERAL FUND**  
(In Thousands of Dollars)

	2013-14 Actuals	2014-15 Estimate	2015-16	
			Budget	Increase/ (Decrease)
<b>Transfers to the General Fund</b>				
<b><u>Enterprise Funds</u></b>				
Aviation				
Central Service Cost Allocation	\$ 7,262	\$ 7,969	\$ 7,969	\$ -
Water Funds				
Central Service Cost Allocation	8,039	7,556	7,556	-
In-Lieu Property Taxes	12,067	11,674	11,993	319
Total	20,106	19,230	19,549	319
Wastewater Funds				
Central Service Cost Allocation	5,359	5,037	5,037	-
In-Lieu Property Taxes	7,641	7,287	7,457	170
Total	13,000	12,324	12,494	170
Solid Waste				
Central Service Cost Allocation	6,607	6,701	6,701	-
In-Lieu Property Taxes	1,235	1,208	1,240	32
Total	7,842	7,909	7,941	32
Convention Center				
Central Service Cost Allocation	2,258	2,330	2,330	-
<b>Total From Enterprise Funds</b>	<b>\$ 50,468</b>	<b>\$ 49,762</b>	<b>\$ 50,283</b>	<b>\$ 521</b>

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**SCHEDULE 7**  
**PROPOSED INTERFUND TRANSFERS TO THE GENERAL FUND (Continued)**  
(In Thousands of Dollars)

	2013-14 Actuals	2014-15 Estimate	2015-16	
			Budget	Increase/ (Decrease)
<b>Special Revenue Funds</b>				
Excise				
Transfer to General Fund	\$ 712,000	\$ 738,931	\$ 749,058	\$ 10,127
Development Services				
Central Service Cost Allocation	2,936	2,782	2,782	-
Sports Facilities				
Central Service Cost Allocation	117	116	116	-
Phoenix Union Parking Maintenance	79	79	79	-
Total	196	195	195	-
Public Housing In-Lieu Property Taxes	192	302	302	-
ASU Facilities Operations Fund	494	779	783	4
Downtown Community Reinvestment Fund	5,308	2,068	2,065	(3)
T2000 Central Service Costs	686	766	766	-
Neighborhood Protection Central Service Costs	150	196	196	-
Public Safety Enhancement Central Service Costs	201	204	204	-
Public Safety Expansion Central Service Costs	515	536	536	-
Housing Central Office Central Service Costs	254	270	270	-
Other Restricted - Sale of Land	-	346	2,169	1,823
Library Reserve Fund	-	87	691	604
Access To Care Program	16	-	-	-
Capital Fund - Hail Storm	3,564	-	-	-
<b>Total From Special Revenue Funds</b>	<b>\$ 726,512</b>	<b>\$ 747,462</b>	<b>\$ 760,017</b>	<b>\$ 12,555</b>
<b>Total Transfers to the General Fund</b>	<b>\$ 776,980</b>	<b>\$ 797,224</b>	<b>\$ 810,300</b>	<b>\$ 13,076</b>
<b>Transfers from the General Fund</b>				
Arizona Highway User Revenue Reimbursement	\$ 786	\$ 938	\$ 972	\$ 34
Regional Wireless Cooperative L/P Fund	1,674	3,684	-	(3,684)
Library Reserve Fund	1,412	-	-	-
Capital Reserve Fund - Fire L/P	391	-	-	-
Change for Phoenix Fund	4	-	-	-
Retiree Rate Stabilization Fund	1,028	1,024	1,024	-
Infrastructure Repayment Agreements	383	384	384	-
Capital Lease Purchase Reserve Fund	-	-	314	314
City Improvement - Library	-	-	135	135
City Improvement	30,540	33,303	39,815	6,512
<b>Total Transfers from the General Fund</b>	<b>\$ 36,218</b>	<b>\$ 39,333</b>	<b>\$ 42,644</b>	<b>\$ 3,311</b>
<b>Net Transfers to the General Fund</b>	<b>\$ 740,762</b>	<b>\$ 757,891</b>	<b>\$ 767,656</b>	<b>\$ 9,765</b>

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**SCHEDULE 8**  
**PROPOSED POSITIONS BY DEPARTMENT**  
**Number of Full Time Equivalent Positions**

Program	2013-14 Actual	2014-15 Estimate	<sup>1/</sup> Additions/Reductions		2015-16
			2014-15	2015-16	Allowances Ending June 30,2016 Authorized
<b>General Government</b>					
Mayor	13.5	13.5	(1.0)	-	12.5
City Council	31.0	31.0	1.0	-	32.0
City Manager	20.0	19.0	(1.0)	(1.0)	17.0
Government Relations	6.0	6.0	(1.0)	-	5.0
Communications Office <sup>2</sup>	18.6	18.6	-	-	18.6
City Auditor	25.5	25.5	1.0	-	26.5
Equal Opportunity	26.0	26.0	(1.0)	-	25.0
Human Resources	95.1	95.1	4.0	(1.0)	98.1
Phoenix Employment Relations Board	1.0	1.0	-	-	1.0
Retirement Systems	14.0	14.0	-	-	14.0
Law	202.0	203.0	(9.0)	-	194.0
Information Technology	169.0	177.0	(9.0)	2.0	170.0
City Clerk and Elections	63.5	56.5	(0.5)	-	56.0
Finance	229.0	229.0	(9.0)	(1.0)	219.0
Budget and Research	24.0	24.0	-	-	24.0
Regional Wireless Cooperative	4.0	4.0	-	-	4.0
<b>Total General Government</b>	<b>942.2</b>	<b>943.2</b>	<b>(25.5)</b>	<b>(1.0)</b>	<b>916.7</b>
<b>Public Safety</b>					
Police	4,454.4	4,362.5	(34.0)	-	4,328.5
Fire	1,994.9	1,994.6	(4.0)	8.7	1,999.3
Emergency Management	6.0	6.0	-	-	6.0
<b>Total Public Safety</b>	<b>6,455.3</b>	<b>6,363.1</b>	<b>(38.0)</b>	<b>8.7</b>	<b>6,333.8</b>
<b>Criminal Justice</b>					
Municipal Court	295.0	295.0	(10.0)	(6.0)	279.0
Public Defender	9.0	9.0	-	2.0	11.0
<b>Total Criminal Justice</b>	<b>304.0</b>	<b>304.0</b>	<b>(10.0)</b>	<b>(4.0)</b>	<b>290.0</b>

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**SCHEDULE 8**  
**PROPOSED POSITIONS BY DEPARTMENT**  
**Number of Full Time Equivalent Positions (Continued)**

Program	2013-14 Actual	2014-15 Estimate	<sup>1/</sup> Additions/Reductions		2015-16
			2014-15	2015-16	Allowances Ending June 30,2016 Authorized
<b>Transportation</b>					
Street Transportation	664.0	685.0	(32.0)	(1.0)	652.0
Aviation	853.0	853.0	-	3.0	856.0
Public Transit	104.5	104.5	-	-	104.5
<b>Total Transportation</b>	<b>1,621.5</b>	<b>1,642.5</b>	<b>(32.0)</b>	<b>2.0</b>	<b>1,612.5</b>
<b>Community Development</b>					
Planning and Development	283.0	295.0	0.8	9.0	304.8
Housing	185.0	186.0	(5.0)	-	181.0
Community and Economic Development	97.0	97.0	(1.0)	-	96.0
Neighborhood Services	205.5	204.5	(10.5)	-	194.0
<b>Total Community Development</b>	<b>770.5</b>	<b>782.5</b>	<b>(15.7)</b>	<b>9.0</b>	<b>775.8</b>
<b>Community Enrichment</b>					
Parks and Recreation	1,078.8	1,072.6	(25.0)	7.4	1,055.0
Library	374.8	374.6	2.7	-	377.3
Phoenix Convention Center	238.0	237.0	(8.0)	-	229.0
Human Services	320.0	319.0	8.0	-	327.0
Office of Arts and Culture	10.0	10.0	-	0.5	10.5
<b>Total Community Enrichment</b>	<b>2,021.6</b>	<b>2,013.2</b>	<b>(22.3)</b>	<b>7.9</b>	<b>1,998.8</b>
<b>Environmental Services</b>					
Water Services	1,475.1	1,475.1	(12.0)	-	1,463.1
Solid Waste Management	593.5	595.5	(10.0)	-	585.5
Public Works	497.0	455.0	(22.0)	(2.0)	431.0
Environmental Programs	11.0	11.0	(1.0)	-	10.0
Office of Sustainability	-	-	-	3.0	3.0
<b>Total Environmental Services</b>	<b>2,576.6</b>	<b>2,536.6</b>	<b>(45.0)</b>	<b>1.0</b>	<b>2,492.6</b>
<b>TOTAL</b>	<b>14,691.7</b>	<b>14,585.1</b>	<b>(188.5)</b>	<b>23.6</b>	<b>14,420.2</b>

1. Additions/Reductions reflect the combined total of proposed and year-to-date budget reductions, budget additions and new positions associated with opening new facilities.

2. The Communications Office was formerly named the Public Information Office.

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## SCHEDULE 9 PRELIMINARY 2015-16 CAPITAL IMPROVEMENT PROGRAM RESOURCES AND EXPENDITURES BY CAPITAL FUND (In Thousands of Dollars)

Capital Fund	RESOURCES			EXPENDITURES		FUND BALANCES		
	Beginning Balance	Projected Revenue <sup>1</sup>	Total	Estimated Expenditures	Ending Fund Balance	Projected Resources Beyond 15/16 <sup>2</sup>	Funds Available Beyond 15/16	
<b>BONDS AND RELATED FUNDS</b>								
<b>2006 Bonds</b>								
Libraries, Senior & Cultural Centers	\$ (3,802)	\$ -	\$ (3,802)	\$ -	\$ (3,802)	\$ 27,190	\$ 23,388	
Education	(4,558)	-	(4,558)	-	(4,558)	8,090	3,532	
Affordable Housing & Neighborhoods	4,020	-	4,020	1,229	2,791	17,795	20,586	
Parks and Open Spaces	1,722	-	1,722	-	1,722	13,685	15,407	
Police, Fire & Homeland Security	40	-	40	36	4	36,700	36,704	
Police, Fire & City Technology	75	-	75	-	75	4,790	4,865	
Street and Storm Sewer Improvement	4,847	-	4,847	2,735	2,112	27,495	29,607	
<b>2001 Bonds</b>								
Affordable Housing & Homeless Shelter	1,053	-	1,053	-	1,053	-	1,053	
Educational, Youth & Cultural Facilities	(108)	-	(108)	1,074	(1,182)	1,700	518	
Environmental Improvement & Cleanup	261	-	261	-	261	630	891	
Fire Protection Facilities & Equipment	(0)	-	(0)	-	(0)	800	800	
Neighborhood Protection & Senior Centers	4,802	-	4,802	-	4,802	2,355	7,157	
New & Improved Libraries	3,444	-	3,444	-	3,444	900	4,344	
Parks, Open Space & Recreation	(333)	-	(333)	-	(333)	4,425	4,092	
Police Protection Facilities & Equipment	(524)	-	(524)	-	(524)	1,115	591	
Police, Fire & Computer Technology	(51)	-	(51)	-	(51)	615	564	
Preserving Phoenix Heritage	(178)	-	(178)	-	(178)	795	617	
Storm Sewers	(26)	-	(26)	-	(26)	50	24	
Street Improvements	(457)	-	(457)	144	(601)	2,225	1,624	
<b>1989 Historic Preservation</b>	<b>2</b>	<b>-</b>	<b>2</b>	<b>-</b>	<b>2</b>	<b>-</b>	<b>2</b>	
<b>1988 Bonds</b>								
Freeway Mitigation, Neighborhood Stabilization, Slum & Blight Elimination	845	-	845	-	845	1,000	1,845	
Parks, Recreation & Mountain Preserves	413	-	413	-	413	-	413	
Police Protection	27	-	27	-	27	-	27	
<b>Nonprofit Corporation Bonds</b>								
Aviation	(31,250)	7,600	(23,650)	318,971	(342,621)	538,020	195,399	
Phoenix Convention Center	9,643	20,449	30,092	20,449	9,643	-	9,643	
Solid Waste	1,494	-	1,494	130	1,363	75,000	76,363	
Wastewater	(255)	-	(255)	1,873	(2,128)	405,000	402,872	
Water	28	-	28	1,860	(1,832)	525,000	523,168	
Other	(63,495)	-	(63,495)	42,171	(105,666)	182,345	76,679	
<b>OTHER FINANCING</b>								
Impact Fees	97,310	-	97,310	50,294	47,016	-	47,016	
Passenger/Customer Facility Charge	77,319	97,500	174,819	121,688	53,130	-	53,130	
Other Cities' Participation in Joint Ventures	(6,856)	40,780	33,924	40,780	(6,856)	6,856	-	
Solid Waste Remediation	4,996	-	4,996	750	4,246	-	4,246	
Capital Grants	(27,719)	31,832	4,113	31,832	(27,719)	27,719	0	
Federal, State & Other Participation	(64,483)	35,663	(28,820)	35,663	(64,483)	64,483	(0)	
Capital Gifts	171	250	421	250	171	250	421	
Capital Reserves	314,885	12,299	327,185	700	326,485	-	326,485	
Other Capital	22,762	-	22,762	12,299	10,462	-	10,462	
<b>TOTAL</b>	<b>\$ 346,064</b>	<b>\$ 246,374</b>	<b>\$ 592,437</b>	<b>\$ 684,929</b>	<b>\$ (92,491)</b>	<b>\$ 1,977,028</b>	<b>\$ 1,884,536</b>	

<sup>1</sup> Includes bond proceeds and funds which "pass through" bond funds such as grants, land sales and other agency and private participation.

<sup>2</sup> Includes bonds authorized and available for sale, pledged resources and cost recovery for projects billed and/or reimbursed on a cash flow basis.

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**SCHEDULE 10**  
**PRELIMINARY 2015-16 CAPITAL IMPROVEMENT PROGRAM**  
**BY PROGRAM AND SOURCE OF FUNDS**  
(In Thousands of Dollars)

<b>Program</b>	<b>Total Program</b>	<b>Pay-As-You-Go Operating</b>	<b>2001 Bonds</b>	<b>2006 Bonds</b>	<b>Nonprofit Corporation Bonds</b>	<b>Other Capital Sources</b>
Arts and Cultural Facilities	\$ 1,074	\$ -	\$ 1,074	\$ -	\$ -	\$ -
Aviation	521,857	55,753	-	-	318,971	147,133
Economic Development	7,921	7,821	-	100	-	-
Energy Conservation	1,235	1,235	-	-	-	-
Facilities Management	2,300	2,300	-	-	-	-
Fire Protection	7,708	7,708	-	-	-	-
Historic Preservation	1,104	-	-	1,104	-	-
Housing	9,160	6,790	-	-	-	2,370
Human Services	-	-	-	-	-	-
Information Technology	19,962	7,191	-	-	12,171	600
Libraries	200	200	-	-	-	-
Neighborhood Services	25	-	-	25	-	-
Parks, Recreation and Mountain Preserves	34,888	24,321	-	-	75	10,492
Phoenix Convention Center	26,153	5,704	-	-	20,449	-
Police Protection	35	-	-	35	-	-
Public Transit	61,067	57,171	-	-	-	3,896
Regional Wireless Cooperative	19,687	-	-	-	-	19,687
Solid Waste Disposal	22,000	21,140	-	-	110	750
Street Transportation and Drainage	127,400	55,704	144	2,735	30,035	38,782
Wastewater	104,232	60,215	-	-	1,783	42,234
Water	193,367	163,193	-	-	1,860	28,314
<b>Total Preliminary CIP</b>	<b>\$ 1,161,375</b>	<b>\$ 476,446</b>	<b>\$ 1,218</b>	<b>\$ 3,999</b>	<b>\$ 385,454</b>	<b>\$ 294,258</b>

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**SCHEDULE 11**  
**Summary of Tax Levy and Tax Rate Information**  
**Fiscal Year 2014-15 and 2015-16**  
(In Thousands)

	<b>2014-15 FISCAL YEAR</b>	<b>2015-16 FISCAL YEAR</b>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 144,463	\$ 149,919
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ -	
3. Property tax levy amounts*		
A. Primary property taxes	\$ 139,448	\$ 141,880
B. Secondary property taxes	50,404	50,622
C. Total property tax levy amounts	\$ 189,852	\$ 192,502
4. Property taxes collected**		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ 136,737	
(2) Prior years' levies	1,219	
(3) Total primary property taxes	\$ 137,956	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ 50,398	
(2) Prior years' levies	6	
(3) Total secondary property taxes	\$ 50,404	
C. Total property taxes collected	\$ 188,360	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	1.3541	1.3414
(2) Secondary property tax rate	0.4659	0.4786
(3) Total city/town tax rate	1.8200	1.8200

B. Special assessment district tax rates

Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating 1 special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

\* The 2015-16 planned primary and secondary levies are \$141,880,304 and \$50,621,674, respectively. Historically, actual property tax collections have been slightly lower than the amount levied. For 2015-16, actual collections for primary and secondary property tax are estimated to be \$140,363,000 and \$50,080,000, or 98.9% of the levy amount.

\*\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.