# The Phoenix Detail Budget 2020-21





## 2020-21 Annual Budget Detail

**Mayor and City Council** 

Frank McCune

Government Relations Director

Kate Gallego Mayor

**Department Heads** 

Betty Guardado Vice Mayor District 5

Denise Archibald City Clerk

Thelda Williams District 1

Jim Waring

Matthew B. Arvay

Chief Information Officer

Jeff Barton

Budget and Research Director

District 2 Debra Stark

Lori Bays

Human Resources Director

District 3

James Bennett

**Director of Aviation Services** 

Laura Pastor District 4

Sal DiCiccio

District 6

District 7

John Chan

**Phoenix Convention Center** 

Director

Michael Nowakowski

Marchelle F. Franklin

Carlos Garcia

**Human Services Director** 

District 8

Tracee Hall Acting Parks and Recreation Director

Mayor's Office

Rita Hamilton City Librarian

Lisa Fernandez Chief of Staff

Shelly Jamison

Interim Communications Director

**City Council Office** 

Kara Kalkbrenner Fire Chief

Matthew Heil Interim Assistant to City Council

Kini Knudson

**Management Staff** 

Street Transportation Director

Ed Zuercher City Manager Donald R. Logan

**Equal Opportunity Director** 

Milton Dohoney, Jr. Assistant City Manager Christine Mackay Community and Economic Development

Director

Jeff Barton

Deputy City Manager Cris Meyer

Inger Erickson

City Attorney

Deputy City Manager

Denise Olson

Chief Financial Officer

Toni Maccarone Deputy City Manager

Jesús Sapien

Public Transit Director

Mario Paniagua

Deputy City Manager

Spencer Self Neighborhood Services Director

Karen Peters

Deputy City Manager

Kathryn Sorensen

Water Services Director

Final Adoption of the Operating Budget by the City Council June 17, 2020

Ginger Spencer Public Works Director

Alan J. Stephenson Planning and Development Director

Cindy Stotler Housing Director

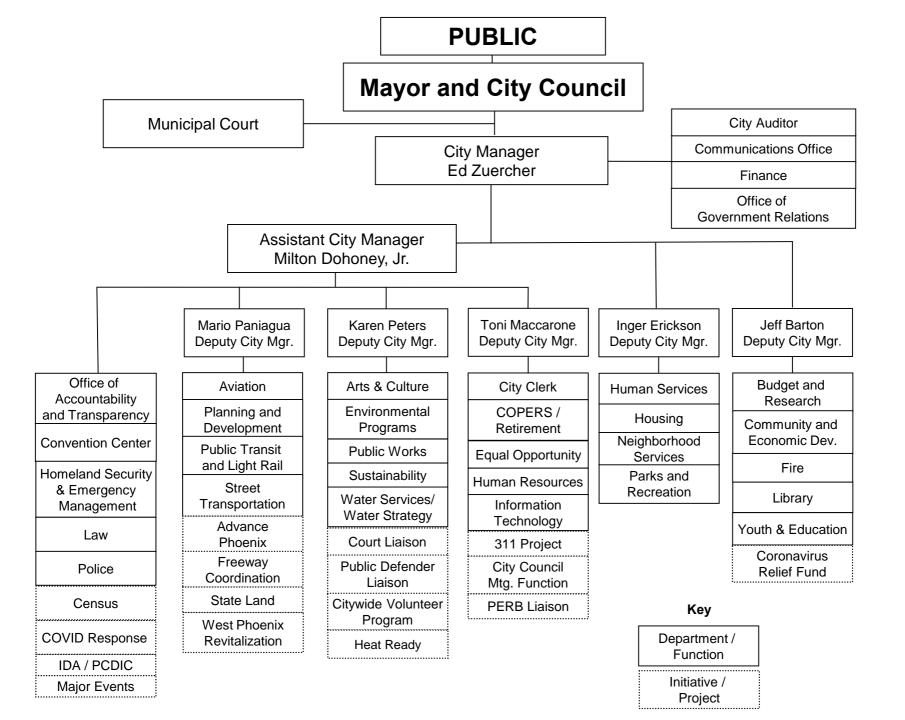
Ross Tate City Auditor

Jeri L. Williams Police Chief

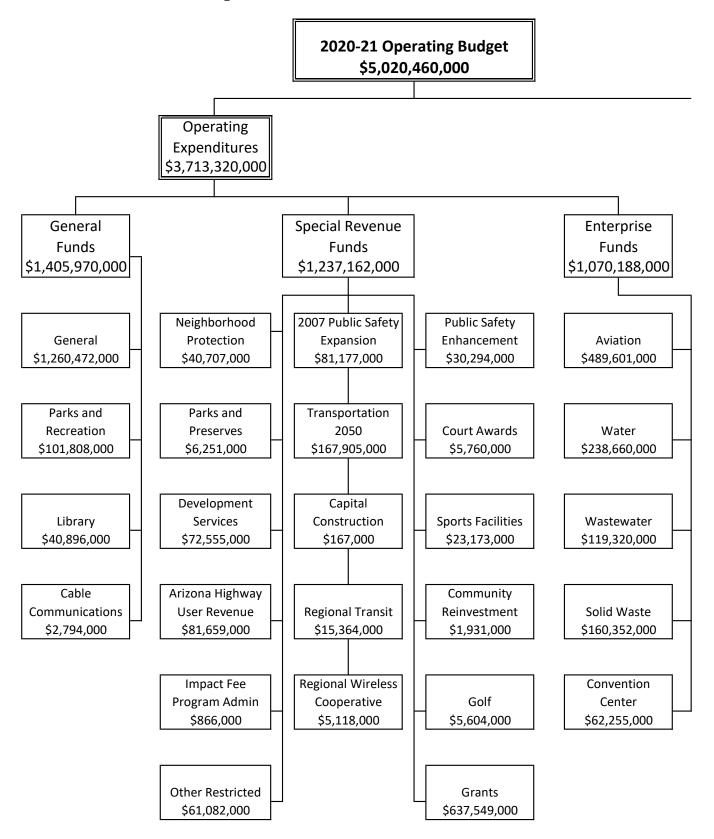
#### **Chief Presiding Judge**

B. Don Taylor III

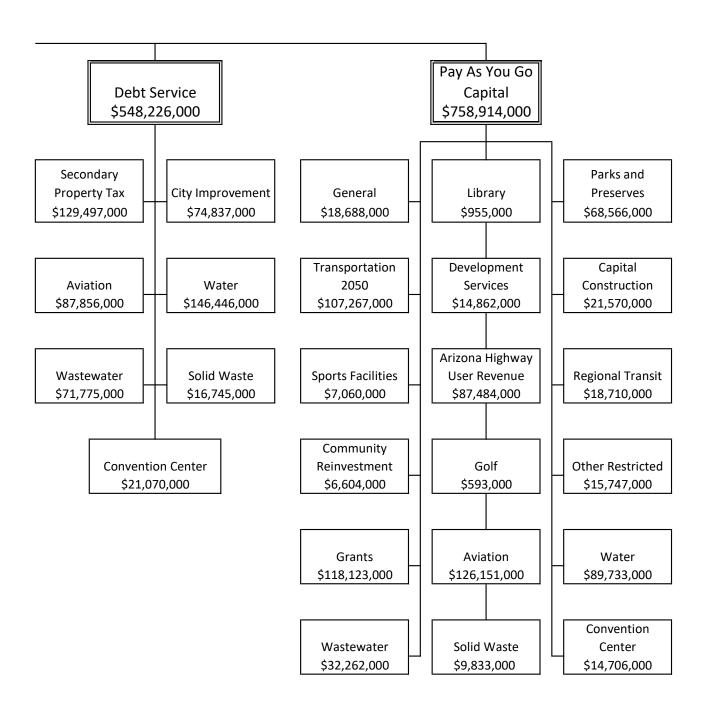




## **City of Phoenix**



# **Financial Organizational Chart**





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#### **BUDGET DOCUMENT OVERVIEW**

This overview outlines the 2020-21 Annual Budget. This budget document can be accessed at <a href="mailto:phoenix.gov/budget">phoenix.gov/budget</a>, or copies of the document are available by contacting the City of Phoenix Budget and Research Department at 602-262-4800, TTY: use 7-1-1. To request this in alternate formats (large print, braille, audio cassette or compact disc), please contact the Budget and Research Department.

## 2020-21 Summary Budget Document

The summary budget contains a narrative description of Phoenix programs and services planned for 2020-21. Also included is a narrative description of all revenue sources and a description of major financial policies.

## 2020-21 Detail Budget Document

The detail budget presents extensive statistical data (including multiyear comparisons) for each city department and fund. The statistical data includes staffing allocations and a detailed reporting of planned expenditures.

## 2020-2025 Capital Improvement Program

Finally, the 2020-25 Capital Improvement Program provides Phoenix's planned construction program by project and detailed sources of funds.

### **Glossary**

Definitions of the terms used throughout the budget document are presented in the glossary.

If you have questions, need further clarification of a concept or term, or desire more detailed information about this document, please contact the Budget and Research Department at 602-262-4800.





#### GOVERNMENT FINANCE OFFICERS ASSOCIATION

# Distinguished Budget Presentation Award

PRESENTED TO

## City of Phoenix Arizona

For the Fiscal Year Beginning

**July 1, 2019** 

Christopher P. Morrill

**Executive Director** 

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Phoenix, Arizona for its annual budget for the fiscal year beginning July 1, 2019.

In order to receive the award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.



## Part I

## 2020-21 Annual Budget Detail

**Department Summary** 

**Detail by Department** 

**Program Changes** 

**Position Schedule** 

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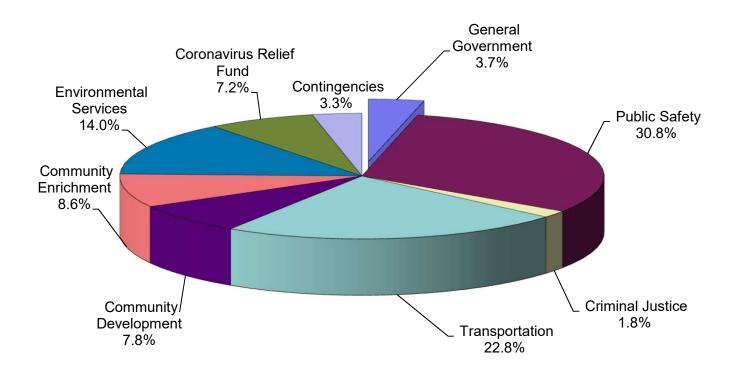
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## **General Government**





DEPARTMENT SUMMARY				
PROGRAM	DEPARTMENT	DEPARTMENT NO.		
General Government	Mayor	10		

The Mayor is elected on a nonpartisan ballot to represent the entire city for a four-year term. The Mayor represents the city in all official capacities and provides leadership to the City Council, administrative staff and the community at large. The Mayor recommends policy direction for the city and chairs all City Council meetings.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	ESTIMATED COUNCIL	
PERSONAL SERVICES	\$ 1,253,386	\$ 1,527,696	\$ 1,537,463	0.6%
CONTRACTUAL SERVICES	223,175	588,564	682,829	16.0%
INTERDEPARTMENTAL CHARGES AND CREDITS	28,426	21,136	17,104	-19.1%
SUPPLIES	21,860	6,230	6,230	-
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 1,526,847	\$ 2,143,626	\$ 2,243,626	4.7%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	17.0	13.0	13.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	17.0	13.0	13.0	-
	SOURC	OF FUNDS		
General Funds	\$ 1,526,847	\$ 2,143,626	\$ 2,243,626	4.7%
TOTAL	\$ 1,526,847	\$ 2,143,626	\$ 2,243,626	4.7%

PROGRAM CHANGES						
PROGRAM General Government	DEPARTMENT NO. 10					
	Mayor		0-2021		2021-2022	
DESCRIPTION	RED	UCTIONS	AΓ	DDITIONS	FULL YEAR	
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST	
No changes		AMOON	recimente	AMOGNI	3001	

## **POSITION SCHEDULE**

PROGRAM General Government		DEPARTMEN Mayor	Γ		DEPARTME	NT NO. 10
ODGANIZATIONAL DETAIL /			2019-20			20-21
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Mayor						
Full Time						
Mayor's Assistant (NC)	C22	3.0	(1.0)	2.0	-	2.0
Council Secretary (NC)	C11	1.0	(1.0)	-	-	-
Mayor	998	1.0	-	1.0	-	1.0
Asst to the Mayor (a) (NC)	904	1.0	(1.0)	-	-	-
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		7.0	(3.0)	4.0	-	4.0
<u>Temporary</u>						
Mayor's Assistant (NC)	C22	1.0	1.0	2.0	-	2.0
Council Research Analyst (NC)	C17	3.0	(3.0)	-	-	-
Council Aide (NC)	C10	5.0	1.0	6.0	-	6.0
Asst to the Mayor (a) (NC)	904	1.0	-	1.0	-	1.0
Total Temporary		10.0	(1.0)	9.0	-	9.0
Total Mayor		17.0	(4.0)	13.0	-	13.0



DEPARTMENT SUMMARY				
PROGRAM	DEPARTMENT	DEPARTMENT NO.		
General Government	City Council	11		

The City Council is composed of eight council members elected by districts on a nonpartisan ballot. Four-year terms for council members from odd-numbered districts expire in April 2021. Terms for council members from even-numbered districts expire in April 2023. The City Council serves as the legislative and policy-making body of the municipal government and has responsibilities for enacting city ordinances, appropriating funds to conduct city business and providing policy direction to the administrative staff. Under the provisions of the City Charter, the City Council appoints a city manager, who is responsible for carrying out its established policies and administering operations.

EXPENDITURES BY CHARACTER							
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE			
PERSONAL SERVICES	\$ 3,070,066	\$ 3,625,921	\$ 3,696,833	2.0%			
CONTRACTUAL SERVICES	408,433	1,348,695	1,741,513	29.1%			
INTERDEPARTMENTAL CHARGES AND CREDITS	29,732	5,173	4,330	-16.3%			
SUPPLIES	17,203	1,500	1,500	-			
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-			
MISCELLANEOUS TRANSFERS	-	-	-	-			
TOTAL	\$ 3,525,434	\$ 4,981,289	\$ 5,444,176	9.3%			
	AUTHORIZ	LED POSITIONS					
FULL-TIME POSITIONS	30.0	33.0	33.0	-			
PART-TIME POSITIONS (FTE)	-	-	-	-			
TOTAL	30.0	33.0	33.0	-			
	SOURC	E OF FUNDS					
General Funds	\$ 3,525,434	\$ 4,981,289	\$ 5,444,176	9.3%			
TOTAL	\$ 3,525,434	\$ 4,981,289	\$ 5,444,176	9.3%			

	PROG	RAM CHA	NGES		
PROGRAM General Government	DEPARTMENT NO.				
	City Counc	20	020-21		2021-22
DESCRIPTION	RED	OUCTIONS		DITIONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
No changes					

## **POSITION SCHEDULE**

PROGRAM General Government		DEPARTMENT City Counc			DEPARTME	NT NO. 11
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-20 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	20-21 AUTHORIZED POSITIONS
City Council  Full Time Council Assistant (NC) Council Member Exec Asst to City Council (NC) Admin Secretary Total Full Time	C22 997 907 027	3.0 8.0 1.0 1.0	- - - -	3.0 8.0 1.0 1.0	- - - -	3.0 8.0 1.0 1.0
Temporary Council Assistant (NC) Council Research Analyst (NC) Council Aide (NC) Admin Secretary Total Temporary	C22 C17 C10 027	5.0 4.0 8.0 - 17.0	(1.0) 5.0 (2.0) 1.0 3.0	4.0 9.0 6.0 1.0 20.0	- - - -	4.0 9.0 6.0 1.0 20.0
<b>Total City Council</b>		30.0	3.0	33.0	-	33.0



	DEPARTMENT SUMMARY				
PROGRAM	DEPARTMENT	DEPARTMENT NO.			
General Government	City Manager	12			

The city manager provides professional administration of the policies and objectives established by the Mayor and City Council, develops alternative solutions to community problems for Mayor and City Council consideration and plans programs that meet the future public needs of the city. Deputy city managers oversee and provide assistance to city departments to ensure achievement of their departmental objectives and the objectives of the city government as a whole.

		S BY CHARACTE		
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 3,437,026	\$ 3,793,240	\$ 4,814,687	26.9%
CONTRACTUAL SERVICES	160,343	324,282	3,005,273	+100.0%
INTERDEPARTMENTAL CHARGES AND CREDITS	(1,310,929)	(1,227,292)	(1,541,522)	-25.6%
SUPPLIES	43,476	44,555	28,950	-35.0%
EQUIPMENT AND MINOR IMPROVEMENTS	147	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 2,330,063	\$ 2,934,785	\$ 6,307,388	+100.0%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	19.0	19.0	21.0	10.5%
PART-TIME POSITIONS (FTE)	0.5	0.5	0.5	-
TOTAL	19.5	19.5	21.5	10.3%
	SOURCE	OF FUNDS		
General Funds Federal and State Grants Funds Other Restricted Funds	\$ 2,153,973 151,940 24,150	\$ 2,588,052 345,733 1,000	\$ 5,971,102 336,286	+100.0% -2.7% -100.0%
TOTAL	\$ 2,330,063	\$ 2,934,785	\$ 6,307,388	+100.0%

PROGRAM CHANGES						
PROGRAM DEPARTMENT General Government City Manager						DEPARTMENT NO. 12
			20-2021			2021-2022
DESCRIPTION		DUCTIONS			IONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS		AMOUNT	COST
Add funding to establish a Civilian Review Board and the Office of Accountability and Transparency as approved by City Council on February 25, 2020.			2.0	\$	3,000,000	
Total			2.0	\$	3,000,000	

## **POSITION SCHEDULE**

PROGRAM General Government		DEPARTMENT City Manag		DEPARTMENT NO.		
General Government		City Manag	<u>jei</u>			12
			2019-20	2020-21		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
City Manager						
Full Time						
City Manager (NC)	940	1.0	-	1.0	-	1.0
Asst City Manager (NC)	917	2.0	-	2.0	-	2.0
Deputy City Manager (NC)	914	3.0	-	3.0	-	3.0
Senior Exec Asst/City Mgr (NC)	910	1.0	-	1.0	-	1.0
Exec Asst to the City Mgr (NC)	908	-	-	-	1.0	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Management Asst III	839	1.0	-	1.0	-	1.0
Secretary II*U8	721	1.0	-	1.0	-	1.0
Business Assistance Coord	039	1.0	-	1.0	-	1.0
Management Asst II	037	3.0	-	3.0	-	3.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Secretary to City Manager(NC)	035	1.0	-	1.0	-	1.0
Admin Asst I	030	-	-	-	1.0	1.0
Admin Secretary	027	2.0	-	2.0	-	2.0
Total Full Time		18.0	-	18.0	2.0	20.0
Part Time						
Admin Aide*U7	026	0.5	_	0.5	_	0.5
Total Part Time		0.5	-	0.5	-	0.5
<u>Temporary</u>						
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total City Manager		19.5	-	19.5	2.0	21.5



	DEPARTMENT SUMMARY				
PROGRAM	DEPARTMENT	DEPARTMENT NO.			
General Government	Government Relations	43			

Government Relations represents the city, as appropriate, in contacts with federal, state, regional, county and other city governments. Government Relations is also charged with citywide grants coordination, as well as overseeing the City's Census 2020 education and outreach efforts.

	EXPENDITURE	S BY CHARACTE	R		
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE	
PERSONAL SERVICES	\$ 962,460	\$ 1,093,776	\$ 1,129,350	3.3%	
CONTRACTUAL SERVICES	437,997	3,164,475	408,160	-87.1%	
INTERDEPARTMENTAL CHARGES AND CREDITS	3,618	2,975	2,769	-6.9%	
SUPPLIES	1,376	2,075	675	-67.5%	
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-	
DEBT SERVICE PAYMENTS	-	-	-	-	
MISCELLANEOUS TRANSFERS	-	-	-	-	
TOTAL	\$ 1,405,451	\$ 4,263,301	\$ 1,540,954	-63.9%	
	AUTHORIZ	ED POSITIONS			
FULL-TIME POSITIONS	7.0	7.0	7.0	-	
PART-TIME POSITIONS (FTE)	-	-	-	-	
TOTAL	7.0	7.0	7.0	-	
	SOURCI	L E OF FUNDS			
General Funds Other Restricted Funds	\$ 1,260,451 145,000	\$ 2,408,301 1,855,000	\$ 1,540,954 -	-36.0% -100.0%	
TOTAL	\$ 1,405,451	\$ 4,263,301	\$ 1,540,954	-63.9%	

PROGRAM		DEPARTMENT NO			
General Government	Governmer	nt Relations	202.04		43
DECORIDEION	DED	UCTIONS	020-21	DITIONS	2021-22
DESCRIPTION	POSITIONS	AMOUNT	POSITIONS	AMOUNT	FULL YEAR COST
	FUSITIONS	AWOUNT	POSITIONS	AMOUNT	0031
No Changes					
to changes					
			1 1		1

PROGRAM General Government		DEPARTMEN'	Г nt Relations	DEPARTMENT NO. 43		
General Government			THE TROIGHTON		I.	
			2019-20		202	20-21
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
		-	-			
<b>Government Relations</b>						
Full Time						
Intergovern Affairs Coord (NC)	906	1.0	-	1.0	-	1.0
Management Asst II	037	2.0	(1.0)	1.0	-	1.0
Management Asst I	031	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Total Full Time		5.0	(1.0)	4.0	-	4.0
<u>Temporary</u>						
Asst to the City Manager (NC)	904	1.0	-	1.0	-	1.0
Special Projects Administrator	840	-	1.0	1.0	-	1.0
Management Asst II	037	1.0		1.0		1.0
Total Temporary		2.0	1.0	3.0	-	3.0
<b>Total Government Relations</b>		7.0	-	7.0	-	7.0



DEPARTMENT SUMMARY							
PROGRAM DEPARTMENT		DEPARTMENT NO.					
General Government	Communications Office	42					

The Communications Office disseminates information on city governmental services to residents and assists them in using and understanding the information. The office also encourages participation in city government and develops programming for the government access cable television channel.

	EVDENID	ITLIDE	C DV CL	IARACTE			
CHARACTER	2018-19 ACTUAL EXPENDITU		2019-20 ESTIMATED EXPENDITURES		2020-21 COUNCIL ALLOWANCE		PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 2,38	32,251	\$	2,547,802	\$	2,642,352	3.7%
CONTRACTUAL SERVICES	29	8,258		227,012		246,998	8.8%
INTERDEPARTMENTAL CHARGES AND CREDITS	(26	69,915)		(212,641)		(216,683)	-1.9%
SUPPLIES	7	70,093		43,873		29,950	-31.7%
EQUIPMENT AND MINOR IMPROVEMENTS	2	15,697		70,000		77,000	10.0%
DEBT SERVICE PAYMENTS		-		-		=	-
MISCELLANEOUS TRANSFERS		-		-		=	-
TOTAL	\$ 2,52	26,384	\$	2,676,046	\$	2,779,617	3.9%
	AUTH	IORIZE	D POS	ITIONS			
FULL-TIME POSITIONS		17.0		17.0		17.0	-
PART-TIME POSITIONS (FTE)		2.1		2.1		2.1	-
TOTAL		19.1		19.1		19.1	-
	SC	URCE	OF FUI	NDS			
General Funds Cable Communications Funds Other Restricted Funds		41 51,749 74,594	\$	(43) 2,619,110 56,979	\$	2,404 2,777,213 -	+100% 6.0% -100.0%
TOTAL	\$ 2,52	26,384	\$	2,676,046	\$	2,779,617	3.9%

PROGRAM	DEPARTMENT NO				
General Government	Communica	ations Office	20-2021		42
DECORPTION	DED	UCTIONS		DITIONS	2021-2022
DESCRIPTION	POSITIONS	AMOUNT	POSITIONS	AMOUNT	FULL YEAR COST
	FUSITIONS	AMOUNT	1 OSITIONS	AWOUNT	CU31
No Changes					
10 Changed					
	1		1		

PROGRAM General Government		DEPARTMENT Communic		DEPARTMENT NO. 42		
			2019-20		202	20-21
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
0						
Communications Office Full Time						
Public Information Dir (NC)	906	1.0	_	1.0	_	1.0
Special Projects Administrator	840	1.0	_	1.0	_	1.0
Video Station Manager	840	1.0	_	1.0	_	1.0
Senior Public Info Officer	038	2.0	_	2.0	_	2.0
Admin Asst III	037	1.0	_	1.0	_	1.0
Management Asst II	037	1.0	_	1.0	_	1.0
Public Information Officer	035	4.0	_	4.0	_	4.0
Video Productions Coordinator	035	1.0	_	1.0	_	1.0
Multimedia Specialist	032	4.0	_	4.0	-	4.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Total Full Time		17.0	-	17.0	-	17.0
Part Time						
Secretary II*U8	721	0.5	_	0.5	_	0.5
Multimedia Specialist	032	1.6	_	1.6	_	1.6
Total Part Time	<del>-</del>	2.1	-	2.1	-	2.1
Total Communications		19.1	-	19.1	-	19.1



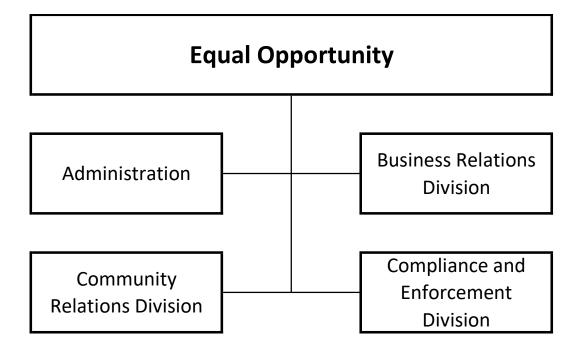
DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
General Government	City Auditor	19					

The City Auditor Department supports the city manager and elected officials in meeting residents' needs for quality government, products and services by providing independent and objective feedback on the city's programs, activities and functions. The city auditor's work is vital in maintaining trust and confidence that city resources are used effectively and honestly. The City Auditor budget also funds an annual independent audit conducted by outside auditors in accordance with the City Charter. This includes an audit of city accounting and financial records, the federal single audit, review of the City of Phoenix Employees' Retirement System, external audits of specific activities and review of business systems for possible improvements.

	EXPENDITURES BY CHARACTER								
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE					
PERSONAL SERVICES	\$ 3,831,315	\$ 3,946,006	\$ 4,156,198	5.3%					
CONTRACTUAL SERVICES	548,716	707,662	673,806	-4.8%					
INTERDEPARTMENTAL CHARGES AND CREDITS	(1,681,819)	(1,625,754)	(1,629,618)	-0.2%					
SUPPLIES	1,556	7,838	5,083	-35.1%					
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-					
DEBT SERVICE PAYMENTS	-	-	-	-					
MISCELLANEOUS TRANSFERS	-	-	-	-					
TOTAL	\$ 2,699,768	\$ 3,035,752	\$ 3,205,469	5.6%					
	AUTHORIZ	ED POSITIONS							
FULL-TIME POSITIONS	25.0	25.0	25.0	-					
PART-TIME POSITIONS (FTE)	0.4	0.4	0.4	-					
TOTAL	25.4	25.4	25.4	-					
	SOURCE	OF FUNDS							
General Funds	\$ 2,699,768	\$ 3,035,752	\$ 3,205,469	5.6%					
TOTAL	\$ 2,699,768	\$ 3,035,752	\$ 3,205,469	5.6%					

	PROG	GRAM CHA	NGES		
PROGRAM General Government	<b>DEPARTMEI</b> City Audit				DEPARTMENT NO.
	,		20-2021		2021-2022
DESCRIPTION	RE	DUCTIONS		DITIONS	FULL YEAR
	POSITIONS		POSITIONS	AMOUNT	COST
No Changes					

PROGRAM General Government		DEPARTMEN City Audito		DEPARTMENT NO. 19			
ORGANIZATIONAL DETAIL/ PAY CLASSIFICATION TITLE RANGE		AUTHORIZED POSITIONS	2019-20 ADDITIONS/ REDUCTIONS	2020-21  ADDITIONS/ AUTHORIZED REDUCTIONS POSITIONS			
City Auditor							
Full Time	000	4.0		4.0		4.0	
City Auditor (NC)	908 842	1.0 4.0	-	1.0 4.0	-	1.0 4.0	
Deputy City Auditor Senior Internal Auditor*IT	039	2.0	-	2.0	_	2.0	
Tax Hearing Officer	039	1.0	-	1.0	_	1.0	
Senior Internal Auditor	038	4.0	_	4.0	_	4.0	
Internal Auditor	036	11.0		11.0	_	11.0	
Admin Asst I	030	1.0	_	1.0	_	1.0	
Admin Secretary	027	1.0	_	1.0	_	1.0	
Total Full Time	<b>0</b>	25.0	_	25.0	<u> </u>	25.0	
Part Time							
Auditor Intern (NC)	326	0.4	_	0.4	_	0.4	
Total Part Time	3_0	0.4	-	0.4	-	0.4	
<b>Total City Auditor</b>		25.4	-	25.4	-	25.4	



DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
General Government	Equal Opportunity	21				

The Equal Opportunity Department promotes and enforces equal opportunities for city employees and the public through education, community involvement and enforcement programs. These programs are carried out by a combination of staff and volunteer panels appointed by the Mayor and City Council.

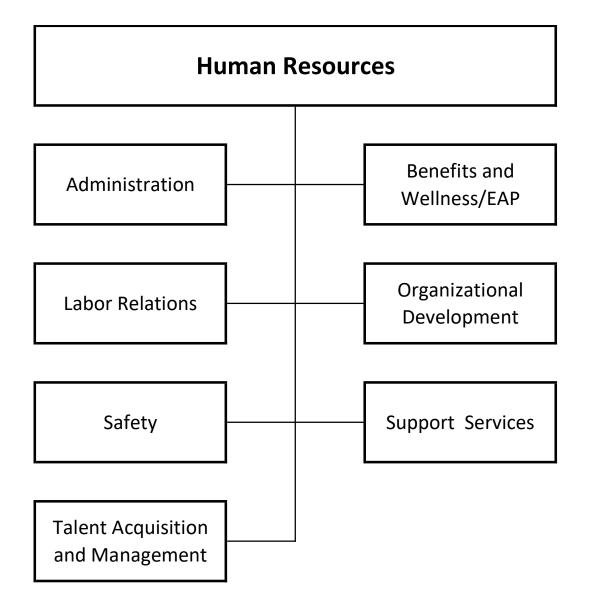
EXPENDITURES BY CHARACTER							
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE			
PERSONAL SERVICES	\$ 2,576,740	\$ 3,123,617	\$ 3,631,521	16.3%			
CONTRACTUAL SERVICES	122,334	186,190	249,582	34.0%			
INTERDEPARTMENTAL CHARGES AND CREDITS	(316,059)	(419,321)	(591,506)	-41.1%			
SUPPLIES	52,246	10,981	50,950	+100.0%			
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-			
DEBT SERVICE PAYMENTS	-	-	-	-			
MISCELLANEOUS TRANSFERS	-	-	-	-			
TOTAL	\$ 2,435,261	\$ 2,901,467	\$ 3,340,547	15.1%			
	AUTHORIZ	ED POSITIONS					
FULL-TIME POSITIONS	27.0	27.0	27.0	-			
PART-TIME POSITIONS (FTE)	-	-	-	-			
TOTAL	27.0	27.0	27.0	-			
	SOURCE	OF FUNDS					
0 15 1				10.00/			
General Funds Community Development	\$ 2,177,337	\$ 2,511,401	\$ 2,761,328	10.0%			
Block Grant Funds Federal and State Grant Funds	213,593 39,392	201,352 176,068	230,907 335,666	14.7% 90.6%			
Other Restricted Funds	4,939	12,646	12,646	-			
TOTAL	\$ 2,435,261	\$ 2,901,467	\$ 3,340,547	15.1%			

DEPARTMENT DETAIL								
PROGRAM General Government		DEPARTMENT Equal Opportunity				DEPARTMENT NO. 21		
ORGANIZATION DETAIL		2018-19 ACTUAL EXPENDITURES		2019-20 ESTIMATED EXPENDITURES		2020-21 COUNCIL ALLOWANCE		
Administration	\$	534,870	\$	561,503	\$	566,227		
Business Relations Division		1,215,171	·	1,517,363		1,746,573		
Community Relations Division		327,331		155,454		181,140		
Compliance and Enforcement Division		673,948		1,086,468		1,438,113		
Inter-Departmental Charges		(316,059)		(419,321)		(591,506)		
Total	\$	2,435,261	\$	2,901,467	\$	3,340,547		

PROGRAM General Government	DEPARTMEN 21		ortunity	<b>DEPARTMEN</b> Equal Opp	
deneral dovernment	2021-20	0-2021		Equal Opp	deneral Government
DESCRIPTION		ADDITIONS	UCTIONS	RF	DESCRIPTION
DEGGIII HOIV					DEGGIII HOIV
No Changes		POSITIONS AMOUNT	AMOUNT	POSITIONS	

PROGRAM General Government		DEPARTMENT Equal Opp			DEPARTMENT NO. 21		
			-				
			2019-2020			)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
SUMMARY BY DIVISION							
Administration		3.0	-	3.0	-	3.0	
Business Relations Division		13.0	-	13.0	-	13.0	
Compliance and Enforcement Div	rision	10.0		10.0	-	10.0	
Community Relations Division		1.0		1.0	-	1.0	
Total Equal Opportunity		27.0	-	27.0	-	27.0	
DETAIL BY DIVISION							
Administration							
Full Time							
Equal Opportunity Dir (NC)	907	1.0	-	1.0	-	1.0	
Management Asst II	037	1.0	-	1.0	-	1.0	
Admin Secretary	027	1.0		1.0		1.0	
Total Full Time		3.0		3.0	_	3.0	
Total Administration		3.0	-	3.0	-	3.0	
Business Relations Division							
Full Time							
Deputy Equal Opportunity Dir	841	1.0	_	1.0	_	1.0	
Equal Opportunity Spec*Lead	036	2.0	_	2.0	_	2.0	
Equal Opportunity Specialist	035	8.0	_	8.0	_	8.0	
Equal Opportunity Progrms Asst	031	2.0	_	2.0	_	2.0	
Total Full Time		13.0	-	13.0	-	13.0	
Total Business Relations Di	vision	13.0	-	13.0	-	13.0	
Compliance and Enforcemer	nt Division						
Full Time							
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0	
Equal Opportunity Spec*Lead	036	2.0	-	2.0	-	2.0	
Equal Opportunity Specialist	035	5.0	-	5.0	-	5.0	
Equal Opportunity Progrms Asst	031	1.0	-	1.0	-	1.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Total Full Time		10.0	-	10.0	-	10.0	
Total Compliance and Enfor	cement Divisio	<b>on</b> 10.0	-	10.0	-	10.0	
Community Relations Division	on						
Full Time							
Human Resources Supervisor	038	1.0	-	1.0	-	1.0	
Total Full Time		1.0	-	1.0	-	1.0	
Total Community Relations	Division	1.0	-	1.0	-	1.0	
Total Equal Opportunity		27.0		27.0	_	27.0	





DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
General Government	Human Resources	25				

The Human Resources Department partners with departments and employees to hire, compensate, support and develop a diverse workforce that is dedicated to delivering high-quality services to the community.

	FYPENDITLIRE	S BY CHARACTE	 R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 12,298,319	\$ 13,677,839	\$ 14,830,124	8.4%
CONTRACTUAL SERVICES	1,944,987	2,049,563	2,358,918	15.1%
INTERDEPARTMENTAL CHARGES AND CREDITS	(3,276,598)	(3,506,998)	(3,786,399)	-8.0%
SUPPLIES	51,441	159,804	98,004	-38.7%
EQUIPMENT AND MINOR IMPROVEMENTS	-	27,500	27,500	-
DEBT SERVICE PAYMENTS	883,750	816,406	869,951	6.6%
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 11,901,899	\$ 13,224,114	\$ 14,398,098	8.9%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	103.0	112.0	112.0	-
PART-TIME POSITIONS (FTE)	0.7	0.7	0.7	-
TOTAL	103.7	112.7	112.7	-
	SOURC	L E OF FUNDS		
General Funds City Improvement Funds Other Restricted Funds	\$ 10,667,654 883,750 350,495	\$ 11,868,625 816,406 539,083	\$ 12,969,002 869,951 559,145	9.3% 6.6% 3.7%
TOTAL	\$ 11,901,899	\$ 13,224,114	\$ 14,398,098	8.9%

DEPARTMENT DETAIL								
PROGRAM General Government		TMENT nan Resources	DEP	ARTMENT NO. 25				
ORGANIZATION DETAIL		2018-19 ACTUAL KPENDITURES		2019-20 ESTIMATED EXPENDITURES		2020-21 COUNCIL ALLOWANCE		
Administration	\$	2,300,555	\$	1,780,037	\$	2,482,14		
Benefits and Wellness/EAP		2,414,827		3,247,940		3,349,796		
Organizational Development		970,570		1,312,963		1,282,192		
Support Services		3,178,591		3,550,828		3,827,270		
Talent Acquisition and Management		3,022,833		3,360,490		3,526,412		
Labor Relations		697,359		632,082		693,654		
Safety		1,710,012		2,030,366		2,153,075		
Debt Service		883,750		816,406		869,95		
Inter-Departmental Charges		(3,276,598)		(3,506,998)		(3,786,399		
Total	\$	11,901,899	\$	13,224,114	\$	14,398,098		

PROGRAM CHANGES								
PROGRAM	DEPARTMENT NO							
General Government	Human Re				25			
			20-2021		2021-2022			
DESCRIPTION		DUCTIONS		DDITIONS	FULL YEAR			
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST			
No Changes								

PROGRAM General Government		DEPARTMENT Human Re		DEPARTMENT NO. 25		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration		13.0	-	13.0	-	13.0
Benefits and Wellness/EAP		17.0	3.0	20.0	-	20.0
Organizational Development		9.0	-	9.0	-	9.0
Support Services		28.2	2.0	30.2	-	30.2
Talent Acquisition and Management		21.5	-	21.5	-	21.5
Labor Relations		2.0	1.0	3.0	-	3.0
Safety		13.0	3.0	16.0	-	16.0
Total Human Resources		103.7	9.0	112.7	-	112.7
DETAIL BY DIVISION						
Administration						
Full Time						
Human Resources Director (NC)	908	1.0	-	1.0	-	1.0
Asst Human Resources Director	904	1.0	-	1.0	-	1.0
Deputy Human Resources Dir	842	1.0	-	1.0	-	1.0
Management Services Adm	841	1.0	-	1.0	-	1.0
Human Resources Supervisor	038	1.0	-	1.0	-	1.0
Information Tech Systems Spec	038	1.0	-	1.0	-	1.0
Lead Business Systems Analyst	038	1.0	-	1.0	-	1.0
Senior Business Systems Anlyst	036	1.0	-	1.0	-	1.0
Admin Asst II	035	3.0	-	3.0	-	3.0
Human Resources Officer	035	2.0	-	2.0	-	2.0
Total Full Time  Total Administration		13.0	-	13.0	-	13.0
Total Auministration				13.0	-	13.0
Benefits and Wellness/EAP Full Time						
Deputy Human Resources Dir	842	1.0	_	1.0	_	1.0
Benefits Aide	726	2.0	-	2.0		2.0
Human Resources Supervisor	038	1.0	_	1.0	_	1.0
Lead Business Systems Analyst	038	1.0	_	1.0	_	1.0
Senior Business Systems Anlyst	036	1.0	_	1.0	_	1.0
Admin Asst II	035	2.0	_	2.0	_	2.0
Benefits Analyst II	033	5.0	_	5.0	-	5.0
Benefits Analyst I	030	1.0	-	1.0	_	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		15.0	-	15.0	-	15.0
<u>Temporary</u>						
Benefits Aide	726	1.0	1.0	2.0	-	2.0
Benefits Analyst II	033	1.0	2.0	3.0	-	3.0
Total Temporary		2.0		5.0	-	5.0
Total Benefits and Wellness/EA	_	17.0	3.0	20.0		20.0

PROGRAM General Government		DEPARTMENT Human Re			DEPARTMENT NO. 25		
					1		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020  ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS	
Organizational Development				I			
Full Time							
Admin Aide*U8	726	1.0	-	1.0	-	1.0	
Secretary II*U8	721	1.0	-	1.0	-	1.0	
Human Resources Supervisor	038	1.0	-	1.0	-	1.0	
Human Resources Officer	035	1.0	-	1.0	-	1.0	
Curriculum/Training Coord	033	5.0	-	5.0	-	5.0	
Total Full Time		9.0	-	9.0	_	9.0	
Total Organizational Developr	nent	9.0	-	9.0	-	9.0	
Support Services		_					
Full Time							
Deputy Human Resources Dir	842	3.0	_	3.0	_	3.0	
Admin Aide*U8	726	1.0		1.0	_	1.0	
Human Resources Aide	726	7.0	_	7.0	_	7.0	
Senior Human Resources Clerk	723	3.0	_	3.0	_	3.0	
Human Resources Supervisor	038	2.0	_	2.0	_	2.0	
Senior Public Info Officer	038	1.0	_	1.0	_	1.0	
Admin Asst II	035	-	1.0	1.0	_	1.0	
Human Resources Officer	035	7.0	_	7.0	_	7.0	
Senior Human Resources Analyst	033	3.0	_	3.0	_	3.0	
Admin Asst I	030	-	1.0	1.0	_	1.0	
Admin Secretary	027	1.0	-	1.0	-	1.0	
Total Full Time		28.0	2.0	30.0	-	30.0	
Part Time							
Senior Human Resources Analyst	723	0.2	_	0.2	_	0.2	
Total Part Time		0.2		0.2	_	0.2	
Total Support Services		28.2	2.0	30.2	-	30.2	
Talent Acquisition and Manage	ement	-					
Full Time							
Deputy Human Resources Dir	842	1.0	_	1.0	_	1.0	
Human Resources Aide	726	4.0		4.0	_	4.0	
Senior Human Resources Clerk	723	1.0		1.0	_	1.0	
Human Resources Supervisor	038	1.0		1.0	_	1.0	
Human Resources Officer	035	2.0		2.0	_	2.0	
Senior Human Resources Analyst	033	7.0		7.0	_	7.0	
Admin Asst I	030	1.0		1.0	_	1.0	
Secretary III	025	2.0		2.0	_	2.0	
Total Full Time	0_0	19.0		19.0	-	19.0	
Part Time							
Senior Human Resources Analyst	723	0.5		0.5		0.5	
Total Part Time	123	0.5		0.5		0.5	
I OLAI FAIL TIIIIC		0.5		0.5		0.5	

PROGRAM General Government	DEPARTMENT Human Re			DEPARTME	NT NO. 25	
			2019-2020		2020	0-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Temporary</u>		•				
Senior Human Resources Analyst	033	2.0	-	2.0	-	2.0
Total Temporary		2.0	-	2.0	-	2.0
Total Talent Acquisition and N	lanagement	21.5	-	21.5	-	21.5
Labor Relations						
Full Time						
Admin Asst II	035	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Total Full Time		2.0	-	2.0	-	2.0
<u>Temporary</u>						
Deputy Human Resources Dir	842		1.0	1.0	-	1.0
Total Temporary		-	1.0	1.0	-	1.0
Total Labor Relations		2.0	1.0	3.0	-	3.0
Safety						
Full Time						
Deputy Human Resources Dir	842	1.0	-	1.0	-	1.0
Human Resources Aide	726	2.0	-	2.0	-	2.0
Senior Human Resources Clerk	723	1.0	-	1.0	-	1.0
Human Resources Supervisor	038	2.0		2.0	-	2.0
Admin Asst II	035	2.0		3.0	-	3.0
Industrial Hygienist	035	3.0	-	3.0	-	3.0
Curriculum/Trng Coord*Supv Dev	034	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Total Full Time		13.0	1.0	14.0	-	14.0
<u>Temporary</u>						
Safety Analyst II	033		2.0	2.0	-	2.0
Total Temporary			2.0	2.0	_	2.0
Total Safety		13.0	3.0	16.0	-	16.0
Total Human Resources		103.7	9.0	112.7	-	112.7

DEPARTMENT SUMMARY					
PROGRAM	DEPARTMENT	DEPARTMENT NO.			
General Government	Phoenix Employment Relations Board	29			

The Phoenix Employment Relations Board oversees administration of the city's Meet and Confer ordinance. Primary responsibilities of the board include conducting representation elections and selecting mediators and fact finders to resolve impasses. The board consists of five members appointed by the City Council and has one staff member.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 94,595	\$ 100,649	\$ 102,591	1.9%
CONTRACTUAL SERVICES	21,826	37,926	37,966	0.1%
INTERDEPARTMENTAL CHARGES AND CREDITS	(31,877)	(32,488)	(33,737)	-3.8%
SUPPLIES	329	300	300	-
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 84,873	\$ 106,387	\$ 107,120	0.7%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	1.0	1.0	1.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	1.0	1.0	1.0	-
	SOURCE	OF FUNDS		
General Funds	\$ 84,873	\$ 106,387	\$ 107,120	0.7%
TOTAL	\$ 84,873	\$ 106,387	\$ 107,120	0.7%

PROGRAM	DEPARTMENT	Г			DEPARTMENT NO
General Government	Phoenix Em	nployment Rel			29
			20-2021		2021-2022
DESCRIPTION		UCTIONS		DITIONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
No Changes					

PROGRAM General Government			DEPARTMENT Phoenix Employment Relations Board			NT NO. 29
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-20 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Phoenix Employment Relati	ons Board					
Legal Secretary*PERB (NC)	028	1.0	-	1.0	-	1.0
<b>Total Phoenix Employment F</b>	Relations Board	1.0	-	1.0	-	1.0



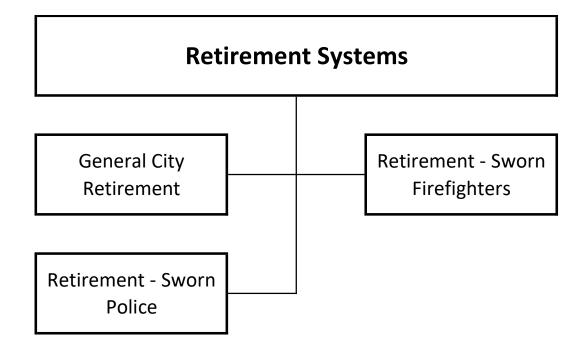
	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
General Government	Regional Wireless Cooperative	32

The Regional Wireless Cooperative (RWC) is an independent, multi-jurisdictional organization which manages and operates a regional public safety radio communications network built to seamlessly serve the operable and interoperable communication needs of first responders and other municipal radio users in and around the Phoenix Metropolitan Region. The RWC has expanded to serve a growing list of many other area entities who serve public safety needs. The RWC was formed through a governance structure founded on the principle of cooperation for the mutual benefit of all members.

		S BY CHARACTE							
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE					
PERSONAL SERVICES	\$ 530,001	\$ 542,046	\$ 581,966	7.4%					
CONTRACTUAL SERVICES	3,072,743	3,314,147	3,340,398	0.8%					
INTERDEPARTMENTAL CHARGES AND CREDITS	(5,141,478)	(5,174,473)	(6,014,571)	-16.2%					
SUPPLIES	2,079	86,600	635,013	+100.0%					
EQUIPMENT AND MINOR IMPROVEMENTS	2,592,658	2,728,565	2,763,142	1.3%					
DEBT SERVICE PAYMENTS	8,118,270	8,121,770	8,120,270	0.0%					
MISCELLANEOUS TRANSFERS	3,408,039	3,620,000	3,812,000	5.3%					
TOTAL	\$ 12,582,312	\$ 13,238,655	\$ 13,238,218	0.0%					
AUTHORIZED POSITIONS									
	AUTHORIZ	ED POSITIONS							
FULL-TIME POSITIONS	4.0	4.0	4.0	-					
PART-TIME POSITIONS (FTE)	-	-	-	-					
TOTAL	4.0	4.0	4.0	-					
SOURCE OF FUNDS									
City Improvement Funds Regional Wireless Cooperative	\$ 8,118,270 4,464,042	\$ 8,121,770 5,116,885	\$ 8,120,270 5,117,948	0.0% 0.0%					
TOTAL	\$ 12,582,312	\$ 13,238,655	\$ 13,238,218	0.0%					

PROGRAM CHANGES								
PROGRAM General Government	OGRAM DEPARTMENT							
		2020-21	2021-22					
DESCRIPTION	REDUCTIONS	ADDITIONS	FULL YEAR					
	POSITIONS AMOUN	T POSITIONS AMOUNT	COST					
No Changes		ADDITIONS						

PROGRAM			DEPARTMENT			DEPARTMENT NO.	
General Government		Regional V	Vireless Coop			32	
			2019-20		202	20-21	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Regional Wireless Coop							
Regional Wireless Coop Dir	904	1.0	-	1.0	-	1.0	
Admin Aide	326	1.0	-	1.0	-	1.0	
Accountant III	035	1.0	-	1.0	-	1.0	
Management Asst I	031	1.0	-	1.0	-	1.0	
<b>Total Regional Wireless Coop</b>		4.0	-	4.0	-	4.0	



	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
General Government	Retirement Systems	27

Retirement Systems provides staff support to the general, police and fire retirement boards and administers retirement programs for all city employees.

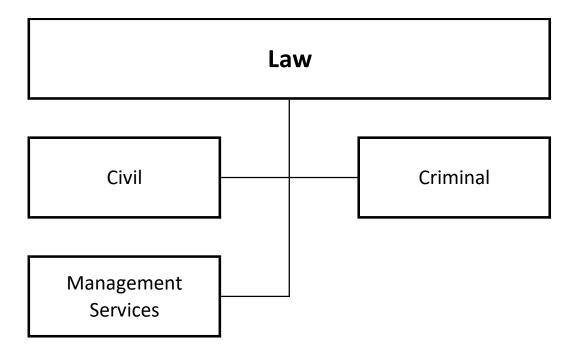
	EXPENDITURE	S BY CHARACTE	 R						
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE					
PERSONAL SERVICES	\$ 1,699,622	\$ 1,998,543	\$ 2,094,207	4.8%					
CONTRACTUAL SERVICES	341,872	427,537	453,358	6.0%					
INTERDEPARTMENTAL CHARGES AND CREDITS	(1,964,359)	(2,337,144)	(2,455,830)	-5.1%					
SUPPLIES	7,300	11,064	8,265	-25.3%					
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-					
DEBT SERVICE PAYMENTS	-	-	-	-					
MISCELLANEOUS TRANSFERS	(84,434)	(100,000)	(100,000)	-					
TOTAL	\$ 1	\$ -	\$ -	-					
AUTHORIZED POSITIONS									
FULL-TIME POSITIONS	15.0	16.0	16.0	-					
PART-TIME POSITIONS (FTE)	-	-	-	-					
TOTAL	15.0	16.0	16.0	-					
SOURCE OF FUNDS									
General Funds	\$ 1	\$ -	\$ -	-					
TOTAL	\$ 1	\$ -	\$ -	-					

DEPARTMENT DETAIL								
PROGRAM General Government								
ORGANIZATION DETAIL	Retirement Systems  2018-19 2019-20 ACTUAL ESTIMATED EXPENDITURES EXPENDITURES		27 2020-21 COUNCIL ALLOWANCE					
General City Retirement	\$	1,661,048	\$	1,867,100	\$	1,900,900		
Retirement - Sworn Firefighters		56,236		141,272		143,557		
Retirement - Sworn Police		247,076		328,772		411,373		
Inter-Departmental Charges		(1,964,359)		(2,337,144)		(2,455,830)		
Total	\$	1	\$	<u>-</u>	\$			

Retirement Systems   27	PROGRAM General Government	DEPARTMENT 27						
DESCRIPTION REDUCTIONS ADDITIONS FULL YEAR POSITIONS AMOUNT POSITIONS AMOUNT COST	Jeneral Government							
POSITIONS AMOUNT POSITIONS AMOUNT COST	DESCRIPTION		ADDITIONS					
	2200							

PROGRAM General Government		DEPARTMEN <sup>®</sup> Retiremen			DEPARTMENT NO. 27		
			2019-20			20-21	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
		•					
Retirement Systems							
Retirement Program Adm	906	1.0	-	1.0	-	1.0	
Special Projects Administrator	840	1.0	-	1.0	-	1.0	
Admin Aide*U8	726	2.0	-	2.0	-	2.0	
Investment Manager	039	1.0	-	1.0	-	1.0	
Admin Asst III	037	1.0	-	1.0	-	1.0	
Management Asst II	037	2.0	-	2.0	-	2.0	
Accountant II	033	1.0	-	1.0	-	1.0	
Management Asst I	031	1.0	-	1.0	-	1.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Retirement Assistant	028	4.0	-	4.0	-	4.0	
Admin Secretary	027	1.0	-	1.0	-	1.0	
<b>Total Retirement Systems</b>		16.0	-	16.0	-	16.0	





DEPARTMENT SUMMARY					
PROGRAM	DEPARTMENT	DEPARTMENT NO.			
General Government	Law	30			

The Law Department provides effective legal services to the Mayor and City Council, city manager, departments and advisory boards; interprets and enforces city, state and federal laws as they pertain to city services and activities; and effectively administers and prosecutes criminal cases filed in Phoenix Municipal Court using the prosecutorial function and discretion in a fair, impartial and efficient manner.

		S BY CHARACTE	R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 24,448,840	\$ 27,681,842	\$ 28,983,382	4.7%
CONTRACTUAL SERVICES	1,417,926	1,640,071	3,764,350	+100.0%
INTERDEPARTMENTAL CHARGES AND CREDITS	(4,456,138)	(4,678,776)	(5,302,396)	-13.3%
SUPPLIES	108,117	352,407	360,300	2.2%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	4,216	-	-	-
TOTAL	\$ 21,522,961	\$ 24,995,544	\$ 27,805,636	11.2%
	ALITHORIZ	LED POSITIONS		
		LDTGGTTGT		
FULL-TIME POSITIONS	208.0	211.0	211.0	-
PART-TIME POSITIONS (FTE)	1.0	1.0	1.0	-
TOTAL	209.0	212.0	212.0	-
	SOURCE	OF FUNDS		
General Funds Court Award Funds Federal and State Grant Funds Other Restricted Funds TOTAL	\$ 20,172,596 \$ 127,364 \$ 1,112,147 \$ 110,854 \$ 21,522,961	\$ 23,099,318 \$ 164,950 \$ 1,508,576 \$ 222,700 \$ 24,995,544	\$ 165,300	13.3% 0.2% -20.0% 12.3% 11.2%

DEPARTMENT DETAIL								
PROGRAM General Government	<b>DEPAR</b> Law		DEPARTMENT NO.					
ORGANIZATION DETAIL		2018-19 ACTUAL PENDITURES		2019-20 ESTIMATED XPENDITURES		2020-21 COUNCIL ALLOWANCE		
Civil	\$	8,125,464	\$	8,971,453	\$	9,388,61		
Criminal		15,571,504		18,347,609		21,357,23		
Management Services		2,282,131		2,355,258		2,362,18		
Inter-Departmental Charges		(4,456,138)		(4,678,776)		(5,302,39		
Total	\$	21,522,961	\$	24,995,544	\$	27,805,63		

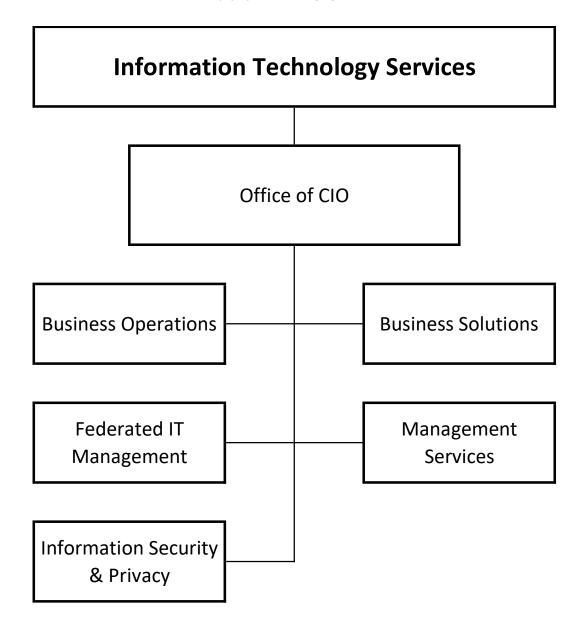
PROGRAM CHANGES							
PROGRAM General Government	<b>DEPARTMENT</b> Law		DEPARTMENT NO.				
		2020-21	2021-22				
DESCRIPTION	REDUCTIONS						
	<u> </u>						
No changes	POSITIONS AMOU	ADDITIONS	FULL YEAR				

		DEPARTMENT	-		DEPARTME	
General Government		Law				30
			2019-2020		2020	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Civil		52.0	1.0	53.0	-	53.0
Criminal		147.0	-	147.0	-	147.0
Management Services		12.0	-	12.0	-	12.0
Total Law		211.0	1.0	212.0	-	212.0
DETAIL BY DIVISION						
Civil						
Full Time						
Asst Chief Counsel (NC)	846	6.0	-	6.0	-	6.0
Asst City Atty IV (NC)	845	28.0	1.0	29.0	-	29.0
Legal Secretary*U8	727	11.0	-	11.0	-	11.0
Legal Assistant	329	2.0	-	2.0	-	2.0
Court/Legal Clerk II	322	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Legal Secretary*Lead	028	2.0		2.0	-	2.0
Total Full Time		52.0	1.0	53.0	-	53.0
Total Civil		52.0	1.0	53.0	-	53.0

PROGRAM General Government		DEPARTMENT Law	-	DEPARTMENT NO. 30		
					•	
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2019-2020 ADDITIONS/	AUTHORIZED	2020 ADDITIONS/	)-2021 AUTHORIZEI
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/20	REDUCTIONS	POSITIONS
Criminal						
Full Time						
City Prosecutor (NC)	907	1.0	_	1.0	_	1.0
Deputy City Pros (NC)*Chf Asst	906	1.0	_	1.0	-	1.0
Deputy City Prosecutor (NC)	846	3.0	_	3.0	-	3.0
Asst City Atty IV*Pros (NC)	845	7.0	_	7.0	-	7.0
Asst City Atty III*Pros (NC)	842	16.0	_	16.0	-	16.0
Legal Secretary*U8	727	1.0	-	1.0	_	1.0
Legal Assistant	329	14.0	_	14.0	-	14.0
Legal Secretary	327	4.0	_	4.0	-	4.0
Admin Aide	326	10.0	_	10.0	-	10.0
Caseworker I	325	1.0	-	1.0	_	1.0
Court/Legal Clerk II	322	24.0	-	24.0	_	24.0
Secretary II	321	1.0	-	1.0	_	1.0
Court/Legal Clerk I	320	4.0	-	4.0	_	4.0
Asst City Atty II*Pros (NC)	039	21.0	-	21.0	_	21.0
Info Tech Analyst/Prg II	037	2.0	-	2.0	_	2.0
Admin Asst II	035	5.0	-	5.0	_	5.0
Legal Assistant Supervisor	033	1.0	-	1.0	_	1.0
Multimedia Specialist	032	1.0	-	1.0	_	1.0
Admin Asst I	030	6.0	-	6.0	-	6.0
Caseworker II	028	5.0	-	5.0	_	5.0
Legal Secretary*Lead	028	1.0	-	1.0	-	1.0
Court/Legal Clerk III*Pros	026	6.0	-	6.0	-	6.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		136.0	-	136.0	-	136.0
Part Time						
Court/Legal Clerk II	322	1.0	-	1.0	-	1.0
Total Part Time		1.0	-	1.0	-	1.0
Temporary						
Asst City Atty IV*Pros (NC)	845	1.0	-	1.0	-	1.0
Caseworker I	325	1.0	-	1.0	-	1.0
Casework Aide	320	1.0	-	1.0	-	1.0
Caseworker III	032	2.0	-	2.0	-	2.0
Caseworker II	028	5.0	-	5.0	-	5.0
Total Temporary		10.0	-	10.0	-	10.0
Total Criminal		147.0		147.0	_	147.0

PROGRAM General Government		DEPARTMENT Law	-		DEPARTME	NT NO. 30
			2019-2020		2020	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Management Services						
Full Time						
City Attorney (NC)	914	1.0	-	1.0	-	1.0
Chief Asst City Attorney (NC)	910	1.0	-	1.0	-	1.0
Management Services Adm	841	1.0	-	1.0	-	1.0
Human Resources Aide	726	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Lead Business Systems Analyst	038	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Total Full Time		12.0	-	12.0	-	12.0
<b>Total Management Services</b>		12.0	-	12.0	-	12.0
Total Law		211.0	1.0	212.0	-	212.0





DEPARTMENT SUMMARY					
PROGRAM	DEPARTMENT	DEPARTMENT NO.			
General Government	Information Technology Services	20			

Information Technology Services (ITS) coordinates the use of information technology across the various departments and agencies of city government to ensure that accurate and timely information is provided to residents, elected officials, city management and staff in the most cost-effective manner possible. The department provides operating departments with information processing through the application and coordination of computer technology and procures, manages and maintains the city's radio, telephone and computer network systems.

		S BY CHARACTE		
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 27,618,359	\$ 30,533,419	\$ 32,223,140	5.5%
CONTRACTUAL SERVICES	19,742,863	23,044,078	26,207,084	13.7%
INTERDEPARTMENTAL CHARGES AND CREDITS	(8,087,066)	(7,021,092)	(3,881,539)	44.7%
SUPPLIES	1,136,359	2,917,148	2,251,132	-22.8%
EQUIPMENT AND MINOR IMPROVEMENTS	639,005	491,960	193,000	-60.8%
DEBT SERVICE PAYMENTS	4,069,821	4,028,071	2,785,837	-30.8%
MISCELLANEOUS TRANSFERS	(3,656,832)	(3,620,000)	(3,812,000)	-5.3%
TOTAL	\$ 41,462,509	\$ 50,373,584	\$ 55,966,654	11.1%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS PART-TIME POSITIONS (FTE)	195.0	201.0	201.0	-
TOTAL	195.0	201.0	201.0	-
	SOURCE	OF FUNDS		
General Funds Cable Communications Funds City Improvement Funds Aviation Funds Solid Waste Funds Water Funds Other Restricted Funds	\$ 36,815,580 3,840 4,069,821 356,789 186,028 4,356 26,095 \$ 41,462,509	\$ 45,622,377 17,000 4,028,071 258,841 190,467 169,828 87,000 \$ 50,373,584	\$ 52,395,300 17,000 2,785,837 255,944 194,041 231,532 87,000 \$ 55,966,654	14.8% - -30.8% -1.1% 1.9% 36.3% - 11.1%

		IENT DETA	IL	
PROGRAM General Government	DEPAR <sup>1</sup>	r <b>ment</b> rmation Techno	DEPARTMENT NO. 20	
ORGANIZATION DETAIL		2018-19 ACTUAL PENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE
Office of CIO	\$	394,427	\$ (868,983)	\$ (1,067,96
Management Services		2,131,551	2,401,521	3,834,21
Business Operations		27,034,164	31,222,714	30,540,08
Business Solutions		13,065,485	15,182,999	16,873,57
Federated IT Management		921,187	1,119,462	1,311,06
Information Security & Privacy		1,932,940	4,308,892	5,571,37
Debt Service		4,069,821	4,028,071	2,785,83
Inter-Departmental Charges		(8,087,066)	(7,021,092)	(3,881,53
Total	\$	41,462,509	\$ 50,373,584	\$ 55,966,65

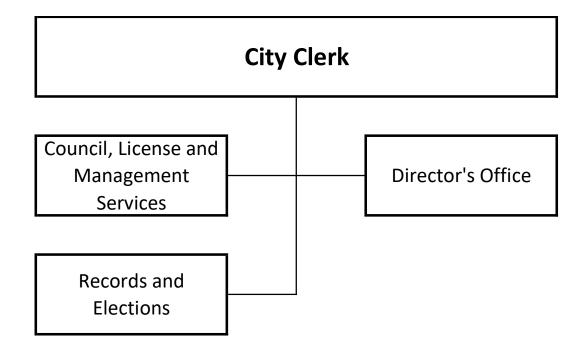
PROGRAM CHANGES								
PROGRAM General Government	<b>DEPARTMEN</b> Information	r n Technology S	Services		DEPARTMENT NO 20			
		20	20-21		2021-22			
DESCRIPTION	RED	UCTIONS		DITIONS	FULL YEAR			
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST			
No Changes								

PROGRAM General Government		DEPARTMENT Information	Technology		DEPARTME	NT NO. 20
ORGANIZATIONAL DETAIL/	DAY	AUTHODITED	2019-2020	AUTHORIZED		-2021
CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZEI POSITIONS
SUMMARY BY DIVISION						
Office of CIO		2.0	-	2.0	_	2.0
Management Services		17.0	-	17.0	-	17.0
Business Operations		97.0	-	97.0	-	97.0
Business Solutions		68.0	-	68.0	-	68.0
Federated IT Management		6.0	-	6.0	-	6.0
Information Security & Privacy		11.0	-	11.0	-	11.0
Total Information Technology		201.0	-	201.0	-	201.0
DETAIL BY DIVISION						
Office of CIO						
Full Time						
Chief Information Officer(NC)	912	1.0	_	1.0	_	1.0
Admin Secretary	027	1.0	_	1.0	_	1.0
Total Full Time		2.0	-	2.0	-	2.0
Total Office of CIO		2.0	-	2.0	-	2.0
Management Services						
Full Time						
Management Services Adm	841	1.0	_	1.0	_	1.0
Telecommunications Aide	326	2.0	_	2.0	_	2.0
Account Clerk III	325	1.0	_	1.0	_	1.0
Support Services Aide	324	1.0	_	1.0	-	1.0
Senior Public Info Officer	038	1.0	-	1.0	_	1.0
Contracts Specialist II*Lead	037	1.0	-	1.0	_	1.0
Department Budget Supervisor	037	1.0	_	1.0	-	1.0
Management Asst II	037	2.0	-	2.0	-	2.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Telecommunications Svcs Asst	032	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		17.0	-	17.0	-	17.0
<b>Total Management Services</b>		17.0	_	17.0	_	17.0

PROGRAM		DEPARTMENT			DEPARTMENT NO.		
General Government		Information	Technology		20		
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Business Operations							
Full Time							
Asst Chief Information Officer	908	1.0	-	1.0	-	1.0	
Deputy Chief Information Off	843	1.0	-	1.0	-	1.0	
Enterprise Technology Manager	841	1.0	_	1.0	_	1.0	
User Support Specialist	330	4.0	_	4.0	_	4.0	
Admin Aide	326	1.0	_	1.0	_	1.0	
Support Services Aide	324	1.0	_	1.0	_	1.0	
User Technology Specialist*U2	228	16.0	_	16.0	_	16.0	
Lead Info Tech Systems Spec	042	5.0	_	5.0	_	5.0	
Senior Info Tech Systems Spec	040	14.0	_	14.0	_	14.0	
Info Tech Analyst/Prg III	039	1.0	_	1.0	_	1.0	
Lead User Technology Spec	039	14.0	_	14.0		14.0	
Information Tech Systems Spec	038	7.0		7.0		7.0	
Communications Engineer	030	2.0	_	2.0	_	2.0	
<u> </u>	037	1.0	-	1.0	_	1.0	
Info Tech Analyst/Prg II			-		_		
Senior User Technology Spec	037	16.0	-	16.0	-	16.0	
User Technology Specialist	035	9.0	-	9.0	-	9.0	
Computer Production Scheduler	032	2.0	-	2.0	-	2.0	
Total Full Time		96.0	_	96.0	-	96.0	
<u>Temporary</u>							
Deputy Chief Information Off	843	1.0	-	1.0	-	1.0	
Total Temporary		1.0	-	1.0	-	1.0	
Total Business Operations		97.0	-	97.0	-	97.0	
Business Solutions							
Full Time							
Asst Chief Information Officer	908	1.0	_	1.0	_	1.0	
Deputy Chief Information Off	843	3.0	_	3.0	_	3.0	
Lead Info Tech Systems Spec	042	13.0	_	13.0	_	13.0	
Info Tech Project Manager	041	8.0	_	8.0	_	8.0	
Senior Info Tech Systems Spec	040	21.0	_	21.0	_	21.0	
Info Tech Analyst/Prg III	039	14.0	_	14.0	_	14.0	
Lead Business Systems Analyst	038	3.0	_	3.0		3.0	
Info Tech Analyst/Prg II	037	3.0		3.0		3.0	
Total Full Time	001	66.0	_	66.0	_	66.0	
					<u> </u>	00.0	
Temporary						. =	
Deputy Chief Information Off	843	1.0	-	1.0	-	1.0	
Info Tech Project Manager	041	1.0	-	1.0	-	1.0	
Total Temporary		2.0	-	2.0	-	2.0	
<b>Total Business Solutions</b>		68.0	_	68.0		68.0	

PROGRAM		DEPARTMENT		DEPARTMENT NO.		
General Government		Information	Technology			20
			2019-2020		2020	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Federated IT Management		•				
Full Time						
Asst Chief Information Officer	908	4.0	-	4.0	-	4.0
Deputy Chief Information Off	843	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Total Full Time		6.0	-	6.0	-	6.0
Total Federated IT Manageme	ent	6.0	-	6.0	-	6.0
Information Security & Privac	у					
Full Time						
Asst Chief Information Officer	908	1.0	-	1.0	-	1.0
Deputy Chief Information Off	843	1.0	-	1.0	-	1.0
Lead Info Tech Systems Spec	042	2.0	-	2.0	-	2.0
Senior Info Tech Systems Spec	040	3.0	-	3.0	-	3.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Information Tech Systems Spec	038	1.0	-	1.0	-	1.0
Lead Business Systems Analyst	038	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Total Full Time		11.0	-	11.0	_	11.0
Total Information Security &	Privacy	11.0	-	11.0	-	11.0
Total Information Technology		201.0	-	201.0	-	201.0





DEPARTMENT SUMMARY					
PROGRAM	DEPARTMENT	DEPARTMENT NO.			
General Government	City Clerk	22			

The City Clerk Department exists to uphold public trust and protect local democracy by providing access to services and information on matters of public interest to residents, elected officials, city departments, and other customers. The department manages elections and annexations; prepares council agendas, minutes and meeting notices; maintains public records; processes liquor and regulated business licenses; and supports all city department operations through provision of internal printing, graphic design, and mail services.

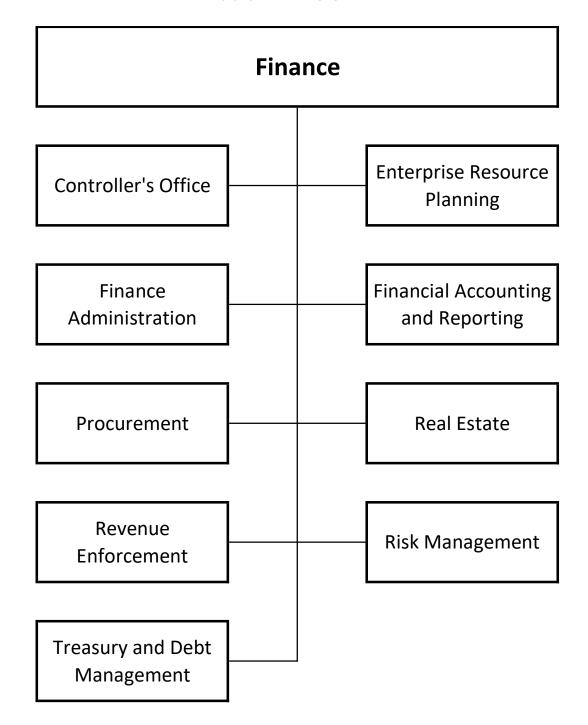
		S BY CHARACTE					
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE			
PERSONAL SERVICES	\$ 4,477,866	\$ 4,870,707	\$ 5,196,610	6.7%			
CONTRACTUAL SERVICES	3,876,464	3,476,114	4,242,778	22.1%			
INTERDEPARTMENTAL CHARGES AND CREDITS	(2,427,955)	(2,451,909)	(2,456,719)	-0.2%			
SUPPLIES	261,655	279,662	262,250	-6.2%			
EQUIPMENT AND MINOR IMPROVEMENTS	51,797	69,710	40,000	-42.6%			
DEBT SERVICE PAYMENTS	18,763	18,569	63,858	+100.0%			
MISCELLANEOUS TRANSFERS	-	(571,900)	-	-100.0%			
TOTAL	\$ 6,258,590	\$ 5,690,953	\$ 7,348,777	29.1%			
	AUTHORIZED POSITIONS						
	AOTHORIZ	ED POSITIONS					
FULL-TIME POSITIONS	52.0	49.0	49.0	-			
PART-TIME POSITIONS (FTE)	2.5	2.5	2.5	-			
TOTAL	54.5	51.5	51.5	-			
	SOURCI	OF FUNDS					
General Funds City Improvement Funds Other Restricted Funds	\$ 6,239,727 18,763 100	\$ 5,672,234 18,569 150	\$ 7,284,769 63,858 150	28.4% +100.0% -			
TOTAL	\$ 6,258,590	\$ 5,690,953	\$ 7,348,777	29.1%			

DEPARTMENT DETAIL							
PROGRAM General Government		RTMENT			DEP	PARTMENT NO. 22	
ORGANIZATION DETAIL		City Clerk  2018-19  ACTUAL  EXPENDITURES		2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE		
Director's Office	\$	406,144	\$	531,724	\$	578,069	
Records and Elections		3,985,279		3,063,597		3,523,284	
Council, License and Management Services		4,276,359		4,528,972		5,640,285	
Debt Service		18,763		18,569		63,858	
Inter-Departmental Charges		(2,427,955)		(2,451,909)		(2,456,719)	
Total	\$	6,258,590	\$	5,690,953	\$	7,348,777	

City Clerk  REDI POSITIONS	202 UCTIONS AMOUNT	20-2021 ADD POSITIONS	DITIONS AMOUNT	22 2021-2022 FULL YEAR COST
	UCTIONS	ADI		FULL YEAR
7 551110110	7.41100141	1.001110140	,	1 3301
		1		
1 1				

PROGRAM General Government		DEPARTMENT City Clerk a	and Elections		DEPARTME	NT NO. 22	
Control Covernment					I.		
			2019-2020		2020	0-2021	
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	ADDITIONS/	AUTHORIZED	ADDITIONS/	AUTHORIZEI	
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/20	REDUCTIONS	POSITIONS	
SUMMARY BY DIVISION							
Director's Office		3.0	_	3.0	_	3.0	
Records and Elections		19.0	(1.0)		_	18.0	
Council, License and Mgt Services		32.5	(2.0)		_	30.5	
Total City Clerk and Elections		54.5			-	51.5	
DETAIL BY DIVISION							
					<u> </u>		
Director's Office							
Full Time							
City Clerk (NC)	907	1.0	-	1.0	-	1.0	
Management Asst II	037	1.0	-	1.0	-	1.0	
Secretary III	025	1.0		1.0	-	1.0	
Total Full Time		3.0	-	3.0	-	3.0	
Total Director's Office		3.0	-	3.0	-	3.0	
Records and Elections							
Full Time							
Deputy City Clerk	841	1.0	-	1.0	_	1.0	
Records Clerk II*Lead	323	1.0	-	1.0	-	1.0	
Records Clerk II	322	2.0	-	2.0	-	2.0	
Admin Asst III	037	1.0	-	1.0	_	1.0	
Management Asst II	037	1.0	-	1.0	_	1.0	
Elections Coord*Citizen Supprt	036	1.0	-	1.0	_	1.0	
Elections Coordinator	035	2.0	-	2.0	_	2.0	
Elections/Annexation Spec II	032	4.0	-	4.0	-	4.0	
Records Clerk III	026	2.0	-	2.0	-	2.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		16.0	-	16.0	-	16.0	
Part Time							
Elections/Annexation Spec I	327	2.0	_	2.0	_	2.0	
Total Part Time	<del></del> -	2.0	-	2.0	-	2.0	
<u>Temporary</u>							
Records Clerk II	322	1.0	(1.0)	_	_		
Total Temporary	JZZ	1.0	(1.0)	<u> </u>	<u> </u>		
•			. ,	-	<u>-</u>	-	
Total Records and Elections		19.0	(1.0)	18.0	-	18.0	

PROGRAM		DEPARTMENT	Ī	DEPARTMENT NO.		
General Government		City Clerk	and Elections			22
			2019-2020		2020	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Council, License and Mgt Serv	ices					
Full Time						
Deputy City Clerk	841	1.0	_	1.0	_	1.0
Planning Graphic Designer	332	2.0	-	2.0	-	2.0
Offset Press Op*Special Press	325	3.0	-	3.0	-	3.0
Business License Service Clerk	324	4.0	-	4.0	-	4.0
Desktop Publisher	324	1.0	-	1.0	-	1.0
Support Services Aide	324	1.0	-	1.0	-	1.0
Repro & Bindery Equip Operator	320	2.0	-	2.0	-	2.0
Mail Service Worker	111	4.0	-	4.0	-	4.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Management Asst I	031	2.0	-	2.0	-	2.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Council Reporter	028	3.0	-	3.0	-	3.0
Printing Services Foreman	027	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		30.0	-	30.0	-	30.0
Part Time						
Elections/Annexation Spec I	327	0.5	_	0.5	_	0.5
Total Part Time		0.5		0.5	-	0.5
<u>Temporary</u>						
Business License Service Clerk	324	2.0	(2.0)	_	_	_
Total Temporary		2.0	, ,	-	-	-
Total Council, License and Mo	t Services	32.5	(2.0)	30.5	-	30.5
Total City Clerk and Elections		54.5	(3.0)	51.5	-	51.5



DEPARTMENT SUMMARY				
PROGRAM	DEPARTMENT	DEPARTMENT NO.		
General Government	Finance	35		

The Finance Department strives to maintain a fiscally sound governmental organization that conforms to legal requirements and to generally accepted financial management principles; maintains effective procurement procedures for commodities and services; provides for effective treasury management and a citywide risk management program; acquires, manages and disposes of property for public facilities; provides an effective debt management program; and provides financial advisory services for all city departments.

		S BY CHARACTE		
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 23,331,389	\$ 24,696,767	\$ 27,082,995	9.7%
CONTRACTUAL SERVICES	8,540,999	9,695,226	10,409,396	7.4%
INTERDEPARTMENTAL CHARGES AND CREDITS	(7,935,663)	(8,329,340)	(8,585,519)	-3.1%
SUPPLIES	105,995	120,217	121,217	0.8%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	911,660	911,604	924,506	1.4%
MISCELLANEOUS TRANSFERS	(429,886)	1,355,531	1,129,792	-16.7%
TOTAL	\$ 24,524,494	\$ 28,450,005	\$ 31,082,387	9.3%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	211.0	213.0	213.0	_
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	211.0	213.0	213.0	-
	SOURCE	OF FUNDS		
General Funds Water Funds Wastewater Funds Sports Facilities Funds Aviation Funds City Improvement Funds Public Housing Funds Other Restricted Funds	\$ 21,453,936 925,577 530,277 366,915 336,435 911,352 2 - \$ 24,524,494	\$ 23,669,645 688,734 635,869 388,570 355,844 911,604 - 1,799,739 \$ 28,450,005	\$ 26,013,314 925,545 635,869 638,570 370,583 924,506 - 1,574,000 \$ 31,082,387	9.9% 34.4% - 64.3% 4.1% 1.4% - -12.5% 9.3%

DEPARTMENT DETAIL						
PROGRAM General Government	DEPARTMENT Finance		DEPARTMENT NO. 35			
ORGANIZATION DETAIL	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE			
Controller's Office	\$ 4,007,071	\$ 3,982,142	\$ 4,398,871			
Finance Administration	1,423,989	3,156,518	3,281,633			
Risk Management	1,335,985	1,468,182	1,641,484			
Financial Accounting and Reporting	3,019,130	2,812,698	3,179,704			
Treasury and Debt Management	2,665,731	2,809,163	2,859,877			
Enterprise Resource Planning	6,247,244	7,192,488	7,724,706			
Procurement	3,324,624	3,838,212	4,087,228			
Real Estate	1,743,219	2,075,194	2,379,864			
Revenue Enforcement	7,781,812	8,533,144	9,190,033			
Debt Service	911,352	911,604	924,506			
Inter-Departmental Charges	(7,935,663)	(8,329,340)	(8,585,519)			
Total	\$ 24,524,494	\$ 28,450,005	\$ 31.082.387			

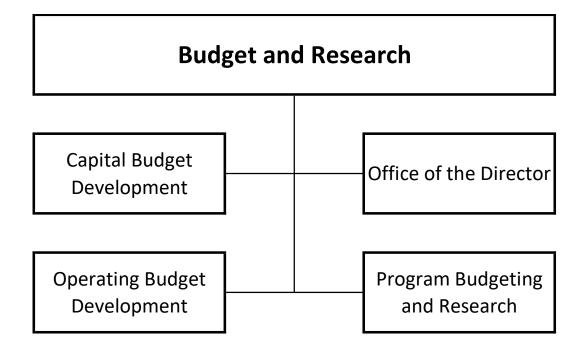
PROGRAM General Government	<b>DEPARTMENT</b> Finance		DEPARTMENT NO 35
		020-2021	2021-2022
DESCRIPTION	REDUCTIONS	ADDITIONS	FULL YEAR
	POSITIONS AMOUNT	POSITIONS AMOUNT	COST
No Changes		POSITIONS AMOUNT	COST

PROGRAM General Government		DEPARTMENT Finance				
					T	
ORGANIZATIONAL DETAIL/	541/		2019-2020	AUTHODIZED		-2021
CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZEI POSITIONS
SUMMARY BY DIVISION						
Controller's Office		38.0	-	38.0	-	38.0
Finance Administration		4.0	-	4.0	-	4.0
Risk Management		10.0	-	10.0	-	10.0
Financial Accounting and Reporting		26.0	-	26.0	-	26.0
Treasury and Debt Management		17.0	-	17.0	-	17.0
Enterprise Resource Planning		28.0	-	28.0	-	28.0
Procurement		30.0	2.0	32.0	-	32.0
Real Estate		19.0	-	19.0	-	19.0
Revenue Enforcement		39.0	-	39.0	-	39.0
Total Finance		211.0	2.0	213.0	-	213.0
DETAIL BY DIVISION						
Controller's Office						
Full Time						
Deputy Finance Director	842	1.0	-	1.0	-	1.0
Account Clerk III*U8	725	3.0	-	3.0	-	3.0
Account Clerk III	325	5.0	-	5.0	-	5.0
Accounting Supervisor	039	1.0	-	1.0	-	1.0
Accountant IV	037	2.0	-	2.0	-	2.0
Accountant III	035	5.0	-	5.0	-	5.0
Accountant II	033	4.0	-	4.0	-	4.0
Accountant I	030	14.0	-	14.0	-	14.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Tax Auditor	030	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		38.0	-	38.0	-	38.0
Total Controller's Office		38.0	-	38.0	-	38.0
Finance Administration						
Full Time						
Chief Financial Officer (NC)	912	1.0	_	1.0	-	1.0
Asst Finance Director	906	1.0	_	1.0	-	1.0
Special Projects Administrator	840	1.0	_	1.0	-	1.0
Admin Secretary	027	1.0	_	1.0	-	1.0
Total Full Time		4.0	-	4.0	-	4.0
Total Finance Administration		4.0	_	4.0	_	4.0

PROGRAM General Government		DEPARTMENT Finance	- 		DEPARTMENT NO. 35		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	2020 ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZEI POSITIONS	
Risk Management							
Full Time							
Admin Aide	326	1.0	-	1.0	_	1.0	
Account Clerk III	325	1.0	-	1.0	_	1.0	
Asst Risk Management Admin	039	1.0	_	1.0	_	1.0	
Risk Management Coordinator	037	3.0	_	3.0	_	3.0	
Accountant II	033	1.0	_	1.0	_	1.0	
Claims Adjuster II	033	2.0	_	2.0	_	2.0	
Secretary III	025	1.0	_	1.0	_	1.0	
Total Full Time	020	10.0		10.0	_	10.0	
					<u> </u>		
Total Risk Management		10.0	-	10.0	-	10.0	
Financial Accounting and Rep	oorting						
Full Time							
Deputy Finance Director	842	1.0	-	1.0	-	1.0	
Account Clerk III	325	1.0	-	1.0	-	1.0	
Fiscal Manager	040	1.0	-	1.0	-	1.0	
Accounting Supervisor	039	3.0	-	3.0	_	3.0	
Accountant IV	037	6.0	_	6.0	_	6.0	
Accountant III	035	7.0	_	7.0	_	7.0	
Accountant II	033	5.0	_	5.0	_	5.0	
Accountant I	030	1.0	_	1.0	_	1.0	
Customer Service Clerk*Lead-U7	022	1.0	_	1.0	_	1.0	
Total Full Time		26.0	-	26.0	-	26.0	
Total Financial Accounting a	nd Reporting	26.0	-	26.0	-	26.0	
Treasury and Debt Manageme	ent						
Full Time							
Deputy Finance Director	842	1.0	_	1.0	_	1.0	
Account Clerk III	325	2.0	<u>-</u>	2.0	_	2.0	
Account Clerk II	321	1.0	<u>-</u>	1.0	_	1.0	
Investment and Debt Manager	041	3.0	-	3.0		3.0	
Investment Manager	039	1.0	<u>-</u>	1.0		1.0	
Accountant IV	039	3.0	<u>-</u>	3.0	_	3.0	
Accountant III	037	1.0	<del>-</del>	1.0	Ī .	3.0 1.0	
Admin Asst II	035	1.0	-		·	1.0	
			-	1.0	_		
Accountant II	033	2.0	-	2.0	_	2.0	
Accountant I	030	2.0		2.0	<u>-</u>	2.0	
Total Full Time		17.0		17.0	-	17.0	
<b>Total Treasury and Debt Man</b>	agement	17.0	_	17.0	-	17.0	

ROGRAM General Government		DEPARTMENT Finance			DEPARTMENT NO. 35		
					1		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS	
Enterprise Resource Planning							
Full Time							
Deputy Finance Director	842	1.0	-	1.0	-	1.0	
Lead Info Tech Systems Spec	042	2.0	-	2.0	-	2.0	
Info Tech Project Manager	041	3.0	-	3.0	-	3.0	
Info Tech Analyst/Prg III	039	2.0	-	2.0	-	2.0	
Lead Business Systems Analyst	038	4.0	-	4.0	-	4.0	
Accountant IV	037	3.0	-	3.0	-	3.0	
Senior Business Systems Anlyst	036	5.0	-	5.0	-	5.0	
Accountant III	035	1.0	-	1.0	-	1.0	
User Technology Specialist	035	1.0	-	1.0	-	1.0	
Business Systems Analyst	033	5.0	-	5.0	-	5.0	
Buyer	031	1.0	-	1.0	-	1.0	
Total Full Time		28.0	-	28.0	-	28.0	
Total Enterprise Resource Planning		28.0	-	28.0	-	28.0	
Procurement							
Full Time							
Deputy Finance Director	842	1.0	_	1.0	_	1.0	
Accounting Supervisor	039	1.0	_	1.0	_	1.0	
Procurement Manager	038	4.0	_	4.0	_	4.0	
Contracts Specialist II*Lead	037	4.0	1.0	5.0	_	5.0	
Contracts Specialist II	035	9.0	-	9.0	-	9.0	
Senior Buyer	032	9.0	-	9.0	-	9.0	
Buyer	031	1.0	-	1.0	-	1.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		30.0	1.0	31.0	-	31.0	
<u>Temporary</u>					ĺ		
Special Projects Administrator	840	-	1.0	1.0	-	1.0	
Total Temporary		-	1.0	1.0	-	1.0	
Total Procurement		30.0	2.0	32.0	-	32.0	
Real Estate							
Full Time							
———— Deputy Finance Director	842	1.0	-	1.0	_	1.0	
Special Projects Administrator	840	1.0	-	1.0	-	1.0	
Asst Real Estate Admin	039	1.0	-	1.0	_	1.0	
Review Appraiser	037	1.0	-	1.0	-	1.0	
Project Manager	036	3.0	-	3.0	-	3.0	
Relocation Specialist	033	1.0	-	1.0	_	1.0	
Property Specialist	032	9.0	-	9.0	-	9.0	
Project Management Assistant	031	1.0	-	1.0	-	1.0	
Secretary III	025	1.0	-	1.0	_	1.0	
Total Full Time		19.0	_	19.0		19.0	

PROGRAM General Government		DEPARTMENT Finance			DEPARTMENT NO.		
Conordi Covernment						00	
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Total Real Estate		19.0	-	19.0	-	19.0	
Revenue Enforcement							
Full Time							
Treasury Collections Rep*TAR	329	3.0	-	3.0	-	3.0	
License Inspector	327	2.0	-	2.0	-	2.0	
Admin Aide	326	2.0	-	2.0	-	2.0	
Account Clerk III	325	1.0	-	1.0	-	1.0	
Customer Service Clerk	320	2.0	-	2.0	-	2.0	
Asst Tax & License Adm	039	2.0	-	2.0	-	2.0	
Accountant III	035	4.0	-	4.0	-	4.0	
Accountant II	033	1.0	-	1.0	-	1.0	
Senior Tax Auditor	033	8.0	-	8.0	-	8.0	
Accountant I	030	3.0	-	3.0	-	3.0	
Admin Asst I	030	2.0	-	2.0	-	2.0	
Tax Auditor	030	8.0	-	8.0	-	8.0	
Account Clerk Supervisor	027	1.0	-	1.0	-	1.0	
Total Full Time		39.0	-	39.0	-	39.0	
Total Revenue Enforcement		39.0	-	39.0	-	39.0	
Total Finance		211.0	2.0	213.0	-	213.0	



	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
General Government	Budget and Research	31

The Budget and Research Department ensures effective and efficient allocation of city resources to enable the City Council, city manager and city departments to provide quality services to our residents.

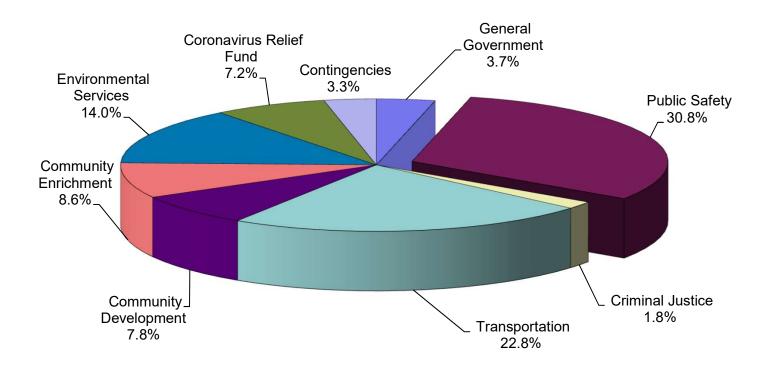
	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 3,491,757	\$ 3,874,102	\$ 4,181,340	7.9%
CONTRACTUAL SERVICES	182,392	299,242	299,462	0.1%
INTERDEPARTMENTAL CHARGES AND CREDITS	(614,040)	(606,114)	(508,240)	16.1%
SUPPLIES	20,117	2,000	2,000	-
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 3,080,226	\$ 3,569,230	\$ 3,974,562	11.4%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	24.0	24.0	24.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	24.0	24.0	24.0	-
	SOURCI	OF FUNDS		
General Funds	\$ 3,080,226	\$ 3,569,230	\$ 3,974,562	11.4%
TOTAL	\$ 3,080,226	\$ 3,569,230	\$ 3,974,562	11.4%

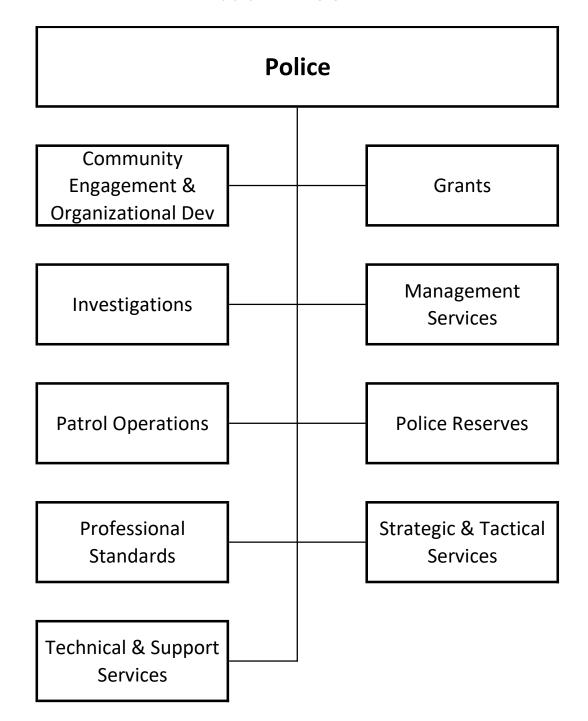
DEPARTMENT DETAIL									
PROGRAM General Government	<b>DEPART</b>	DEPARTMENT NO. 31							
ORGANIZATION DETAIL		get and Researd 2018-19 ACTUAL PENDITURES		2019-20 ESTIMATED XPENDITURES	2020-21 COUNCIL ALLOWANCE				
Office of the Director	\$	603,229	\$	855,518	\$	1,098,062			
Program Budgeting and Research		1,634,581		1,703,850		1,740,766			
Operating Budget Development		886,927		989,428		1,001,098			
Capital Budget Development		569,529		626,548		642,876			
Inter-Departmental Charges		(614,040)		(606,114)		(508,240			
Total	\$	3,080,226	\$	3,569,230	\$	3,974,562			

	PROG	RAM CHAN	NGES					
PROGRAM General Government	DEPARTMEN	DEPARTMENT Budget and Research						
		202	20-21		2021-2022			
DESCRIPTION		DUCTIONS		DDITIONS	FULL YEAR			
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST			
No changes	TOSITIONS	AWOUNT		AWOONT	6001			

ROGRAM General Government		DEPARTMENT Budget and	r d Research		DEPARTMENT NO. 31		
						<u> </u>	
		1	2019-2020	2020-2021			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
SUMMARY BY DIVISION							
Office of the Director		4.0	-	4.0	-	4.0	
Program Budgeting and Research		10.0	-	10.0	-	10.0	
Operating Budget Development		6.0		6.0	-	6.0	
Capital Budget Development		4.0		4.0	-	4.0	
Total Budget and Research		24.0	-	24.0	-	24.0	
DETAIL BY DIVISION							
Office of the Director							
<u>Full Time</u>							
Budget & Research Director(NC)	908	1.0	-	1.0	-	1.0	
Admin Secretary	027	1.0	-	1.0	-	1.0	
Management Intern (NC) Total Full Time	027	2.0	-	2.0	<u>-</u>	2.0	
		4.0		4.0	-	4.0	
Total Office of the Director		4.0	-	4.0	-	4.0	
Program Budgeting and Resea	rch						
Deputy Budget & Research Dir	842	2.0	_	2.0	_	2.0	
Management Asst II	037	8.0		8.0	_	8.0	
Total Full Time		10.0	-	10.0	-	10.0	
Total Program Budgeting and	Research	10.0	-	10.0	-	10.0	
Operating Budget Developmer	nt						
Full Time	0.40	4.0		4.0		4.0	
Deputy Budget & Research Dir	842 040	1.0	-	1.0	-	1.0	
Fiscal Manager Budget Analyst III	040 038	1.0 1.0	-	1.0 1.0	-	1.0 1.0	
Management Asst II	036	2.0	-	2.0		2.0	
Budget Analyst II	037	1.0	- -	1.0	_	1.0	
Total Full Time	000	6.0		6.0	-	6.0	
Total Operating Budget Develo	opment	6.0		6.0	-	6.0	
Capital Budget Development							
Full Time							
 Deputy Budget & Research Dir	842	1.0	_	1.0	_	1.0	
Budget Analyst III	038	1.0	-	1.0	_	1.0	
Budget Analyst II	035	2.0	-	2.0	-	2.0	
Total Full Time		4.0		4.0	-	4.0	
Total Capital Budget Developr	ment	4.0	_	4.0		4.0	

# **Public Safety**





	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
Public Safety	Police	48

#### **Program Goal**

The Police Department provides the community with a law enforcement system that integrates and uses all departmental, civic and community resources for police services and protection of the lives and property of our residents.

		WOENDITH IDE		N/ 0114 D 4 0TE			
			SE	BY CHARACTE	K	2020 24	DEDCENT CHANCE
CHARACTER	E	2018-19 ACTUAL EXPENDITURES		ESTIMATED EXPENDITURES		2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$	595,872,412	\$	642,245,657	\$	674,960,458	5.1%
CONTRACTUAL SERVICES		47,236,487		52,353,109		56,625,386	8.2%
INTERDEPARTMENTAL CHARGES AND CREDITS		(11,444,241)		(13,618,079)		(15,367,246)	-12.8%
SUPPLIES		16,567,662		12,203,809		17,403,412	42.6%
EQUIPMENT AND MINOR IMPROVEMENTS		19,029,134		19,441,408		10,169,974	-47.7%
DEBT SERVICE PAYMENTS		2,684,133		2,601,225		1,497,036	-42.4%
MISCELLANEOUS TRANSFERS		(130)		-		-	-
TOTAL	\$	669,945,457	\$	715,227,129	\$	745,289,020	4.2%
		AUTHORIZ	ED	POSITIONS			
FULL-TIME POSITIONS		4,329.0		4,352.0		4,352.0	-
PART-TIME POSITIONS (FTE)		8.6		8.6		8.6	-
TOTAL		4,337.6		4,360.6		4,360.6	-
		SOURCE	E 0	F FUNDS			
General Funds Neighborhood Protection Funds Public Safety Enhancement Funds Public Safety Expansion Funds Court Award Funds City Improvement Funds Sports Facilities Funds Federal and State Grant Funds Other Restricted Funds	\$	539,915,211 23,664,149 12,839,197 53,687,978 4,280,139 2,684,133 1,455,159 10,005,391 21,414,100	\$	558,283,837 30,266,878 19,830,844 67,203,069 5,829,673 2,601,225 1,527,917 8,126,419 21,557,267	\$	591,932,013 29,439,823 17,961,220 64,647,014 5,594,302 1,497,036 1,604,312 9,659,798 22,953,502	6.0% -2.7% -9.4% -3.8% -4.0% -42.4% 5.0% 18.9% 6.5%
TOTAL	\$	669,945,457	\$	715,227,129	\$	745,289,020	4.2%

DEPA	ARTMENT DETA	IL	
PROGRAM Public Safety	DEPARTMENT Police		DEPARTMENT NO. 48
ORGANIZATION DETAIL	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE
Community Engagement & Org Dev Division	\$ 39,052,241	\$ 36,913,826	\$ 36,560,391
Technical & Support Services Division	57,872,105	50,525,133	62,466,697
Patrol Operations Division	237,323,438	260,270,013	270,977,506
Investigations Division	110,236,395	111,096,185	115,454,573
Professional Standards Division	5,677,822	6,769,538	6,970,959
Strategic & Tactical Services Division	79,866,339	82,386,791	85,787,383
Police Reserves Division	743,719	790,102	840,552
Management Services Division	138,034,697	169,394,714	170,519,273
Grants	9,898,809	8,097,681	9,581,896
Debt Service	2,684,133	2,601,225	1,497,036
Inter-Departmental Charges	(11,444,241)	(13,618,079)	(15,367,246)
Total	\$ 669,945,457	\$ 715,227,129	\$ 745,289,020

PROGRAM	DEPARTMEN <sup>*</sup>	T			DEPARTMENT NO
Public Safety	Police				48
			020-21		2021-22
DESCRIPTION					
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
No Changes	POSITIONS	AMOUNT	POSITIONS	AMOUNT AMOUNT	FULL YEAR COST

PROGRAM Public Safety		DEPARTMENT Police			DEPARTMENT NO. 48		
,					•		
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
SUMMARY BY DIVISION							
Community Engagement & Org De	ev	206.5	(1.0)	205.5	_	205.5	
Technical & Support Services Divi		454.0	_	454.0	_	454.0	
Patrol Operations Division		1,571.1	(1.0)		_	1,570.1	
Investigations Division		623.0	2.0	625.0	_	625.0	
Professional Standards Division		35.0		35.0	_	35.0	
Strategic & Tactical Services Divis	ion	465.0	(5.0)		_	460.0	
Police Reserves Division		5.0	, ,	5.0	_	5.0	
Management Services Division		987.0	(2.0)		_	985.0	
Grants		21.0		21.0	_	21.0	
Total Police		4,367.6			-	4,360.6	
DETAIL BY DIVISION							
Community Engagement & O	ra Dov	-			1		
Full Time	ig Dev						
	000	2.0		2.0		0.0	
Police Commander	862	3.0	-	3.0	-	3.0	
Police Lieutenant	638	5.0	-	5.0	-	5.0	
Police Sergeant	634	28.0	-	28.0	-	28.0	
Police Officer	428	143.0	-	143.0	-	143.0	
Admin Aide	326	1.0	-	1.0	-	1.0	
Police Asst*Special Detail	326	3.0	-	3.0	-	3.0	
Secretary II*Office Automation	323	1.0	-	1.0	-	1.0	
Secretary II	321	3.0	-	3.0	-	3.0	
Forensic Scientist IV	039	1.0	-	1.0	-	1.0	
Polygraph Examiner	036	4.0	-	4.0	-	4.0	
Admin Asst I	030	2.0	-	2.0	-	2.0	
Admin Secretary	027	1.0	-	1.0	-	1.0	
Secretary III	025	2.0	-	2.0	-	2.0	
Total Full Time		197.0	-	197.0	-	197.0	
<u>Part Time</u>							
Police Comm Operator	328	0.5	-	0.5	-	0.5	
Police Assistant	325	4.0	-	4.0	-	4.0	
Police Records Clk	322	2.0		2.0		2.0	
Total Part Time		6.5	-	6.5	_	6.5	
<u>Temporary</u>							
Police Lieutenant	638	2.0	_	2.0	_	2.0	
Police Sergeant	634	1.0	(1.0)	-	_	0	
Total Temporary		3.0	, ,	2.0	_	2.0	
		206.5				205.5	

ROGRAM Public Safety		DEPARTMENT Police			DEPARTME	NT NO. 48	
			2019-2020		2020-2021		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Technical & Support Services	Division	•					
Full Time							
Police Commander	862	1.0	-	1.0	-	1.0	
Police Administrator	842	1.0	_	1.0	-	1.0	
Police Lieutenant	638	3.0	_	3.0	-	3.0	
Police Sergeant	634	10.0	_	10.0	-	10.0	
Police Officer	428	54.0	_	54.0	_	54.0	
Police Comm Op*Lead Radio/911	330	6.0	_	6.0	_	6.0	
Police Comm Op*Radio/911	329	104.0	_	104.0	_	104.0	
Detention Officer	328	23.0	-	23.0	-	23.0	
Forensic Photo Spec*Ld	328	1.0	_	1.0	-	1.0	
Police Comm Operator	328	57.0	_	57.0	-	57.0	
Forensic Photo Spec	327	3.0	_	3.0	-	3.0	
Admin Aide	326	15.0	_	15.0	_	15.0	
Fingerprint Technician*Lead	326	3.0	_	3.0	_	3.0	
Police Asst*Special Detail	326	(3.0)	_	(3.0)	_	(3.0)	
Police Statistical Rsrch Aide	326	3.0	_	3.0	_	3.0	
Police Assistant	325	3.0	_	3.0	_	3.0	
Police Property Technician	325	17.0	_	17.0	_	17.0	
Fingerprint Technician	324	11.0	_	11.0	_	11.0	
Police Coding Clerk	324	20.0	_	20.0	_	20.0	
Supplies Clerk II*U3	324	1.0	_	1.0		1.0	
Police Automated System Sec	323	24.0	_	24.0		24.0	
Police Records Clk*Lead	323	3.0	_	3.0		3.0	
Police Records Clk	322	35.0	_	35.0		35.0	
Secretary II	321	3.0	_	3.0	_	3.0	
Police Research Supervisor	037	1.0	_	1.0	_	1.0	
Police Comm Shift Supv*Lead	037	1.0	_	1.0	_	1.0	
Police R & I Operations Supv	035	1.0	_	1.0	_	1.0	
Police R & 1 Operations Supv	035	2.0	-	2.0	-	2.0	
·	034	6.0	-	6.0	-	6.0	
Criminal Intelligence Analyst Police Communications Supv			-	20.0	-	20.0	
Police Communications Supv	032 031	20.0 9.0	-	9.0	-	9.0	
Admin Asst I			-		-		
	030	2.0	-	2.0	-	2.0	
Police Property Supervisor	030	4.0	-	4.0	-	4.0	
Police Automated System Sec*Ld	025	7.0	-	7.0	-	7.0	
Secretary III Total Full Time	025	1.0 452.0	<u>-</u>	1.0 452.0	-	1.0 452.0	
	-	702.0		.02.0	_	102.0	
Temporary  Delice Corres On*Badia/044	000	4.0		4.0		4.0	
Police Comm Op*Radio/911	329	1.0	-	1.0	-	1.0	
Police Comm Shift Supv*Lead	035	1.0	-	1.0	-	1.0	
Total Temporary	•	2.0	-	2.0	-	2.0	
<b>Total Technical &amp; Support Set</b>	rvices Divisio	<b>n</b> 454.0	_	454.0	_	454.0	

PROGRAM		DEPARTMENT	Γ		DEPARTME	NT NO.
Public Safety		Police				48
			2019-2020		2020	0-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Patrol Operations Division						
Full Time						
Police Commander	862	6.0	-	6.0	-	6.0
Police Lieutenant	638	44.0	-	44.0	-	44.0
Police Sergeant	634	166.0	-	166.0	-	166.0
Police Officer	428	1,265.0	-	1,265.0	-	1,265.0
Detention Officer	328	1.0	-	1.0	-	1.0
Admin Aide	326	7.0	-	7.0	-	7.0
Police Assistant	325	39.0	-	39.0	-	39.0
Municipal Security Guard	323	8.0	-	8.0	-	8.0
Secretary II*Precinct	322	4.0	-	4.0	-	4.0
Secretary II	321	2.0	-	2.0	-	2.0
Police Aide	318	21.0	-	21.0	-	21.0
Admin Asst I	030	6.0	-	6.0	-	6.0
Total Full Time		1,569.0	-	1,569.0	-	1,569.0
Part Time						
Municipal Security Guard*U8	723	1.1	-	1.1	-	1.1
Total Part Time		1.1	-	1.1	_	1.1
Temporary						
Police Commander	862	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	_	-
Total Patrol Operations Divisio	n	1,571.1	(1.0)	1,570.1	-	1,570.1

PROGRAM		DEPARTMENT	-	DEPARTMENT NO.		
Public Safety		Police				48
		1			1	
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2019-2020 ADDITIONS/	AUTHORIZED	ADDITIONS/	0-2021 AUTHORIZED
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/20	REDUCTIONS	POSITIONS
Investigations Division		•				
Full Time						
Police Commander	862	4.0	-	4.0	-	4.0
Police Administrator	842	1.0	_	1.0	-	1.0
Police Lieutenant	638	12.0	-	12.0	-	12.0
Police Sergeant	634	67.0	-	67.0	-	67.0
Police Officer	428	375.0	_	375.0	_	375.0
Crime Scene Specialist III	330	11.0	_	11.0	_	11.0
Crime Scene Specialist II	328	12.0	_	12.0	_	12.0
Police Asst*Special Detail	326	6.0	_	6.0	_	6.0
Laboratory Technician	325	7.0	_	7.0	_	7.0
Police Assistant	325	20.0	_	20.0	_	20.0
Remote Comp Term Op*CAU Lead	323	1.0	_	1.0	_	1.0
Secretary II*Office Automation	323	1.0	_	1.0	_	1.0
Secretary II*Precinct	322	1.0	_	1.0	_	1.0
Secretary II	321	12.0	_	12.0	_	12.0
Police Aide	318	3.0	_	3.0	_	3.0
Asst Crime Lab Administrator	041	3.0	_	3.0	_	3.0
Forensic Science Section Supv	040	8.0	_	8.0		8.0
Crime Scene Section Supervisor	039	1.0	_	1.0		1.0
Forensic Scientist IV	039	23.0	_	23.0	_	23.0
Senior User Technology Spec	039	1.0	-	1.0	_	1.0
	037		-		_	
Internal Auditor		1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Crime Scene Shift Supervisor	035	5.0	-	5.0	-	5.0
Forensic Scientist III	035	23.0	-	23.0	-	23.0
Criminal Intelligence Analyst	033	1.0	_	1.0	-	1.0
Police Research Analyst	033	1.0	-	1.0	-	1.0
Forensic Scientist II	032	15.0	-	15.0	-	15.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Secretary III	025	4.0	-	4.0	-	4.0
Total Full Time		622.0	-	622.0	-	622.0
<u>Part Time</u>						
Police Assistant	325	1.0	-	1.0	-	1.0
Total Part Time		1.0	-	1.0	-	1.0
Temporary						
Police Assistant	325	_	1.0	1.0	_	1.0
Secretary II	321	_	1.0	1.0	-	1.0
Total Temporary	<b>~=</b> ·		2.0	2.0	_	2.0
Total Investigations Division		623.0		625.0		625.0
TOTAL HIVESTIGATIONS DIVISION		023.0	2.0	ნ∠5.0	-	ნ∠5.0

PROGRAM Public Safety		DEPARTMENT Police	· 		DEPARTME	NT NO. 48
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
Professional Standards Divis	sion					
Full Time						
Police Commander	862	1.0	-	1.0	-	1.0
Police Lieutenant	638	4.0	-	4.0	-	4.0
Police Sergeant	634	18.0	-	18.0	-	18.0
Police Officer	428	6.0	-	6.0	-	6.0
Admin Aide	326	2.0	-	2.0	-	2.0
Police Research Supervisor	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	_	1.0
Total Full Time		35.0	-	35.0	_	35.0
Total Professional Standard	s Division	35.0	-	35.0	-	35.0
Strategic & Tactical Services	Division					
Police Commander	862	3.0	_	3.0	_	3.0
Police Lieutenant	638	11.0	_	11.0	_	11.0
Police Sergeant	634	54.0	_	54.0	_	54.0
Police Officer*Chief Pilot	432	2.0	_	2.0	_	2.0
Police Officer*Flight Instr	431	11.0	_	11.0	_	11.0
Police Officer*Rescue Pilot	430	10.0	_	10.0	_	10.0
Police Officer	428	307.0	_	307.0	_	307.0
Police Asst*Special Detail	326	3.0	_	3.0	_	3.0
Police Statistical Rsrch Aide	326	1.0	_	1.0	_	1.0
Police Assistant	325	28.0	_	28.0	_	28.0
Municipal Security Guard	323	13.0	(3.0)	10.0	_	10.0
Secretary II*Office Automation	323	1.0	(0.0)	1.0	_	1.0
Secretary II*Precinct	322	2.0	_	2.0	_	2.0
Secretary II	321	2.0	_	2.0	_	2.0
User Technology Specialist*U2	228	1.0	<u>-</u>	1.0	_	1.0
Aircraft Technician*QA	226	1.0	_	1.0	_	1.0
Aircraft Technician	224	4.0	<u>-</u>	4.0	_	4.0
Procurement Manager	038	1.0	(1.0)		_	-
Aircraft Maintenance Supv	036	1.0	(1.0)	1.0	_	1.0
Criminal Intelligence Analyst	033	3.0	-	3.0	_	3.0
Admin Asst I	030	3.0	-	3.0	_	3.0
Secretary III	025	2.0	-	2.0	- -	2.0
Total Full Time	020	464.0	(4.0)	460.0	-   -	460.0
Temporary			( -7			
Police Sergeant	634	1.0	(1.0)	_	_	_
Total Temporary	50.	1.0	(1.0)	_	_	_
rotal remporary						

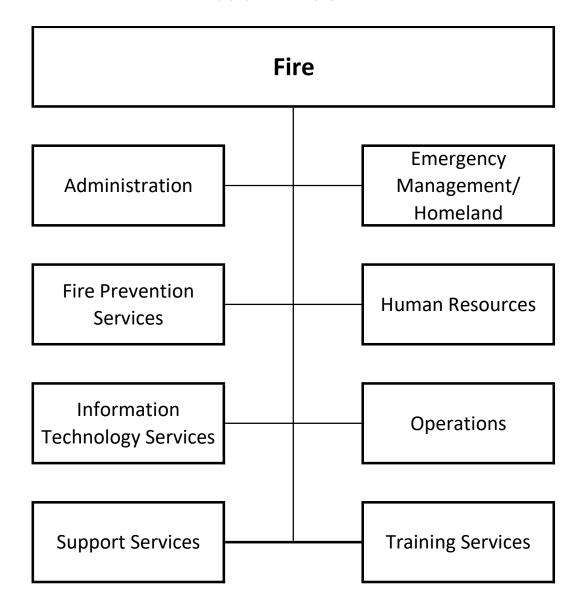
PROGRAM Public Safety		DEPARTMENT Police	Г	DEPARTMENT NO. 48		
			2019-2020		2020	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Police Reserves Division						
Full Time						
Police Officer	428	4.0	-	4.0	-	4.0
Secretary II*Precinct	322	1.0	-	1.0	-	1.0
Total Full Time		5.0	-	5.0	-	5.0
Total Police Reserves Divis	sion	5.0	-	5.0	-	5.0

PROGRAM Public Safety		DEPARTMENT Police	Г		DEPARTMENT NO. 48		
					•		
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Management Services Division	1	•					
Full Time							
Police Chief (NC)	966	1.0	-	1.0	-	1.0	
Police Commander*Exec Asst Chf	962	1.0	-	1.0	-	1.0	
Police Commander*Asst Chief	960	6.0	-	6.0	-	6.0	
Police Commander	862	6.0	-	6.0	-	6.0	
Police Administrator	842	2.0	-	2.0	-	2.0	
Special Projects Administrator	840	1.0	-	1.0	-	1.0	
Admin Aide*U8	726	1.0	-	1.0	-	1.0	
Human Resources Aide	726	7.0	_	7.0	_	7.0	
Senior Human Resources Clerk	723	3.0	(1.0)	2.0	_	2.0	
Human Resources Clerk	721	1.0	-	1.0	-	1.0	
Police Lieutenant	638	9.0	_	9.0	_	9.0	
Police Sergeant	634	54.0	_	54.0	_	54.0	
Police Officer*Flight Instr	431	2.0	_	2.0	_	2.0	
Police Officer*Rescue Pilot	430	3.0	_	3.0	_	3.0	
Police Officer	428	552.0	_	552.0	_	552.0	
Police Comm Op*Lead Radio/911	330	4.0	_	4.0	_	4.0	
User Support Specialist	330	6.0	_	6.0	_	6.0	
Police Comm Op*Radio/911	329	74.0	_	74.0	_	74.0	
Crime Scene Specialist II	328	16.0	_	16.0	_	16.0	
Forensic Photo Spec*Ld	328	1.0	_	1.0	_	1.0	
Police Comm Operator	328	4.0	_	4.0	_	4.0	
Forensic Photo Spec	327	7.0	_	7.0	_	7.0	
Admin Aide	326	20.0	_	20.0	_	20.0	
Facility Contract Compl Spec	326	1.0	_	1.0	_	1.0	
Police Asst*Special Detail	326	5.0	_	5.0	_	5.0	
Account Clerk III	325	2.0	_	2.0		2.0	
Laboratory Technician	325	1.0	_	1.0		1.0	
Police Assistant	325	15.0	_	15.0		15.0	
Supplies Clerk II*U3	324	1.0	<u>-</u> -	1.0		1.0	
Secretary II*Office Automation	323	1.0	_	1.0		1.0	
Police Records Clk	323	24.0	<b>-</b>	24.0	_	24.0	
Secretary II*Precinct	322	24.0	<del>-</del>	24.0		24.0	
Secretary II	321	3.0	<b>-</b>	3.0	_	3.0	
Police Aide	318	2.0	<del>-</del>	2.0		2.0	
User Technology Specialist*U2	228	6.0	<del>-</del>	6.0		6.0	
Aircraft Technician	226 224	2.0	-	2.0	_	2.0	
Building Maint Worker	120	1.0	-	1.0	_	1.0	
Lead Info Tech Systems Spec	042	4.0	-	4.0	_	4.0	
*	042 041	4.0 1.0	-	4.0 1.0	_		
Info Tech Project Manager		4.0	-		_	1.0	
Senior Info Tech Systems Spec	040		-	4.0 5.0	_	4.0 5.0	
Forensic Scientist IV	039	5.0	-	5.0	_	5.0	
Info Tech Analyst/Prg III	039	7.0	-	7.0	_	7.0	
Lead User Technology Spec	039	5.0	-	5.0	-	5.0	
Human Resources Supervisor	038	1.0	-	1.0	-	1.0	
Department Budget Supervisor	037	1.0	-	1.0	-	1.0	

ROGRAM		DEPARTMENT			DEPARTME	NT NO.
Public Safety		Police				48
					1	
ORGANIZATIONAL DETAIL/	541/		2019-2020	AUTHODIZED		)-2021
CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
nfo Tech Analyst/Prg II	037	7.0	-	7.0	_	7.0
/lanagement Asst II	037	4.0	-	4.0	-	4.0
Senior User Technology Spec	037	8.0	-	8.0	-	8.0
Project Manager	036	1.0	-	1.0	-	1.0
Accountant III	035	2.0	-	2.0	-	2.0
Admin Asst II	035	5.0	-	5.0	-	5.0
Budget Analyst II	035	3.0	-	3.0	-	3.0
Crime Scene Shift Supervisor	035	1.0	_	1.0	-	1.0
orensic Scientist III	035	6.0	_	6.0	-	6.0
luman Resources Officer	035	1.0	-	1.0	-	1.0
nfo Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
nfo Tech Supv*1st Shift	035	1.0	_	1.0	-	1.0
Police R & I Operations Supv	035	1.0	_	1.0	-	1.0
Jser Technology Specialist	035	2.0	_	2.0	-	2.0
/ideo Productions Coordinator	035	1.0	_	1.0	-	1.0
Police Comm Shift Supervisor	034	1.0	_	1.0	-	1.0
Accountant II	033	6.0	_	6.0	_	6.0
Criminal Intelligence Analyst	033	2.0	_	2.0	_	2.0
Police Research Analyst	033	1.0	_	1.0	_	1.0
Public Information Specialist	033	4.0	_	4.0	_	4.0
Safety Analyst II	033	1.0	_	1.0	_	1.0
Senior Human Resources Analyst	033	3.0	_	3.0	_	3.0
Forensic Scientist II	032	3.0	_	3.0	_	3.0
//ultimedia Specialist	032	4.0	_	4.0	_	4.0
Police Communications Supv	032	11.0	_	11.0	_	11.0
Police R & I Bureau Shift Supv	031	1.0	_	1.0	_	1.0
Accountant I	030	1.0	_	1.0	_	1.0
Admin Asst I	030	12.0	_	12.0	_	12.0
Contracts Specialist I	030	2.0	_	2.0	_	2.0
Human Resources Analyst	030	3.0	_	3.0	_	3.0
Safety Analyst I	030	1.0	_	1.0	_	1.0
Human Resources Aide*U7	026	1.0	_	1.0	_	1.0
Secretary III	025	1.0	_	1.0	_	1.0
Police Records Clk*Alarms Lead	024	2.0	_	2.0	_	2.0
Total Full Time	021	979.0	(1.0)	978.0	-	978.0
<u>「emporary</u>						
Police Administrator	842	_	1.0	1.0	_	1.0
Police Officer	428	8.0	(2.0)	6.0	_	6.0
Total Temporary	3	8.0		7.0	_	7.0
1 ,	ivision	987.0		985.0	<del> </del>	985.0

PROGRAM Public Safety		DEPARTMENT Police	Г		DEPARTME	NT NO. 48
T done curety					l .	
			2019-2020		2020	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Grants						
Full Time						
Police Lieutenant	638	1.0	-	1.0	-	1.0
Police Sergeant	634	8.0	-	8.0	-	8.0
Police Officer	428	2.0	-	2.0	-	2.0
Total Full Time		11.0	-	11.0	-	11.0
<u>Temporary</u>						
Police Lieutenant	638	1.0	-	1.0	-	1.0
Police Asst*Special Detail	326	1.0	-	1.0	-	1.0
Laboratory Technician	325	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Forensic Scientist III	035	2.0	-	2.0	-	2.0
Accountant II	033	1.0	-	1.0	-	1.0
Criminal Intelligence Analyst	033	1.0	-	1.0	-	1.0
Police Research Analyst	033	1.0	-	1.0	-	1.0
Contracts Specialist I	030	1.0	-	1.0	-	1.0
Total Temporary		10.0	-	10.0	-	10.0
Total Grants		21.0	-	21.0	-	21.0
Total Police		4,367.6	(7.0)	4,360.6	-	4,360.6





DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Public Safety	Fire	57				

#### **Program Goal**

The Fire Department provides the highest level of life and property safety through fire prevention, fire control, emergency medical and public education services.

EXPENDITURES BY CHARACTER									
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE					
PERSONAL SERVICES	\$ 317,623,866	\$ 344,930,401	\$ 360,127,416	4.4%					
CONTRACTUAL SERVICES	14,283,779	21,837,598	22,108,081	1.2%					
INTERDEPARTMENTAL CHARGES AND CREDITS	(1,645,660)	(3,207,218)	(3,107,876)	3.1%					
SUPPLIES	12,968,939	18,701,651	19,047,330	1.8%					
EQUIPMENT AND MINOR IMPROVEMENTS	6,012,109	19,048,383	16,196,897	-15.0%					
DEBT SERVICE PAYMENTS	5,163,472	4,230,614	4,928,568	16.5%					
MISCELLANEOUS TRANSFERS	223,062	(481,084)	(559,989)	-16.4%					
TOTAL	\$ 354,629,567	\$ 405,060,345	\$ 418,740,427	3.4%					
	AUTHORIZED POSITIONS								
FULL-TIME POSITIONS	2,017.0	2,057.0	2,065.0	0.4%					
PART-TIME POSITIONS (FTE)	24.8	26.8	26.8	-					
TOTAL	2,041.8	2,083.8	2,091.8	0.4%					
	SOURC	OF FUNDS							
General Funds City Improvement Funds Neighborhood Protection Funds Public Safety Enhancement Funds Public Safety Expansion Funds Federal and State Grant Funds Other Restricted Funds	\$ 301,647,244 5,163,472 9,059,310 8,078,059 12,734,162 13,274,867 4,672,453 \$ 354,629,567	\$ 341,286,738 4,230,614 9,522,138 9,674,418 15,719,881 17,785,054 6,841,502 \$ 405,060,345	\$ 352,506,715 4,928,568 10,868,281 11,857,544 16,529,978 15,050,377 6,998,964 \$ 418,740,427	3.3% 16.5% 14.1% 22.6% 5.2% -15.4% 2.3%					

DEPARTMENT DETAIL							
PROGRAM Public Safety	<b>DEPARTMENT</b> Fire	DEPARTMENT NO. 57					
ORGANIZATION DETAIL	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE				
Administration	\$ 12,218,	)54 \$ 12,962,500	\$ 15,324,528				
Training Services	5,516,	6,750,595	6,517,545				
Support Services	22,269,	33,055,258	29,405,380				
Information Technology Services	13,924,	26,090,210	29,157,507				
Operations	276,664,	301,976,639	316,690,928				
Human Resources	6,157,	7,907,308	7,193,453				
Emergency Management/Homeland	6,620,	6,418,021	3,010,606				
Fire Prevention Services	7,741,	072 8,876,418	9,619,788				
Debt Service	5,163,	4,230,614	4,928,568				
Inter-Departmental Charges	(1,645,	(3,207,218)	(3,107,876)				
Total	\$ 354,629,	567 \$ 405,060,345	\$ 418,740,427				

	PRO	GRAM CHA	NGES		
PROGRAM Public Safety	<b>DEPARTME</b> I	NT			DEPARTMENT NO. 57
			20-2021		2021-2022
DESCRIPTION		DUCTIONS		DITIONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
Add funding for eight new positions consisting of one Fire Communications Supervisor, two Fire Emergency Dispatcher*Lead, and five Fire Emergency Dispatcher for the Phoenix Fire Regional Dispatch Center which provides 9-1-1 fire and medical emergency call-taking and dispatching services for the City of Phoenix and 26 other jurisdictions. The cost for these new positions will be shared beginning in 2021-22 between the City of Phoenix (50%) and the 26 partner jurisdictions (50%).  Total			8.0	\$600,000	\$300,000

PROGRAM Public Safety		DEPARTMENT Fire	- 		DEPARTME	NT NO. 57
			2019-2020		2020	-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration		54.0	(1.0	) 53.0	-	53.0
Training Services		39.9	-	39.9	-	39.9
Support Services		44.2	-	44.2	-	44.2
Information Technology Services		59.0	4.0	63.0	-	63.0
Operations		1,764.9	9.0	1,773.9	8.0	1,781.9
Human Resources		26.2	-	26.2	-	26.2
Emergency Management/Homeland		13.0	-	13.0	-	13.0
Fire Prevention Services		61.6	9.0	70.6	-	70.6
Total Fire		2,062.8	21.0	2,083.8	8.0	2,091.8
DETAIL BY DIVISION						
Administration		-				
Full Time						
Fire Chief (NC)	956	1.0	-	1.0	-	1.0
Fire Batt Chf*Exec Asst Chief	952	1.0	-	1.0	-	1.0
Fire Batt Chf*Asst Chief	950	5.0	-	5.0	-	5.0
Asst to the City Manager (NC)	904	1.0	(1.0)	-	-	-
Asst to the Fire Chief	903	1.0	-	1.0	-	1.0
Fire Batt Chf*Deputy	854	2.0	-	2.0	-	2.0
Account Clerk III	325	18.0	-	18.0	-	18.0
Records Clerk II	322	2.0	-	2.0	-	2.0
Account Clerk II	321	4.0	-	4.0	-	4.0
Building Maint Worker*U2	220	1.0	-	1.0	-	1.0
Medical Billing Supervisor	039	1.0	-	1.0	-	1.0
Information Tech Systems Spec	038	1.0	-	1.0	-	1.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Management Asst II	037	2.0	-	2.0	-	2.0
Accountant III	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Accountant II	033	2.0	-	2.0	-	2.0
Senior Buyer	032	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Account Clerk Supervisor	027	2.0	-	2.0	-	2.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	1.0		1.0	-	1.0
Total Full Time		54.0	(1.0)	53.0	-	53.0
Total Administration		54.0	(1.0)	53.0	-	53.0

PROGRAM Public Safety		DEPARTMENT Fire	•	DEPARTMENT NO. 57		
Public Safety		1 1116			<u> </u>	JI
			2019-2020		0000	2024
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Training Services		•				
Full Time						
Fire Batt Chf*Deputy	854	4.0	-	4.0	-	4.0
Fire Batt Chf*Division	852	1.0	-	1.0	-	1.0
Fire Captain*40hr	565	4.0	-	4.0	-	4.0
Admin Aide	326	2.0	-	2.0	-	2.0
Fire Equipment Service Worker	218	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Paramedic Training Coordinator	034	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	2.0	-	2.0	_	2.0
Total Full Time		17.0	-	17.0	_	17.0
<u>Part Time</u>						
Fire Emergency Dispatcher	328	1.6	-	1.6	-	1.6
Casework Aide	320	1.0	-	1.0	-	1.0
Caseworker Aide	320	8.7	-	8.7	-	8.7
Caseworker II	028	11.6	-	11.6	-	11.6
Total Part Time		22.9	-	22.9	-	22.9
Total Training Services		39.9	-	39.9	-	39.9
Support Services						
Full Time						
Fire Batt Chf*Deputy	854	1.0		1.0		1.0
Fire Batt Chf*Division	852	1.0	-	1.0	_	1.0
Special Projects Administrator	840	1.0	-	1.0	_	1.0
Fire Captain*40hr	565	3.0	_	3.0	_	3.0
Fire Captain 56hr	555	2.0	_	2.0	_	2.0
Supplies Clerk II*U3	324	1.0	-	1.0	]	1.0
Secretary II	324	2.0	<u>-</u> -	2.0		2.0
Firefighter Trainee (NC)	321	6.0	-	6.0	]	6.0
Equipment Repair Spec	222	4.0	<u>-</u>	4.0		4.0
Building Maint Worker*U2	220	4.0	_	4.0		4.0
Fire Equipment Service Worker	218	4.0	_	4.0	_	4.0
Supplies Clerk II*U2	215	5.0	_	5.0	_	5.0
Supplies Clerk I*U2	212	3.0	_	3.0	_	3.0
Courier	211	2.0	_	2.0	_	2.0
Architect	039	1.0	_	1.0	_	1.0
Fire Protection Engineer	038	1.0	_	1.0	_	1.0
Project Manager	036	1.0	_	1.0	-	1.0
Admin Asst I	030	1.0	_	1.0	_	1.0
Supplies Clerk III*U7	027	1.0	-	1.0	_	1.0
Total Full Time		44.0	-	44.0	_	44.0
Part Time						
Fire Prevention Spec II	333	0.2	_	0.2	_	0.2
Total Part Time	555	0.2		0.2	<del> </del>	0.2

PROGRAM  Dublic Cofety		DEPARTMENT Fire	-		DEPARTME	
Public Safety		I FIIE				57
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Total Support Services		44.2	-	44.2	-	44.2
Information Technology Servi	ices					
Full Time						
Fire Batt Chf*Deputy	854	1.0	-	1.0	-	1.0
Fire Batt Chf*Division	852	1.0	-	1.0	-	1.0
Fire 911 Administrator	841	1.0	-	1.0	-	1.0
Fire Captain*40hr	565	4.0	-	4.0	-	4.0
GIS Technician	330	3.0	-	3.0	-	3.0
Admin Aide	326	2.0	-	2.0	-	2.0
User Technology Specialist*U2	228	4.0	-	4.0	-	4.0
Lead Info Tech Systems Spec	042	4.0	-	4.0	-	4.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Senior Info Tech Systems Spec	040	2.0	1.0	3.0	-	3.0
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	4.0	-	4.0	-	4.0
Info Tech Analyst/Prg II	037	2.0	-	2.0	-	2.0
Management Asst II	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	8.0	-	8.0	-	8.0
Admin Asst II	035	-	1.0	1.0	-	1.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
User Technology Specialist	035	13.0	-	13.0	-	13.0
Total Full Time		53.0	2.0	55.0	-	55.0
Temporary						
Fire Emergency Dispatcher	329	1.0	1.0	2.0	_	2.0
Info Tech Project Manager	041	2.0	-	2.0	_	2.0
Information Tech Systems Spec	038	2.0	_	2.0	_	2.0
Lead Business Systems Analyst	038	1.0	_	1.0	_	1.0
Fire Communications Supervisor	032	-	1.0	1.0	_	1.0
Total Temporary		6.0		8.0	-	8.0
Total Information Technology	/ Services	59.0	4.0	63.0	-	63.0

PROGRAM		DEPARTMENT	Γ	DEPARTMENT NO.		
Public Safety		Fire		57		
			2019-2020		2020	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Operations		•		•		
Full Time						
Fire Batt Chf*Deputy	854	4.0	-	4.0	-	4.0
Fire Batt Chief*DepChfShftCmdr	854	5.0	-	5.0	_	5.0
Fire Batt Chf*Division	852	1.0	_	1.0	_	1.0
Fire Battalion Chief 56hr	851	25.0	_	25.0	_	25.0
Fire Marshal	840	1.0	_	1.0	_	1.0
Fire Captain*40hr	565	19.0	_	19.0	_	19.0
Fire Engineer*40hr	562	2.0	_	2.0	_	2.0
Firefighter*40hr	561	1.0	_	1.0	_	1.0
Fire Captain 56hr	555	311.0	_	311.0	_	311.0
Fire Engineer 56hr	552	367.0	_	367.0	_	367.0
Firefighter 56hr	551	893.0	_	893.0	_	893.0
Emergency Dispatcher*Lead	330	1.0		1.0	_	1.0
Fire Emergency Dispatcher*Lead	330	5.0		5.0	2.0	7.0
User Support Specialist	330	1.0	-	1.0	2.0	1.0
			-			
Emergency Dispatcher	329	1.0	-	1.0	-	1.0
Fire Emergency Dispatcher	329	78.0	-	78.0	5.0	83.0
Admin Aide	326	3.0	-	3.0	-	3.0
Secretary II	321	4.0	-	4.0	-	4.0
Equipment Repair Spec	222	1.0	-	1.0	-	1.0
Fire Equipment Service Worker	218	2.0	-	2.0	-	2.0
Supplies Clerk I*U2	212	1.0	-	1.0	-	1.0
Fire Performance Auditor	037	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Admin Asst II	035	2.0	-	2.0	-	2.0
Casework Services Coordinator	035	2.0	-	2.0	-	2.0
Fire Comm Supervisor*Telecom	033	1.0	-	1.0	-	1.0
Senior Human Resources Analyst	033	1.0	-	1.0	-	1.0
Caseworker III	032	1.0	_	1.0	-	1.0
Fire Communications Supervisor	032	8.0	_	8.0	1.0	9.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Caseworker II	028	3.0	-	3.0	-	3.0
Clerical Supervisor	027	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	2.0	_	2.0	_	2.0
Total Full Time		1,752.0		1,752.0	8.0	1,760.0
Part Time		1,702.0		.,. 52.3	0.0	1,100.0
	220	0.0		0.0		0.0
Fire Emergency Dispatcher	328	0.9	-	0.9	_	0.9
Caseworker II	028	2.0		2.0	<u> </u>	2.0
Total Part Time		2.9	-	2.9	-	2.9

PROGRAM Public Safety		DEPARTMENT Fire			DEPARTMENT NO. 57		
		İ				<u> </u>	
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZEI POSITIONS	
Temporary							
Fire Batt Chf*Deputy	854	1.0	-	1.0	-	1.0	
Fire Captain*40hr	565	1.0	-	1.0	-	1.0	
Fire Captain 56hr	555	2.0	2.0	4.0	-	4.0	
Fire Emergency Dispatcher*Lead	330	-	1.0	1.0	-	1.0	
Fire Emergency Dispatcher	329	2.0	-	2.0	-	2.0	
Caseworker III	032	4.0	-	4.0	-	4.0	
Caseworker II	028		6.0	6.0	-	6.0	
Total Temporary		10.0	9.0	19.0	-	19.0	
Total Operations		1,764.9	9.0	1,773.9	8.0	1,781.9	
Human Resources							
Full Time							
Fire Batt Chf*Deputy	854	4.0	-	4.0	-	4.0	
Fire Batt Chf*Division	852	1.0	-	1.0	-	1.0	
Senior Human Resources Clerk	723	4.0	-	4.0	-	4.0	
Fire Captain 56hr	555	3.0	-	3.0	-	3.0	
Records Clerk II	322	1.0	-	1.0	-	1.0	
Secretary II	321	2.0	-	2.0	_	2.0	
GIS Coordinator	036	1.0	-	1.0	_	1.0	
Human Resources Officer	035	1.0	-	1.0	_	1.0	
Public Information Specialist	033	1.0	-	1.0	_	1.0	
Multimedia Specialist	032	3.0	-	3.0	-	3.0	
Admin Asst I	030	2.0	-	2.0	-	2.0	
Human Resources Analyst	030	1.0	-	1.0	-	1.0	
Human Resources Aide*U7	026	1.0	-	1.0	-	1.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		26.0	-	26.0	-	26.0	
Part Time							
Admin Aide	326	0.2	-	0.2	-	0.2	
Total Part Time		0.2	-	0.2	-	0.2	
Total Human Resources		26.2	-	26.2	-	26.2	
Emergency Management/Hom	eland						
<u>Full Time</u>							
Fire Batt Chf*Deputy	854	1.0		1.0	-	1.0	
Management Asst III	839	1.0		1.0	-	1.0	
Fire Captain*40hr	565	3.0		3.0	-	3.0	
Admin Aide	326	1.0	-	1.0	-	1.0	
Records Clerk II*Lead	323	1.0	-	1.0	-	1.0	
Management Asst II	037	2.0	-	2.0	-	2.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		10.0	-	10.0	-	10.0	

PROGRAM Public Safety		DEPARTMENT Fire	-		DEPARTMENT NO. 57		
		İ			•		
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Temporary		<u>.</u>					
Fire Batt Chf*Division	852	1.0	-	1.0	-	1.0	
Fire Captain*40hr	565	1.0	-	1.0	-	1.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Total Temporary		3.0	-	3.0	-	3.0	
Total Emergency Manageme	nt/Homeland	13.0	-	13.0	-	13.0	
Fire Prevention Services							
Full Time							
Fire Batt Chf*Deputy	854	1.0	_	1.0	_	1.0	
Fire Captain*40hr	565	15.0	_	15.0	_	15.0	
Fire Prevention Spec II*Ind/PR	335	10.0	_	10.0	_	10.0	
Fire Prevention Spec II	333	15.0	7.0	22.0	-	22.0	
Data Control Specialist	322	1.0	-	1.0	-	1.0	
Records Clerk II	322	2.0	1.0	3.0	-	3.0	
Secretary II	321	3.0	-	3.0	-	3.0	
Customer Service Clerk	320	1.0	-	1.0	-	1.0	
Planning & Dev Team Ldr	040	1.0	-	1.0	-	1.0	
Fire Protection Engineer*Lead	039	1.0	-	1.0	-	1.0	
Fire Protection Engineer	038	3.0	-	3.0	-	3.0	
Management Asst II	037	1.0	-	1.0	-	1.0	
Fire Prevention Supervisor	035	5.0	1.0	6.0	-	6.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		60.0	9.0	69.0	-	69.0	
Part Time							
Fire Prevention Spec II	333	0.3	-	0.3	-	0.3	
Admin Aide	326	0.3	-	0.3	-	0.3	
Total Part Time		0.6	-	0.6	-	0.6	
<u>Temporary</u>							
Fire Prevention Spec II	333	1.0	-	1.0	-	1.0	
Total Temporary		1.0	-	1.0	-	1.0	
Total Fire Prevention Service	es	61.6	9.0	70.6	-	70.6	
Total Fire		2,062.8	21.0	2,083.8	8.0	2,091.8	



DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Public Safety	Office of Homeland Security and Emergency Management	59				

#### **Program Goal**

The Office of Homeland Security and Emergency Management provides the city with the capability to mitigate, plan for, respond to and recover from large-scale community emergencies and disasters as a result of human-caused, technological or natural hazards.

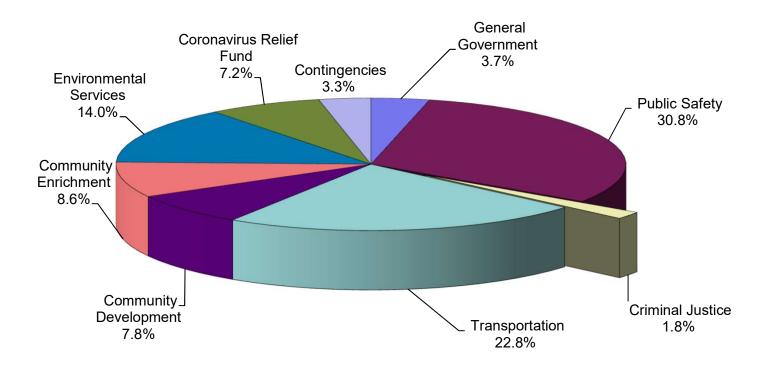
	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 863,236	\$ 1,344,496	\$ 1,362,952	1.4%
CONTRACTUAL SERVICES	178,501	76,340	134,992	76.8%
INTERDEPARTMENTAL CHARGES AND CREDITS	(247,485)	(259,393)	(258,832)	0.2%
SUPPLIES	48,650	48,067	48,028	-0.1%
EQUIPMENT AND MINOR IMPROVEMENTS	95,506	15,341	-	-100.0%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	(255)	-	-100.0%
TOTAL	\$ 938,408	\$ 1,224,596	\$ 1,287,140	5.1%
	AUTHORIZ	ED POSITIONS		
FILL TIME POSITIONS				
FULL-TIME POSITIONS	8.0	9.0	9.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	8.0	9.0	9.0	-
	SOURCE	OF FUNDS		
General Funds Public Safety Enhancement Funds Federal and State Grant Funds Other Restricted Funds TOTAL	\$ (95,818) 400,686 612,454 21,086 \$ 938,408	\$ 147,078 409,057 634,632 33,829 \$ 1,224,596	\$ 241,827 474,619 570,694 - \$ 1,287,140	64.4% 16.0% -10.1% -100.0% 5.1%

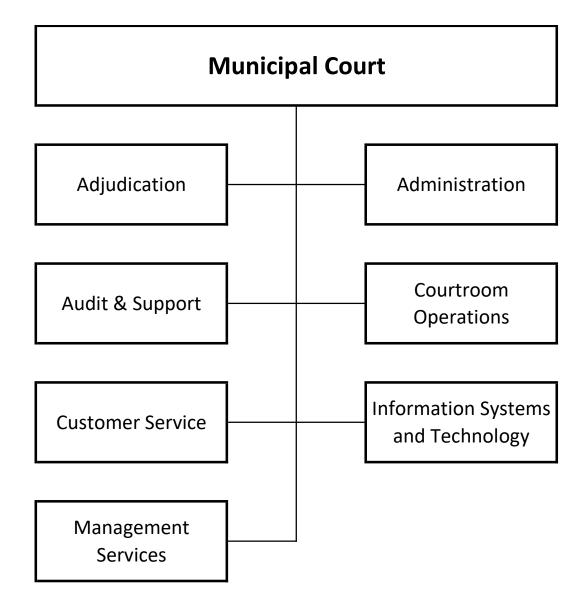
PROGRAM	DEPARTMENT NO						
Dublic Cofety			rity and Emer	gency	59		
Public Safety	Manageme	2021-22					
DESCRIPTION	RED	2020-21  REDUCTIONS ADDITIONS					
BEGGIIII HGIV	POSITIONS			AMOUNT	FULL YEAR COST		
No Changes							

PROGRAM Public Safety		DEPARTMENT Emergency	- / Management		DEPARTME	NT NO. 59
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-20 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	202 ADDITIONS/ REDUCTIONS	20-21 AUTHORIZED POSITIONS
Emergency Management Full Time Asst to the City Manager (NC) Deputy Chief Information Off Management Asst II Admin Asst II	904 843 037 035	- 1.0 1.0 2.0	1.0	1.0 1.0 1.0 2.0	- - - -	1.0 1.0 1.0 2.0
Management Asst I Secretary III Total Full Time	031 025	1.0 1.0 6.0	1.0	1.0 1.0 7.0	- -	1.0 1.0 7.0
Temporary Lead Info Tech Systems Spec Accountant I Total Temporary  Total Emergency Management	042 030	1.0 1.0 2.0 8.0	- - - 1.0	1.0 1.0 2.0	- - -	1.0 1.0 2.0 9.0



# **Criminal Justice**





	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
Criminal Justice	Municipal Court	50

#### **Program Goal**

The Municipal Court provides with integrity, to all individuals who come before this court: equal access, professional and impartial treatment, and just resolution of all court matters.

	EXPENDITURE	S BY CHARACTE	 R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 27,293,971	\$ 28,958,676	\$ 30,047,570	3.8%
CONTRACTUAL SERVICES	1,822,239	3,392,802	3,165,895	-6.7%
INTERDEPARTMENTAL CHARGES AND CREDITS	670,662	848,491	1,107,212	30.5%
SUPPLIES	363,850	650,736	719,854	10.6%
EQUIPMENT AND MINOR IMPROVEMENTS	208,326	270,752	95,000	-64.9%
DEBT SERVICE PAYMENTS	7,168,714	6,753,177	6,585,540	-2.5%
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 37,527,762	\$ 40,874,634	\$ 41,721,071	2.1%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	270.0	270.0	270.0	-
PART-TIME POSITIONS (FTE)	4.0	4.0	4.0	-
TOTAL	274.0	274.0	274.0	-
	SOURCI	OF FUNDS		
General Funds City Improvement Funds Court Restricted Other Funds Federal and State Grant Funds	\$ 28,383,984 7,168,714 1,985,071 (10,007)	\$ 30,580,359 6,753,177 3,541,098	\$ 32,160,182 6,585,540 2,975,349	5.2% -2.5% -16.0% -
TOTAL	\$ 37,527,762	\$ 40,874,634	\$ 41,721,071	2.1%

DEPARTMENT DETAIL										
PROGRAM Criminal Justice		TMENT nicipal Court	DEPARTMENT NO. 50							
ORGANIZATION DETAIL		2018-19 ACTUAL KPENDITURES	2019-20 ESTIMATED EXPENDITURES			2020-21 COUNCIL ALLOWANCE				
Administration	\$	1,261,058	\$	1,656,943	\$	1,686,594				
Management Services		3,495,388		3,714,798		3,747,708				
Information Systems and Technology		4,333,507		6,193,632		5,698,191				
Adjudication		6,112,224		6,172,900		6,382,601				
Courtroom Operations		6,081,420		6,605,172		6,960,579				
Customer Service		5,465,503		4,796,465		4,932,344				
Audit & Support		2,939,286		4,133,056		4,620,302				
Debt Service		7,168,714		6,753,177		6,585,540				
Inter-Departmental Charges		670,662		848,491		1,107,212				
Total	\$	37,527,762	\$	40,874,634	\$	41,721,071				

PROGRAM CHANGES									
PROGRAM Criminal Justice	DEPARTMENT Municipal (	Court			<b>DEPARTMENT NO.</b> 50 2021-22				
		2020-21							
DESCRIPTION		UCTIONS		DITIONS	FULL YEAR				
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST				
No Changes									

PROGRAM		DEPARTMENT			DEPARTMENT NO.		
Criminal Justice		Municipal (	Court			50	
			2010.005		l		
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2019-2020 ADDITIONS/	AUTHORIZED	ADDITIONS/	)-2021 AUTHORIZED	
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/20	REDUCTIONS	POSITIONS	
SUMMARY BY DIVISION							
Administration		8.0	_	8.0	_	8.0	
Management Services		35.0		35.0	_	35.0	
Information Systems and Technological	ogy	22.0	_	22.0	_	22.0	
Adjudication		26.4	-	26.4	-	26.4	
Courtroom Operations		76.6	-	76.6	-	76.6	
Customer Service		56.0	-	56.0	-	56.0	
Audit & Support		50.0	-	50.0	-	50.0	
Total Municipal Court		274.0	-	274.0	-	274.0	
DETAIL BY DIVISION							
Administration							
Full Time							
——— Chief Presiding Judge (NC)	980	1.0	_	1.0	_	1.0	
Exec Asst to the City Mgr (NC)	908	1.0	_	1.0	_	1.0	
Asst City Atty IV (NC)	845	1.0	_	1.0	_	1.0	
Municipal Court Administrator	841	1.0	_	1.0	_	1.0	
Management Asst II	037	1.0	-	1.0	-	1.0	
Public Information Specialist	033	1.0	-	1.0	-	1.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Total Full Time		7.0	-	7.0	-	7.0	
<u>Temporary</u>							
Municipal Court Exec Officer	903	1.0	-	1.0	_	1.0	
Total Temporary		1.0	-	1.0	_	1.0	
Total Administration		8.0	-	8.0	_	8.0	

PROGRAM Criminal Justice		DEPARTMENT Municipal Court			DEPARTMENT NO. 50		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	2020 ADDITIONS/ REDUCTIONS	-2021 AUTHORIZEI POSITIONS	
Management Services							
Full Time							
 Municipal Court Administrator	841	1.0	_	1.0	_	1.0	
Human Resources Aide	726	1.0	_	1.0	_	1.0	
Admin Aide	326	1.0	_	1.0	_	1.0	
Account Clerk III	325	1.0	_	1.0	_	1.0	
Municipal Security Guard	323	13.0	_	13.0	_	13.0	
Secretary II	321	1.0	_	1.0	_	1.0	
Management Asst II	037	1.0	_	1.0		1.0	
Court Supervisor*Interpreter	036	1.0	_	1.0	_	1.0	
Budget Analyst II	035	1.0	-	1.0	_	1.0	
Human Resources Officer	035	1.0	-	1.0	_	1.0	
			-		_		
Court Interpreter	034	5.0	-	5.0	_	5.0	
Secretary II	034	1.0	-	1.0	-	1.0	
Security Systems Supervisor	034	1.0	-	1.0	-	1.0	
Admin Asst I	030	3.0	-	3.0	-	3.0	
Court Supervisor	030	2.0	-	2.0	-	2.0	
Human Resources Analyst	030	1.0		1.0	-	1.0	
Total Full Time		35.0	-	35.0	-	35.0	
Total Management Services		35.0	-	35.0	-	35.0	
Information Systems and Tec	hnology						
Full Time							
Municipal Court Info Sys Off	903	1.0	-	1.0	-	1.0	
Municipal Court Administrator	841	1.0	-	1.0	-	1.0	
Lead Info Tech Systems Spec	042	1.0	-	1.0	-	1.0	
Info Tech Project Manager	041	1.0	-	1.0	-	1.0	
Senior Info Tech Systems Spec	040	2.0	-	2.0	-	2.0	
Info Tech Analyst/Prg III	039	3.0	-	3.0	-	3.0	
Lead User Technology Spec	039	1.0	-	1.0	-	1.0	
Information Tech Systems Spec	038	1.0	-	1.0	-	1.0	
Lead Business Systems Analyst	038	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg II	037	4.0	-	4.0	-	4.0	
Senior User Technology Spec	037	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg I	035	2.0	-	2.0	-	2.0	
User Technology Specialist	035	1.0	-	1.0	-	1.0	
Info Tech Service Specialist	033	2.0	-	2.0	-	2.0	
Total Full Time	•	22.0	-	22.0	-	22.0	
Total Information Systems an		22.0		22.0	i	22.0	

ROGRAM Criminal Justice		DEPARTMENT Municipal Court			DEPARTMENT NO. 50		
		2019-2020		2020-2021			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZEI POSITIONS	
Adjudication							
Full Time							
City Judge (NC)	880	19.0	-	19.0	_	19.0	
Presiding Court Hrng Off (NC)	086	1.0	-	1.0	-	1.0	
Municipal Court Hrng Off (NC)	081	2.0	-	2.0	-	2.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		23.0	-	23.0	-	23.0	
Part Time							
City Judge (NC)	880	3.4	_	3.4	_	3.4	
Total Part Time	300	3.4	_	3.4	_	3.4	
					<u> </u>		
Total Adjudication		26.4	-	26.4	-	26.4	
Courtroom Operations							
Full Time							
 Municipal Court Administrator	841	1.0	_	1.0	_	1.0	
Bailiff*Lead	325	10.0	_	10.0	_	10.0	
Bailiff	324	49.0	_	49.0	_	49.0	
Court/Legal Clerk II	322	5.0	_	5.0	_	5.0	
Court/Legal Clerk I	320	1.0	_	1.0	_	1.0	
Asst Court Administrator	035	1.0	_	1.0	_	1.0	
Court Supervisor	030	6.0	_	6.0	_	6.0	
Secretary III	025	1.0	_	1.0	_	1.0	
Court/Legal Clerk III	024	2.0	_	2.0	_	2.0	
Total Full Time	02.	76.0	_	76.0	_	76.0	
Part Time					<u> </u>		
City Judge (NC)	880	0.6		0.6		0.6	
Total Part Time	880	-	-	0.6	-	0.6	
		0.6			<u>-</u>		
Total Courtroom Operations		76.6	-	76.6	-	76.6	
Customer Service							
Full Time							
Municipal Court Administrator	841	1.0	-	1.0	-	1.0	
Treasury Collections Rep	328	14.0	-	14.0	-	14.0	
Admin Aide	326	1.0	-	1.0	-	1.0	
Court/Legal Clerk II	322	28.0	-	28.0	-	28.0	
Asst Court Administrator	035	1.0	-	1.0	-	1.0	
Treasury Collections Supv	032	3.0	-	3.0	-	3.0	
Court Supervisor	030	3.0	-	3.0	-	3.0	
Court/Legal Clerk III	024	5.0		5.0	_	5.0	
Total Full Time		56.0	-	56.0	-	56.0	
Total Customer Service		56.0	_	56.0	_	56.0	

PROGRAM		DEPARTMENT			DEPARTME	
Criminal Justice		Municipal (	Jourt			50
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	2020 ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
Audit & Support						
Full Time						
Municipal Court Administrator	841	1.0	-	1.0	-	1.0
Account Clerk III	325	7.0	-	7.0	-	7.0
Court/Legal Clerk II	322	28.0	-	28.0	-	28.0
Account Clerk II	321	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Accountant I	030	3.0	-	3.0	-	3.0
Court Supervisor	030	3.0	-	3.0	-	3.0
Secretary III	025	1.0	-	1.0	-	1.0
Court/Legal Clerk III	024	4.0	-	4.0	-	4.0
Total Full Time		50.0	-	50.0	-	50.0
Total Audit & Support		50.0	-	50.0	-	50.0
Total Municipal Court		274.0	-	274.0	-	274.0



	DEPARTMENT SUMMARY	
	DEPARTMENT	DEPARTMENT NO.
Criminal Justice	Public Defender	53

#### **Program Goal**

The Public Defender Program provides legal representation for indigent defendants in Phoenix Municipal Court.

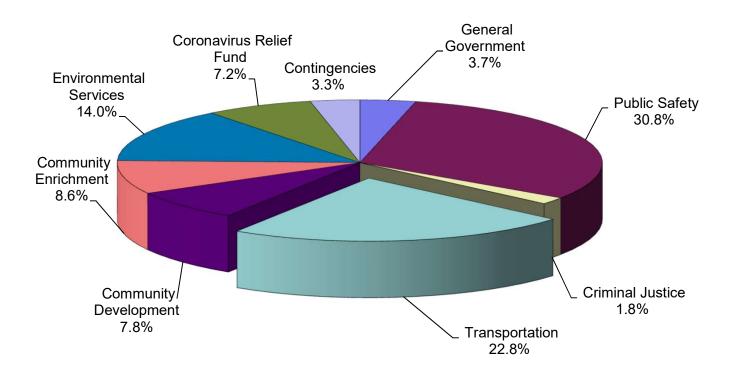
	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 1,310,431	\$ 1,501,115	\$ 1,658,721	10.5%
CONTRACTUAL SERVICES	3,676,050	3,770,150	3,700,356	-1.9%
INTERDEPARTMENTAL CHARGES AND CREDITS	6,016	10,417	9,965	-4.3%
SUPPLIES	10,131	11,690	11,326	-3.1%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 5,002,628	\$ 5,293,372	\$ 5,380,368	1.6%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	9.0	11.0	11.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	9.0	11.0	11.0	-
	SOURCI	E OF FUNDS		
General Funds	\$ 5,002,628	\$ 5,293,372	\$ 5,380,368	1.6%
TOTAL	\$ 5,002,628	\$ 5,293,372	\$ 5,380,368	1.6%

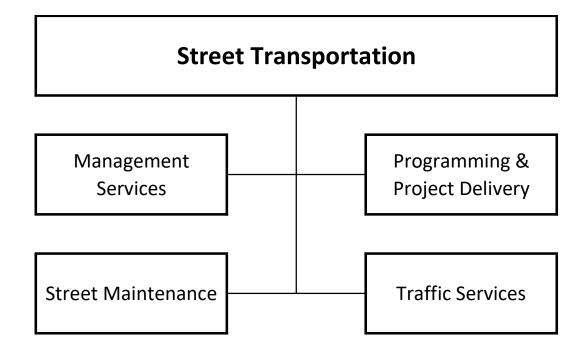
	PROC	GRAM CHA	NGES		
PROGRAM Criminal Justice	DEPARTMEN Public Def				DEPARTMENT NO. 53
		20	20-21		2021-2022
DESCRIPTION	RE	DUCTIONS	A	DDITIONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
No changes					

PROGRAM Criminal Justice		DEPARTMENT Public Def			DEPARTMENT NO. 53		
Chiminal Justice		I dolle bell	<u>Sildoi</u>				
			2019-20		202	20-21	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Public Defender							
Public Defender (NC)	846	1.0	-	1.0	-	1.0	
Asst City Atty IV (NC)	845	1.0	-	1.0	-	1.0	
Forensic Toxicology Expert(NC)	844	1.0	-	1.0	-	1.0	
Asst City Atty III (NC)	842	1.0	-	1.0	-	1.0	
Legal Assistant	329	1.0	-	1.0	-	1.0	
Court/Legal Clerk II	322	3.0	-	3.0	-	3.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Casework Services Coordinator	035	1.0	-	1.0	-	1.0	
Admin Aide*U7	026	1.0		1.0	-	1.0	
Total Public Defender		11.0	-	11.0	-	11.0	



# **Transportation**





	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
Transportation	Street Transportation	63

#### **Program Goal**

The Street Transportation Department plans for the safe and convenient movement of people and vehicles on city streets, effectively maintains the city's streets, designs and inspects the construction of streets to assure they meet specifications and minimizes street damage through the control of irrigation and storm water.

		S BY CHARACTE	R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 62,063,173	\$ 69,269,056	\$ 72,643,349	4.9%
CONTRACTUAL SERVICES	29,552,354	39,832,292	41,758,438	4.8%
INTERDEPARTMENTAL CHARGES AND CREDITS	(32,042,867)	(30,191,926)	(31,660,500)	-4.9%
SUPPLIES	12,211,724	14,377,658	14,916,833	3.8%
EQUIPMENT AND MINOR IMPROVEMENTS	9,581,867	8,077,850	7,116,017	-11.9%
DEBT SERVICE PAYMENTS	1,645,894	4,283,310	4,211,782	-1.7%
MISCELLANEOUS TRANSFERS	(599,943)	66,913	66,913	+100.0%
TOTAL	\$ 82,412,202	\$ 105,715,153	\$ 109,052,832	3.2%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	709.0	721.0	721.0	-
PART-TIME POSITIONS (FTE)	-	<u>-</u>	-	-
TOTAL	709.0	721.0	721.0	-
	SOURCE	OF FUNDS		
Arizona Highway User Revenue Funds General Funds City Improvement Funds Capital Construction Funds Federal and State Grant Funds Other Restricted Funds Transportation 2050 Funds	\$ 61,791,133 16,546,074 1,645,894 97,235 26,981 2,304,885 - \$ 82,412,202	\$ 78,885,385 18,580,014 4,283,310 89,405 27,000 3,499,427 350,612 \$ 105,715,153	\$ 81,659,344 18,976,136 4,211,782 97,235 72,000 3,684,410 351,925 \$ 109,052,832	3.5% 2.1% -1.7% 8.8% +100.0% 5.3% 0.4% 3.2%

DEPARTMENT DETAIL									
PROGRAM Transportation		TMENT	. n		DEP	ARTMENT NO. 63			
ORGANIZATION DETAIL		eet Transportatio 2018-19 ACTUAL XPENDITURES		2019-20 ESTIMATED EXPENDITURES		2020-21 COUNCIL ALLOWANCE			
Management Services	\$	12,968,981	\$	15,760,992	\$	16,459,432			
Programming & Project Delivery		12,132,310		13,136,278		13,929,609			
Street Maintenance		36,026,489		44,594,931		45,407,920			
Traffic Services		51,681,395		58,131,568		60,704,589			
Debt Service		1,645,894		4,283,310		4,211,782			
Inter-Departmental Charges		(32,042,867)		(30,191,926)		(31,660,500			
Total	\$	82,412,202	\$	105,715,153	\$	109,052,832			

	PROG	RAM CHA	NGES		
PROGRAM Transportation	DEPARTMEN	T nsportation			DEPARTMENT NO
Transportation	Street Hai	20	20-2021		2021-2022
DESCRIPTION	REI	DUCTIONS		DITIONS	FULL YEAR
DESCRIPTION	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
	1 031110113	AMOUNT	1 031110113	AMOUNT	0001
No Changes					
ivo changos					

PROGRAM		DEPARTMENT		DEPARTMENT NO.		
Transportation		Street Tran	sportation	63		
					1	
ODCANIZATIONAL DETAIL		<u> </u>	2019-2020	AUTUO:		-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Management Services		106.0	_	106.0	-	106.0
Programming & Project Delivery		83.0	(1.0)	82.0	-	82.0
Street Maintenance		284.0	-	284.0	-	284.0
Traffic Services		250.0	(1.0)	249.0	-	249.0
Total Street Transportation		723.0	(2.0	) 721.0	-	721.0
DETAIL BY DIVISION						
Management Services						
Full Time						
Street Transportation Dir (NC)	909	1.0	_	1.0	_	1.0
City Engineer (NC)	908	1.0	_	1.0	_	1.0
Asst Street Transportation Dir	905	1.0	_	1.0	_	1.0
Asst to the City Manager (NC)	904	1.0	_	1.0	_	1.0
Deputy Street Transp Director	842	1.0	_	1.0	_	1.0
Special Projects Administrator	840	2.0	_	2.0	_	2.0
Labor Compliance Specialist	731	2.0	_	2.0	_	2.0
Human Resources Aide	726	2.0	_	2.0	_	2.0
GIS Technician	330	9.0	_	9.0	_	9.0
Account Clerk III	325	1.0	_	1.0	_	1.0
Engineering Tech	324	2.0	_	2.0	_	2.0
Secretary II	32 <del>4</del> 321	2.0	-	2.0	_	2.0
Senior Construction Insp	225	2.0	_	2.0	_	2.0
Engineering Supervisor*U7	041	1.0	_	1.0	_	1.0
Info Tech Project Manager	041	1.0	_	1.0	_	1.0
Senior Info Tech Systems Spec	041	2.0	_	2.0	_	2.0
Architect	039	2.0	-	2.0	·	2.0
Civil Engineer III	039	3.0	-	3.0	Ī	3.0
Environmental Programs Coord	039	1.0	-	3.0 1.0	_	1.0
•	039	1.0	-	1.0	· -	
Mechanical Engineer Principal Landscape Architect		1.0	-	1.0	_	1.0
·	039	1.0	-	1.0	_	1.0
Human Resources Supervisor Information Tech Systems Spec	038 038	1.0	-	1.0	· -	1.0 1.0
Procurement Manager			-	1.0	_	
Procurement Manager Senior Public Info Officer	038	1.0	-	1.0	_	1.0
	038	1.0	-		_	1.0
Contracts Specialist II*Lead	037	2.0	-	2.0	_	2.0
Department Budget Supervisor	037	1.0	-	1.0	_	1.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	_	1.0
Management Asst II	037	4.0	-	4.0	_	4.0
Planner III	037	1.0	-	1.0	-	1.0
GIS Coordinator	036	3.0	-	3.0	-	3.0
Labor Compliance Supervisor	036	1.0	-	1.0	-	1.0
Project Manager	036	1.0	-	1.0	-	1.0
Senior Business Systems Anlyst	036	1.0	-	1.0	<u> </u>	1.0
Accountant III	035	1.0	-	1.0	-	1.0

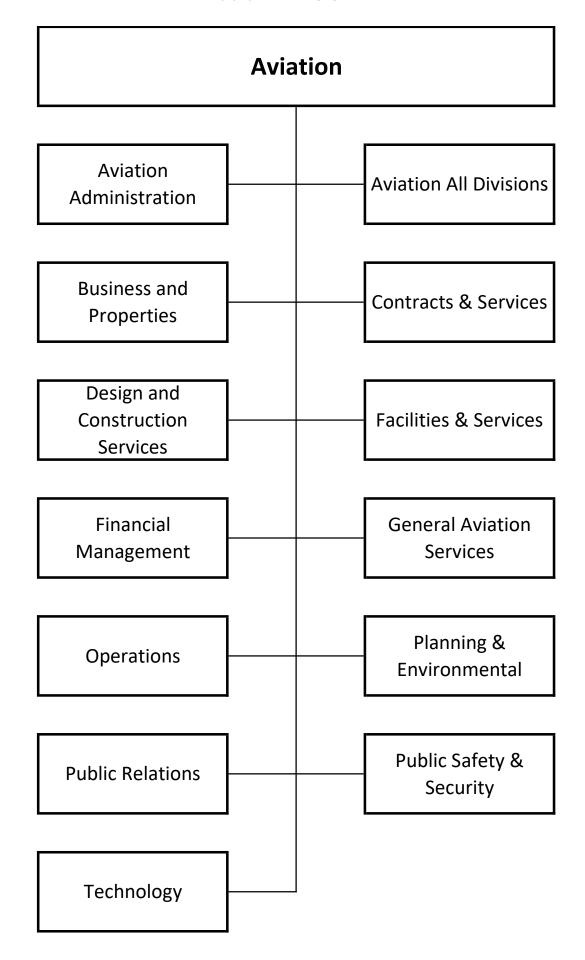
PROGRAM		DEPARTMENT			DEPARTME	
Transportation		Street Tran	sportation			63
			2019-2020		2020	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Admin Asst II	035	3.0	-	3.0	-	3.0
Budget Analyst II	035	2.0	-	2.0	-	2.0
Contracts Specialist II	035	9.0	-	9.0	-	9.0
Environmental Quality Spec	035	4.0	-	4.0	-	4.0
Info Tech Analyst/Prg I	035	3.0	-	3.0	-	3.0
User Technology Specialist	035	1.0	-	1.0	-	1.0
Accountant II	033	4.0	-	4.0	-	4.0
Safety Analyst II	033	1.0	-	1.0	-	1.0
Senior Human Resources Analyst	033	3.0	-	3.0	-	3.0
Senior GIS Technician	032	2.0	-	2.0	-	2.0
Accountant I	030	3.0	-	3.0	-	3.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Contracts Specialist I	030	2.0	-	2.0	-	2.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Secretary III	025	3.0	-	3.0	-	3.0
Total Full Time		102.0	-	102.0	-	102.0
<u>Temporary</u>						
Street Transportation Dir (NC)	909	1.0	(1.0)	-	-	-
Special Projects Administrator	840	-	-	-	-	-
Chief Construction Insp	226	1.0	-	1.0	-	1.0
Senior Construction Insp	225	1.0	-	1.0	-	1.0
Business Assistance Coord	039	1.0	-	1.0	-	1.0
Admin Asst I	030	_	1.0	1.0	-	1.0
Total Temporary		4.0	-	4.0	-	4.0
Total Management Services		106.0	-	106.0	-	106.0

PROGRAM Transportation		DEPARTMENT Street Tran		DEPARTMENT NO. 63		
ODOANIZATIONAL SETANA		ļ	2019-2020			)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE  Ogramming & Project Deliving and the project of Deliving and the project Section of Projects Administrator of Decial Projects Administrator of Decial Projects Administrator of Decial Projects Administrator of Decial Projects Administrator of Decial Projects Administrator of Decial Projects Administrator of Decial Projects Projects Plant Inspection of Decial Plant Inspection of Decial Plant Inspection of Decial Plant Inspection of Decial Projects Projects Plant Inspection of Decial Pla	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Programming & Project Deliv	very					
Full Time						
Deputy Street Transp Director	842	1.0	-	1.0	-	1.0
Special Projects Administrator	840	2.0	-	2.0	-	2.0
Chief Engineering Tech	331	2.0	-	2.0	-	2.0
Senior Engineering Tech	328	1.0	-	1.0	-	1.0
Chief Construction Insp	226	4.0	-	4.0	-	4.0
Senior Construction Insp	225	18.0	-	18.0	-	18.0
Chief Materials Plant Insp	223	1.0	-	1.0	-	1.0
Chief Materials Technician	223	2.0	-	2.0	_	2.0
Senior Party Chief	223	1.0	-	1.0	-	1.0
Party Chief	221	3.0	-	3.0	-	3.0
Senior Materials Technician	220	3.0	-	3.0	-	3.0
Construction Drafting Tech	219	2.0	-	2.0	_	2.0
Instrument Technician	216	3.0	-	3.0	_	3.0
Materials Technician	214	2.0	_	2.0	_	2.0
Survey Aide	211	3.0	_	3.0	_	3.0
	126	1.0	_	1.0	_	1.0
·	041	3.0	(1.0)	2.0	_	2.0
	039	5.0	-	5.0	_	5.0
<del>-</del>	039	1.0	_	1.0	_	1.0
	039	1.0	_	1.0	_	1.0
· ·	039	1.0	_	1.0	_	1.0
•	037	1.0	_	1.0	_	1.0
• •	037	1.0	_	1.0	_	1.0
•	037	1.0	_	1.0	_	1.0
Planner III	037	1.0	_	1.0	_	1.0
	036	3.0	_	3.0	_	3.0
	036	1.0	_	1.0	_	1.0
·	036	1.0	_	1.0	_	1.0
	035	3.0	-	3.0	_	3.0
	035	3.0	-	3.0		3.0
•	035	1.0	-	1.0	_	1.0
	035	1.0	-	1.0		1.0
	035	1.0	- -	1.0	_	1.0
•	033	1.0	<b>-</b>	1.0	_	1.0
	032	1.0	- -	1.0	Ī .	1.0
	026	2.0	-	2.0	_	2.0
Total Full Time	023		(1.0)	81.0	<u> </u>	81.0
		82.0	(1.0)	01.0	<u> </u>	81.0
Temporary						
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	_	1.0
Total Programming & Project	t Delivery	83.0	(1.0)	82.0	-	82.0

PROGRAM Transportation			DEPARTMENT Street Transportation			DEPARTMENT NO. 63		
					T			
ODCANIZATIONAL DETAIL			2019-2020			-2021		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS		
Street Maintenance								
Full Time								
Deputy Street Transp Director	842	1.0	_	1.0	_	1.0		
Special Projects Administrator	840	1.0		1.0	_	1.0		
Chief Engineering Tech	331	1.0		1.0	_	1.0		
Admin Aide	326	5.0		5.0	_	5.0		
Chief Construction Insp	226	2.0		2.0	_	2.0		
Senior Construction Insp	225	8.0		8.0	_	8.0		
Senior Construction Insp*U1	125	3.0		3.0	_	3.0		
Welder	122	1.0		1.0	_	1.0		
Parks Equipment Mechanic	119	1.0		1.0	_	1.0		
Equipment Op IV	118	14.0		14.0	_	14.0		
Equipment Op III*Asphalt	117	2.0		2.0	_	2.0		
Equipment Op III*Concrete	117	2.0		2.0	_	2.0		
Cement Finisher	116	13.0		13.0	_	13.0		
Equipment Op III	116	24.0		24.0	_	24.0		
Motor Broom Operator	116	28.0		28.0	_	28.0		
Street Maint Wkr II*Crew Ldr	114	10.0		10.0	_	10.0		
Street Maint Worker II*Rapid	114	5.0		5.0	_	5.0		
Equipment Op II	113	3.0		3.0	_	3.0		
Street Maint Worker II	113	82.0		82.0		82.0		
Trades Helper	113	13.0		13.0	_	13.0		
Laborer	108	1.0		1.0	_	1.0		
Street Maint Superintendent	040	2.0		2.0	<u> </u>	2.0		
Civil Engineer III	039	2.0		2.0	_	2.0		
Management Asst II	037	1.0		1.0		1.0		
Construction Insp Supv	036	1.0		1.0	_	1.0		
Project Manager	036	2.0		2.0	_	2.0		
Admin Asst II	035	1.0		1.0	_	1.0		
Civil Engineer II	035	3.0		3.0	_	3.0		
Horticulturist	033	1.0		1.0	_	1.0		
Street Maint Supervisor	034	8.0		8.0	_	8.0		
Chief Engineering Tech*U7	033	1.0		1.0	_	1.0		
Street Maint Foreman III	031	4.0		4.0	_	4.0		
Street Maint Foreman II Street Maint Foreman II	029 027	4.0 25.0		4.0 25.0	_	4.0 25.0		
					_			
Admin Aide*U7	026	2.0		2.0	-	2.0		
Street Maint Foreman I	025	11.0		11.0	<u>-</u>	11.0		
Total Full Time		284.0		284.0	-	284.0		
Total Street Maintenance		284.0	-	284.0	-	284.0		

PROGRAM Transportation		DEPARTMENT Street Tran		DEPARTMENT NO. 63		
Transportation		0001 1141				00
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	2020 ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
Traffic Services						
Full Time						
Deputy Street Transp Director	842	2.0	_	2.0	_	2.0
Special Projects Administrator	840	1.0	_	1.0	_	1.0
Chief Engineering Tech	331	9.0	_	9.0	-	9.0
Senior Engineering Tech	328	10.0	-	10.0	-	10.0
Admin Aide	326	1.0	-	1.0	-	1.0
Engineering Tech*Traffic Count	325	1.0	-	1.0	-	1.0
Engineering Tech	324	1.0	-	1.0	-	1.0
Supplies Clerk II*U3	324	2.0	-	2.0	-	2.0
Support Services Aide	324	9.0	-	9.0	-	9.0
Communications Dispatcher	322	1.0	-	1.0	-	1.0
Meter Collection Clerk	319	2.0	-	2.0	-	2.0
Chief Construction Insp	226	9.0	-	9.0	-	9.0
Electronic Systems Specialist	225	8.0	-	8.0	-	8.0
Senior Construction Insp	225	18.0	-	18.0	-	18.0
Electrician*Lead	223	5.0	_	5.0	_	5.0
Electrician	222	13.0	_	13.0	-	13.0
Traffic Signal Technician	222	18.0	_	18.0	_	18.0
Cement Finisher*U2	216	1.0	_	1.0	_	1.0
Electrician Helper	215	14.0	_	14.0	-	14.0
Materials Technician	214	1.0	_	1.0	_	1.0
Equipment Op III*Lead Striper	117	3.0	_	3.0	_	3.0
Equipment Op III	116	5.0	-	5.0	-	5.0
Parking Meter Specialist	115	2.0	-	2.0	-	2.0
Sign Specialist II	115	3.0	-	3.0	-	3.0
Supplies Clerk II	115	1.0	_	1.0	-	1.0
Traffic Maintenance Worker	115	23.0	_	23.0	-	23.0
Street Maint Worker II	113	1.0	_	1.0	-	1.0
Trades Helper	113	21.0	-	21.0	-	21.0
Traffic Engineering Supervisor	041	2.0	-	2.0	-	2.0
Principal Planner	039	1.0	-	1.0	-	1.0
Traffic Engineer III	039	3.0	-	3.0	-	3.0
Information Tech Systems Spec	038	1.0	-	1.0	-	1.0
Management Asst II	037	2.0	-	2.0	-	2.0
Plan Review Coordinator	037	1.0	-	1.0	-	1.0
Traffic Services Supt	037	2.0	-	2.0	-	2.0
Construction Insp Supv	036	3.0	-	3.0	-	3.0
Project Manager	036	1.0	-	1.0	-	1.0
Signal Systems Specialist II	036	2.0	-	2.0	-	2.0
Admin Asst II	035	4.0	(1.0)	3.0	-	3.0
Principal Engineering Tech	035	6.0	-	6.0	-	6.0
Traffic Engineer II	035	5.0	-	5.0	-	5.0
Chief Construction Insp*U7	034	2.0	-	2.0	-	2.0
Traffic Signal Supervisor	034	2.0	-	2.0	-	2.0
Safety Analyst II	033	1.0	-	1.0	-	1.0
Electrical Maintenance Foreman	032	4.0	-	4.0	-	4.0

PROGRAM Transportation		DEPARTMENT Street Tran			DEPARTME	NT NO. 63
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	2020 ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
Signal Systems Specialist I	032	5.0	-	5.0	-	5.0
Traffic Signal Technician Frmn	032	4.0	-	4.0	-	4.0
Chief Engineering Tech*U7	031	1.0	-	1.0	-	1.0
Admin Asst I	030	3.0	-	3.0	-	3.0
Traffic Maintenance Frmn III	029	1.0	-	1.0	-	1.0
Parking Meter Repair Supv	027	1.0	-	1.0	-	1.0
Traffic Maintenance Frmn II	027	6.0	-	6.0	-	6.0
Admin Aide*U7	026	2.0	-	2.0	-	2.0
Total Full Time		250.0	(1.0)	249.0	-	249.0
Total Traffic Services		250.0	(1.0)	249.0	-	249.0
Total Street Transportation		723.0	(2.0)	721.0	-	721.0



DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Transportation	Aviation	66				

#### **Program Goal**

The Aviation Department provides the Phoenix metropolitan area with a self-supporting system of airports and aviation facilities that accommodate general and commercial aviation in a safe, efficient and convenient manner.

		S BY CHARACTE		
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 87,398,722	\$ 91,724,940	\$ 282,066,965	+100.0%
CONTRACTUAL SERVICES	115,838,968	125,706,668	127,255,490	1.2%
INTERDEPARTMENTAL CHARGES AND CREDITS	37,114,762	38,184,246	39,241,987	2.8%
SUPPLIES	11,860,299	12,494,311	13,180,500	5.5%
EQUIPMENT AND MINOR IMPROVEMENTS	3,590,489	2,974,632	5,894,977	98.2%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	255,885	510,200	510,200	-
TOTAL	\$ 256,059,125	\$ 271,594,997	\$ 468,150,119	72.4%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	891.0	890.0	890.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	891.0	890.0	890.0	-
	SOURCI	OF FUNDS	I	
Aviation Funds	\$ 256,059,125	\$ 271,594,997	\$ 468,150,119	72.4%
TOTAL	\$ 256,059,125	\$ 271,594,997	\$ 468,150,119	72.4%

DEPARTMENT DETAIL										
PROGRAM	DEPARTM			DEPAF	RTMENT NO.					
Transportation ORGANIZATION DETAIL	<i>A</i>	on 2018-19 ACTUAL ENDITURES	2019-20 ESTIMATED EXPENDITURES		66 2020-21 COUNCIL ALLOWANCE					
Aviation Administration	\$	4,120,175	\$ 6,285,259	\$	191,670,368					
Aviation All Divisions		(40,764)	-		-					
Business and Properties		16,236,595	16,755,14	3	17,584,033					
Public Relations		5,114,977	5,927,75!	5	5,827,849					
Design and Construction Services		7,772,243	8,078,176	3	8,132,803					
Planning & Environmental		5,189,822	5,304,04	3	5,516,528					
Facilities & Services		95,869,348	99,623,159	9	105,546,503					
Financial Management		4,089,569	4,481,70	,	4,709,385					
General Aviation Services		4,652,513	4,933,969	9	5,274,059					
Operations		41,800,915	45,049,43 <sup>-</sup>	1	46,812,817					
Technology		18,228,381	19,575,800		19,776,178					
Contracts & Services		4,400,614	4,603,520	3	4,852,344					
Public Safety & Security		11,509,975	12,792,783	3	13,205,265					
Inter-Departmental Charges		37,114,762	38,184,24	3	39,241,987					
Total		050 050 405	074 504 007	, ,	400 450 440					
Total	\$	256,059,125	\$ 271,594,997	7   \$ 	468,150,119					

Transportation
DESCRIPTION REDUCTIONS ADDITIONS FULL YEAR POSITIONS AMOUNT POSITIONS AMOUNT COST
POSITIONS AMOUNT POSITIONS AMOUNT COST

PROGRAM Transportation		DEPARTMENT Aviation			DEPARTMEI	NT NO. 66
			2019-2020			-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Aviation Administration		26.0	-	26.0	-	26.0
Business and Properties		31.0		31.0	-	31.0
Public Relations		20.0		20.0	-	20.0
Design and Construction Services		34.0	` '		-	33.0
Planning & Environmental		23.0		23.0	-	23.0
Facilities & Services		408.0		409.0	-	409.0
Financial Management		29.0		29.0	-	29.0
General Aviation Services		34.0		34.0	-	34.0
Operations		153.0	` '		-	152.0
Technology		47.0		47.0	-	47.0
Contracts & Services		22.0		22.0	-	22.0
Public Safety & Security		64.0		64.0	-	64.0
Total Aviation		891.0	(1.0	) 890.0	-	890.0
DETAIL BY DIVISION						
Aviation Administration						
Full Time						
Deputy City Manager (NC)	914	1.0	_	1.0	_	1.0
Asst Aviation Director	908	3.0	_	3.0	_	3.0
Senior Human Resources Clerk	723	3.0	_	3.0	_	3.0
Courier	211	2.0	-	2.0	-	2.0
Aviation Marketing Supervisor	038	1.0	-	1.0	_	1.0
Human Resources Supervisor	038	1.0	-	1.0	_	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Curriculum/Training Coord	033	2.0	-	2.0	-	2.0
Public Information Specialist	033	1.0	-	1.0	-	1.0
Senior Human Resources Analyst	033	3.0	-	3.0	-	3.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Admin Secretary	027	2.0	-	2.0	-	2.0
Admin Intern (NC)	026	2.0	-	2.0	-	2.0
Human Resources Aide*U7	026	1.0	-	1.0	-	1.0
Secretary III	025	1.0		1.0		1.0
Total Full Time		25.0	-	25.0	_	25.0
Temporar <u>y</u>						
Asst Aviation Director	908	1.0		1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total Aviation Administration		26.0	_	26.0		26.0

PROGRAM Transportation		DEPARTMENT Aviation	-		DEPARTME	NT NO. 66
					T	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
Business and Properties		•				
Full Time						
Deputy Aviation Dir	843	1.0	-	1.0	-	1.0
Special Projects Administrator	840	2.0	-	2.0	-	2.0
Admin Aide	326	4.0	-	4.0	-	4.0
Aviation Superintendent	040	4.0	-	4.0	-	4.0
Economic Development Prog Mgr	038	4.0	-	4.0	-	4.0
Management Asst II	037	3.0	-	3.0	-	3.0
Project Manager	036	9.0	-	9.0	-	9.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Accountant II	033	1.0	-	1.0	-	1.0
Economic Development Spec	033	1.0	-	1.0	-	1.0
Management Asst I	031	1.0	-	1.0	-	1.0
Total Full Time		31.0	-	31.0	-	31.0
Total Business and Properties	<b>3</b>	31.0	-	31.0	-	31.0
Public Relations						
Full Time						
Deputy Aviation Dir	843	1.0	_	1.0	_	1.0
Aviation Marketing Supervisor	038	2.0	_	2.0	_	2.0
Economic Development Prog Mgr	038	1.0	_	1.0	_	1.0
Management Asst II	037	2.0	_	2.0	_	2.0
Admin Asst II	035	1.0	_	1.0	_	1.0
Public Information Officer	035	2.0	_	2.0	_	2.0
Video Productions Coordinator	035	1.0	_	1.0	_	1.0
Arts Specialist	033	1.0	_	1.0	_	1.0
Public Information Specialist	033	4.0	_	4.0	_	4.0
Volunteer Coordinator	033	1.0	_	1.0	_	1.0
Museum Assistant	029	3.0	_	3.0	_	3.0
Secretary III	025	1.0	_	1.0	_	1.0
Total Full Time		20.0	-	20.0	_	20.0
Total Public Relations		20.0	_	20.0		20.0

PROGRAM		DEPARTMENT Aviation			DEPARTME	
Transportation		Aviation			<u>I</u>	66
			2010 2000			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
Design and Construction Serv	ices	•				
Full Time						
Deputy Aviation Dir	843	1.0	_	1.0	-	1.0
Special Projects Administrator	840	3.0	-	3.0	-	3.0
Senior Drafting Technician	328	1.0	(1.0)	-	-	_
Secretary II	321	1.0	· -	1.0	-	1.0
Chief Construction Insp	226	8.0	-	8.0	-	8.0
Civil Engineer III*Team Ldr	041	1.0	_	1.0	-	1.0
Architect	039	1.0	_	1.0	-	1.0
Civil Engineer III	039	2.0	-	2.0	-	2.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Accountant IV	037	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0
Construction Insp Supv	036	1.0	-	1.0	-	1.0
Project Manager	036	6.0	-	6.0	-	6.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	1.0	-	1.0	-	1.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		34.0	(1.0)	33.0	-	33.0
Total Design and Construction	n Services	34.0	(1.0)	33.0	-	33.0
Planning & Environmental						
Full Time						
Deputy Aviation Dir	843	1.0	-	1.0	-	1.0
Aviation Superintendent	040	2.0	-	2.0	-	2.0
Economic Development Prog Mgr	038	2.0	-	2.0	-	2.0
Planner III	037	3.0	-	3.0	-	3.0
Project Manager	036	5.0	-	5.0	-	5.0
Environmental Quality Spec	035	5.0	-	5.0	-	5.0
Planner II	035	2.0	-	2.0	-	2.0
Management Asst I	031	1.0	-	1.0	-	1.0
Admin Asst I	030	2.0		2.0		2.0
Total Full Time		23.0	-	23.0	-	23.0
<b>Total Planning &amp; Environment</b>	al	23.0	_	23.0		23.0

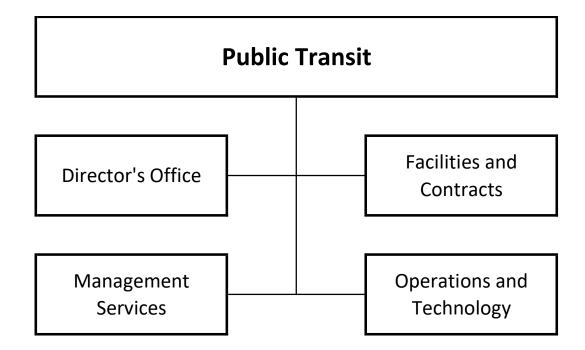
ROGRAM Transportation		DEPARTMENT Aviation	=	DEPARTMENT NO. 66		
			2019-2020		วกวก	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Facilities & Services		•				
Full Time						
Deputy Aviation Dir	843	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Solid Waste Environ Spec	328	1.0	-	1.0	-	1.0
Admin Aide	326	6.0	-	6.0	-	6.0
Facility Contract Compl Spec	326	6.0	-	6.0	-	6.0
Equipment Services Aide	322	1.0	-	1.0	_	1.0
User Technology Specialist*U2	228	16.0	_	16.0	_	16.0
Electronic Systems Specialist	225	5.0	_	5.0	_	5.0
Building Equip Op II	223	11.0	_	11.0	_	11.0
Electrician*Lead	223	5.0	-	5.0	_	5.0
Electrician*Safety	223	1.0	_	1.0	-	1.0
Heavy Equip Mech*Mobile Repair	223	3.0	_	3.0	-	3.0
Maintenance Planner/Scheduler	223	10.0	_	10.0	-	10.0
Building Equip Op I	222	29.0	_	29.0	_	29.0
Electrician	222	24.0	_	24.0	_	24.0
Equipment Repair Spec	222	1.0	_	1.0	_	1.0
Heavy Equip Mech	222	4.0	_	4.0	_	4.0
Welder*U2	222	2.0	_	2.0	_	2.0
Auto Technician*Master Tech	220	4.0	_	4.0	_	4.0
Building Maint Worker*U2	220	34.0	_	34.0	_	34.0
Equipment Op IV*U2	218	5.0	_	5.0	_	5.0
Equipment Op III*Aprt Striper	217	6.0	_	6.0	_	6.0
Locksmith	217	3.0	_	3.0	_	3.0
Supplies Clerk III*U2	217	1.0	_	1.0	_	1.0
Cement Finisher*U2	216	2.0	_	2.0	_	2.0
Equipment Op III*U2	216	3.0	_	3.0	_	3.0
Motor Broom Operator*U2	216	6.0	_	6.0	_	6.0
Equipment Service Wkr II	215	1.0	_	1.0	_	1.0
Sign Specialist II*U2	215	4.0	_	4.0	_	4.0
Supplies Clerk II*U2	215	5.0	_	5.0	_	5.0
Electrician Apprentice (NC)	214	2.0	_	2.0	_	2.0
Airfield Maint Worker II	213	4.0	_	4.0	_	4.0
Equipment Op II*U2	213	21.0	_	21.0	_	21.0
Trades Helper*U2	213	1.0	_	1.0	_	1.0
Supplies Clerk I*U2	212	10.0	_ _	10.0	_	10.0
Airfield Maint Worker I	211	22.0	_	22.0	_	22.0
Custodial Worker II*Window	211	1.0	_	1.0	_	1.0
Equipment Op I*U2	211	18.0	-	18.0	_	18.0
Equipment Service Wkr I	211	2.0	- -	2.0		2.0
Custodial Worker II	210	1.0	-	1.0	_ <u>-</u>	1.0
Custodial Worker I*U2	208	12.0	<del>-</del>	12.0	<u>-</u>	12.0
Parks Maint Mechanic	117	1.0	<del>-</del>	12.0	<u>-</u>	12.0
Equipment Op III	117	1.0	-	1.0	•	1.0
Equipment Op III Urban Forestry Technician	115	3.0	-	3.0	_	3.0
ULDAN FULESHV TEUNNÜÖN	115	3.0	-	ა.0	-	3.0

PROGRAM		DEPARTMENT	-		DEPARTME	NT NO.
Transportation		Aviation				66
					T	
00044474740444 057444			2019-2020	r		)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Gardener	111	9.0	-	9.0	_	9.0
Groundskeeper	108	8.0	-	8.0	-	8.0
Aviation Superintendent	040	4.0	-	4.0	-	4.0
Environmental Programs Coord	039	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Energy Management Engineer	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	3.0	-	3.0	-	3.0
Project Manager	036	4.0	-	4.0	-	4.0
Aviation Supv III	035	12.0	-	12.0	-	12.0
Equipment Maintenance Supv	035	2.0	-	2.0	-	2.0
Parks Supervisor	035	1.0	-	1.0	-	1.0
User Technology Specialist	035	6.0	-	6.0	-	6.0
Solid Waste Admin Analyst	033	1.0	-	1.0	-	1.0
Building Equipment Supervisor	032	7.0	-	7.0	-	7.0
Electrical Maintenance Foreman	032	7.0	-	7.0	_	7.0
Aviation Supv II	031	6.0	-	6.0	_	6.0
Building Maint Foreman	031	8.0	-	8.0	-	8.0
Equipment Shop Foreman	031	2.0	-	2.0	-	2.0
Project Management Assistant	031	1.0	-	1.0	-	1.0
Aviation Supv I*Special Maint	028	5.0	-	5.0	-	5.0
Aviation Supv I	027	8.0	-	8.0	-	8.0
Custodial Supervisor II	027	1.0	-	1.0	-	1.0
Supplies Clerk III*U7	027	3.0	-	3.0	-	3.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Custodial Supervisor I	025	1.0	-	1.0	-	1.0
Total Full Time		408.0	-	408.0	-	408.0
Temporary						
Building Maint Worker*U2	220	_	1.0	1.0	_	1.0
Total Temporary		_	1.0	1.0	-	1.0
Total Facilities & Services		408.0	1.0	409.0	-	409.0

PROGRAM Transportation		DEPARTMENT Aviation	-	DEPARTMENT NO. 66			
			2019-2020		2020-2021		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZEI POSITIONS	
Financial Management							
Full Time							
Deputy Aviation Dir	843	1.0	-	1.0	-	1.0	
Special Projects Administrator	840	1.0	-	1.0	-	1.0	
Account Clerk III	325	3.0	-	3.0	-	3.0	
Accounting Supervisor	039	3.0	-	3.0	-	3.0	
Accountant IV	037	1.0	-	1.0	-	1.0	
Management Asst II	037	1.0	-	1.0	-	1.0	
Project Manager	036	1.0	-	1.0	-	1.0	
Rate Analyst	036	1.0	-	1.0	-	1.0	
Accountant III	035	4.0	-	4.0	-	4.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Budget Analyst II	035	2.0	-	2.0	-	2.0	
Accountant II	033	4.0	-	4.0	-	4.0	
Accountant I	030	5.0	-	5.0	-	5.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		29.0	-	29.0	-	29.0	
Total Financial Management		29.0	-	29.0	-	29.0	
General Aviation Services							
Full Time							
Admin Aide	326	1.0	_	1.0	_	1.0	
Secretary II	321	1.0	_	1.0	-	1.0	
Airport Operations Technician	216	17.0	_	17.0	-	17.0	
Aviation Superintendent	040	2.0	_	2.0	-	2.0	
Aviation Supv III	035	2.0	-	2.0	-	2.0	
Aviation Supv II	031	6.0	-	6.0	-	6.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Aviation Supv I	027	4.0	-	4.0	-	4.0	
Total Full Time		34.0	-	34.0	-	34.0	
Total General Aviation Servi	ces	34.0	-	34.0	-	34.0	

PROGRAM Transportation		DEPARTMENT Aviation	-	DEPARTMENT NO. 66			
		7.17.1011011			1 00		
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Operations							
Full Time							
Deputy Aviation Dir	843	1.0	-	1.0	-	1.0	
Special Projects Administrator	840	1.0	-	1.0	-	1.0	
Admin Aide	326	1.0	-	1.0	-	1.0	
Airport Operations Assistant	326	80.0	-	80.0	-	80.0	
Account Clerk III	325	3.0	-	3.0	-	3.0	
Records Clerk II	322	4.0	-	4.0	-	4.0	
Airport Security Guard	209	24.0	_	24.0	-	24.0	
Aviation Superintendent	040	3.0	_	3.0	-	3.0	
Project Manager	036	1.0	_	1.0	-	1.0	
Aviation Supv III	035	6.0	-	6.0	-	6.0	
Aviation Supv II	031	24.0	-	24.0	-	24.0	
Admin Asst I	030	4.0	(1.0)	3.0	-	3.0	
Aviation Supv I	027	1.0	-	1.0	_	1.0	
Total Full Time		153.0	(1.0)	152.0	-	152.0	
Total Operations		153.0	(1.0)	152.0	-	152.0	
Technology							
Full Time							
——— GIS Technician	330	1.0	_	1.0	_	1.0	
User Support Specialist	330	1.0	_	1.0	_	1.0	
Admin Aide	326	1.0	_	1.0	_	1.0	
User Technology Specialist*U2	228	7.0	_	7.0	_	7.0	
Lead Info Tech Systems Spec	042	3.0	_	3.0	_	3.0	
Senior Info Tech Systems Spec	040	3.0	_	3.0	_	3.0	
Info Tech Analyst/Prg III	039	3.0	_	3.0	_	3.0	
Lead User Technology Spec	039	3.0	_	3.0	_	3.0	
Info Tech Analyst/Prg II	037	5.0	-	5.0	_	5.0	
Senior User Technology Spec	037	6.0	-	6.0	-	6.0	
GIS Coordinator	036	1.0	-	1.0	-	1.0	
Admin Asst II	035	1.0	_	1.0	-	1.0	
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0	
User Technology Specialist	035	7.0	-	7.0	-	7.0	
Senior GIS Technician	032	2.0	-	2.0	-	2.0	
Secretary III	025	1.0	_	1.0	-	1.0	
Total Full Time		46.0	-	46.0	-	46.0	
<u>Temporary</u>							
Info Tech Analyst/Prg II	037	1.0	_	1.0	_	1.0	
Total Temporary		1.0	-	1.0	-	1.0	
Total Technology		47.0	_	47.0		47.0	

PROGRAM Transportation		DEPARTMENT Aviation	Г	DEPARTMENT NO. 66		
		/ (Viduoli			1	00
			2019-2020	0000	2004	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZE POSITIONS
Contracts & Services		•				
Full Time						
Deputy Aviation Dir	843	1.0	_	1.0	_	1.0
Special Projects Administrator	840	1.0	_	1.0	_	1.0
Economic Development Prog Mgr	038	2.0	_	2.0	_	2.0
Procurement Manager	038	2.0		2.0	_	2.0
Contracts Specialist II*Lead	037	1.0	_	1.0	_	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Contracts Specialist II	035	3.0	_	3.0	_	3.0
Senior Buyer	032	1.0	_	1.0	_	1.0
Buyer	031	1.0	_	1.0	_	1.0
Admin Asst I	030	1.0	_	1.0	_	1.0
Contracts Specialist I	030	4.0	-	4.0	-	4.0
Admin Aide*U7	026	2.0	-	2.0	-	2.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		22.0	-	22.0	_	22.0
Total Contracts & Services		22.0	-	22.0	-	22.0
Public Safety & Security						
Full Time						
Deputy Aviation Dir	843	1.0	-	1.0	-	1.0
Special Projects Administrator	840	2.0	-	2.0	-	2.0
Communications Dispatcher*Av	326	24.0	-	24.0	-	24.0
Records Clerk II	322	10.0	-	10.0	-	10.0
Aviation Superintendent	040	6.0	-	6.0	-	6.0
Aviation Supv III	035	3.0	-	3.0	-	3.0
Safety Analyst II	033	2.0	-	2.0	-	2.0
Aviation Supv II*Comm Center	032	2.0	-	2.0	-	2.0
Aviation Supv II	031	3.0	-	3.0	-	3.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Aviation Supv I	027	9.0	-	9.0	-	9.0
Total Full Time		64.0	_	64.0	-	64.0
Total Public Safety & Security		64.0	-	64.0	-	64.0
Total Aviation		891.0	(1.0)	890.0	_	890.0



DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Transportation	Public Transit	67				

#### **Program Goal**

The Public Transit Department's mission is to provide Phoenix with reliable and innovative bus, light rail and paratransit services, and to improve the city's transit system through the transparent administration of the Transportation 2050 (T2050) plan.

	F)	YPENINITI IRE	C E	BY CHARACTE			
CHARACTER		2018-19 ACTUAL XPENDITURES		2019-20 ESTIMATED EXPENDITURES	1	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$	11,886,447	\$	13,513,438	\$	15,017,568	11.1%
CONTRACTUAL SERVICES		211,708,178		223,776,980		232,660,847	4.0%
INTERDEPARTMENTAL CHARGES AND CREDITS		13,599,214		14,067,382		14,192,594	0.9%
SUPPLIES		13,321,801		17,748,913		18,068,735	1.8%
EQUIPMENT AND MINOR IMPROVEMENTS		112,249		263,000		82,500	-68.6%
DEBT SERVICE PAYMENTS		67,254,410		71,785,160		7,078,750	-90.1%
MISCELLANEOUS TRANSFERS		-		571,900		-	-100.0%
TOTAL	\$	317,882,299	\$	341,726,773	\$	287,100,994	-16.0%
		AUTHORIZ	L FD	POSITIONS	<u> </u>		
FULL-TIME POSITIONS		115.0		120.0		120.0	-
PART-TIME POSITIONS (FTE)		-		-		-	<del>-</del>
TOTAL		115.0	<u> </u>	120.0	<u> </u>	120.0	-
		SOURCE	<b>O</b>	F FUNDS			
Transportation 2050 Funds General Funds City Improvement Funds Federal Transit	\$	198,088,434 1,791,040 67,254,410	\$	207,959,868 1,640,487 71,785,160	\$	163,552,592 1,786,155 7,078,750	-21.4% 8.9% -90.1%
Authority Funds Regional Transit Funds Other Restricted Funds		16,902,149 32,631,645 1,214,621		24,691,673 34,263,227 1,386,358		97,928,778 15,364,433 1,390,286	+100.0% -55.2% 0.3%
TOTAL	\$	317,882,299	\$	341,726,773	\$	287,100,994	-16.0%

DEPARTMENT DETAIL								
PROGRAM Transportation		RTMENT olic Transit			DEPA	ARTMENT NO. 67		
ORGANIZATION DETAIL		2018-19 ACTUAL EXPENDITURES	ESTI	19-20 MATED DITURES		2020-21 COUNCIL ALLOWANCE		
Director's Office	\$	1,085,012	\$	1,374,809	\$	1,525,802		
Management Services		3,612,567		3,888,385		4,242,952		
Facilities and Contracts		12,209,496		13,170,423		14,624,416		
Operations and Technology		220,121,600	2	37,440,614		245,436,480		
Debt Service		67,254,410		71,785,160		7,078,750		
Inter-Departmental Charges		13,599,214		14,067,382		14,192,594		
Total	\$	317,882,299	\$ 34	41,726,773	\$	287,100,994		

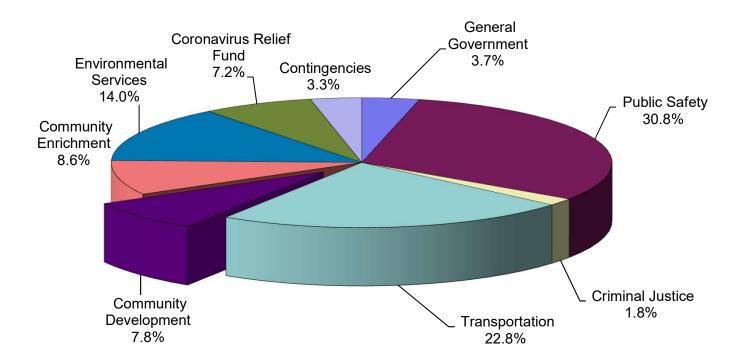
Public Tra	noit			
				67
		20-2021		2021-2022
	DUCTIONS		DITIONS	FULL YEAR
POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
	POSITIONS	POSITIONS AMOUNT	POSITIONS AMOUNT POSITIONS	POSITIONS ANNOUNT POSITIONS ANNOUNT

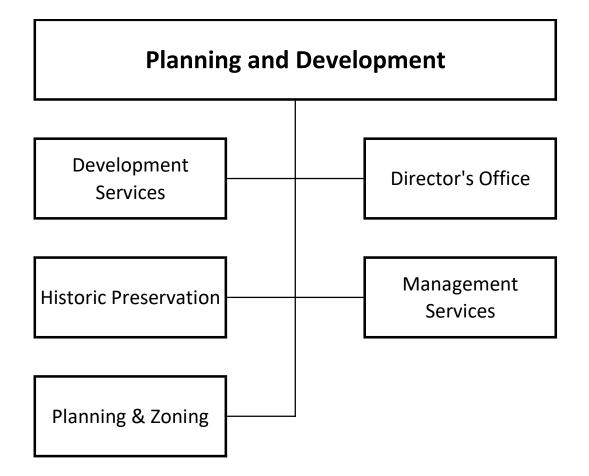
	PAY RANGE	9.0 30.0 33.0 43.0 115.0	2019-2020 ADDITIONS/ REDUCTIONS  4.0 1.0	AUTHORIZED POSITIONS AS OF 6/30/20  9.0 30.0	2020 ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
SUMMARY BY DIVISION Director's Office Management Services Facilities and Contracts Operations and Technology Total Public Transit  DETAIL BY DIVISION Director's Office Full Time Public Transit Director (NC) Special Projects Administrator Secretary II*U8 Admin Aide Management Asst II Admin Asst II Public Information Officer Public Information Specialist		9.0 30.0 33.0 43.0	ADDITIONS/ REDUCTIONS  4.0	POSITIONS AS OF 6/30/20 9.0 30.0	ADDITIONS/	AUTHORIZEI POSITIONS
SUMMARY BY DIVISION Director's Office Management Services Facilities and Contracts Operations and Technology Total Public Transit  DETAIL BY DIVISION Director's Office Full Time Public Transit Director (NC) Special Projects Administrator Secretary II*U8 Admin Aide Management Asst II Admin Asst II Public Information Officer Public Information Specialist		9.0 30.0 33.0 43.0	ADDITIONS/ REDUCTIONS  4.0	POSITIONS AS OF 6/30/20 9.0 30.0	ADDITIONS/	AUTHORIZEI POSITIONS
SUMMARY BY DIVISION Director's Office Management Services Facilities and Contracts Operations and Technology Total Public Transit  DETAIL BY DIVISION Director's Office Full Time Public Transit Director (NC) Special Projects Administrator Secretary II*U8 Admin Aide Management Asst II Admin Asst II Public Information Officer Public Information Specialist	RANGE	9.0 30.0 33.0 43.0	- - 4.0	9.0 30.0	REDUCTIONS	
Director's Office Management Services Facilities and Contracts Operations and Technology Total Public Transit  DETAIL BY DIVISION Director's Office Full Time Public Transit Director (NC) Special Projects Administrator Secretary II*U8 Admin Aide Management Asst II Admin Asst II Public Information Officer Public Information Specialist		30.0 33.0 43.0		30.0	-	
Management Services Facilities and Contracts Operations and Technology  Total Public Transit  DETAIL BY DIVISION Director's Office Full Time Public Transit Director (NC) Special Projects Administrator Secretary II*U8 Admin Aide Management Asst II Public Information Officer Public Information Specialist		30.0 33.0 43.0		30.0	-	
Facilities and Contracts Operations and Technology  Total Public Transit  DETAIL BY DIVISION Director's Office Full Time Public Transit Director (NC) Special Projects Administrator Secretary II*U8 Admin Aide Management Asst II Admin Asst II Public Information Officer Public Information Specialist		33.0 43.0				9.0
Operations and Technology  Total Public Transit  DETAIL BY DIVISION  Director's Office  Full Time  Public Transit Director (NC) Special Projects Administrator Secretary II*U8  Admin Aide  Management Asst II  Admin Asst II  Public Information Officer  Public Information Specialist		43.0		27.0	-	30.0
Total Public Transit  DETAIL BY DIVISION  Director's Office  Full Time  Public Transit Director (NC)  Special Projects Administrator  Secretary II*U8  Admin Aide  Management Asst II  Admin Asst II  Public Information Officer  Public Information Specialist			1.0	37.0	-	37.0
DETAIL BY DIVISION  Director's Office  Full Time  Public Transit Director (NC)  Special Projects Administrator  Secretary II*U8  Admin Aide  Management Asst II  Admin Asst II  Public Information Officer  Public Information Specialist		115.0		44.0	-	44.0
Director's Office  Full Time  Public Transit Director (NC)  Special Projects Administrator  Secretary II*U8  Admin Aide  Management Asst II  Admin Asst II  Public Information Officer  Public Information Specialist			5.0	120.0	-	120.0
Full Time Public Transit Director (NC) Special Projects Administrator Secretary II*U8 Admin Aide Management Asst II Admin Asst II Public Information Officer Public Information Specialist						
Full Time Public Transit Director (NC) Special Projects Administrator Secretary II*U8 Admin Aide Management Asst II Admin Asst II Public Information Officer Public Information Specialist		-				
Public Transit Director (NC) Special Projects Administrator Secretary II*U8 Admin Aide Management Asst II Admin Asst II Public Information Officer Public Information Specialist						
Special Projects Administrator Secretary II*U8 Admin Aide Management Asst II Admin Asst II Public Information Officer Public Information Specialist	908	1.0	_	1.0	_	1.0
Secretary II*U8 Admin Aide Management Asst II Admin Asst II Public Information Officer Public Information Specialist	840	1.0	_	1.0		1.0
Admin Aide Management Asst II Admin Asst II Public Information Officer Public Information Specialist	721	1.0	-	1.0	_	1.0
Management Asst II Admin Asst II Public Information Officer Public Information Specialist	326	1.0	-	1.0	_	1.0
Admin Asst II Public Information Officer Public Information Specialist			-		-	
Public Information Officer Public Information Specialist	037	1.0	-	1.0	-	1.0
Public Information Specialist	035	1.0	-	1.0	-	1.0
· · · · · · · · · · · · · · · · · · ·	035	1.0	-	1.0	-	1.0
uamin Secretary	033	1.0	-	1.0	-	1.0
Total Full Time	027	1.0	-	1.0 9.0	-	1.0
		9.0	-		-	9.0
Total Director's Office		9.0	-	9.0	-	9.0
Management Services						
<u>Full Time</u>						
Deputy Public Transit Director	842	1.0	-	1.0	-	1.0
Account Clerk III	325	4.0	-	4.0	-	4.0
Supplies Clerk I*U3	321	2.0	-	2.0	-	2.0
Customer Service Clerk	320	8.0	-	8.0	-	8.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Facility Coordinator	036	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	3.0	-	3.0	-	3.0
Accountant II	033	1.0	-	1.0	-	1.0
Facilities Service Coordinator	033	1.0	-	1.0	-	1.0
Management Asst I	031	1.0	_	1.0	-	1.0
Accountant I	030	1.0	_	1.0	-	1.0
Clerical Supervisor	027	2.0	_	2.0	_	2.0
Supplies Clerk III*U7	027	1.0	_	1.0	-	1.0
Total Full Time		30.0	-	30.0	-	30.0
Total Management Services		30.0		30.0		30.0

PROGRAM		DEPARTMENT	Г	DEPARTMENT NO.			
Transportation		Public Trar	nsit	67			
			2019-2020		2020	0-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Facilities and Contracts							
Full Time							
Deputy Public Transit Director	842	1.0	-	1.0	-	1.0	
Special Projects Administrator	840	1.0	-	1.0	-	1.0	
Municipal Security Guard	323	8.0	-	8.0	-	8.0	
Transit Superintendent	039	1.0	-	1.0	-	1.0	
Contracts Specialist II*Lead	037	1.0	-	1.0	-	1.0	
Management Asst II	037	2.0	-	2.0	-	2.0	
Equal Opportunity Spec*Lead	036	1.0	-	1.0	-	1.0	
Project Manager	036	2.0	-	2.0	-	2.0	
Accountant III	035	2.0	-	2.0	-	2.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Contracts Specialist II	035	1.0	-	1.0	-	1.0	
Equal Opportunity Specialist	035	2.0	-	2.0	-	2.0	
Principal Engineering Tech	035	2.0	-	2.0	-	2.0	
Facilities Service Coordinator	033	1.0	-	1.0	-	1.0	
Chief Engineering Tech*U7	031	1.0	-	1.0	-	1.0	
Management Asst I	031	1.0	-	1.0	-	1.0	
Contracts Specialist I	030	1.0	-	1.0	-	1.0	
Facility Contr Compl Spec*Ld	027	3.0	-	3.0	-	3.0	
Admin Aide*U7	026	1.0	-	1.0	-	1.0	
Total Full Time		33.0	-	33.0	-	33.0	
Full Time							
Municipal Security Guard	323	-	3.0	3.0	-	3.0	
Procurement Manager	038	-	1.0	1.0	-	1.0	
Total Full Time			4.0	4.0	-	4.0	
<b>Total Facilities and Contracts</b>		33.0	4.0	37.0	-	37.0	

PROGRAM		DEPARTMENT		DEPARTMENT NO.			
Transportation		Public Trai	nsit	67			
			0040 0000	2002 2004			
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2019-2020 ADDITIONS/	AUTHORIZED	ADDITIONS/	0-2021 AUTHORIZED	
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/20	REDUCTIONS	POSITIONS	
Operations and Technology		•					
Full Time							
Deputy City Manager (NC)	914	1.0	-	1.0	-	1.0	
Asst to the City Manager (NC)	904	1.0	-	1.0	_	1.0	
Deputy Public Transit Director	842	1.0	-	1.0	-	1.0	
Admin Aide	326	1.0	-	1.0	-	1.0	
Facility Contract Compl Spec	326	2.0	_	2.0	_	2.0	
Lead Info Tech Systems Spec	042	1.0	_	1.0	_	1.0	
Engineering Supervisor*U7	041	_	1.0	1.0	_	1.0	
Senior Info Tech Systems Spec	040	3.0		3.0	_	3.0	
Info Tech Analyst/Prg III	039	2.0		2.0	_	2.0	
Principal Planner	039	1.0		1.0	_	1.0	
Transit Superintendent	039	1.0		1.0	_	1.0	
Economic Development Prog Mgr	038	1.0		1.0	_	1.0	
Equipment Analyst	037	2.0		2.0	_	2.0	
Info Tech Analyst/Prg II	037	3.0		3.0	_	3.0	
Management Asst II	037	1.0		1.0	_	1.0	
Plan Review Coordinator	037	1.0		1.0	_	1.0	
Planner III	037	2.0		2.0	_	2.0	
Senior User Technology Spec	037	1.0		1.0	_	1.0	
Transit Field Operations Mgr	037	1.0		1.0	_	1.0	
Admin Asst II	035	2.0		2.0	_	2.0	
Contracts Specialist II	035	1.0		1.0	_	1.0	
Planner II	035	2.0		2.0	_	2.0	
Quality Assurance Engineer	035	4.0		4.0	_	4.0	
Transit Ops Contract Supv	035	1.0		1.0	_	1.0	
User Technology Specialist	035	2.0		2.0	_	2.0	
Admin Asst I	030	1.0		1.0	-	1.0	
Total Full Time	030	39.0		40.0		40.0	
Temporary			1.0	40.0	<u>-</u>	40.0	
Info Tech Project Manager	041	1.0		1.0		1.0	
Management Asst II	037	1.0		1.0	-	1.0	
Total Temporary	037	2.0		2.0	-	2.0	
Full Time				2.0	-	2.0	
Planner III	037	1.0		1.0	_	1.0	
Admin Asst I	037	1.0		1.0	_		
Total Full Time	030			2.0	<u>-</u>	1.0	
		2.0			-	2.0	
Total Operations and Technol	ogy	43.0	1.0	44.0	-	44.0	
Total Public Transit		115.0	5.0	120.0	_	120.0	

# **Community Development**





DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Community Development	Planning and Development	85				

The Planning and Development Department manages planning, development and preservation for a better Phoenix. Key services of the department include design review, permitting, inspections, implementation and updates to the General Plan, administration of the zoning ordinance, processing rezoning requests, and Historic Preservation.

EXPENDITURES BY CHARACTER									
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE					
PERSONAL SERVICES	\$ 43,925,518	\$ 51,070,545	\$ 55,347,919	8.4%					
CONTRACTUAL SERVICES	7,639,443	9,915,116	10,720,954	8.1%					
INTERDEPARTMENTAL CHARGES AND CREDITS	3,290,331	5,640,558	5,217,554	-7.5%					
SUPPLIES	378,579	1,355,545	1,407,396	3.8%					
EQUIPMENT AND MINOR IMPROVEMENTS	960,059	793,200	-	-100.0%					
MISCELLANEOUS TRANSFERS	32,621	100,000	100,000	-					
TOTAL	\$ 56,226,551	\$ 68,874,964	\$ 72,793,823	5.7%					
	AUTHORIZ	ED POSITIONS							
FULL-TIME POSITIONS	408.0	443.0	443.0	-					
PART-TIME POSITIONS (FTE)	1.8	1.8	1.8	-					
TOTAL	409.8	444.8	444.8	-					
	SOURCI	OF FUNDS							
Can and Funda	Ф 2.274.022	ф 2.020.025	ф 4 207 744	12.20/					
General Funds Community Development Block Grant Funds Development Services Funds Federal and State Grant Funds Other Restricted Funds	\$ 3,374,923 65,562 52,365,676 (1,862) 422,252	\$ 3,839,035 65,562 64,380,568 - 589,799	\$ 4,307,744 65,562 67,554,685 - 865,832	12.2% - 4.9% - 46.8%					
TOTAL	\$ 56,226,551	\$ 68,874,964	\$ 72,793,823	5.7%					

9,689,196 748,351 6,496,727 85,157,051 3,290,331	2019-20 ESTIMATED EXPENDITURES  \$ 883,666  12,426,586  1,041,534  7,797,791	14,123,52
8-19 FUAL DITURES 844,895 9,689,196 748,351 6,496,727 85,157,051 3,290,331	2019-20 ESTIMATED EXPENDITURES \$ 883,666 12,426,586 1,041,534	2020-21 COUNCIL ALLOWANCE 3 \$ 885,49 14,123,52 1,226,00
9,689,196 748,351 6,496,727 85,157,051 3,290,331	12,426,586 1,041,534	14,123,52 1,226,00
748,351 6,496,727 85,157,051 3,290,331	1,041,534	1,226,00
6,496,727 35,157,051 3,290,331		
3,290,331	7,797,791	8,041,02
3,290,331		
	41,084,829	43,300,2
66,226,551	5,640,558	5,217,55
0,220,001	\$ 68,874,964	\$ 72,793,82

	PROC	GRAM CHA	INGES				
PROGRAM	DEPARTMENT NO						
Community Development							
DECODIDATION	DE!		20-2021	DITIONS	2021-2022		
DESCRIPTION	POSITIONS	DUCTIONS AMOUNT	POSITIONS	AMOUNT	FULL YEAR COST		
	POSITIONS	AWOUNT	POSITIONS	AMOUNT	0051		
No Changes							
3							

PROGRAM  Community Development		DEPARTMENT Planning a	nd Developmer	DEPARTMENT NO. 85		
			2019-2020			)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Director's Office		5.0	_	5.0	_	5.0
Management Services		80.0	1.0	81.0	-	81.0
Historic Preservation		6.0	-	6.0	-	6.0
Planning & Zoning		60.0	-	60.0	-	60.0
Development Services		279.8	13.0	292.8	-	292.8
Total Planning and Develop	oment	430.8	14.0	444.8	-	444.8
DETAIL BY DIVISION						
Director's Office						
Full Time						
Planning & Dev Dir (NC)	908	1.0	_	1.0	_	1.0
Management Asst II	037	3.0	_	3.0	-	3.0
Admin Asst I	030	1.0	_	1.0	-	1.0
Total Full Time		5.0	-	5.0	_	5.0
<b>Total Director's Office</b>		5.0	-	5.0	-	5.0

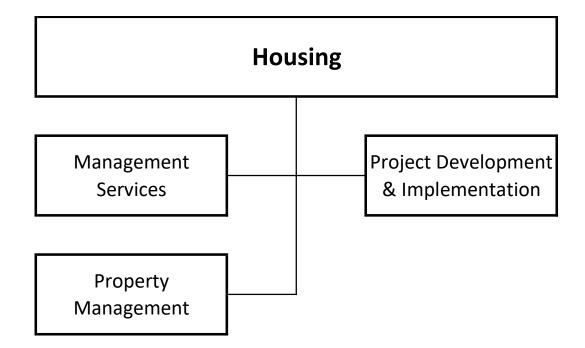
PROGRAM Community Development		DEPARTMENT Planning a	- nd Developmei	DEPARTMENT NO. 85		
· · · · ·			•			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	2020 ADDITIONS/ REDUCTIONS	-2021 AUTHORIZED POSITIONS
Management Services						
Full Time						
Deputy Planning & Dev Dir	842	1.0	_	1.0	_	1.0
Management Asst III	839	1.0	_	1.0	_	1.0
Human Resources Aide	726	1.0	_	1.0	_	1.0
Account Clerk III*U8	725	1.0	_	1.0	_	1.0
Chief Engineering Tech	331	1.0	_	1.0	_	1.0
GIS Technician	330	2.0	_	2.0	_	2.0
Senior Engineering Tech	328	5.0	_	5.0		5.0
Property Records Specialist	327	2.0	- -	2.0	_	2.0
Senior Planning Technician	327	1.0	- -	1.0	_	1.0
Account Clerk III	325	2.0	-	2.0		2.0
Engineering Tech	323	8.0	-	8.0	<u>.</u>	8.0
Records Clerk II	324	2.0	-	2.0	_	2.0
Lead Info Tech Systems Spec	042	1.0	-	1.0	_	1.0
	042	1.0	_	1.0	_	1.0
Info Tech Project Manager	041			-	_	
Planning & Dev Team Ldr		1.0	=	1.0	-	1.0
Senior Info Tech Systems Spec	040	2.0	=	2.0	-	2.0
Info Tech Analyst/Prg III	039	4.0	=	4.0	-	4.0
Principal Planner	039	1.0	-	1.0	-	1.0
Lead Business Systems Analyst	038	4.0	-	4.0	-	4.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
Info Tech Analyst/Prg II	037	2.0	-	2.0	-	2.0
Management Asst II	037	2.0	-	2.0	-	2.0
Plan Review Coordinator	037	5.0	-	5.0	-	5.0
Planner III	037	2.0	-	2.0	-	2.0
Senior User Technology Spec	037	2.0	-	2.0	-	2.0
GIS Coordinator	036	1.0	-	1.0	-	1.0
Senior Business Systems Anlyst	036	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	3.0	-	3.0	-	3.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Human Resources Officer	035	-	1.0	1.0	-	1.0
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0
Principal Engineering Tech	035	2.0	-	2.0	-	2.0
Public Information Officer	035	1.0	-	1.0	-	1.0
User Technology Specialist	035	1.0	-	1.0	-	1.0
Accountant II	033	2.0	-	2.0	-	2.0
Curriculum/Training Coord	033	1.0	=	1.0	-	1.0
Senior Human Resources Analyst	033	1.0	=	1.0	-	1.0
Senior GIS Technician	032	3.0	-	3.0	-	3.0
Chief Engineering Tech*U7	031	1.0	-	1.0	-	1.0
Accountant I	030	1.0	-	1.0	-	1.0
Admin Asst I	030	1.0	-	1.0	_	1.0
Records Supervisor	027	1.0	-	1.0	_	1.0
Records Clerk III	026	1.0	-	1.0	-	1.0
Secretary III	025	1.0	_	1.0	_	1.0

PROGRAM  Community Development		DEPARTMENT Planning a	nd Developme	DEPARTMENT NO. 85			
			2019-2020	1			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS	
Total Full Time		80.0	1.0	81.0	-	81.0	
<b>Total Management Services</b>		80.0	1.0	81.0	-	81.0	
Historic Preservation							
Full Time							
Historic Preservation Officer	840	1.0	-	1.0	-	1.0	
Principal Planner	039	1.0	-	1.0	-	1.0	
Planner III	037	1.0	-	1.0	-	1.0	
Planner II	035	2.0	-	2.0	-	2.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		6.0	-	6.0	-	6.0	
<b>Total Historic Preservation</b>		6.0	-	6.0	_	6.0	
Planning & Zoning		-					
Full Time							
Deputy Planning & Dev Dir	842	1.0	-	1.0	-	1.0	
Special Projects Administrator	840	1.0	-	1.0	-	1.0	
Sign Inspector	330	7.0	-	7.0	-	7.0	
Engineering Tech	324	2.0	-	2.0	-	2.0	
Secretary II	321	1.0	-	1.0	-	1.0	
Planning & Dev Team Ldr	040	1.0	-	1.0	-	1.0	
Principal Landscape Architect	039	1.0	-	1.0	-	1.0	
Principal Planner	039	3.0	-	3.0	-	3.0	
Planner III	037	6.0	-	6.0	-	6.0	
Landscape Architect II	036	1.0	-	1.0	-	1.0	
Planner II*Village	036	7.0	-	7.0	-	7.0	
Planner II	035	15.0	-	15.0	-	15.0	
Planner I	033	9.0	-	9.0	-	9.0	
Secretary III*Council Reporter	027	2.0	-	2.0	-	2.0	
Secretary III	025	3.0	-	3.0	-	3.0	
Total Full Time		60.0	-	60.0	_	60.0	
Total Planning & Zoning		60.0	-	60.0	-	60.0	

PROGRAM		DEPARTMENT		DEPARTMENT NO.			
Community Development			nd Developme	nt	85		
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Development Services							
Full Time							
Asst Planning & Dev Dir	904	1.0	-	1.0	-	1.0	
Deputy Planning & Dev Dir	842	3.0	-	3.0	-	3.0	
Building Code Examiner*Lead	336	2.0	-	2.0	-	2.0	
Building Code Examiner	335	14.0	-	14.0	-	14.0	
Electrical Insp II*Ind/PR	335	8.0	1.0	9.0	-	9.0	
Electrical Plans Examiner II	335	5.0	1.0	6.0	-	6.0	
Fire Prevention Spec II*Ind/PR	335	2.0	-	2.0	-	2.0	
Mechanical Plans Examiner II	335	2.0	1.0	3.0	-	3.0	
Plumbing/Mech Insp II*Ind/PR	335	5.0	1.0	6.0	-	6.0	
Structural Inspector II*Ind/PR	335	8.0	1.0	9.0	-	9.0	
Structural Plans Examiner II	335	2.0	-	2.0	-	2.0	
Civil Inspector III	334	3.0	3.0	6.0	-	6.0	
Const Permit Spec II	334	11.0	1.0	12.0	-	12.0	
Civil Inspector II	333	15.0	-	15.0	-	15.0	
Const Permit Spec I	333	2.0	-	2.0	-	2.0	
Electrical Inspector II	333	6.0	-	6.0	-	6.0	
Elevator Inspector II	333	5.0	-	5.0	-	5.0	
Fire Prevention Spec II	333	11.0	-	11.0	-	11.0	
General Inspector II	333	25.0	-	25.0	-	25.0	
Plumbing/Mech Insp II	333	7.0	-	7.0	-	7.0	
Structural Inspector II	333	6.0	-	6.0	-	6.0	
Chief Engineering Tech	331	4.0	-	4.0	-	4.0	
Senior Engineering Tech	328	13.0	-	13.0	-	13.0	
Engineering Tech	324	17.0	-	17.0	-	17.0	
Customer Service Clerk*Plans	322	4.0	-	4.0	-	4.0	
Records Clerk II	322	2.0	-	2.0	-	2.0	
Secretary II	321	3.0	-	3.0	-	3.0	
Senior Materials Technician	220	2.0	-	2.0	-	2.0	
Engineering Supervisor*U7	041	1.0	-	1.0	-	1.0	
Planning & Dev Team Ldr	040	10.0		11.0	-	11.0	
Architect	039	2.0		2.0	-	2.0	
Civil Engineer III	039	3.0		3.0	-	3.0	
Electrical Plans Engineer	039	2.0		2.0	-	2.0	
Mechanical Plans Engineer	039	2.0		2.0	-	2.0	
Principal Planner	039	2.0		2.0	-	2.0	
Structural Plans Engineer	039	8.0		8.0	-	8.0	
Traffic Engineer III	039	1.0		1.0	-	1.0	
Economic Development Prog Mgr	038	1.0		1.0	-	1.0	
Fire Protection Engineer	038	2.0		3.0	-	3.0	
Management Asst II	037	2.0		2.0	-	2.0	
Plan Review Coordinator	037	1.0		2.0	-	2.0	
Planner III	037	1.0	-	1.0	-	1.0	
Civil Inspections Field Supv	036	3.0	-	3.0	-	3.0	
Const Permit Supv	036	1.0		1.0	-	1.0	
Electrical Insp Field Supv	036	2.0	-	2.0	-	2.0	

PROGRAM Community Development		DEPARTMENT	-	DEPARTMENT NO.			
		Planning a	nd Developme	85			
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Elevator Insp Field Supv	036	1.0	-	1.0	-	1.0	
General Insp Field Supv	036	4.0	-	4.0	-	4.0	
Plumbing/Mech Insp Field Supv	036	3.0	-	3.0	-	3.0	
Project Manager	036	2.0	-	2.0	-	2.0	
Site Development Supervisor	036	2.0	-	2.0	-	2.0	
Structural Insp Field Supv	036	2.0	-	2.0	-	2.0	
Civil Engineer II	035	5.0	1.0	6.0	-	6.0	
Fire Prevention Supervisor	035	1.0	-	1.0	-	1.0	
Principal Engineering Tech	035	10.0	-	10.0	-	10.0	
Traffic Engineer II	035	2.0	-	2.0	-	2.0	
Planner I	033	3.0	-	3.0	-	3.0	
Chief Engineering Tech*U7	031	5.0	-	5.0	-	5.0	
Admin Asst I	030	3.0	-	3.0	-	3.0	
Admin Secretary	027	1.0	-	1.0	-	1.0	
Secretary III	025	2.0	-	2.0	-	2.0	
Total Full Time		278.0	13.0	291.0	-	291.0	
Part Time							
Admin Intern (NC)	026	1.8	-	1.8	-	1.8	
Total Part Time		1.8	-	1.8	-	1.8	
<b>Total Development Services</b>		279.8	13.0	292.8	-	292.8	
Total Planning and Developme	ent	430.8	14.0	444.8	-	444.8	





DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
Community Development	Housing	86					

The Housing Department provides and promotes diversified living environments for low-income families, seniors and persons with disabilities through the operation and leasing of assisted and affordable housing.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 11,766,567	\$ 13,702,807	\$ 14,683,706	7.2%
CONTRACTUAL SERVICES	76,358,879	87,976,058	102,395,826	16.4%
INTERDEPARTMENTAL CHARGES AND CREDITS	702,668	583,018	357,292	-38.7%
SUPPLIES	673,729	883,050	899,070	1.8%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	72,158	71,268	70,267	-1.4%
MISCELLANEOUS TRANSFERS	(416,326)	(398,000)	(398,000)	-
TOTAL	\$ 89,157,675	\$ 102,818,201	\$ 118,008,161	14.8%
	AUTHORIZ	LED POSITIONS		
FULL-TIME POSITIONS	142.0	132.0	132.0	-
PART-TIME POSITIONS (FTE)	2.0	2.0	2.0	-
TOTAL	144.0	134.0	134.0	-
	SOURC	L E OF FUNDS		
Public Housing Funds Federal and State Grant Funds Community Development	\$ 81,973,926 868	\$ 88,684,392 15,000	\$ 103,147,705 15,000	16.3%
Block Grant Funds General Funds HOME Funds HOPE VI Funds City Improvement Funds Other Restricted Funds	1,564,692 48,600 639,006 1,496,730 72,158 3,361,695	967,332 144,579 1,271,307 4,565,641 71,268 7,098,682	826,785 168,765 1,304,202 4,767,672 70,267 7,707,765	-14.5% 16.7% 2.6% 4.4% -1.4% 8.6%
TOTAL	\$ 89,157,675	\$ 102,818,201	\$ 118,008,161	14.8%

DEPARTMENT DETAIL								
PROGRAM Community Development		ARTMENT			DEP	ARTMENT NO. 86		
ORGANIZATION DETAIL	2018-19 2019-20 ACTUAL ESTIMATED EXPENDITURES EXPENDITURES		ESTIMATED		ACTUAL ESTIMATED			2020-21 COUNCIL ALLOWANCE
Management Services	\$	62,985,086	\$	66,262,548	\$	76,752,018		
Project Development & Implementation		5,232,401		9,695,329		12,925,940		
Property Management		20,165,362		26,206,038		27,902,644		
Debt Service		72,158		71,268		70,267		
Inter-Departmental Charges		702,668		583,018		357,292		
Total	\$	89,157,675	\$	102,818,201	\$	118,008,161		

ROGRAM Community Development		DEPARTMENT Housing	Γ		DEPARTMENT NO. 86		
				1			
ORGANIZATIONAL DETAIL/	541/		2019-2020	AUTHORIZES		-2021	
CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
SUMMARY BY DIVISION							
Management Services		32.0	(1.0	) 31.0	-	31.0	
Project Development & Implementa	ition	17.0	4.0	21.0	-	21.0	
Property Management		96.0	(14.0	82.0	-	82.0	
Total Housing		145.0	(11.0	) 134.0	-	134.0	
DETAIL BY DIVISION							
Management Services							
Housing Director (NC)	907	1.0	_	1.0	_	1.0	
Deputy Housing Director	842	3.0		3.0	_	3.0	
Account Clerk III	325	1.0		1.0	_	1.0	
Secretary II	321	2.0		2.0	_	2.0	
Supplies Clerk II*U2	215	1.0		1.0	_	1.0	
Supplies Clerk I*U2	212	1.0		1.0	_	1.0	
Fiscal Manager	040	1.0		1.0	_	1.0	
Housing Manager	039	1.0		1.0	_	1.0	
Economic Development Prog Mgr	038	1.0		1.0	_	1.0	
Department Budget Supervisor	037	1.0		1.0	_	1.0	
Human Services Program Coord	037	1.0		1.0	_	1.0	
Management Asst II	037	2.0		2.0	_	2.0	
Accountant III	035	1.0		1.0	-	1.0	
Admin Asst II	035	2.0		2.0	-	2.0	
Budget Analyst II	035	1.0	-	1.0	-	1.0	
Contracts Specialist II	035	1.0	-	1.0	-	1.0	
Project Management Assistant	031	1.0	-	1.0	-	1.0	
Accountant I	030	1.0	-	1.0	-	1.0	
Admin Asst I	030	2.0	(1.0)	1.0	-	1.0	
Admin Secretary	027	1.0		1.0		1.0	
Total Full Time		26.0	(1.0)	25.0	-	25.0	
Temporary	205	4.0		4.0		4.0	
Budget Analyst II	035	1.0		1.0	-	1.0	
Total Temporary		1.0	-	1.0	-	1.0	
<u>Full Time</u>							
Account Clerk III	325	4.0		4.0	-	4.0	
Accountant II	033	1.0	-	1.0	-	1.0	
Total Full Time		5.0	-	5.0	-	5.0	
Total Management Services		32.0	(1.0)	31.0	_	31.0	

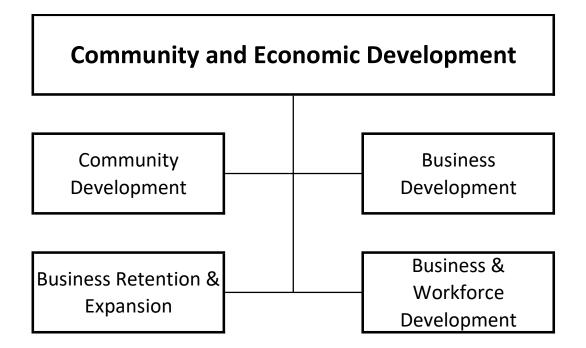
PROGRAM  Community Development		DEPARTMENT Housing	•	DEPARTMENT NO. 86			
Community Development	riousing				00		
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Project Development & Implen	nentation						
<u>Full Time</u>							
Housing Manager	039	2.0	-	2.0	-	2.0	
Project Manager	036	5.0	-	5.0	-	5.0	
Casework Services Coordinator	035	1.0	-	1.0	-	1.0	
Project Management Assistant	031	1.0	-	1.0	-	1.0	
Total Full Time		9.0	-	9.0	_	9.0	
<u>Part Time</u>							
Secretary II	321	0.8	-	0.8	-	0.8	
Caseworker III	032	0.4	_	0.4	_	0.4	
Caseworker II	028	0.8	_	0.8	_	0.8	
Total Part Time		2.0	_	2.0	_	2.0	
<u>Temporary</u>							
Caseworker I	325	2.0	_	2.0	_	2.0	
Caseworker III	032	1.0	_	1.0	_	1.0	
Project Management Assistant	031	2.0	_	2.0	_	2.0	
Caseworker II*MentalHealthSpec	030	2.0	2.0	2.0	_	2.0	
Caseworker II	028	1.0	2.0	3.0	_	3.0	
	020	1.0	2.0	0.0		0.0	
Total Temporary		6.0	4.0	10.0	_	10.0	
	mplementat			21.0	-	10.0 21.0	
Total Temporary  Total Project Development & I	mplementat				-		
Total Temporary	mplementat				-		
Total Temporary  Total Project Development & I	mplementat				-		
Total Temporary  Total Project Development & I  Property Management	implementat 325				-		
Total Temporary  Total Project Development & I  Property Management  Full Time	·	tion 17.0		21.0	-	21.0	
Total Temporary  Total Project Development & I  Property Management <u>Full Time</u> Caseworker I  Housing Program Representative  Building Maint Worker*U2	325	tion 17.0	4.0 - (2.0)	21.0	- - - - -	21.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative	325 323	5.0 7.0	4.0	21.0 5.0 5.0	- - - - -	5.0 5.0	
Total Temporary  Total Project Development & I  Property Management <u>Full Time</u> Caseworker I  Housing Program Representative  Building Maint Worker*U2	325 323 220	5.0 7.0	4.0 - (2.0)	5.0 5.0 19.0	- - - - - - -	5.0 5.0 19.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative Building Maint Worker*U2  Trades Helper*U2	325 323 220 213	5.0 7.0 19.0 19.0	4.0 - (2.0)	5.0 5.0 19.0 14.0	- - - - - - -	5.0 5.0 19.0 14.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative  Building Maint Worker*U2  Trades Helper*U2  Housing Manager	325 323 220 213 039	5.0 7.0 19.0 19.0 3.0	4.0 - (2.0)	5.0 5.0 19.0 14.0 3.0	- - - - - - - -	5.0 5.0 19.0 14.0 3.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative Building Maint Worker*U2  Trades Helper*U2  Housing Manager  Management Asst II	325 323 220 213 039 037	5.0 7.0 19.0 19.0 3.0 1.0	4.0 - (2.0)	5.0 5.0 19.0 14.0 3.0 1.0	- - - - - - - -	5.0 5.0 19.0 14.0 3.0 1.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative Building Maint Worker*U2  Trades Helper*U2  Housing Manager  Management Asst II  Modernization Manager	325 323 220 213 039 037	5.0 7.0 19.0 19.0 3.0 1.0	4.0 - (2.0)	5.0 5.0 19.0 14.0 3.0 1.0	- - - - - - - - -	5.0 5.0 19.0 14.0 3.0 1.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative  Building Maint Worker*U2  Trades Helper*U2  Housing Manager  Management Asst II  Modernization Manager  Property Manager	325 323 220 213 039 037 037	5.0 7.0 19.0 19.0 3.0 1.0 2.0	4.0 - (2.0)	5.0 5.0 19.0 14.0 3.0 1.0 1.0	- - - - - - - - - -	5.0 5.0 19.0 14.0 3.0 1.0 1.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative Building Maint Worker*U2  Trades Helper*U2  Housing Manager  Management Asst II  Modernization Manager  Property Manager  Project Manager	325 323 220 213 039 037 037 037	5.0 7.0 19.0 19.0 3.0 1.0 2.0 3.0	4.0 - (2.0)	5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0	- - - - - - - - - - -	5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative Building Maint Worker*U2  Trades Helper*U2  Housing Manager  Management Asst II  Modernization Manager  Property Manager  Project Manager  Housing Supervisor	325 323 220 213 039 037 037 037 036 035	5.0 7.0 19.0 19.0 3.0 1.0 2.0 3.0	4.0 - (2.0)	5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0 3.0	- - - - - - - - - - -	5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0 3.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative Building Maint Worker*U2  Trades Helper*U2  Housing Manager  Management Asst II  Modernization Manager  Property Manager  Project Manager  Housing Supervisor  Relocation Specialist  Asst Housing Supervisor	325 323 220 213 039 037 037 036 035 033	5.0 7.0 19.0 19.0 3.0 1.0 2.0 3.0 1.0 1.0	4.0 - (2.0)	5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0 3.0 1.0	- - - - - - - - - - - -	5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0 1.0 1.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative Building Maint Worker*U2  Trades Helper*U2  Housing Manager  Management Asst II  Modernization Manager  Property Manager  Project Manager  Housing Supervisor  Relocation Specialist  Asst Housing Supervisor  Caseworker III	325 323 220 213 039 037 037 036 035 033 032	5.0 7.0 19.0 19.0 3.0 1.0 2.0 3.0 1.0 1.0	4.0 - (2.0)	5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0 3.0 1.0 1.0	- - - - - - - - - - - - -	5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0 1.0 1.0 1.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative Building Maint Worker*U2  Trades Helper*U2  Housing Manager  Management Asst II  Modernization Manager  Property Manager  Project Manager  Housing Supervisor  Relocation Specialist  Asst Housing Supervisor  Caseworker III  Building Maint Foreman	325 323 220 213 039 037 037 036 035 033 032 032	5.0 7.0 19.0 19.0 3.0 1.0 2.0 3.0 1.0 1.0 1.0 4.0	4.0 - (2.0)	5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0 1.0 1.0 1.0 4.0	- - - - - - - - - - - - - -	21.0 5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0 3.0 1.0 1.0 1.0 4.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative Building Maint Worker*U2  Trades Helper*U2  Housing Manager  Management Asst II  Modernization Manager  Property Manager  Project Manager  Housing Supervisor  Relocation Specialist  Asst Housing Supervisor  Caseworker III  Building Maint Foreman  Caseworker II	325 323 220 213 039 037 037 036 035 033 032 032	5.0 7.0 19.0 19.0 3.0 1.0 2.0 3.0 3.0 1.0 1.0 4.0 4.0	4.0 (2.0) - (5.0) - - - - - -	5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0 1.0 1.0 1.0 4.0	- - - - - - - - - - - - - -	21.0 5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0 3.0 1.0 1.0 4.0 4.0	
Total Temporary  Total Project Development & I  Property Management  Full Time  Caseworker I  Housing Program Representative Building Maint Worker*U2  Trades Helper*U2  Housing Manager  Management Asst II  Modernization Manager  Property Manager  Project Manager  Housing Supervisor  Relocation Specialist  Asst Housing Supervisor  Caseworker III  Building Maint Foreman	325 323 220 213 039 037 037 036 035 033 032 032	5.0 7.0 19.0 19.0 3.0 1.0 2.0 3.0 1.0 1.0 1.0 4.0	4.0 - (2.0)	5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0 1.0 1.0 1.0 4.0	-	5.0 5.0 19.0 14.0 3.0 1.0 2.0 3.0 1.0 1.0 1.0 4.0	

PROGRAM		DEPARTMENT	Γ		DEPARTME	
Community Development		Housing				86
			2019-2020		2020	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
<u>Temporary</u>						
Caseworker I	325	3.0	(2.0)	1.0	-	1.0
Community Worker II	321	1.0	-	1.0	-	1.0
Trades Helper*U2	213	1.0	(1.0)	-	-	-
Caseworker III*Workforce Dev	033	1.0	-	1.0	-	1.0
Caseworker II	028	6.0	(2.0)	4.0	-	4.0
Total Temporary		12.0	(5.0)	7.0	-	7.0
Total Property Management		96.0	(14.0)	82.0	-	82.0
Total Housing		145.0	(11.0)	134.0	-	134.0

# HOUSING DEPARTMENT Department Summary by Source of Funds 2020-21 Operating Budget

		Total	Affordable Housing	CDBG	Conventional Housing	HOME	HOPWA	HOPE VI	Section 8	Section 8 - Construction	Central Office	Public Housing	Other
Management and Administration	- -	(399,421)	- I loading	-	- Troubing	HOIVIE -		-	-	-	(399,672)	-	251
management and rammon and	<u></u>	(000,121)									(000,012)		
Conventional Housing													
East		6,383,003	-	-	-	-	-	-	-	-	-	6,383,003	-
Foothills		506,538 379	-	-	-	-	-	-	-	-	-	506,538 379	-
West Rental Assistance Demo		15,219	-	-	-	-	-	-	-	-	-	15,219	-
Nellai Assistance Demo	Total _	6,905,139										6,905,139	<del></del>
	Total	0,000,100										0,000,100	
Resident Services/Special Proj	ects												
Misc/Other		9,438	-	-	-	-	-	-	-	-	-	-	9,438
Family Self-Sufficiency		285,722	-	-	-	-	-	-	-	-	-	285,722	
Jobs Plus		420,887	-	-	-	-	-	-	-	-	-	-	420,887
	Total	716,047	-	-	-	-	-	•	-	-	-	285,722	430,325
Scattered Sites													
Administration/Maintenance		2,062,655			_				_	_	_	2,062,655	
7 diffinition adors with internation	Total	2,062,655					-	-			-	2,062,655	
		_,,										_,,	
Senior Housing													
Misc/Other		5,188	-	-	-	-	-	-	-	-	-	-	5,188
City Owned Housing	_	4,734,592	-	-	82,700	-	-	-	-	2,266,924	-	2,384,968	-
	Total	4,739,780	-	-	82,700	-	-	-	-	2,266,924	-	2,384,968	5,188
Affordable Housing Domestic Violence		168,765											100 705
City Owned Housing		111,000	111,000	-	-	-	-	-	-	-	-	-	168,765
Administration		3,452,176	3,452,176	-	-	-	-	-	-	-	-	_	_
Mixed-Financed Properties		1,831,014	-	_	_	-	_	-	_	_	-	375,700	1,455,314
Matthew Henson		1,188,795	-	-	-	-	-	-	-	-	-	1,188,795	-
City Owned Affordable Housing		3,097,285	3,097,285	-	-	-	-	-	-	-	-	-	-
	Total	9,849,035	6,660,461		•	-	•	-	•		-	1,564,495	1,624,079
Housing Development		0.070.744	500										0.070.044
Misc/Other HOME		2,872,711 1,304,202	500		-	1,304,202	-	-	-	-	-		2,872,211
CDBG		826,785	-	826,785	-	1,304,202	-			-			
HOPWA		4,328,762	-	-	-	-	4,328,762		-	-	-	-	-
Choice Neighborhood		4,027,592	-	-	-	-	-	-			-	-	4,027,592
ŭ	Total	13,360,052	500	826,785	-	1,304,202	4,328,762		-	-	-	-	6,899,803
Section 8													
Vouchers		75,307,514	-	-	-	-	-	-	75,307,514	-	-	-	-
Moderate Rehabilitation Administration		538,081	-	-	-	-	-	-	538,081	-	-	-	-
Administration	Total _	75,845,595							75,845,595				
	I Otal	73,043,333	-	-	-	-	-	-	13,043,353	-	-	-	-
HOPE VI		740,080	-	-	_	-	-	740,080	-	-	-	_	_
· <del></del>		.,						.,					
Property Management													
Misc/Other		2,353,232	-		-	-	-	-	-	-	-	3,638	2,349,594
City Owned Housing		1,765,700	-	-	1,765,700	-	-	-	-	-	-		-
Administration/Maintenance	–	70,267	-	-	-	-	-	-	-	-	-	70,267	-
	Total	4,189,199	-	•	1,765,700	•	-	•	-	-	-	73,905	2,349,594
Grand Total <sup>1</sup>	-	\$ 118,008,161 \$	6,660,961 \$	826,785	1,848,400 \$	1,304,202	4,328,762 \$	740,080	\$ 75,845,595	\$ 2,266,924 \$	(399,672) \$	13,276,884 \$	11,309,240

<sup>&</sup>lt;sup>1</sup> Totals presented above match the Department Detail and Summary sheets. Differences in the presentation of Inter-Departmental Charges may cause the totals by program area to differ.



DEPARTMENT SUMMARY									
PROGRAM	PROGRAM DEPARTMENT DEPARTMENT NO.								
Community Development	Community and Economic Development	87							

The Community and Economic Development Department creates or facilitates development activities that add or retain jobs, enhances city revenues and enhances the quality of life of Phoenix residents.

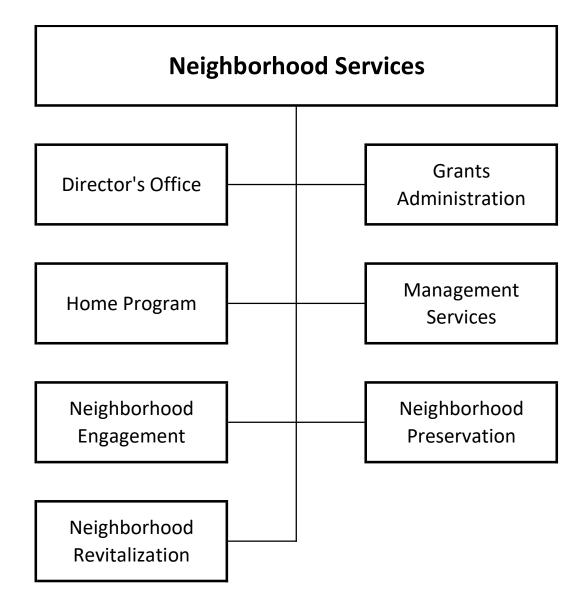
	EXF	ENDITURE	SE	BY CHARACTE	R		
CHARACTER	2018-19 ACTUA CHARACTER EXPENDITU		. ESTIMATED			2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$	7,177,978	\$	7,996,199	\$	8,529,130	6.7%
CONTRACTUAL SERVICES		6,364,073		9,242,381		8,811,267	-4.7%
INTERDEPARTMENTAL CHARGES AND CREDITS		(3,139,763)		(4,026,394)		(4,198,853)	-4.3%
SUPPLIES		84,588		61,801		41,941	-32.1%
DEBT SERVICE PAYMENTS		16,763,882		13,813,714		27,589,170	99.7%
MISCELLANEOUS TRANSFERS		599,929		-		-	-
TOTAL	\$	27,850,687	\$	27,087,701	\$	40,772,655	50.5%
		A I ITUODIZ	ED	POSITIONS			
	·	AUTHORIZ	בט	POSITIONS	<u> </u>		
FULL-TIME POSITIONS		55.0		57.0		57.0	-
PART-TIME POSITIONS (FTE)		-		-		-	-
TOTAL		55.0		57.0		57.0	-
		SOURCE	E 0	F FUNDS			
General Funds City Improvement Funds Federal and State Grant Funds Sports Facilities Funds Community Reinvestment Funds Aviation Funds Water Funds Convention Center Funds Other Restricted Funds Public Housing TOTAL	\$	5,272,242 16,763,882 262,871 170,729 1,350,442 18,360 30,000 539,798 3,442,120 243 27,850,687	\$	5,950,345 13,813,714 10,000 360,175 2,202,771 74,836 31,100 559,892 4,084,868	\$	6,250,941 27,589,170 10,000 375,315 1,930,924 74,836 31,100 587,886 3,922,483	5.1% 99.7% - 4.2% -12.3% - 5.0% -4.0% - 50.5%

DEPARTMENT DETAIL								
PROGRAM Community Davidonment	DEPAR		DEP	ARTMENT NO.				
Community Development  ORGANIZATION DETAIL		2018-19 ACTUAL (PENDITURES		nic Development 2019-20 ESTIMATED EXPENDITURES		87 2020-21 COUNCIL ALLOWANCE		
Community Development	\$	6,248,036	\$	7,735,580	\$	7,714,16		
Business Retention & Expansion		2,729,544		3,338,576		3,188,72		
Business & Workforce Development		2,869,009		3,652,882		3,719,49		
Business Development		2,379,979		2,573,343		2,759,95		
Debt Service		16,763,882		13,813,714		27,589,17		
Inter-Departmental Charges		(3,139,763)		(4,026,394)		(4,198,85		
Total	\$	27,850,687	\$	27,087,701	\$	40,772,65		

	PROG	RAM CHA	NGES						
PROGRAM Community Development	PROGRAM Community Development  DEPARTMENT Community and Economic Development								
Township Dovolopinone	55111114111	87 2021-2022							
DESCRIPTION	REI	DUCTIONS	20-2021 Δι	DDITIONS	FULL YEAR				
DEGGIII HON	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST				
No changes									

PROGRAM Community Dovelopment		DEPARTMENT	- / & Economic D	Nevelonmont	DEPARTMENT NO. 87		
Community Development		Community	A ECONOMIC L	evelopi iletit	<u> </u>	0/	
		+					
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	2019-2020 ADDITIONS/	AUTHORIZED	2020 ADDITIONS/	)-2021 AUTHORIZEI	
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/20	REDUCTIONS	POSITIONS	
SUMMARY BY DIVISION							
Community Development		8.0	2.0	10.0	-	10.0	
Business Retention & Expansion		19.0	-	19.0	-	19.0	
Business & Workforce Developmen	nt	14.0	-	14.0	-	14.0	
Business Development		14.0		14.0	-	14.0	
Total Community & Economic	c Developme	nt 55.0	2.0	57.0	-	57.0	
DETAIL BY DIVISION							
Community Development Full Time							
Deputy Economic Dev Director	842	2.0	-	2.0	_	2.0	
Economic Development Prog Mgr	038	1.0	1.0	2.0	_	2.0	
Management Asst II	037	1.0	-	1.0	_	1.0	
Project Manager	036	2.0	_	2.0	_	2.0	
Economic Development Spec	033	2.0	_	2.0	_	2.0	
Total Full Time		8.0	1.0	9.0	-	9.0	
Temporary							
Special Projects Administrator	840	_	1.0	1.0	_	1.0	
Total Temporary		-	1.0	1.0	-	1.0	
Total Community Developme	nt	8.0	2.0	10.0	_	10.0	
Business Retention & Expans	sion						
Full Time							
Deputy Economic Dev Director	842	1.0	-	1.0	-	1.0	
Admin Aide*U8	726	1.0	-	1.0	-	1.0	
Business Assistance Coord	039	1.0	-	1.0	-	1.0	
Economic Development Prog Mgr	038	3.0	-	3.0	-	3.0	
Procurement Manager	038	1.0	-	1.0	-	1.0	
Senior User Technology Spec	037	1.0	-	1.0	-	1.0	
Project Manager	036	3.0	-	3.0	-	3.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Accountant II	033	1.0	-	1.0	-	1.0	
Management Asst I	031	1.0	-	1.0	-	1.0	
Project Management Assistant	031	1.0	-	1.0	-	1.0	
Accountant I	030	1.0	-	1.0	-	1.0	
Secretary III	025	3.0	-	3.0	-	3.0	
Total Full Time		19.0	-	19.0	-	19.0	
	xpansion	19.0		19.0	Ī	19.0	

PROGRAM		DEPARTMENT	-		DEPARTME	NT NO.
Community Development		Community	/ & Economic [	Development		87
			2019-2020		2020	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Business & Workforce Develop	oment	•				
Full Time						
User Technology Specialist*U3	335	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0
Workforce Development Supv	037	2.0	-	2.0	-	2.0
Project Manager	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Senior Workforce Dev Spec	035	1.0	-	1.0	-	1.0
Workforce Development Spec	031	3.0	-	3.0	-	3.0
Admin Asst I	030	4.0	-	4.0	-	4.0
Total Full Time		14.0	-	14.0	-	14.0
Total Business & Workforce D	evelopment	14.0	-	14.0	-	14.0
Business Development						
Full Time						
Community & Econ Dev Dir (NC)	909	1.0	_	1.0	_	1.0
Economic Dev Executive Officer	907	1.0	_	1.0	_	1.0
Deputy Economic Dev Director	842	1.0	-	1.0	-	1.0
Protocol Program Adm (NC)	838	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	6.0	-	6.0	-	6.0
Asst Protocol Program Adm (NC)	037	1.0	-	1.0	-	1.0
Project Manager	036	2.0	-	2.0	-	2.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		14.0	-	14.0	-	14.0
<b>Total Business Development</b>		14.0	-	14.0	-	14.0
Total Community & Economic	Developmen	<b>t</b> 55.0	2.0	57.0	-	57.0



DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
Community Development	Neighborhood Services	88					

To preserve and improve the physical, social and economic health of Phoenix neighborhoods, support neighborhood self-reliance and enhance the quality of life of residents through community-based problem solving, neighborhood-oriented services and public/private cooperation.

	EX	PENDITURE	SB	Y CHARACTE	R		
CHARACTER	EX	2018-19 ACTUAL PENDITURES		2019-20 ESTIMATED EXPENDITURES		2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$	17,418,226	\$	19,500,539	\$	21,329,523	9.4%
CONTRACTUAL SERVICES		15,504,648		24,481,359		40,368,760	64.9%
INTERDEPARTMENTAL CHARGES AND CREDITS		1,550,351		1,343,180		1,291,232	-3.9%
SUPPLIES		441,744		544,002		480,981	-11.6%
EQUIPMENT AND MINOR IMPROVEMENTS		708,182		258,900		85,500	-67.0%
MISCELLANEOUS TRANSFERS		(12,598)		-		-	-
TOTAL	\$	35,610,553	\$	46,127,980	\$	63,555,996	37.8%
		AUTHORIZ	FD.	POSITIONS			
FULL-TIME POSITIONS		189.0		189.0		189.0	-
PART-TIME POSITIONS (FTE)		-		-		-	-
TOTAL		189.0		189.0		189.0	-
		SOURCI	E 01	F FUNDS	<u> </u>		
General Funds Community Development	\$	12,542,136	\$	13,628,973	\$	14,033,292	3.0%
Block Grant Funds		9,910,767		22,678,127		39,360,272	73.6%
HOME Funds HOPE VI		101,241 -		70,795		708,078 81,185	+100.0% 14.7%
Federal and State Grant Funds		13,048,460		9,739,935		8,963,019	-8.0%
Neighborhood Protection		-		-		400,000	+100.0%
Other Restricted Funds		7,949		10,150		10,150	-
TOTAL	\$	35,610,553	\$	46,127,980	\$	63,555,996	37.8%

DEPARTMENT DETAIL									
PROGRAM Community Development	<b>DEPART</b> Neig	MENT hborhood Serv	ices		DEPA	RTMENT NO. 88			
ORGANIZATION DETAIL		2018-19 ACTUAL PENDITURES	2019 ESTIM EXPEND	IATED		2020-21 COUNCIL ALLOWANCE			
Director's Office	\$	586,091	\$	612,299	\$	653,646			
Management Services		2,445,191		3,440,252		9,715,667			
Neighborhood Revitalization		5,061,902		7,963,262		16,558,365			
Neighborhood Engagement		3,155,174		3,460,445		3,381,417			
Neighborhood Preservation		10,834,116	1	1,670,267		12,565,111			
Home Program		11,215,326	1	6,168,420		16,569,081			
Grants Administration		762,402		1,469,855		2,821,477			
Inter-Departmental Charges		1,550,351		1,343,180		1,291,232			
Total									
Total	\$	35,610,553	\$ 4	6,127,980	\$	63,555,996			

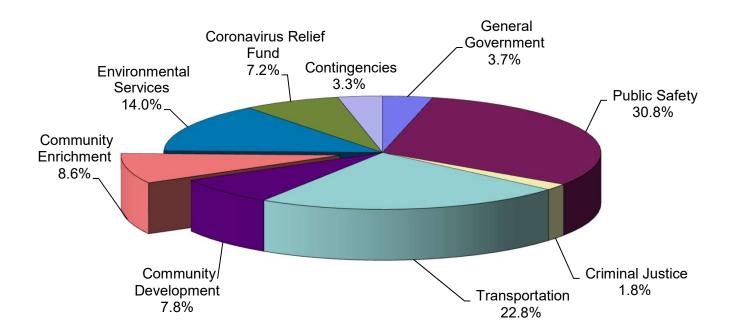
PROGRAM CHANGES  PROGRAM  DEPARTMENT NO.									
PROGRAM Community Development	<b>DEPARTMENT</b> Neighborhood	DEPARTMENT Neighborhood Services							
			0-2021		2021-2022				
DESCRIPTION		CTIONS		DITIONS	FULL YEAR				
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST				
No Changes	POSITIONS	AMOUNT	POSITIONS		COST				

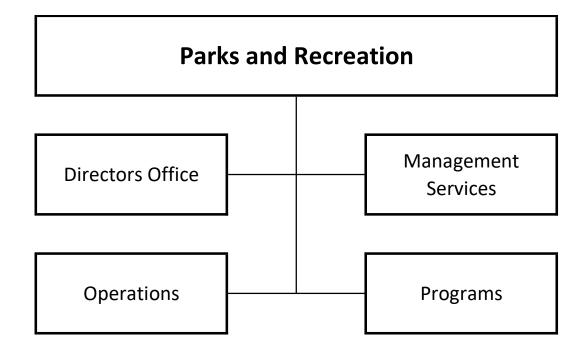
Community Development		DEPARTMENT Neighborho	ood Services	DEPARTMENT NO. 88		
		2019-2020				)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZEI POSITIONS
SUMMARY BY DIVISION						
Director's Office		5.0	-	5.0	-	5.0
Management Services		20.0	-	20.0	-	20.0
Neighborhood Revitalization		26.0	-	26.0	-	26.0
Neighborhood Engagement		35.0	(4.0)	31.0	-	31.0
Neighborhood Preservation		97.0	-	97.0	-	97.0
Home Program		2.0	1.0	3.0	-	3.0
Grants Administration		7.0		7.0	-	7.0
Total Neighborhood Services		192.0	(3.0	) 189.0	-	189.0
DETAIL BY DIVISION						
<b>Director's Office</b> Full Time						
Neighborhood Services Dir (NC)	908	1.0	_	1.0	_	1.0
Management Asst II	037	1.0	_	1.0	_	1.0
Management Asst I	031	1.0	_	1.0	_	1.0
Admin Secretary	027	1.0	_	1.0	_	1.0
Secretary III	025	1.0	_	1.0	_	1.0
Total Full Time	0_0	5.0	-	5.0	-	5.0
Total Director's Office		5.0	-	5.0	-	5.0
Management Services						
Full Time						
Deputy Neighborhood Svcs Dir	842	1.0	_	1.0	_	1.0
Labor Compliance Specialist	731	1.0		1.0		1.0
Account Clerk III*U8	725	1.0		1.0	_	1.0
GIS Technician	330	1.0	_	1.0	_	1.0
Account Clerk III	325	1.0	_	1.0	_	1.0
Info Tech Project Manager	041	1.0	_	1.0	_	1.0
Info Tech Analyst/Prg III	039	1.0	_	1.0	_	1.0
Compliance Supervisor	038	1.0	_	1.0	_	1.0
Lead Business Systems Analyst	038	1.0	_	1.0	_	1.0
Department Budget Supervisor	037	1.0	_	1.0	_	1.0
Management Asst II	037	1.0	_	1.0	_	1.0
Project Manager	036	4.0	_	4.0	_	4.0
Accountant III	035	1.0	_	1.0	_	1.0
Contracts Specialist II	035	1.0	_	1.0	_	1.0
Environmental Quality Spec	035	1.0	_	1.0	_	1.0
Accountant I	030	1.0	_	1.0	_	1.0
Admin Asst I	030	1.0	_	1.0	_	1.0
Total Full Time		20.0	-	20.0	_	20.0
Total Management Services		20.0		20.0	_	20.0

PROGRAM Community Development		DEPARTMENT Neighborh	ood Services	DEPARTMENT NO. 88			
					T		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZE POSITIONS	
Neighborhood Revitalization				7.0 0. 0.00.20			
Full Time							
Deputy Neighborhood Svcs Dir	842	1.0		1.0	_	1.0	
Housing Rehabilitation Spec	331	5.0	-	5.0	_	5.0	
Rehabilitation Loan Processor	324	3.0	-	3.0	_	3.0	
	039	1.0	-	1.0	_	1.0	
Housing Development Manager	039	1.0	-	1.0	_	1.0	
Management Asst II			-		_		
Housing Rehabilitation Supv	036	1.0	-	1.0	-	1.0	
Project Manager	036	2.0	-	2.0	-	2.0	
Community Outreach Supervisor	032	1.0	-	1.0	-	1.0	
Project Management Assistant	031	3.0	-	3.0	-	3.0	
Community Worker III	023	3.0	-	3.0	-	3.0	
Total Full Time		21.0	-	21.0	-	21.0	
<u>Temporary</u>							
Housing Rehabilitation Spec	331	1.0	-	1.0	-	1.0	
Project Manager	036	2.0	-	2.0	-	2.0	
Project Management Assistant	031	1.0	-	1.0	-	1.0	
Community Worker III	023	1.0	-	1.0	-	1.0	
Total Temporary		5.0	-	5.0	-	5.0	
Total Neighborhood Revitaliz	ation	26.0	-	26.0	-	26.0	
Neighborhood Engagement							
Full Time							
Deputy Neighborhood Svcs Dir	842	1.0	_	1.0	_	1.0	
Landlord/Tenant Counselor	328	3.0	(3.0)	-	_	-	
Neighborhood Maint Tech I	324	10.0	(5.5)	10.0	_	10.0	
Community Worker II	321	1.0	_	1.0	_	1.0	
Secretary II	321	2.0	(1.0)	1.0	_	1.0	
Economic Development Prog Mgr	038	2.0	-	2.0	_	2.0	
Management Asst II	037	1.0	_	1.0	_	1.0	
Neighborhood Specialist	035	9.0	_	9.0	_	9.0	
Volunteer Coordinator	033	1.0	_	1.0	_	1.0	
Community Outreach Supervisor	032	1.0	_	1.0	_	1.0	
Admin Asst I	032	1.0	-	1.0		1.0	
Neighborhood Maint Tech III	029	1.0	-	1.0		1.0	
Secretary III	029	1.0	<u>-</u>	1.0		1.0	
Community Worker III	023	1.0	<u>-</u>	1.0		1.0	
Total Full Time	023	35.0	(4.0)	31.0	<u> </u>	31.0	
					<u> </u>		
Total Neighborhood Engagen	nent	35.0	(4.0)	31.0	-	31.0	

ROGRAM Community Development		DEPARTMENT Neighborho	ood Services	DEPARTMENT NO. 88			
					1		
ORGANIZATIONAL DETAIL/	DAY	AUTHORIZED	2019-2020 ADDITIONS/	AUTHORIZED		)-2021	
CLASSIFICATION TITLE	PAY RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZEI POSITIONS	
Neighborhood Preservation							
<u>Full Time</u>							
Deputy Neighborhood Svcs Dir	842	1.0	-	1.0	-	1.0	
Neighborhood Preserv Insp I	331	55.0	-	55.0	-	55.0	
Neighborhood Maint Tech II	328	1.0	-	1.0	-	1.0	
Clerk III	320	2.0	-	2.0	-	2.0	
Supplies Clerk II*U2	215	1.0	-	1.0	-	1.0	
Trades Helper*U2	213	14.0	-	14.0	-	14.0	
Compliance Supervisor	038	2.0	-	2.0	-	2.0	
Management Asst II	037	1.0	-	1.0	-	1.0	
Project Manager	036	1.0	_	1.0	-	1.0	
Admin Asst II	035	1.0	_	1.0	-	1.0	
Neighborhood Preserv Insp II	034	8.0	_	8.0	_	8.0	
Building Maint Foreman	031	2.0	_	2.0	_	2.0	
Project Management Assistant	031	1.0	_	1.0	_	1.0	
Total Full Time		90.0	-	90.0	_	90.0	
<u>Temporary</u>							
Neighborhood Preserv Insp I	331	5.0	-	5.0	-	5.0	
Trades Helper*U2	213	1.0	-	1.0	-	1.0	
Neighborhood Preserv Insp II	034	1.0	-	1.0	-	1.0	
Total Temporary		7.0	-	7.0	-	7.0	
Total Neighborhood Preserva	ation	97.0	-	97.0	-	97.0	
Home Program		-					
Temporary							
Project Manager	036	1.0	1.0	2.0	_	2.0	
Accountant II	033	1.0	_	1.0	_	1.0	
Total Temporary		2.0	1.0	3.0	-	3.0	
Total Home Program		2.0	1.0	3.0	-	3.0	
Grants Administration							
Full Time							
Housing Development Manager	039	1.0	_	1.0	_	1.0	
Project Manager	036	4.0	-	4.0	_	4.0	
Project Management Assistant	031	2.0	-	2.0	_	2.0	
Total Full Time	001	7.0	<u> </u>	7.0	-	7.0	
Total Grants Administration		7.0		7.0	-	7.0	
Fotal Neighborhood Services		192.0	(3.0)	189.0		189.0	

# **Community Enrichment**





DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
Community Enrichment	Parks and Recreation	74					

The Parks and Recreation Department provides and maintains a diverse parks and recreation system available and accessible to all, which contributes to the physical, mental, social and cultural needs of the community and permits outlets that cultivate a wholesome sense of civic pride and social responsibility.

	EXPENDITURE	S BY CHARACTE	 R					
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE				
PERSONAL SERVICES	\$ 62,501,215	\$ 66,717,597	\$ 70,593,906	5.8%				
CONTRACTUAL SERVICES	27,496,494	30,916,913	30,908,802	0.0%				
INTERDEPARTMENTAL CHARGES AND CREDITS	7,148,383	6,682,536	6,655,242	-0.4%				
SUPPLIES	5,821,760	6,813,902	6,673,794	-2.1%				
EQUIPMENT AND MINOR IMPROVEMENTS	2,602,754	4,752,833	2,554,745	-46.2%				
DEBT SERVICE PAYMENTS	478,217	389,740	607,776	55.9%				
MISCELLANEOUS TRANSFERS	161,086	95,469	95,469	-				
TOTAL	\$ 106,209,909	\$ 116,368,990	\$ 118,089,734	1.5%				
AUTHORIZED POSITIONS								
	AUTHORIZ	ED POSITIONS	<u> </u>					
FULL-TIME POSITIONS	608.0	624.0	624.0	-				
PART-TIME POSITIONS (FTE)	375.5	390.1	390.1	-				
TOTAL	983.5	1,014.1	1,014.1	-				
	SOURCE	OF FUNDS						
City Improvement Funds Parks and Preserves Funds Parks and Recreation Funds Golf Funds HOPE VI Federal and State Grant Funds Other Restricted Funds	\$ 478,217 5,369,145 91,453,530 5,492,977 413 442,753 2,972,874	\$ 389,740 5,920,077 100,222,568 6,202,121 45,927 651,214 2,937,343	\$ 607,776 6,251,232 101,807,960 5,603,940 45,829 528,388 3,244,609	55.9% 5.6% 1.6% -9.6% -0.2% -18.9% 10.5%				
TOTAL	\$ 106,209,909	\$ 116,368,990	\$ 118,089,734	1.5%				

DEPARTMENT DETAIL									
PROGRAM Community Enrichment		DEPARTMENT Parks and Recreation							
ORGANIZATION DETAIL		2018-19 ACTUAL PENDITURES	E	2019-20 ESTIMATED PENDITURES					
Directors Office	\$	2,693,282	\$	3,066,359	\$	3,150,497			
Management Services		7,734,538		8,127,245		8,352,803			
Operations		53,846,899		60,776,876		61,513,768			
Programs		34,308,590		37,326,234		37,809,648			
Debt Service		478,217		389,740		607,776			
Inter-Departmental Charges		7,148,383		6,682,536		6,655,242			
Total	\$	106,209,909	\$	116,368,990	\$	118,089,734			

PROGRAM	DEPARTMENT		DEPARTMENT NO
Community Enrichment	Parks and Recreation		74
		2020-2021	2021-2022
DESCRIPTION	REDUCTIONS	ADDITIONS	FULL YEAR
	POSITIONS AMOU	INT POSITIONS AMOUNT	COST
No Changes			

PROGRAM		DEPARTMENT			DEPARTME	
Community Enrichment		Parks and	Recreation			74
			2019-2020		2020	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Directors Office		16.0	1.0	17.0	_	17.0
Management Services		39.6	-	39.6	-	39.6
Operations		592.0	0.3	592.3	-	592.3
Programs		365.2	-	365.2	-	365.2
<b>Total Parks and Recreation</b>		1,012.8	1.3	1,014.1	-	1,014.1
DETAIL BY DIVISION						
Directors Office						
Full Time						
Parks & Recreation Dir (NC)	910	1.0	_	1.0	_	1.0
Asst Parks & Rec Director	906	2.0	-	2.0	-	2.0
Human Resources Aide	726	1.0	-	1.0	-	1.0
Senior Human Resources Clerk	723	3.0	1.0	4.0	-	4.0
Human Resources Supervisor	038	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Public Information Officer	035	1.0	-	1.0	-	1.0
Public Information Specialist	033	1.0	-	1.0	-	1.0
Safety Analyst II	033	1.0	-	1.0	-	1.0
Senior Human Resources Analyst	033	2.0	-	2.0	-	2.0
Management Asst I	031	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		16.0	1.0	17.0	-	17.0
<b>Total Directors Office</b>		16.0	1.0	17.0	-	17.0

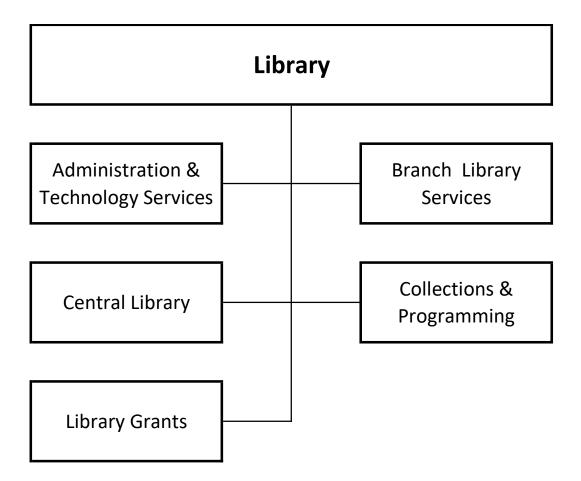
PROGRAM Community Enrichment		DEPARTMENT Parks and			DEPARTME	NT NO. 74	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS	
Management Services							
Full Time							
Deputy Parks & Rec Director	842	1.0	-	1.0	-	1.0	
GIS Technician	330	1.0	-	1.0	-	1.0	
Recreation Programmer	326	1.0	-	1.0	-	1.0	
Account Clerk III	325	3.0	-	3.0	-	3.0	
Customer Service Clerk	320	1.0	-	1.0	-	1.0	
Fiscal Manager	040	1.0	-	1.0	-	1.0	
Lead User Technology Spec	039	1.0	-	1.0	-	1.0	
Principal Landscape Architect	039	1.0	-	1.0	-	1.0	
Contracts Specialist II*Lead	037	1.0	(1.0)	-	-	-	
Department Budget Supervisor	037	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0	
Landscape Architect II	036	3.0	-	3.0	-	3.0	
Budget Analyst II	035	2.0	-	2.0	-	2.0	
Contracts Specialist II	035	2.0	-	2.0	-	2.0	
User Technology Specialist	035	2.0	-	2.0	-	2.0	
Accountant II	033	1.0	-	1.0	-	1.0	
Landscape Architect I	033	1.0	-	1.0	-	1.0	
Planner I	033	1.0	-	1.0	-	1.0	
Buyer	031	1.0	-	1.0	-	1.0	
Accountant I	030	1.0	-	1.0	-	1.0	
Recreation Coordinator II	030	1.0	-	1.0	-	1.0	
Admin Aide*U7	026	1.0	_	1.0	_	1.0	
Total Full Time		29.0	(1.0)	28.0	-	28.0	
<u>Part Time</u>							
Recreation Programmer	326	1.2	-	1.2	-	1.2	
Recreation Leader	321	6.0	-	6.0	-	6.0	
Customer Service Clerk	320	0.8	-	8.0	-	0.8	
Library Assistant	026	0.6	-	0.6	-	0.6	
Total Part Time		8.6	-	8.6	-	8.6	
<u>Temporary</u>							
GIS Technician	330	1.0	-	1.0	-	1.0	
Recreation Coordinator II	030	-	1.0	1.0	-	1.0	
Museum Assistant	029	1.0	<u> </u>	1.0	_	1.0	
Total Temporary		2.0	1.0	3.0	-	3.0	
<b>Total Management Services</b>		39.6	_	39.6	_	39.6	

PROGRAM Community Enrichment		DEPARTMENT Parks and		DEPARTMENT NO. 74			
Community Emiliation		i and and		14			
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	2020 ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZEI POSITIONS	
Operations		ı					
Full Time							
Deputy Parks & Rec Director	842	4.0	_	4.0	_	4.0	
Recreation Programmer	326	10.0	_	10.0	_	10.0	
Secretary II	321	1.0	_	1.0	_	1.0	
Customer Service Clerk	320	4.0	-	4.0	-	4.0	
Building Maint Worker	120	12.0	-	12.0	-	12.0	
Parks Equipment Mechanic	119	6.0	-	6.0	-	6.0	
Parks Maint Mech*Plumb Install	119	4.0	-	4.0	-	4.0	
Parks Maint Mechanic	117	4.0	-	4.0	-	4.0	
Supplies Clerk II	115	4.0	-	4.0	-	4.0	
Equipment Op II*Gangmower Op	114	7.0	-	7.0	-	7.0	
Landscape Equipment Operator	114	3.0	-	3.0	-	3.0	
Trades Helper	113	13.0	-	13.0	-	13.0	
Gardener*Sprinkler System	112	46.0	-	46.0	-	46.0	
Gardener	111	39.0	-	39.0	-	39.0	
Groundskeeper	108	103.0	-	103.0	-	103.0	
Management Asst II	037	1.0	-	1.0	-	1.0	
Parks Supervisor	035	4.0	-	4.0	-	4.0	
Recreation Supervisor	035	4.0	-	4.0	-	4.0	
Park Manager	033	3.0	-	3.0	-	3.0	
Recreation Coordinator III	033	16.0	-	16.0	-	16.0	
Management Asst I	031	4.0	-	4.0	-	4.0	
Recreation Coordinator II	030	29.0	-	29.0	-	29.0	
Parks Foreman II	029	11.0	-	11.0	-	11.0	
Parks Foreman I	027	29.0	-	29.0	-	29.0	
Total Full Time		361.0	-	361.0	-	361.0	
Part Time							
Youth Counselor	323	1.0	-	1.0	-	1.0	
Recreation Leader	321	101.3	0.1	101.4	-	101.4	
Customer Service Clerk	320	3.4	-	3.4	-	3.4	
Recreation Instructor	318	52.1	0.1	52.2	-	52.2	
Parks & Recreation Aide	311	47.6	0.1	47.7	-	47.7	
Public Service Trainee	300	1.0	-	1.0	-	1.0	
Equipment Op I	111	0.8	-	8.0	-	0.8	
Gardener	111	0.5	-	0.5	-	0.5	
Groundskeeper	108	23.3	-	23.3	-	23.3	
Total Part Time		231.0	0.3	231.3	-	231.3	
Total Operations		592.0	0.3	592.3	-	592.3	

PROGRAM Community Enrichment		DEPARTMENT Parks and	Recreation	DEPARTMENT NO. 74			
			2019-2020		2020	2024	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS	
Programs							
Full Time							
Deputy Parks & Rec Director	842	2.0	_	2.0	_	2.0	
Recreation Programmer	326	5.0	_	5.0	_	5.0	
Customer Service Clerk	320	1.0		1.0	_	1.0	
Building Maint Worker	120	8.0		8.0	_	8.0	
Parks Equipment Mechanic	119	1.0		1.0	_	1.0	
Parks Maint Mech*Plumb Install	119	4.0		4.0	_	4.0	
Equipment Op III	116	4.0		4.0	_	4.0	
Supplies Clerk II	115	1.0		1.0		1.0	
Urban Forestry Technician	115	8.0		8.0	]	8.0	
Equipment Op II*Gangmower Op	114	2.0		2.0	_	2.0	
Equipment Op II	113	6.0		6.0		6.0	
Trades Helper	113	7.0	_	7.0	_	7.0	
Gardener*Sprinkler System	112	8.0	-	8.0	_	8.0	
Gardener Sprinkler System  Gardener	111	10.0	-	10.0	_	10.0	
	108	20.0	-	20.0	_	20.0	
Groundskeeper	037	1.0	-	1.0	_	1.0	
Parks Special Operations Supv			-		-		
Pueblo Grande Administrator	037	1.0		1.0	-	1.0	
City Archaeologist	036	1.0		1.0	-	1.0	
Head Golf Professional*Lead	036	1.0		1.0	-	1.0	
Recreation Supv*Aquatics	036	1.0		1.0	-	1.0	
Admin Asst II	035	1.0		1.0	-	1.0	
Golf Course Supervisor*Lead	035	1.0	-	1.0	-	1.0	
Parks Supervisor	035	6.0	-	6.0	-	6.0	
Museum Curator	034	1.0		1.0	-	1.0	
Recreation Coord III*Aquatics	034	3.0		3.0	-	3.0	
Park Manager	033	3.0	-	3.0	-	3.0	
Recreation Coordinator III	033	4.0	-	4.0	-	4.0	
Building Maint Foreman	031	1.0	-	1.0	-	1.0	
Management Asst I	031	2.0	-	2.0	-	2.0	
Accountant I	030	1.0	-	1.0	-	1.0	
Recreation Coordinator II	030	7.0		7.0	-	7.0	
Museum Assistant	029	2.0		2.0	-	2.0	
Parks Foreman II	029	1.0		1.0	-	1.0	
Park Ranger III	028	12.0		12.0	-	12.0	
Parks Foreman I	027	8.0		8.0	-	8.0	
Supplies Clerk III*U7	027	1.0		1.0	-	1.0	
Park Ranger II	026	67.0		67.0	-	67.0	
Customer Service Clerk*Lead-U7	022	1.0		1.0	-	1.0	
Total Full Time		214.0	-	214.0	-	214.0	

PROGRAM		DEPARTMENT		DEPARTMENT NO.			
Community Enrichment		Parks and	Recreation	74			
					ī		
000111717101111 0071111			2019-2020			)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Part Time							
Museum Aide	325	1.3	-	1.3	-	1.3	
Pool Manager	324	10.8	-	10.8	-	10.8	
Assistant Pool Manager	321	3.3	-	3.3	-	3.3	
Recreation Leader	321	18.6	-	18.6	-	18.6	
Recreation Instructor	318	9.5	-	9.5	-	9.5	
Lifeguard	317	58.5	-	58.5	-	58.5	
Clerk I	316	6.4	-	6.4	-	6.4	
Parks & Recreation Aide*Cash	313	8.4	-	8.4	-	8.4	
Parks & Recreation Aide	311	22.3	-	22.3	-	22.3	
Equipment Op I	111	0.6	-	0.6	-	0.6	
Groundskeeper	108	1.5	-	1.5	-	1.5	
Park Ranger II	026	9.0	-	9.0	-	9.0	
Total Part Time		150.2	-	150.2	-	150.2	
<u>Temporary</u>							
Gardener	111	1.0	-	1.0	_	1.0	
Total Temporary		1.0	-	1.0	-	1.0	
Total Programs		365.2	-	365.2	-	365.2	
Total Parks and Recreation		1,012.8	1.3	1,014.1	-	1,014.1	





DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
Community Enrichment	Library	75					

#### **Program Goal**

The Library provides information and resources that are relevant, accessible and responsive to the intellectual needs and interests of the community.

	EX	PENDITURE	SB	Y CHARACTE	R		
CHARACTER	EX	2018-19 ACTUAL PENDITURES	E	2019-20 ESTIMATED EXPENDITURES		2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$	23,616,512	\$	25,776,911	\$	28,079,654	8.9%
CONTRACTUAL SERVICES		4,492,286		4,689,287		4,739,193	1.1%
INTERDEPARTMENTAL CHARGES AND CREDITS		2,738,851		2,275,161		2,004,276	-11.9%
SUPPLIES		6,112,663		7,826,085		7,135,184	-8.8%
EQUIPMENT AND MINOR IMPROVEMENTS		609,442		53,650		-	-100.0%
DEBT SERVICE PAYMENTS		-		-		-	-
MISCELLANEOUS TRANSFERS		-		-		-	-
TOTAL	\$	37,569,754	\$	40,621,094	\$	41,958,307	3.3%
		AUTHORIZ	ED I	POSITIONS	<u> </u>		
FULL-TIME POSITIONS		187.0		199.0		199.0	-
PART-TIME POSITIONS (FTE)		188.2		202.3		202.3	-
TOTAL		375.2		401.3		401.3	-
		SOURCI	OF	FUNDS			
Library Funds Federal and State Grant Funds Other Restricted Funds Public Housing	\$	36,795,459 651,905 73,065 49,325	\$	39,374,783 759,769 486,542 -	\$	40,895,634 802,653 260,020	3.9% 5.6% -46.6% -
TOTAL	\$	37,569,754	\$	40,621,094	\$	41,958,307	3.3%

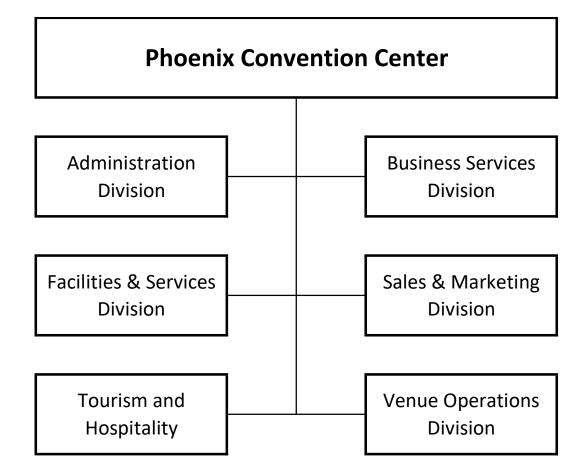
DEPARTMENT DETAIL										
PROGRAM Community Enrichment		ARTMENT Orary			DEP	ARTMENT NO. 75				
ORGANIZATION DETAIL		2018-19 ACTUAL EXPENDITURES		2019-20 ESTIMATED EXPENDITURES		2020-21 COUNCIL ALLOWANCE				
Administration & Technology Services	\$	6,354,937	\$	6,911,584	\$	7,131,993				
Central Library		7,011,248		7,047,129		7,504,774				
Branch Library Services		13,099,753		14,577,682		15,636,580				
Collections & Programming		7,668,386		9,055,931		8,884,915				
Library Grants		696,579		753,607		795,769				
Inter-Departmental Charges		2,738,851		2,275,161		2,004,276				
Total	\$	37,569,754	\$	40,621,094	\$	41,958,307				

PROGRAM		DEPARTMENT	Γ		DEPARTMEI	
Community Enrichment		Library				75
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ORGANIZATIONAL DETAIL/	DAY	AUTHODITED	2019-2020	AUTHODIZED		-2021
CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration & Technology Service	ces	58.4	(0.4	) 58.0	-	58.0
Central Library		94.5	2.0	96.5	-	96.5
Branch Library Services		214.7	(2.6	) 212.1	-	212.1
Collections & Programming		21.7	-	21.7	-	21.7
Library Grants		13.0		13.0	-	13.0
Total Library		402.3	(1.0	) 401.3	-	401.3
DETAIL BY DIVISION						
Administration & Technology	Services					
Full Time						
City Librarian (NC)	907	1.0	_	1.0	_	1.0
Deputy Library Director	841	3.0	_	3.0	_	3.0
Management Services Adm	841	1.0	_	1.0	_	1.0
Senior Human Resources Clerk	723	1.0		1.0	_	1.0
Account Clerk III	325	1.0		1.0	_	1.0
Account Clerk II	321	1.0		1.0	_	1.0
Secretary II	321	1.0	_	1.0	_	1.0
Building Maint Worker*U2	220	2.0	_	2.0	_	2.0
Courier	211	3.0		3.0	_	3.0
Senior Info Tech Systems Spec	040	1.0	_	1.0	_	1.0
nfo Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0
Lead User Technology Spec	039	2.0	-	2.0	-	2.0
Department Budget Supervisor	037	1.0	-	1.0	-	1.0
nfo Tech Analyst/Prg II	037	2.0	-	2.0	-	2.0
_ibrarian IV	037	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Senior User Technology Spec	037	2.0	-	2.0	-	2.0
Project Manager	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0		1.0	-	1.0
Budget Analyst II	035	1.0		1.0	-	1.0
Human Resources Officer	035	1.0		1.0	-	1.0
User Technology Specialist	035	3.0		3.0	-	3.0
Curriculum/Training Coord	033	1.0		1.0	-	1.0
Senior Human Resources Analyst	033	1.0		1.0	-	1.0
_ibrarian II	032	2.0		2.0	-	2.0
Management Asst I	031	1.0		1.0	-	1.0
Accountant I	030	1.0		1.0	-	1.0
Contracts Specialist I	030	1.0		1.0	-	1.0
Caseworker II	028	3.0		3.0	-	3.0
Admin Secretary	027	1.0		1.0	-	1.0
Supplies Clerk III*U7	027	1.0		1.0	-	1.0
Human Resources Aide*U7	026	1.0		1.0	-	1.0
Total Full Time		45.0	-	45.0	-	45.0

PROGRAM Community Enrichment		DEPARTMENT Library	-	DEPARTMENT NO. 75			
Community Emicriffient	<u> </u>	Libialy			<u> </u>	13	
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Part Time							
Municipal Security Guard	323	1.3	-	1.3	_	1.3	
Library Circulation Attnd I	318	0.4	_	0.4	-	0.4	
Clerk I	316	_	0.6	0.6	-	0.6	
Library Clerk I	316	0.2	_	0.2	_	0.2	
Library Page	315	0.2	_	0.2	_	0.2	
Library Page	311	2.6	_	2.6	_	2.6	
User Technology Specialist	035	0.7	_	0.7	_	0.7	
Library Assistant	026	7.0	_	7.0	_	7.0	
Total Part Time	020	12.4	0.6	13.0	_	13.0	
		12.4	0.0	10.0	<u>-</u>	13.0	
Temporary							
Courier	211	1.0	(1.0)	-	-	-	
Total Temporary		1.0	(1.0)	-	-	-	
Total Administration & Techr	ology Service	s 58.4	(0.4)	58.0	-	58.0	
Central Library							
Full Time							
Municipal Security Guard	323	3.0		3.0		3.0	
Library Circulation Attnd II	320	5.0	_	5.0		5.0	
Library Circulation Attnd I	318	5.0	2.0	7.0	_	7.0	
Library Clerk II	318	1.0	2.0	1.0	_	1.0	
Library Clerk II Librarian IV	037	2.0	-	2.0	_	2.0	
			-		_		
Librarian III	035	4.0	-	4.0	-	4.0	
Security Systems Supervisor	034	1.0	-	1.0	-	1.0	
Librarian II	032	5.0	-	5.0	-	5.0	
Librarian I	030	3.0	-	3.0	-	3.0	
Library Support Services Supv	027	1.0	-	1.0	-	1.0	
Library Assistant	026	8.0	-	8.0	-	8.0	
Municipal Security Guard*Ld-U7	025	2.0	-	2.0	-	2.0	
Library Circulation Attnd III	023	4.0		4.0	-	4.0	
Total Full Time		44.0	2.0	46.0	-	46.0	
Part Time							
Municipal Security Guard	323	8.7	-	8.7	-	8.7	
Library Circulation Attnd I	318	7.5	_	7.5	-	7.5	
Library Clerk II	318	4.8	-	4.8	-	4.8	
Library Clerk I	316	1.1	_	1.1	_	1.1	
Library Page	311	8.7	_	8.7	_	8.7	
Librarian I	030	0.8	_	0.8	_	0.8	
Library Assistant	026	18.9	_	18.9	_	18.9	
Total Part Time	020	50.5		50.5	<u> </u>	50.5	
Total Central Library		94.5		96.5		96.5	
i otal Gelitiai Libial y		<del>34</del> .3	2.0	90.5	· -	90.5	

PROGRAM Community Enrichment		DEPARTMENT Library			DEPARTMENT NO. 75		
			Library			10	
			2019-2020			)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Branch Library Services							
Full Time							
Municipal Security Guard	323	6.0	3.0	9.0	-	9.0	
Library Circulation Attnd II	320	11.0	-	11.0	-	11.0	
Library Clerk I*Extension Svcs	317	5.0	-	5.0	-	5.0	
Librarian IV	037	5.0	-	5.0	-	5.0	
Librarian III	035	11.0	-	11.0	-	11.0	
Librarian II	032	19.0	-	19.0	-	19.0	
Librarian I	030	13.0	-	13.0	-	13.0	
Library Assistant	026	2.0	-	2.0	-	2.0	
Library Circulation Attnd III	023	10.0	-	10.0	-	10.0	
Total Full Time		82.0	3.0	85.0	_	85.0	
Part Time							
User Technology Specialist*U3	335	0.5	(0.5)	_	_	_	
Municipal Security Guard	323	19.3	(4.8)	14.5	_	14.5	
Library Circulation Attnd I	318	39.6	(0.2)	39.4	_	39.4	
Library Clerk I	316	2.5	, ,	1.9	_	1.9	
Library Page	311	39.9	(0.0)	39.9	_	39.9	
User Technology Specialist	035	-	0.5	0.5	_	0.5	
Librarian I	030	1.4	0.5	1.4		1.4	
Library Assistant	026	29.5	_	29.5	_	29.5	
Total Part Time	020	132.7		127.1	_	127.1	
Total Branch Library Services		214.7	• • • •	212.1	-	212.1	
Collections & Programming							
Full Time							
 Library Technical Assistant	324	5.0	_	5.0	_	5.0	
Clerk I	316	1.0	_	1.0	_	1.0	
Library Clerk I	316	1.0	-	1.0	_	1.0	
Librarian IV	037	3.0	_	3.0	_	3.0	
Management Asst II	037	1.0	_	1.0	_	1.0	
Admin Asst II	035	1.0	_	1.0	_	1.0	
Librarian II	032	5.0		5.0	_	5.0	
Admin Asst I	030	1.0	_	1.0	_	1.0	
Librarian I	030	1.0	_	1.0	_	1.0	
Library Assistant	026	1.0	_	1.0	_	1.0	
Library Circulation Attnd III	023	1.0	_	1.0	_	1.0	
Total Full Time	020	21.0	-	21.0	_	21.0	
Part Time						<u> </u>	
 Library Assistant	026	0.7	-	0.7	_	0.7	
Total Part Time	020	0.7	-	0.7	_	0.7	
	ina						
Total Collections & Programm	ıng	21.7	-	21.7	-	21.7	

PROGRAM Community Enrichment		DEPARTMEN Library	Γ		DEPARTME	NT NO. 75
			2019-2020		2020	0-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Library Grants						
Full Time						
Admin Asst I	030	2.0	-	2.0	-	2.0
Total Full Time		2.0	-	2.0	_	2.0
<u>Part Time</u>						
Library Assistant	026	11.0	-	11.0	-	11.0
Total Part Time		11.0	-	11.0	-	11.0
Total Library Grants		13.0	-	13.0	-	13.0
Total Library		402.3	3 (1.0)	401.3	-	401.3



DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Community Enrichment	Phoenix Convention Center	76				

#### **Program Goal**

The Phoenix Convention Center encourages organizations to hold conventions and trade shows in Phoenix, and facilitates activities that expand the leisure time activities for the general public by providing diversified entertainment and cultural programs in downtown Phoenix.

		S BY CHARACTE		PERCENT CHANGE
CHARACTER	2018-19 ACTUAL EXPENDITURES			
PERSONAL SERVICES	\$ 20,231,566	\$ 21,676,514	\$ 22,912,438	5.7%
CONTRACTUAL SERVICES	25,766,716	30,045,260	31,315,121	4.2%
INTERDEPARTMENTAL CHARGES AND CREDITS	1,330,910	1,301,231	1,535,734	18.0%
SUPPLIES	1,345,386	1,612,530	2,003,387	24.2%
EQUIPMENT AND MINOR IMPROVEMENTS	921,797	4,196,500	3,093,000	-26.3%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	2,592	-	-	-
TOTAL	\$ 49,598,967	\$ 58,832,035	\$ 60,859,680	3.4%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	198.0	196.0	196.0	-
PART-TIME POSITIONS (FTE)	24.0	24.0	24.0	-
TOTAL	222.0	220.0	220.0	-
	SOURC	E OF FUNDS		
Convention Center Funds Sports Facilities Funds General Funds	\$ 46,814,540 640,500 2,143,927	\$ 55,773,077 555,000 2,503,958	\$ 57,666,435 555,000 2,638,245	3.4% - 5.4%
TOTAL	\$ 49,598,967	\$ 58,832,035	\$ 60,859,680	3.4%

DEPARTMENT DETAIL							
PROGRAM Community Enrichment		DEPARTMENT Phoenix Convention Center					
Community Enrichment ORGANIZATION DETAIL		2018-19 ACTUAL PENDITURES		2019-20 ESTIMATED (PENDITURES		76 2020-21 COUNCIL ALLOWANCE	
Administration Division	\$	1,075,917	\$	836,659	\$	698,566	
Business Services Division		7,159,716		8,536,330		8,283,80	
Facilities & Services Division		11,541,674		12,812,359		13,931,52	
Sales & Marketing Division		2,257,860		2,447,138		2,760,89	
Tourism and Hospitality		500,000		500,000		500,000	
Venue Operations Division		25,732,890		32,398,318		33,149,16	
Inter-Departmental Charges		1,330,910		1,301,231		1,535,73	
Total	\$	49,598,967	\$	58,832,035	\$	60,859,68	

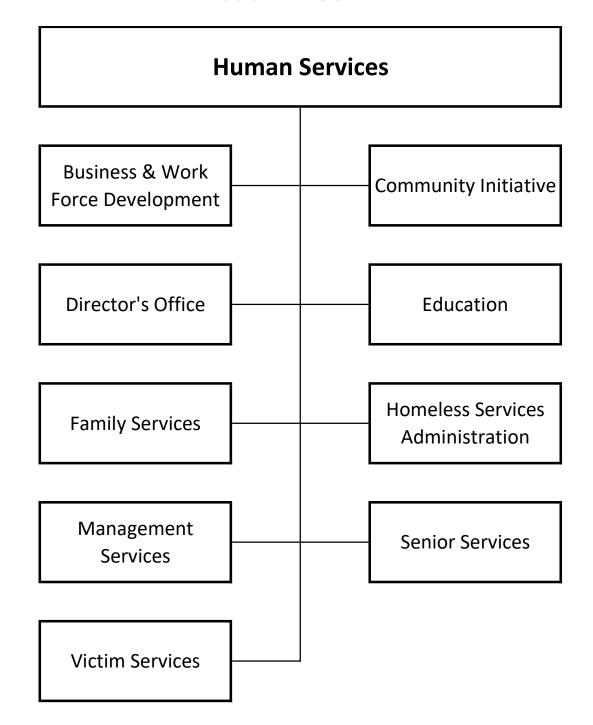
PROGRAM CHANGES						
ROGRAM DEPARTMENT ommunity Enrichment Phoenix Convention Center					DEPARTMENT NO	
			20-2021		2021-2022	
DESCRIPTION		DUCTIONS		DITIONS	FULL YEAR	
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST	
No Changes						

PROGRAM Community Enrichment		DEPARTMENT Phoenix Co	- onvention Cent	DEPARTMENT NO. 76		
					1	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Administration Division		7.0	(2.0	) 5.0	_	5.0
Business Services Division		31.4	-	31.4	-	31.4
Facilities & Services Division		127.6	-	127.6	-	127.6
Sales & Marketing Division		23.0	-	23.0	-	23.0
Venue Operations Division		33.0	-	33.0	-	33.0
<b>Total Phoenix Convention Cen</b>	ter	222.0	(2.0	) 220.0	-	220.0
DETAIL BY DIVISION						
Administration Division						
Full Time						
Convention Center Dir (NC)	908	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Secretary II	321	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	1.0	(1.0)	-	-	-
Management Asst II	037	1.0	-	1.0	-	1.0
Admin Secretary	027	1.0	-	1.0	-	1.0
Total Full Time		6.0	(1.0)	5.0	-	5.0
<u>Temporary</u>						
Special Projects Administrator	840	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)		-	-
<b>Total Administration Division</b>		7.0	(2.0)	5.0	_	5.0

PROGRAM Community Enrichment		DEPARTMENT		DEPARTMENT NO.			
		Prioenix Co	onvention Cent	ei		76	
			2019-2020		2020-2021		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
<b>Business Services Division</b>							
Full Time							
Deputy Convention Center Dir	842	1.0	-	1.0	-	1.0	
Admin Aide*U8	726	1.0	_	1.0	-	1.0	
Senior Human Resources Clerk	723	1.0	-	1.0	-	1.0	
Admin Aide*Empl Parking Coord	327	1.0	-	1.0	_	1.0	
Account Clerk III	325	1.0	-	1.0	-	1.0	
Fiscal Manager	040	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0	
Management Asst II	037	2.0	-	2.0	-	2.0	
Property Manager	037	1.0	-	1.0	-	1.0	
Accountant III	035	1.0	-	1.0	-	1.0	
Admin Asst II	035	2.0	-	2.0	-	2.0	
Budget Analyst II	035	1.0	-	1.0	-	1.0	
Contracts Specialist II	035	3.0	-	3.0	-	3.0	
Info Tech Analyst/Prg I	035	1.0	-	1.0	-	1.0	
Accountant II	033	2.0	-	2.0	-	2.0	
Senior Buyer	032	1.0	-	1.0	-	1.0	
Accountant I	030	2.0	-	2.0	-	2.0	
Ticket Services Supervisor	030	1.0	-	1.0	-	1.0	
Asst Ticket Services Supv	027	1.0	-	1.0	-	1.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		27.0	-	27.0	-	27.0	
Part Time							
Ticket Seller	320	4.4	-	4.4	-	4.4	
Total Part Time		4.4	-	4.4	-	4.4	
<b>Total Business Services Divis</b>	sion	31.4	-	31.4	-	31.4	

DRGANIZATIONAL DETAIL   PAY RANGE   NUTHORIZED POSITIONS   ADDITIONS/ POSITIONS   ADDITIONS/ AS OF 630020   ADDITIONS/ REDUCTIONS   ADDITIONS/ AS OF 630020   ADDITIONS/ AS OF 630	DEPARTMENT NO. 76		
Pull Time			
Deputy Convention Center Dir   Support Services Aide   324   4.0   - 4.0   - 5.0			
Support Services Aide   324   4.0   - 4.0   - 5			
Secretary II   321   1.0   - 1.0   - 1.0   - 1.0     - 1.0	1.0		
User Technology Specialist*U2   228   5.0   - 5.0   - 5.0	4.0		
Building Equip Op II   223   3.0   - 3.0   - 2.0   -	1.0		
Electrician*Lead   223   2.0   - 2.0   - 5.0	5.0		
Building Equip Op I	3.0		
Electrician   222   9.0   - 9.0   - 9.0     - 9.0	2.0		
Welder*U2	6.0		
Building Maint Worker*U2   220   9.0   - 9.0   - 9.0   Supplies Clerk II*U2   215   1.0   -	9.0		
Supplies Clerk II*U2         215         1.0         -         1.0         -           Trades Helper*U2         213         3.0         -         3.0         -           Supplies Clerk I*U2         212         3.0         -         3.0         -           Event Services Worker         210         25.0         -         25.0         -           Senior Info Tech Systems Spec         040         1.0         -         1.0         -           Convention Center Maint Supt         039         1.0         -         1.0         -           Convention Center Maint Supt         039         1.0         -         1.0         -           Lead User Technology Spec         039         1.0         -         1.0         -           Management Asst II         037         1.0         -         1.0         -           Senior User Technology Spec         037         2.0         -         2.0         -           Project Manager         036         1.0         -         1.0         -           Event Services Manager         035         1.0         -         1.0         -           User Technology Specialist         035         1.0         -	1.0		
Trades Helper*U2 213 3.0 - 3.0 - 3.0 Supplies Clerk I*U2 212 3.0 - 3.0 - 3.0 Supplies Clerk I*U2 212 3.0 - 3.0 - 3.0 Serior Info Tech Systems Spec 040 1.0 - 1.0 - 1.0 - 5.0 Serior Info Tech Systems Spec 040 1.0 - 1.0 - 1.0 Supplies Clerk Maint Supt 039 1.0 - 1.0 - 1.0 Supplies Clerk III 037 1.0 - 1.0 - 1.0 Serior User Technology Spec 039 1.0 - 1.0 - 1.0 Serior User Technology Spec 037 1.0 - 1.0 - 1.0 Serior User Technology Spec 037 2.0 - 2.0 - 2.0 Serior User Technology Spec 037 2.0 - 2.0 - 2.0 Serior User Technology Spec 037 2.0 - 1.0 - 1.0 Serior Event Services Manager 036 1.0 - 1.0 - 1.0 Serior Building Equipment Supv 034 1.0 - 1.0 - 1.0 Serior Building Equipment Supv 034 1.0 - 1.0 - 1.0 Serior Building Equipment Supv 034 1.0 - 1.0 - 1.0 Serior Building Equipment Supv 033 2.0 - 2.0 Serior Building Equipment Supv 033 2.0 - 2.0 Serior Building Equipment Supv 033 2.0 - 2.0 Serior Building Equipment Suprisor 032 2.0 - 2.0 Serior Building Equipment Supervisor 032 2.0 - 2.0 Serior Building Maintenance Foreman 031 3.0 - 3.0 Serior Suprisor 032 2.0 - 2.0 Serior Suprisor 033 1.0 - 1.0 Serior Suprisor 034 1.0 - 1.0 Serior Suprisor 035 1.0 Supplies Clerk III*U7 027 1.0 - 1.0 Serior Suprisor 026 6.0 - 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 - 6.0 Serior Suprisor 026 6.0 Serior Suprisor 026 6.0 Serior 026	9.0		
Supplies Clerk I*U2         212         3.0         -         3.0         -           Event Services Worker         210         25.0         -         25.0         -           Senior Info Tech Systems Spec         040         1.0         -         1.0         -           Convention Center Maint Supt         039         1.0         -         1.0         -           Lead User Technology Spec         039         1.0         -         1.0         -           Management Asst II         037         1.0         -         1.0         -           Senior User Technology Spec         037         2.0         -         2.0         -           Project Manager         036         1.0         -         1.0         -           Event Services Manager         035         1.0         -         1.0         -           Event Services Manager         035         1.0         -         1.0         -           Senior Building Equipment Supv         034         1.0         -         1.0         -           Asst Event Services Manager         033         1.0         -         1.0         -           Building Maintenance Supv         033         2.0         <	1.0		
Event Services Worker   210   25.0   - 25.0   - 25.0   - 25.0   Senior Info Tech Systems Spec   040   1.0   - 1.0   - 1.0   - 2.0	3.0		
Senior Info Tech Systems Spec   040   1.0   -   1.0   -	3.0		
Convention Center Maint Supt   039   1.0   -   1.0   -	25.0		
Lead User Technology Spec   039   1.0   -   1.0   -	1.0		
Management Asst II       037       1.0       -       1.0       -         Senior User Technology Spec       037       2.0       -       2.0       -         Project Manager       036       1.0       -       1.0       -         Event Services Manager       035       1.0       -       1.0       -         User Technology Specialist       035       1.0       -       1.0       -         Electrical Facilities Supv       034       1.0       -       1.0       -         Senior Building Equipment Supv       034       1.0       -       1.0       -         Building Maintenance Supv       033       2.0       -       2.0       -         Building Equipment Supervisor       032       2.0       -       2.0       -         Building Maintenance Foreman       031	1.0		
Senior User Technology Spec   037   2.0   - 2.0   - 2.0   - 2.0	1.0		
Senior User Technology Spec   037   2.0   - 2.0   - 2.0   - 2.0	1.0		
Event Services Manager   035	2.0		
Event Services Manager   035	1.0		
Electrical Facilities Supy	1.0		
Electrical Facilities Supy	1.0		
Senior Building Equipment Supv       034       1.0       -       1.0       -         Asst Event Services Manager       033       1.0       -       1.0       -         Building Maintenance Supv       033       2.0       -       2.0       -         Building Equipment Supervisor       032       2.0       -       2.0       -         Electrical Maintenance Foreman       032       2.0       -       2.0       -         Building Maint Foreman       031       3.0       -       3.0       -         Management Asst I       031       1.0       -       1.0       -         Production Assistant       027       1.0       -       1.0       -         Supplies Clerk III*U7       027       1.0       -       1.0       -         Event Services Supervisor       026       6.0       -       6.0       -         Event Full Time       120.0       -       120.0       -       -         Event Services Worker       210       7.6       -       7.6       -	1.0		
Asst Event Services Manager 033 1.0 - 1.0 - Building Maintenance Supv 033 2.0 - 2.0 - 2.0 Building Equipment Supervisor 032 2.0 - 2.0 - 2.0 Electrical Maintenance Foreman 032 2.0 - 2.0 - 2.0 - Building Maint Foreman 031 3.0 - 3.0 - 3.0 - 3.0 Management Asst I 031 1.0 - 1.0 - 1.0 - 1.0 - 1.0 - 1.0 Supplies Clerk III*U7 027 1.0 - 1.0 - 1.0 - 2.0 Event Services Supervisor 026 6.0 - 6.0 - 6.0 Event Services Lead 023 17.0 - 17.0 - 17.0 - 1.0 Total Full Time 120.0 - 120.0 - 120.0 - 1.0 -	1.0		
Building Maintenance Supv       033       2.0       -       2.0       -         Building Equipment Supervisor       032       2.0       -       2.0       -         Electrical Maintenance Foreman       032       2.0       -       2.0       -         Building Maint Foreman       031       3.0       -       3.0       -         Management Asst I       031       1.0       -       1.0       -         Production Assistant       027       1.0       -       1.0       -         Supplies Clerk III*U7       027       1.0       -       1.0       -         Event Services Supervisor       026       6.0       -       6.0       -         Event Services Lead       023       17.0       -       17.0       -         Total Full Time       120.0       -       120.0       -         Event Services Worker       210       7.6       -       7.6       -	1.0		
Building Equipment Supervisor   032   2.0   -   2.0   -     Electrical Maintenance Foreman   032   2.0   -   2.0   -     Building Maint Foreman   031   3.0   -   3.0   -     Management Asst I   031   1.0   -   1.0   -     Production Assistant   027   1.0   -   1.0   -     Supplies Clerk III*U7   027   1.0   -   1.0   -     Event Services Supervisor   026   6.0   -   6.0   -     Event Services Lead   023   17.0   -   17.0   -     Total Full Time   120.0   -   120.0   -     Part Time	2.0		
Electrical Maintenance Foreman         032         2.0         -         2.0         -           Building Maint Foreman         031         3.0         -         3.0         -           Management Asst I         031         1.0         -         1.0         -           Production Assistant         027         1.0         -         1.0         -           Supplies Clerk III*U7         027         1.0         -         1.0         -           Event Services Supervisor         026         6.0         -         6.0         -           Event Services Lead         023         17.0         -         17.0         -           Total Full Time         120.0         -         120.0         -         -         7.6         -           Event Services Worker         210         7.6         -         7.6         -	2.0		
Management Asst I       031       1.0       -       1.0       -         Production Assistant       027       1.0       -       1.0       -         Supplies Clerk III*U7       027       1.0       -       1.0       -         Event Services Supervisor       026       6.0       -       6.0       -         Event Services Lead       023       17.0       -       17.0       -         Total Full Time       120.0       -       120.0       -         Part Time       210       7.6       -       7.6       -	2.0		
Management Asst I       031       1.0       -       1.0       -         Production Assistant       027       1.0       -       1.0       -         Supplies Clerk III*U7       027       1.0       -       1.0       -         Event Services Supervisor       026       6.0       -       6.0       -         Event Services Lead       023       17.0       -       17.0       -         Total Full Time       120.0       -       120.0       -         Part Time       210       7.6       -       7.6       -	3.0		
Production Assistant         027         1.0         -         1.0         -           Supplies Clerk III*U7         027         1.0         -         1.0         -           Event Services Supervisor         026         6.0         -         6.0         -           Event Services Lead         023         17.0         -         17.0         -           Total Full Time         120.0         -         120.0         -           Part Time         210         7.6         -         7.6         -	1.0		
Supplies Clerk III*U7       027       1.0       -       1.0       -         Event Services Supervisor       026       6.0       -       6.0       -         Event Services Lead       023       17.0       -       17.0       -         Total Full Time       120.0       -       120.0       -         Part Time         Event Services Worker       210       7.6       -       7.6       -	1.0		
Event Services Supervisor         026         6.0         -         6.0         -           Event Services Lead         023         17.0         -         17.0         -           Total Full Time         120.0         -         120.0         -           Part Time           Event Services Worker         210         7.6         -         7.6         -	1.0		
Event Services Lead         023         17.0         -         17.0         -           Total Full Time         120.0         -         120.0         -           Part Time           Event Services Worker         210         7.6         -         7.6         -	6.0		
Total Full Time         120.0         -         120.0         -           Part Time         Event Services Worker         210         7.6         -         7.6         -	17.0		
Event Services Worker         210         7.6         -         7.6         -	120.0		
	7.6		
	7.6		
Total Facilities & Services Division 127.6 - 127.6 -	127.6		

PROGRAM Community Enrichment		DEPARTMENT	Г onvention Cent	DEPARTMENT NO. 76		
		Pridentx C	onvention cent			
			2019-2020			0-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Sales & Marketing Division				<u>.</u>		
Full Time						
Deputy Convention Center Dir	842	1.0	-	1.0	-	1.0
Planning Graphic Designer	332	1.0	-	1.0	-	1.0
Support Services Aide	324	2.0	-	2.0	-	2.0
Senior Sales/Marketing Supv	038	2.0	-	2.0	-	2.0
Sales Supervisor	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Public Information Officer	035	1.0	_	1.0	_	1.0
Sales Manager	033	7.0	_	7.0	_	7.0
Admin Asst I	030	1.0		1.0	_	1.0
Secretary III	025	1.0		1.0	_	1.0
Total Full Time		18.0		18.0	i -	18.0
Part Time					<u> </u>	
Customer Service Clerk	320	5.0		5.0		<b>5</b> 0
Total Part Time	320			5.0 5.0	-	5.0
		5.0			-	5.0
Total Sales & Marketing Divis	sion	23.0	-	23.0	-	23.0
Venue Operations Division						
Full Time	0.40			4.0		4.0
Deputy Convention Center Dir	842	1.0		1.0	-	1.0
Senior Drafting Technician	328	1.0		1.0	-	1.0
Locksmith	217	1.0		1.0	-	1.0
Sign Specialist II*U2	215	1.0		1.0	-	1.0
Production Services Manager	037	1.0		1.0	-	1.0
Facility Coordinator	036	4.0		4.0	-	4.0
Asst Production Services Mgr	035	1.0		1.0	-	1.0
Asst Event Services Manager	033	1.0		1.0	-	1.0
Production Coordinator	033	5.0		5.0	-	5.0
Volunteer Coordinator	033	1.0		1.0	-	1.0
Asst Security Systems Supv	032	1.0		1.0	-	1.0
Events Coordinator	031	6.0		6.0	-	6.0
Production Assistant	027	1.0		1.0	-	1.0
Secretary III	025	1.0		1.0	-	1.0
Total Full Time		26.0	-	26.0	<u> </u>	26.0
Part Time						
Events Representative	326	2.5	-	2.5	-	2.5
Events Representative-PT	326	2.5	-	2.5	-	2.5
Production Assistant	027	2.0	-	2.0	-	2.0
Total Part Time		7.0	-	7.0	-	7.0
<b>Total Venue Operations Divis</b>	sion	33.0	-	33.0	-	33.0
Total Phoenix Convention Ce	nter	222 0	(2.0)	220 0	_	220.0
Total Phoenix Convention Ce	nter	222.0	(2.0)	220.0	-	



DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Community Enrichment	Human Services	89				

#### **Program Goal**

The Human Services Department promotes self-sufficiency by providing a wide array of services that foster the economic, physical and social well-being of residents.

	EADEVIUILI IDI	S BY CHARACTE		
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 31,511,771	\$ 33,583,303	\$ 35,731,506	6.4%
CONTRACTUAL SERVICES	45,571,479	55,097,620	59,379,178	7.8%
INTERDEPARTMENTAL CHARGES AND CREDITS	4,779,529	5,074,519	4,972,531	-2.0%
SUPPLIES	1,130,616	721,049	622,751	-13.6%
EQUIPMENT AND MINOR IMPROVEMENTS	85,758	153,100	94,500	-38.3%
DEBT SERVICE PAYMENTS	90,964	78,407	135,788	73.2%
MISCELLANEOUS TRANSFERS	(124,986)	182,851	(353,309)	-100.0%
TOTAL	\$ 83,045,131	\$ 94,890,849	\$ 100,582,945	6.0%
		ED POSITIONS		
	AOTHORIZ	LD FOSITIONS	<u> </u>	
FULL-TIME POSITIONS	375.0	387.0	387.0	-
PART-TIME POSITIONS (FTE)	4.0	4.0	4.0	-
TOTAL	379.0	391.0	391.0	-
	SOURC	L E of funds		
Human Services Grant Funds General Funds Community Development	\$ 55,689,262 18,244,906	\$ 61,958,330 19,183,594	\$ 58,963,098 19,977,751	-4.8% 4.1%
Block Grant Funds Federal and State Grant Funds Water Funds Wastewater Funds HOPE VI City Improvement Funds Other Restricted Funds Public Housing Funds	1,107,199 7,170,267 233,000 173,000 - 90,964 283,799 52,734	1,118,912 10,212,623 233,000 173,000 65,114 78,407 1,784,520 83,349	2,213,475 17,073,487 225,000 155,000 80,280 135,788 1,670,171 88,895	97.8% 67.2% -3.4% -10.4% 23.3% 73.2% -6.4% 6.7%
TOTAL	\$ 83,045,131	\$ 94,890,849	\$ 100,582,945	6.0%

DEPARTMENT DETAIL									
PROGRAM Community Enrichment		PARTMENT Human Services	DEPARTMENT NO. 89						
ORGANIZATION DETAIL		2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE					
Director's Office	\$	813,995	\$ 996,410	\$ 1,028,710					
Management Services		3,332,334	5,188,660	8,312,084					
Education		35,923,896	38,319,070	41,570,845					
Business & Work Force Development		9,510,594	12,042,202	12,798,154					
Community Initiative		274,233	429,197	566,014					
Senior Services		8,529,520	9,223,872	9,253,278					
Family Services		12,544,656	14,950,504	13,541,294					
Homeless Services Administration		4,912,370	5,825,604	5,464,534					
Victim Services		2,333,040	2,762,404	2,939,713					
Debt Service		90,964	78,407	135,788					
Inter-Departmental Charges		4,779,529	5,074,519	4,972,531					
Total	\$	83,045,131	\$ 94,890,849	\$ 100,582,945					

	PROG	GRAM CHA	NGES		
PROGRAM Community Enrichment	DEPARTMENT NO				
, -	Human Se		20-2021		2021-2022
DESCRIPTION	RE	DUCTIONS		DDITIONS	FULL YEAR
	POSITIONS		POSITIONS	AMOUNT	COST
No Changes					

PROGRAM	DEPARTMENT		DEPARTMENT NO.			
Community Enrichment		Human Se	rvices	89		
			2019-2020	2020	0-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Director's Office		6.0	-	6.0	_	6.0
Management Services		26.0	-	26.0	-	26.0
Education		154.0	3.0	157.0	-	157.0
Business & Work Force Developm	nent	46.0	2.0	48.0	-	48.0
Community Initiative		2.0	4.0	6.0	-	6.0
Senior Services		52.0	-	52.0	-	52.0
Family Services		62.0	-	62.0	-	62.0
Homeless Services Administration	1	11.0	-	11.0	-	11.0
Victim Services		23.0	-	23.0	-	23.0
Total Human Services		382.0	9.0	391.0	-	391.0
DETAIL BY DIVISION						
Director's Office						
Full Time						
Human Services Director (NC)	908	1.0	_	1.0	-	1.0
Management Asst II	037	3.0	-	3.0	-	3.0
Caseworker III	032	1.0	_	1.0	-	1.0
Admin Secretary	027	1.0		1.0		1.0
Total Full Time		6.0	-	6.0	-	6.0
Total Director's Office		6.0	-	6.0	-	6.0

PROGRAM	DEPARTMENT		DEPARTMENT NO.				
Community Enrichment		Human Se	rvices	89			
					T		
			2019-2020			)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Management Services		•					
Full Time							
Deputy Human Services Director	842	1.0	-	1.0	-	1.0	
Senior Human Resources Clerk	723	1.0	-	1.0	-	1.0	
Facility Contract Compl Spec	326	1.0	-	1.0	-	1.0	
Account Clerk III	325	1.0	-	1.0	-	1.0	
Secretary II	321	1.0	-	1.0	-	1.0	
Building Maint Worker	120	1.0	-	1.0	-	1.0	
Trades Helper	113	1.0	-	1.0	-	1.0	
Laborer	108	1.0	-	1.0	-	1.0	
Info Tech Project Manager	041	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg III	039	1.0	-	1.0	-	1.0	
Contracts Specialist II*Lead	037	1.0	-	1.0	-	1.0	
Department Budget Supervisor	037	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg II	037	3.0	-	3.0	-	3.0	
Property Manager	037	1.0	-	1.0	-	1.0	
Accountant III	035	3.0	-	3.0	-	3.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Budget Analyst II	035	1.0	-	1.0	-	1.0	
Contracts Specialist II	035	2.0	-	2.0	-	2.0	
Accountant II	033	1.0	-	1.0	-	1.0	
Contracts Specialist I	030	1.0	-	1.0	-	1.0	
Secretary III	025	1.0		1.0	-	1.0	
Total Full Time		26.0	-	26.0	-	26.0	
Total Management Services		26.0	-	26.0	-	26.0	

PROGRAM		DEPARTMENT	Г		DEPARTME	NT NO.
Community Enrichment		Human Se	rvices			89
			2019-2020		2020	0-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Education						
Full Time						
Deputy Human Services Director	842	1.0	-	1.0	-	1.0
Caseworker I	325	86.0	-	86.0	-	86.0
Secretary II	321	3.0	-	3.0	-	3.0
Casework Aide	320	6.0	-	6.0	-	6.0
Clerk I	316	3.0	-	3.0	-	3.0
Human Services Program Coord	037	4.0	-	4.0	-	4.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Head Start Area Supervisor	035	1.0	-	1.0	-	1.0
Business Systems Analyst	033	1.0	-	1.0	-	1.0
Dietitian	033	1.0	-	1.0	-	1.0
Head Start Education Spec	033	8.0	-	8.0	-	8.0
Youth Services Coordinator	033	1.0	-	1.0	-	1.0
Caseworker III	032	14.0	-	14.0	-	14.0
Caseworker II*MentalHealthSpec	030	5.0	-	5.0	-	5.0
Training Specialist	030	1.0	-	1.0	-	1.0
Caseworker II	028	1.0	-	1.0	-	1.0
Head Start Educator*Prog Asst	028	11.0	2.0	13.0	-	13.0
Head Start Educator	026	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		150.0	2.0	152.0	-	152.0
<u>Temporary</u>						
Caseworker I	325	3.0	1.0	4.0	-	4.0
Caseworker III	032	1.0	-	1.0	-	1.0
Total Temporary		4.0	1.0	5.0	_	5.0
Total Education		154.0	3.0	157.0	-	157.0

PROGRAM Community Enrichment		DEPARTMENT Human Sei		DEPARTMENT NO. 89			
			2019-2020			-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Business & Work Force Deve	lopment						
Full Time							
Deputy Human Services Director	842	1.0	_	1.0	-	1.0	
Management Asst III	839	1.0	-	1.0	-	1.0	
Admin Aide	326	3.0	-	3.0	-	3.0	
Secretary II	321	1.0	-	1.0	-	1.0	
Workforce Development Supv	037	1.0	-	1.0	-	1.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Accountant II	033	1.0	-	1.0	-	1.0	
Caseworker III*Workforce Dev	033	3.0	-	3.0	-	3.0	
Budget Analyst I	032	1.0	-	1.0	-	1.0	
Management Asst I	031	2.0	-	2.0	-	2.0	
Accountant I	030	1.0	-	1.0	-	1.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Training Specialist	030	2.0	-	2.0	-	2.0	
Caseworker II	028	17.0	-	17.0	-	17.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time	•	37.0	-	37.0	-	37.0	
Temporary							
Special Projects Administrator	840	1.0	_	1.0	_	1.0	
Admin Aide	326	_	1.0	1.0	_	1.0	
Workforce Development Supv	037	1.0	_	1.0	_	1.0	
Business Systems Analyst	033	_	1.0	1.0	-	1.0	
Workforce Development Spec	031	3.0	-	3.0	-	3.0	
Training Specialist	030	1.0	-	1.0	-	1.0	
Caseworker II	028	3.0	-	3.0	-	3.0	
Total Temporary	•	9.0	2.0	11.0	-	11.0	
Total Business & Work Force	Development	t 46.0	2.0	48.0	-	48.0	
Community Initiative							
Full Time							
Landlord/Tenant Counselor	328	_	3.0	3.0	_	3.0	
Secretary II	321	_	1.0	1.0	_	1.0	
Caseworker III	032	1.0	-	1.0	_	1.0	
Caseworker II	028	1.0	_	1.0	_	1.0	
Total Full Time	3_3	2.0	4.0	6.0	-	6.0	
Total Community Initiative		2.0	4.0	6.0	_	6.0	

PROGRAM Community Enrichment		DEPARTMENT Human Se		DEPARTME	NT NO. 89	
					<u> </u>	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
Senior Services						
Full Time						
Senior Center Assistant	322	16.0	-	16.0	_	16.0
Secretary II	321	15.0	-	15.0	-	15.0
Human Services Program Coord	037	2.0	-	2.0	_	2.0
Admin Asst II	035	1.0	-	1.0	_	1.0
Senior Programs Supervisor II	032	4.0	_	4.0	_	4.0
Senior Programs Supervisor I	030	14.0	_	14.0	_	14.0
Total Full Time		52.0	-	52.0	-	52.0
Total Senior Services		52.0	-	52.0	-	52.0
Family Services						
Full Time						
Deputy Human Services Director	842	1.0	-	1.0	-	1.0
Caseworker I	325	18.0	-	18.0	_	18.0
Secretary II	321	3.0	_	3.0	-	3.0
Customer Service Clerk	320	6.0	_	6.0	_	6.0
Human Services Program Coord	037	2.0	_	2.0	_	2.0
Human Services Center Supv	036	3.0	_	3.0	_	3.0
Admin Asst II	035	1.0	_	1.0	_	1.0
Caseworker III	032	5.0	_	5.0	_	5.0
Admin Asst I	030	1.0	_	1.0	_	1.0
Caseworker II	028	12.0	_	12.0	_	12.0
Secretary III	025	4.0	_	4.0	_	4.0
Total Full Time	020	56.0	-	56.0	_	56.0
<u>Temporary</u>						
Admin Aide	326	1.0		1.0		1.0
Casework Aide	320	5.0	-	5.0	_	5.0
Total Temporary	320	6.0	<u> </u>	6.0		6.0
Total Family Services		62.0	-	62.0	-	62.0
Homeless Services Administr	ation					
Full Time						
Deputy Human Services Director	842	1.0	_	1.0	_	1.0
Human Services Program Coord	037	1.0	=	1.0		1.0
Admin Asst II	037	1.0	-	1.0		1.0
Caseworker III	033	1.0	-	1.0	·	1.0
Admin Asst I	032	1.0	-		_	1.0
Admin Assi i Caseworker II			-	1.0	· -	
	028	5.0	-	5.0	_	5.0
Secretary III	025	1.0	=	1.0	-	1.0
Total Full Time		11.0		11.0	- I	11.0
<b>Total Homeless Services Adn</b>	ninistration	11.0	_	11.0	-	11.0

PROGRAM Community Enrichment	DEPARTMENT Human Se		DEPARTMENT NO. 89			
			2019-2020		2020	)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Victim Services						
Full Time						
Deputy Human Services Director	842	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Caseworker III	032	2.0	-	2.0	-	2.0
Caseworker II	028	6.0	-	6.0	-	6.0
Total Full Time		10.0	-	10.0	-	10.0
Part Time						
Caseworker Aide	320	4.0	-	4.0	-	4.0
Total Part Time		4.0	-	4.0	-	4.0
<u>Temporary</u>						
Casework Aide	320	1.0	-	1.0	-	1.0
Caseworker III	032	2.0	-	2.0	-	2.0
Caseworker II	028	6.0	-	6.0	-	6.0
Total Temporary		9.0	-	9.0	-	9.0
<b>Total Victim Services</b>		23.0	-	23.0	-	23.0
Total Human Services		382.0	9.0	391.0	-	391.0

# HUMAN SERVICES Department Summary by Source of Funds 2020-21 Operating Budget

		Total	Area Agency on Aging	CDBG/HUD <sup>1</sup>	DES/AAS <sup>2</sup>	DES <sup>3</sup>	HUD <sup>4</sup>	General Funds	Dept of Health & Human Services	Other
Management Services										
Director's Office		514,965	-	-	-	-	-	514,965	-	-
Management Services Division		2,826,633	-	-	-	-	-	2,690,845	-	135,788
Homeless Services		4,899,878	-	1,019,450	-	-	3,880,428	-	-	-
	Total	8,241,476	-	1,019,450	-	-	3,880,428	3,205,810	-	135,788
Education										
Head Start		42,146,151	-	_	-	-	-	62,826	35,737,607	6,345,718
	Total	42,146,151	•	•	•	-	-	62,826	35,737,607	6,345,718
Community and Senior Services										
Administration		734,531	-	-	-	-	-	708,531	-	26,000
Client Services		13,235,937	-	-	9,893,625	-	-	2,575,771	-	766,541
Community Initiative		295,091	-	212,173	-	-	-	82,918	-	-
Meals/Nutrition		3,581,820	1,931,796	-	-	-	-	1,515,024	-	135,000
Senior Center Operations		5,940,157	-	-	-	-	-	5,902,657	-	37,500
Strategic Initiative		491,503	-	-	-	-	-	491,503	-	
	Total	24,279,039	1,931,796	212,173	9,893,625	•	-	11,276,404	-	965,041
Victim Services										
Victim Services		2,862,288	-	-	-	137,184	-	1,879,121	-	845,983
Victim Housing Services		150,000	-	150,000	-	-	-	-	-	<u> </u>
	Total	3,012,288	•	150,000	•	137,184	-	1,879,121	-	845,983
Homeless Services		5,472,953	-	2,263,075	-	-	•	3,189,378	-	20,500
Business and Workforce Developme	<u>ent</u>	17,431,038	-	-	-	16,936,303	88,895	325,560		80,280
Grand Total <sup>5</sup>		\$ 100,582,945	\$ 1,931,796	\$ 3,644,698	\$ 9,893,625 \$	17,073,487 \$	3,969,323	\$ 19,939,099	\$ 35,737,607 \$	8,393,310

 $<sup>^{\</sup>rm 1}$  CDBG/HUD - Community Development Block Grant/Housing and Urban Development

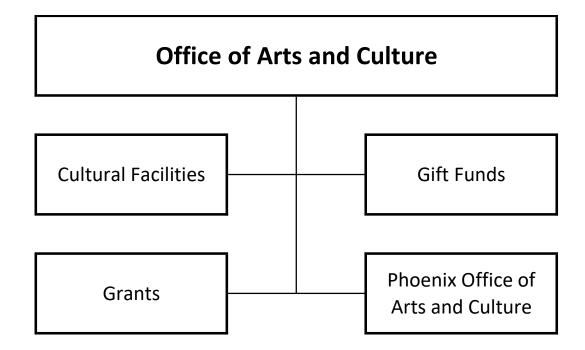
 $<sup>^{\</sup>rm 2}$  DES/AAS - Department of Economic Security, Division of Aging and Adult Services

<sup>&</sup>lt;sup>3</sup> DES - Department of Economic Security

<sup>&</sup>lt;sup>4</sup> HUD - Housing and Urban Development

<sup>&</sup>lt;sup>5</sup> Totals presented above match the Department Detail and Summary sheets. Differences in the presentation of Inter-Departmental Charges may cause the totals by program area to differ.





	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
Community Enrichment	Office of Arts and Culture	45

#### **Program Goal**

The Office of Arts and Culture supports the development of the arts and cultural community in Phoenix, and seeks to raise the level of awareness and participation of city residents in the preservation, expansion and enjoyment of arts and culture.

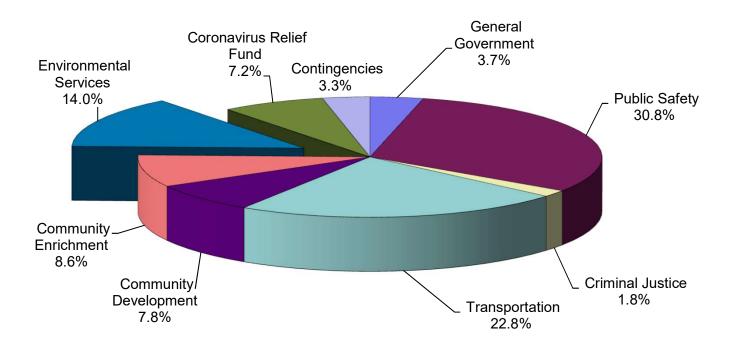
	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 1,279,629	\$ 1,448,700	\$ 1,612,345	11.3%
CONTRACTUAL SERVICES	2,107,799	2,254,415	2,610,105	15.8%
INTERDEPARTMENTAL CHARGES AND CREDITS	4,537,213	454,976	436,468	-4.1%
SUPPLIES	18,227	5,003	2,100	-58.0%
EQUIPMENT AND MINOR IMPROVEMENTS	36,381	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 7,979,249	\$ 4,163,094	\$ 4,661,018	12.0%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	11.0	11.0	11.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	11.0	11.0	11.0	-
	SOURCI	OF FUNDS		
General Funds Federal and State Grant Funds Other Restricted Funds	\$ 7,914,180 49,787 15,282	\$ 4,040,680 97,893 24,521	\$ 4,221,018 420,000 20,000	4.5% +100.0% -18.4%
TOTAL	\$ 7,979,249	\$ 4,163,094	\$ 4,661,018	12.0%

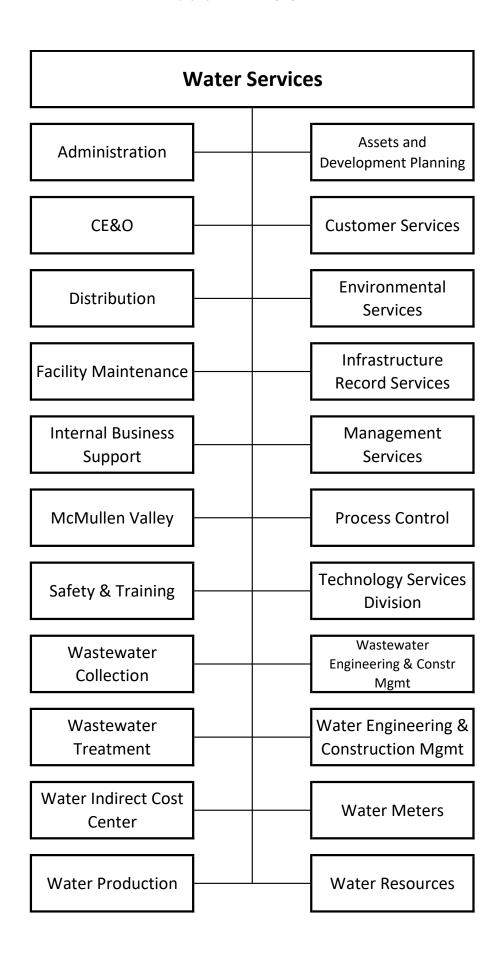
PROGRAM	DEPARTMEN				DEPARTMENT N
Community Enrichment	Office of A	rts and Culture			45
			20-2021	DITIONS	2021-2022
DESCRIPTION		DUCTIONS		DITIONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
No Changes					
vo changes					
			i		1

PROGRAM Community Enrichment		DEPARTMENT Office of A	Г rts and Culture		DEPARTME	NT NO. 45
					•	
			2019-20		202	20-21
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Office of Arts and Culture						
Full Time						
Arts & Culture Administrator	903	1.0	-	1.0	-	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Management Asst II	037	1.0	-	1.0	-	1.0
Project Manager	036	5.0	-	5.0	-	5.0
Arts Specialist	033	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		10.0	-	10.0	-	10.0
<u>Temporary</u>						
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total Office of Arts and Cultur	re	11.0	-	11.0	-	11.0



# **Environmental Services**





	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
Environmental Services	Water Services	84

#### **Program Goal**

The Water Services Department is responsible for the Water and Wastewater Programs. The Water Program provides a safe and adequate domestic water supply to all residents in the Phoenix water service area. The Wastewater Program assists in providing a clean, healthy environment through the effective management of all water borne wastes generated within the Phoenix drainage area.

	EVDENIDITI IDI	ES BY CHARACTE		
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 139,629,016	\$ 147,124,439	\$ 151,610,630	3.0%
CONTRACTUAL SERVICES	88,789,305	95,318,505	102,711,451	7.8%
INTERDEPARTMENTAL CHARGES AND CREDITS	7,701,644	(215,230)	(1,266,380)	+100.0%
SUPPLIES	68,455,992	73,342,286	80,413,361	9.6%
EQUIPMENT AND MINOR IMPROVEMENTS	6,366,166	10,231,249	8,181,614	-20.0%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	306,074	242,559	242,559	-
TOTAL	\$ 311,248,197	\$ 326,043,808	\$ 341,893,235	4.9%
	AUTHORIZ	LED POSITIONS		
FULL-TIME POSITIONS	1,464.0	1,474.0	1,474.0	-
PART-TIME POSITIONS (FTE)	13.0	13.0	13.0	-
TOTAL	1,477.0	1,487.0	1,487.0	-
	SOURC	L OF FUNDS		
Water Funds Wastewater Funds Other Restricted Funds	\$ 207,136,746 102,221,481 1,889,970	\$ 216,965,012 107,083,506 1,995,290	\$ 224,546,763 115,029,693 2,316,779	3.5% 7.4% 16.1%
TOTAL	\$ 311,248,197	\$ 326,043,808	\$ 341,893,235	4.9%

PROGRAM	 RTMENT	DEPARTMENT NO.			
Environmental Services  ORGANIZATION DETAIL	2018-19 ACTUAL EXPENDITURES		2019-20 ESTIMATED EXPENDITURES		84 2020-21 COUNCIL ALLOWANCE
	EXI ENDITORES		EXTENDITORIES		ALLOWAITOL
Administration	\$ 6,288,069	\$	7,041,673	\$	6,895,471
Safety & Training	3,212,148		3,888,540		3,937,656
Internal Business Support	5,840,752		6,213,384		6,605,867
Water Resources	3,818,528		4,289,398		4,233,864
Customer Services	19,513,587		21,568,374		23,575,494
Water Production	102,351,625		107,208,554		115,431,784
Distribution	36,242,419		40,472,701		36,424,448
Wastewater Collection	17,233,543		17,298,563		17,809,288
Wastewater Treatment	47,731,589		48,851,428		53,801,733
Environmental Services	15,347,598		16,698,049		17,158,292
Assets and Development Planning	9,176,210		9,877,979		10,578,413
Facility Maintenance	875,426		1,046,169		1,071,077
Process Control	7,141,160		7,810,956		8,290,379
Technology Services Division	5,071,368		5,908,882		6,620,158
Management Services	1,804,100		2,177,678		2,434,477
Water Engineering & Constr Mgmt	4,880,576		5,519,872		5,678,571
Wastewater Engineering & Constr Mgmt	2,789,306		2,475,403		2,607,881
Water Meters	14,228,549		17,911,435		20,004,762
Inter-Departmental Charges	7,701,644		(215,230)		(1,266,380
Total	 311,248,197	\$	326,043,808	\$	241 902 225
rotui	\$ 311,2 <del>4</del> 8,197	<u></u>	320,043,808	<u> </u> →	341,893,235

PROGRAM CHANGES										
PROGRAM Environmental Services	<b>DEPARTME</b> Water Sei	NT			DEPARTMENT NO. 84					
			20-2021		2021-2022					
DESCRIPTION	RE	DUCTIONS		DDITIONS	FULL YEAR					
	POSITIONS		POSITIONS	AMOUNT	COST					
No Changes										

PROGRAM  Environmental Services		DEPARTMENT Water Serv			DEPARTMENT NO. 84		
Environmental Services		vvaler Serv	11000	84			
			2019-2020		2020	2024	
ORGANIZATIONAL DETAIL/	PAY	AUTHORIZED	ADDITIONS/	AUTHORIZED	ADDITIONS/	0-2021 AUTHORIZED	
CLASSIFICATION TITLE	RANGE	POSITIONS	REDUCTIONS	POSITIONS AS OF 6/30/20	REDUCTIONS	POSITIONS	
SUMMARY BY DIVISION							
Administration		43.0	(1.0)	42.0	_	42.0	
Safety & Training		28.0	_	28.0	-	28.0	
Internal Business Support		63.0	-	63.0	-	63.0	
Water Resources		16.0	-	16.0	-	16.0	
Customer Services		146.0	(11.0)	) 135.0	-	135.0	
Water Production		226.0	-	226.0	-	226.0	
Distribution		216.0	-	216.0	-	216.0	
Wastewater Collection		112.0	-	112.0	-	112.0	
Wastewater Treatment		179.0	-	179.0	-	179.0	
Environmental Services		120.0	-	120.0	-	120.0	
Assets and Development Planning		78.0	-	78.0	-	78.0	
Facility Maintenance		12.0	(1.0)	) 11.0	-	11.0	
Process Control		38.0	-	38.0	-	38.0	
Technology Services Division		22.0	1.0	23.0	-	23.0	
Management Services		15.0	-	15.0	-	15.0	
Water Engineering & Constr Mgmt		39.0	-	39.0	-	39.0	
Wastewater Engineering & Constr I	Mgmt	19.0	-	19.0	-	19.0	
Water Meters	_	126.0	1.0	127.0	-	127.0	
Total Water Services		1,498.0	(11.0	) 1,487.0	-	1,487.0	
DETAIL BY DIVISION							
Administration							
Full Time							
Water Services Director (NC)	912	1.0		1.0		1.0	
Asst Water Services Dir	906	4.0	_	4.0	_	4.0	
Human Resources Aide	726	2.0	_	2.0	_	2.0	
Senior Human Resources Clerk	720 723	5.0	_	5.0	_	5.0	
Municipal Security Guard	323	6.0	_	6.0	_	6.0	
Economic Development Prog Mgr	038	1.0	<u>-</u>	1.0		1.0	
Human Resources Supervisor	038	1.0	_	1.0		1.0	
Water Services Superintendent	038	1.0	-	1.0	·	1.0	
Management Asst II	036	1.0	-	1.0	·	1.0	
Water Services Project Coord	037	1.0	-	1.0	_	1.0	
Project Manager	037	1.0	-	1.0	_	1.0	
Admin Asst II	035	3.0	-	3.0	_	3.0	
Equal Opportunity Specialist	035	3.0 1.0	-	3.0 1.0	_	1.0	
· · · · · · · · · · · · · · · · · · ·	035	1.0	-	1.0	·	1.0	
Principal Engineering Tech Security Systems Supervisor			-		·		
	034	1.0	-	1.0	_	1.0	
Senior Human Resources Analyst	033	5.0	-	5.0	_	5.0	
Equal Opportunity Progrms Asst	031	1.0	-	1.0	_	1.0	
1 dmin Acat I	030	1.0	-	1.0	_	1.0	
Admin Asst I		4 ^					
Human Resources Analyst	030	1.0	-	1.0	-	1.0	
		1.0 1.0 3.0	-	1.0 1.0 3.0	-	1.0 1.0 3.0	

PROGRAM Environmental Services		DEPARTMENT Water Serv			DEPARTMENT NO. 84		
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Total Full Time		42.0	-	42.0	-	42.0	
<u>Temporary</u>							
Asst Water Services Dir	906	1.0	(1.0)	-	-	-	
Total Temporary		1.0	(1.0)	-	-	-	
Total Administration		43.0	(1.0)	42.0	-	42.0	
Safety & Training							
Full Time							
Secretary II	321	1.0	_	1.0	_	1.0	
Environ Health & Safety Spec	222	8.0	_	8.0	_	8.0	
Water Services Superintendent	038	1.0	_	1.0	_	1.0	
Water Services Project Coord	037	2.0	-	2.0	-	2.0	
Environmental Quality Spec	035	1.0	-	1.0	-	1.0	
Curriculum/Training Coord	033	3.0	-	3.0	-	3.0	
Safety Analyst II	033	5.0	-	5.0	-	5.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Safety Analyst I	030	6.0	-	6.0	-	6.0	
Total Full Time		28.0	-	28.0	-	28.0	
Total Safety & Training		28.0	-	28.0	-	28.0	
Internal Business Support							
Full Time							
Deputy Water Services Director	842	1.0	-	1.0	-	1.0	
Special Projects Administrator	840	2.0	-	2.0	-	2.0	
Account Clerk III	325	5.0	-	5.0	-	5.0	
Supplies Clerk II*U2	215	20.0	-	20.0	-	20.0	
Equipment Op II*U2	213	2.0	-	2.0	-	2.0	
Supplies Clerk I*U2	212	2.0	-	2.0	-	2.0	
Courier	211	4.0	-	4.0	-	4.0	
Procurement Manager	038	1.0	-	1.0	-	1.0	
Contracts Specialist II*Lead	037	1.0	-	1.0	-	1.0	
Inventory Management Coord	037	2.0	-	2.0	-	2.0	
Project Manager	036	2.0	-	2.0	-	2.0	
Senior Business Systems Anlyst	036	1.0	-	1.0	-	1.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Contracts Specialist II	035	5.0	-	5.0	-	5.0	
Supplies Supervisor	034	4.0	-	4.0	-	4.0	
Senior Buyer	032	3.0	-	3.0	-	3.0	
Buyer	031	3.0	-	3.0	-	3.0	
Supplies Clerk III*U7	027	2.0	=	2.0	-	2.0	
Admin Aide*U7	026	1.0	-	1.0	-	1.0	
Total Full Time		62.0	-	62.0		62.0	

PROGRAM		DEPARTMENT Water Serv			DEPARTME	
Environmental Services		vvaler Ser\	11062		<u> </u>	84
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ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
<u>Temporary</u>						
Courier	211	1.0	-	1.0	-	1.0
Total Temporary		1.0	-	1.0	-	1.0
Total Internal Business Suppo	ort	63.0	-	63.0	-	63.0
Water Resources						
Full Time						
Water Resources Mgt Advsr (NC)	903	1.0	_	1.0	_	1.0
Special Projects Administrator	840	1.0	-	1.0	-	1.0
Hydrologist .	039	1.0	-	1.0	-	1.0
Principal Planner	039	1.0	-	1.0	-	1.0
Economic Development Prog Mgr	038	2.0	-	2.0	-	2.0
Project Manager	036	1.0	-	1.0	-	1.0
Planner II	035	1.0	-	1.0	-	1.0
Public Information Officer	035	1.0	-	1.0	-	1.0
Public Information Specialist	033	2.0	-	2.0	-	2.0
Water Resource Specialist	033	4.0	-	4.0	-	4.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		16.0	-	16.0	-	16.0
Total Water Resources		16.0	-	16.0	-	16.0
Customer Services		-				
Full Time						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Treasury Collections Rep	328	4.0	-	4.0	-	4.0
Utilities Credit Counselor	328	6.0	-	6.0	-	6.0
Account Clerk III	325	12.0	-	12.0	-	12.0
Utilities Service Spec*Lead	325	15.0	-	15.0	-	15.0
Support Services Aide	324	1.0	-	1.0	-	1.0
Utilities Service Spec	324	50.0	-	50.0	-	50.0
Secretary II	321	1.0	-	1.0	-	1.0
_ead Business Systems Analyst	038	1.0	-	1.0	-	1.0
Asst Customer Svcs Adm	037	2.0	-	2.0	-	2.0
Water Services Project Coord	037	1.0	-	1.0	-	1.0
Accountant III	035	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Accountant II	033	2.0	-	2.0	-	2.0
Water Customer Services Spv II	033	5.0	-	5.0	-	5.0
Operations Analyst	032	4.0	-	4.0	-	4.0
Treasury Collections Supv	032	1.0	-	1.0	-	1.0
Accountant I	030	4.0	-	4.0	-	4.0
Water Customer Services Spv I	030	8.0	-	8.0	-	8.0
Secretary III	025	1.0	<u> </u>	1.0		1.0
Total Full Time		121.0	_	121.0	_	121.0

PROGRAM Environmental Services		DEPARTMENT Water Serv		DEPARTMENT NO. 84		
			2019-2020	2020-2021		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Part Time						
Utilities Service Spec	324	10.1	-	10.1	-	10.1
Clerk II	318	2.9	-	2.9	-	2.9
Total Part Time		13.0	-	13.0	-	13.0
<u>Temporary</u>						
Utilities Service Spec*Lead	325	3.0	(3.0)	-	-	-
Utilities Service Spec	324	8.0	(8.0)	-	-	-
Water Services Project Coord	037	1.0	-	1.0	-	1.0
Total Temporary		12.0	(11.0)	1.0	-	1.0
Total Customer Services		146.0	(11.0)	135.0	-	135.0
Water Production						
Full Time						
Deputy Water Services Director	842	1.0	=	1.0	-	1.0
Water Systems Operator	329	8.0	-	8.0	-	8.0
Support Services Aide	324	6.0	-	6.0	-	6.0
Electrician*Lead	223	2.0	-	2.0	-	2.0
Instrumentation & Cont Spec*Ld	223	2.0	-	2.0	-	2.0
Maintenance Planner/Scheduler	223	12.0	-	12.0	-	12.0
Senior Utility Operator*SCBA	223	43.0	-	43.0	-	43.0
Electrician	222	20.0	-	20.0	-	20.0
Industrial Maintenance Mech	222	21.0	-	21.0	-	21.0
Instrumentation & Cont Spec	222	11.0	-	11.0	-	11.0
Machinist	222	3.0	-	3.0	-	3.0
Welder*U2	222	2.0	-	2.0	-	2.0
Ops & Maintenance Tech*SCBA	220	51.0	-	51.0	-	51.0
Utility Mechanic	219	2.0	-	2.0	-	2.0
Electrician Apprentice (NC)	214	1.0	=	1.0	-	1.0
Utility Helper	212	3.0	-	3.0	-	3.0
Water Services Superintendent	038	2.0	-	2.0	-	2.0
Water Facilities Supervisor	037	7.0	-	7.0	-	7.0
Water Services Project Coord	037	2.0	-	2.0	-	2.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Water Services Proc Cont Spec	035	5.0	-	5.0	-	5.0
Electrical Maintenance Foreman	032	4.0	-	4.0	-	4.0
Ops & Maintenance Supervisor	032	13.0	-	13.0	-	13.0
Water Systems Operator*Lead	030	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		224.0	-	224.0	-	224.0
<u>Temporary</u>						
Maintenance Planner/Scheduler	223	1.0	-	1.0	-	1.0
Senior Utility Operator*SCBA	223	1.0	-	1.0	-	1.0
Total Temporary		2.0	-	2.0	-	2.0
Total Water Production		226.0	-	226.0	_	226.0

PROGRAM Environmental Services		DEPARTMENT Water Serv		DEPARTMENT NO. 84		
		2019-2020		2020-2021		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZEI POSITIONS
Distribution		•				
Full Time						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
Support Services Aide	324	7.0	-	7.0	_	7.0
Communications Dispatcher	322	9.0	-	9.0	-	9.0
Secretary II	321	1.0	-	1.0	-	1.0
Maintenance Planner/Scheduler	223	3.0	-	3.0	-	3.0
Senior Utility Technician	218	33.0	_	33.0	_	33.0
Utility Specialty Technician	215	34.0	_	34.0	_	34.0
Utility Technician	214	97.0	-	97.0	-	97.0
Water Services Superintendent	038	2.0	-	2.0	-	2.0
Admin Asst II	035	1.0	_	1.0	_	1.0
Utility Supervisor	031	7.0	_	7.0	_	7.0
Water Customer Services Spv I	030	1.0	_	1.0	_	1.0
Utility Foreman	029	20.0	_	20.0	_	20.0
Total Full Time		216.0	-	216.0	-	216.0
Total Distribution		216.0	-	216.0	-	216.0
Wastewater Collection						
Full Time						
Deputy Water Services Director	842	1.0	_	1.0	_	1.0
Support Services Aide	324	5.0	_	5.0	_	5.0
Electrician*Lead	223	1.0	_	1.0	_	1.0
Maintenance Planner/Scheduler	223	1.0	_	1.0		1.0
Senior Utility Operator*SCBA	223	1.0	_	1.0		1.0
Electrician	222	2.0	_	2.0		2.0
Industrial Maintenance Mech	222	2.0	_	2.0		2.0
Ops & Maintenance Tech*SCBA	220	2.0	_	2.0		2.0
Utility Mechanic*SCBA	220	5.0	_	5.0		5.0
Senior Utility Technician	218	25.0	_	25.0		25.0
Utility TV Technician	218	5.0	_	5.0	_	5.0
Backhoe/Loader Op*Const	217	4.0	_	4.0	_	4.0
Utility Technician	214	36.0	-	36.0	_	36.0
Water Services Superintendent	038	1.0	-	1.0	_	1.0
Water Services Project Coord	037	1.0	-	1.0	_	1.0
Ops & Maintenance Supervisor	032	2.0	-	2.0	_	2.0
Utility Supervisor	032	5.0	- -	5.0	_	5.0
Admin Asst I	030	1.0	- -	1.0	_	1.0
Utility Foreman	029	12.0	-	12.0		12.0
Total Full Time	029	112.0	<u> </u>	112.0	<u> </u>	112.0
Total Wastewater Collection		112.0		112.0	<u> </u>	112.0
i otai wastewater Collection		112.0	-	112.0	_	112.0

PROGRAM		DEPARTMENT		DEPARTMENT NO.		
Environmental Services		Water Serv	rices			84
					1	
ODOANIZATIONA: DETAIL			2019-2020			)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Wastewater Treatment						
Full Time						
Deputy Water Services Director	842	1.0	_	1.0	-	1.0
Support Services Aide	324	2.0	_	2.0	-	2.0
Electrician*Lead	223	2.0	_	2.0	-	2.0
Instrumentation & Cont Spec*Ld	223	2.0	_	2.0	_	2.0
Maintenance Planner/Scheduler	223	7.0	_	7.0	_	7.0
Senior Utility Operator*SCBA	223	22.0	_	22.0	-	22.0
Electrician	222	8.0	-	8.0	-	8.0
Industrial Maintenance Mech	222	13.0	-	13.0	-	13.0
Instrumentation & Cont Spec	222	8.0	_	8.0	_	8.0
Machinist	222	1.0	_	1.0	_	1.0
Ops & Maintenance Tech*SCBA	220	50.0	_	50.0	_	50.0
Utility Mechanic*SCBA	220	20.0	_	20.0	_	20.0
Equipment Op IV*U2	218	3.0	_	3.0	_	3.0
Electrician Apprentice (NC)	214	1.0	_	1.0	_	1.0
Utility Helper	212	5.0	_	5.0	_	5.0
Gardener*U2	211	3.0	_	3.0	_	3.0
Water Services Superintendent	038	2.0	_	2.0	_	2.0
Water Facilities Supervisor	037	4.0	_	4.0	_	4.0
Admin Asst II	035	1.0	_	1.0	_	1.0
Info Tech Analyst/Prg I	035	2.0	_	2.0	_	2.0
User Technology Specialist	035	1.0	_	1.0	_	1.0
Water Services Proc Cont Spec	035	3.0	_	3.0	-	3.0
Instrumentation & Cont Supv	034	1.0	_	1.0	-	1.0
Electrical Maintenance Foreman	032	2.0	_	2.0	-	2.0
Ops & Maintenance Supervisor	032	11.0	_	11.0	_	11.0
Parks Foreman I	027	1.0	_	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Total Full Time		177.0	-	177.0	-	177.0
<u>Temporary</u>						
Senior Utility Operator*SCBA	223	1.0	_	1.0	_	1.0
Ops & Maintenance Tech*SCBA	220	1.0	_	1.0	_	1.0
Total Temporary		2.0	-	2.0	_	2.0
Total Wastewater Treatment		179.0	_	179.0	_	179.0

PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	2020 ADDITIONS/ REDUCTIONS	84 -2021 AUTHORIZED
		ADDITIONS/	POSITIONS	ADDITIONS/	AUTHORIZED
		ADDITIONS/	POSITIONS	ADDITIONS/	AUTHORIZED
			POSITIONS		
			A3 UF 0/30/20		POSITIONS
842	1.0	_	1.0	_	1.0
333	1.0	_	1.0	_	1.0
331	2.0	-	2.0	-	2.0
325	8.0	-	8.0	-	8.0
324	1.0	-	1.0	-	1.0
324	4.0	-	4.0	-	4.0
321	1.0	-	1.0	-	1.0
222	41.0	-	41.0	-	41.0
040	1.0	-	1.0	-	1.0
039	2.0	-	2.0	-	2.0
038	4.0	-	4.0	-	4.0
037	1.0	-	1.0	-	1.0
037	3.0	-	3.0	-	3.0
036	3.0	-	3.0	-	3.0
035	1.0	-	1.0	-	1.0
035	3.0	-	3.0	-	3.0
035	5.0	-	5.0	-	5.0
035	8.0	-	8.0	-	8.0
035	1.0	-	1.0	-	1.0
033	3.0	-	3.0	-	3.0
033	1.0	-	1.0	-	1.0
032	11.0	-	11.0	-	11.0
		-		-	13.0
026	1.0	-	1.0	-	1.0
	120.0	-	120.0	-	120.0
	120.0	-	120.0	-	120.0
	333 331 325 324 324 321 222 040 039 038 037 036 035 035 035 035	333       1.0         331       2.0         325       8.0         324       1.0         321       1.0         222       41.0         040       1.0         039       2.0         038       4.0         037       1.0         037       3.0         035       1.0         035       3.0         035       5.0         035       8.0         035       1.0         033       3.0         033       1.0         031       13.0         026       1.0         120.0	333       1.0       -         331       2.0       -         325       8.0       -         324       1.0       -         321       1.0       -         222       41.0       -         040       1.0       -         039       2.0       -         038       4.0       -         037       1.0       -         037       3.0       -         036       3.0       -         035       1.0       -         035       3.0       -         035       5.0       -         035       8.0       -         035       1.0       -         033       3.0       -         033       1.0       -         031       13.0       -         026       1.0       -         120.0       -	333       1.0       -       1.0         331       2.0       -       2.0         325       8.0       -       8.0         324       1.0       -       1.0         321       1.0       -       1.0         222       41.0       -       41.0         040       1.0       -       1.0         039       2.0       -       2.0         038       4.0       -       4.0         037       1.0       -       1.0         037       3.0       -       3.0         036       3.0       -       3.0         035       1.0       -       1.0         035       3.0       -       3.0         035       5.0       -       5.0         035       8.0       -       8.0         035       1.0       -       1.0         033       3.0       -       3.0         033       1.0       -       1.0         031       13.0       -       13.0         032       11.0       -       1.0         120.0       -       120.0 <td>333       1.0       -       1.0       -         331       2.0       -       2.0       -         325       8.0       -       8.0       -         324       1.0       -       1.0       -         321       1.0       -       1.0       -         222       41.0       -       41.0       -         040       1.0       -       1.0       -         039       2.0       -       2.0       -         038       4.0       -       4.0       -         037       1.0       -       1.0       -         037       3.0       -       3.0       -         035       1.0       -       1.0       -         035       3.0       -       3.0       -         035       3.0       -       3.0       -         035       5.0       -       5.0       -         035       8.0       -       8.0       -         035       1.0       -       1.0       -         033       3.0       -       3.0       -         033       1.0</td>	333       1.0       -       1.0       -         331       2.0       -       2.0       -         325       8.0       -       8.0       -         324       1.0       -       1.0       -         321       1.0       -       1.0       -         222       41.0       -       41.0       -         040       1.0       -       1.0       -         039       2.0       -       2.0       -         038       4.0       -       4.0       -         037       1.0       -       1.0       -         037       3.0       -       3.0       -         035       1.0       -       1.0       -         035       3.0       -       3.0       -         035       3.0       -       3.0       -         035       5.0       -       5.0       -         035       8.0       -       8.0       -         035       1.0       -       1.0       -         033       3.0       -       3.0       -         033       1.0

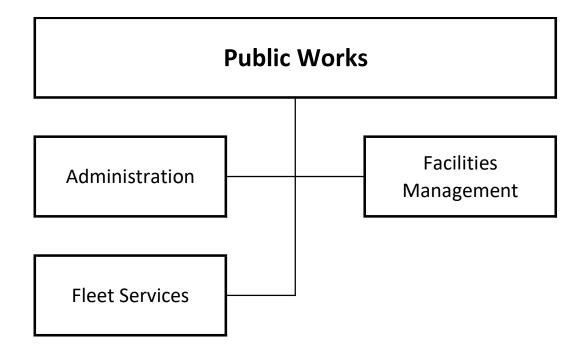
PROGRAM Environmental Services		DEPARTMENT Water Serv		DEPARTMENT NO. 84		
LITALI OFFICES		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			1	U <del>1</del>
			2019-2020			)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Assets and Development Plar	nning					
Full Time						
Deputy Water Services Director	842	1.0	-	1.0	-	1.0
GIS Technician	330	6.0	-	6.0	-	6.0
Senior Drafting Technician	328	1.0	-	1.0	-	1.0
Senior Engineering Tech	328	6.0	-	6.0	-	6.0
Engineering Tech	324	4.0	-	4.0	-	4.0
Support Services Aide	324	1.0	-	1.0	-	1.0
Senior Utility Technician	218	2.0	-	2.0	-	2.0
Utility Specialty Technician	215	12.0	-	12.0	-	12.0
Civil Engineer III*Team Ldr	041	2.0	-	2.0	-	2.0
Water Services Tech Sup Coord	041	1.0	-	1.0	-	1.0
Civil Engineer III	039	4.0	_	4.0	-	4.0
Info Tech Analyst/Prg III	039	1.0		1.0	_	1.0
Principal Planner	039	1.0	_	1.0	_	1.0
Info Tech Analyst/Prg II	037	2.0		2.0	_	2.0
Planner III	037	1.0		1.0	_	1.0
Water Services Project Coord	037	4.0		4.0	_	4.0
GIS Coordinator	036	1.0		1.0	_	1.0
Admin Asst II	035	1.0		1.0	_	1.0
Info Tech Analyst/Prg I	035	1.0		1.0	_	1.0
Planner II	035	1.0		1.0	_	1.0
Principal Engineering Tech	035	10.0		10.0	_	10.0
Water & Wastewtr Econ Anlst	035	1.0		1.0	_	1.0
Senior GIS Technician	032	7.0		7.0	_	7.0
Chief Engineering Tech*U7	031	2.0		2.0	_	2.0
Utility Supervisor	031	1.0		1.0	_	1.0
Admin Asst I	030	1.0		1.0	_	1.0
Utility Foreman	029	2.0		2.0		2.0
Secretary III	025	1.0	-	1.0		1.0
Total Full Time	020	78.0		78.0	_	78.0
Total Assets and Developmen	nt Planning	78.0		78.0	-	78.0
Facility Maintenance						
Full Time						
Special Projects Administrator	840	1.0		1.0		1.0
Maintenance Planner/Scheduler	223	1.0			_	1.0
Building Maint Worker*U2				1.0	_	
· ·	220	2.0		2.0	_	2.0
Energy Management Supt	038	1.0		1.0	_	1.0
Water Services Project Coord	037	4.0		4.0	-	4.0
Admin Asst II	035	1.0		1.0	-	1.0
Building Maint Foreman	031	1.0		1.0	-	1.0
Total Full Time		11.0	-	11.0	-	11.0

PROGRAM Environmental Services		DEPARTMENT Water Serv			DEPARTME	NT NO. 84
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Temporary						
Water Services Project Coord	037	1.0	(1.0)	-	-	-
Total Temporary		1.0	(1.0)	-	_	-
<b>Total Facility Maintenance</b>		12.0	(1.0)	11.0	-	11.0
Process Control						
Full Time						
User Technology Specialist*U2	228	3.0	_	3.0	_	3.0
Lead Info Tech Systems Spec	042	1.0	_	1.0	_	1.0
Senior Info Tech Systems Spec	040	2.0	_	2.0	_	2.0
Info Tech Analyst/Prg III	039	5.0	_	5.0	_	5.0
Lead User Technology Spec	039	3.0	_	3.0	_	3.0
Info Tech Analyst/Prg II	037	4.0	_	4.0	_	4.0
Senior User Technology Spec	037	4.0	_	4.0	-	4.0
Water Services Project Coord	037	1.0	_	1.0	-	1.0
Admin Asst II	035	1.0	_	1.0	-	1.0
Info Tech Analyst/Prg I	035	6.0	_	6.0	-	6.0
User Technology Specialist	035	8.0	-	8.0	-	8.0
Total Full Time		38.0	-	38.0	-	38.0
<b>Total Process Control</b>		38.0	-	38.0	-	38.0
Technology Services Division	1					
Full Time						
User Support Specialist	330	2.0	-	2.0	-	2.0
User Technology Specialist*U2	228	1.0	-	1.0	-	1.0
Info Tech Project Manager	041	1.0	-	1.0	-	1.0
Senior Info Tech Systems Spec	040	3.0	-	3.0	-	3.0
Info Tech Analyst/Prg III	039	2.0	-	2.0	-	2.0
Lead User Technology Spec	039	1.0	-	1.0	-	1.0
Information Tech Systems Spec	038	2.0	-	2.0	-	2.0
Info Tech Analyst/Prg II	037	3.0	-	3.0	-	3.0
Senior User Technology Spec	037	2.0	-	2.0	-	2.0
User Technology Specialist	035	4.0	-	4.0	-	4.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Total Full Time		22.0	-	22.0	-	22.0
<u>Temporary</u>						· · · · · · · · · · · · · · · · · · ·
Information Tech Systems Spec	038		1.0	1.0		1.0
Total Temporary		-	1.0	1.0	-	1.0
Total Technology Services Di	ivision	22.0	1.0	23.0		23.0

PROGRAM Environmental Services		DEPARTMENT Water Services			DEPARTMENT NO. 84		
			2019-2020		2020-2021		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Management Services							
Full Time							
Management Services Adm	841	1.0	-	1.0	_	1.0	
Special Projects Administrator	840	1.0	-	1.0	-	1.0	
Account Clerk III	325	1.0	_	1.0	_	1.0	
Accountant IV	037	1.0	_	1.0	_	1.0	
Department Budget Supervisor	037	1.0	_	1.0	_	1.0	
Water Services Project Coord	037	1.0	_	1.0	_	1.0	
Accountant III	035	2.0	_	2.0	_	2.0	
Budget Analyst II	035	5.0	_	5.0	_	5.0	
Water & Wastewtr Econ Anlst	035	1.0	_	1.0	_	1.0	
Secretary III	025	1.0	_	1.0	_	1.0	
Total Full Time	020	15.0	_	15.0	_	15.0	
Total Management Services		15.0	_	15.0	_	15.0	
Water Engineering & Constr N	lgmt						
<u>Full Time</u>							
Deputy Water Services Director	842	1.0	-	1.0	-	1.0	
Chief Engineering Tech	331	1.0	-	1.0	-	1.0	
Senior Engineering Tech	328	3.0	-	3.0	-	3.0	
Civil Engineer III*Team Ldr	041	3.0	-	3.0	-	3.0	
Civil Engineer III	039	17.0	-	17.0	-	17.0	
Water Services Project Coord	037	4.0	-	4.0	-	4.0	
Admin Asst II	035	1.0	-	1.0	_	1.0	
Civil Engineer II	035	3.0	-	3.0	-	3.0	
Principal Engineering Tech	035	4.0	-	4.0	-	4.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Secretary III	025	1.0	_	1.0	_	1.0	
Total Full Time		39.0	_	39.0	-	39.0	
Total Water Engineering & Co	nstr Mgmt	39.0	_	39.0	-	39.0	
Wastewater Engineering & Co Full Time	nstr Mgmt						
<u></u>	0.40	4.0		4.0		4.0	
Deputy Water Services Director	842	1.0	-	1.0	-	1.0	
Civil Engineer III*Team Ldr	041	3.0	-	3.0	_	3.0	
Civil Engineer III	039	8.0	-	8.0	-	8.0	
Economic Development Prog Mgr	038	1.0	-	1.0	-	1.0	
Water Services Project Coord	037	3.0	-	3.0	-	3.0	
Civil Engineer II	035	1.0	-	1.0	-	1.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		19.0	_	19.0	-	19.0	
		19.0		19.0	l —	19.0	

		DEPARTMENT			DEPARTMENT NO.		
Environmental Services		Water Serv	rices			84	
			2019-2020		2020	)-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
Water Meters							
Full Time							
Deputy Water Services Director	842	1.0	-	1.0	-	1.0	
Support Services Aide	324	6.0	-	6.0	-	6.0	
Water Services Specialist	218	32.0	-	32.0	-	32.0	
Water Services Technician	215	59.0	-	59.0	-	59.0	
Water Meter Reader	212	7.0	-	7.0	-	7.0	
Water Services Superintendent	038	2.0	-	2.0	-	2.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Water Customer Svc Spvr II*Fld	034	3.0	-	3.0	-	3.0	
Operations Analyst	032	2.0	-	2.0	-	2.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Water Customer Services Spv I	030	12.0	-	12.0	-	12.0	
Total Full Time		126.0	-	126.0	-	126.0	
<u>Temporary</u>							
Water Customer Services Spv I	030	-	1.0	1.0	-	1.0	
Total Temporary		-	1.0	1.0	-	1.0	
<b>Total Water Meters</b>		126.0	1.0	127.0	-	127.0	
Total Water Services		1,498.0	(11.0)	1,487.0	-	1,487.0	





	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
Environmental Services	Public Works	70PW

#### **Program Goal**

The Public Works Department provides mechanical and electrical maintenance and energy conservation services for city facilities; procures, manages and maintains the city's fleet of vehicular equipment; and provides for the economical, safe and aesthetic design and construction of facilities on city property.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 40,789,189	\$ 43,926,683	\$ 46,501,654	5.9%
CONTRACTUAL SERVICES	49,858,037	45,364,846	32,969,141	-27.3%
INTERDEPARTMENTAL CHARGES AND CREDITS	(105,785,814)	(103,205,403)	(93,392,285)	9.5%
SUPPLIES	30,100,527	30,561,986	30,862,641	1.0%
EQUIPMENT AND MINOR IMPROVEMENTS	1,856,277	3,211,463	1,522,518	-52.6%
DEBT SERVICE PAYMENTS	7,015,452	7,179,391	9,367,979	30.5%
MISCELLANEOUS TRANSFERS	(296,424)	133,612	134,561	0.7%
TOTAL	\$ 23,537,244	\$ 27,172,578	\$ 27,966,209	2.9%
	ALITHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	399.0	424.0	424.0	-
PART-TIME POSITIONS (FTE)	0.5	1.0	1.0	-
TOTAL	399.5	425.0	425.0	-
	SOURCI	OF FUNDS		
General Funds City Improvement Funds Federal and State Grants Funds Other Restricted Funds TOTAL	\$ 16,268,894 7,013,866 106,725 147,759 \$ 23,537,244	\$ 18,980,777 7,179,391 237,955 774,455 \$ 27,172,578	\$ 17,642,909 9,367,979 237,955 717,366 \$ 27,966,209	-7.0% 30.5% - -7.4% 2.9%

DEPA	ARTMENT DETA	.IL	
PROGRAM Environmental Services	DEPARTMENT Public Works		DEPARTMENT NO. 70PW
ORGANIZATION DETAIL	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE
Administration	\$ 8,947,849	\$ 9,943,190	\$ 10,210,066
Facilities Management	48,638,279	46,747,015	34,660,116
Fleet Services	64,723,064	66,508,385	67,120,333
Debt Service	7,013,866	7,179,391	9,367,979
Inter-Departmental Charges	(105,785,814)	(103,205,403)	(93,392,285)
Total	\$ 23,537,244	\$ 27,172,578	\$ 27,966,209

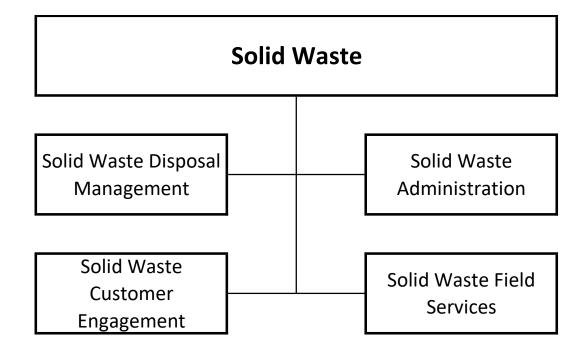
PROGRAM Environmental Services	DEPARTMENT I 70PW	
	2021-2022	2020-2021
DESCRIPTION	FULL YEAF	ADDITIONS
	UNT COST	POSITIONS AMOUNT
No changes		

PROGRAM Environmental Services		DEPARTMENT Public Wor			DEPARTMENT NO. 70PW		
			2019-2020		2020	-2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS	
SUMMARY BY DIVISION		-					
Administration		51.0	3.0	54.0	_	54.0	
Facilities Management		124.0	(1.0)		_	123.0	
Fleet Services		248.0	• •	248.0	_	248.0	
Total Public Works		423.0			-	425.0	
DETAIL BY DIVISION							
Administration							
Full Time							
Public Works Director (NC)	910	1.0	-	1.0	-	1.0	
Asst Public Works Director	906	2.0	-	2.0	-	2.0	
Asst Street Transportation Dir	905	1.0	-	1.0	-	1.0	
Human Resources Aide	726	1.0	-	1.0	-	1.0	
Senior Human Resources Clerk	723	1.0	-	1.0	-	1.0	
Chief Engineering Tech	331	1.0	-	1.0	-	1.0	
Senior Engineering Tech	328	1.0	-	1.0	-	1.0	
Buyer Aide	326	6.0	-	6.0	-	6.0	
Account Clerk III	325	1.0	-	1.0	-	1.0	
Municipal Security Guard*Badge	324	1.0	-	1.0	-	1.0	
Support Services Aide	324	2.0	-	2.0	-	2.0	
Auto Parts Clerk II ∟ead Info Tech Systems Spec	215 042	1.0 1.0	-	1.0 1.0	-	1.0 1.0	
Civil Engineer III	039	1.0	-	1.0	-	1.0	
Human Resources Supervisor	039	1.0	-	1.0	-	1.0	
Procurement Manager	038	1.0	_	1.0	_	1.0	
Contracts Specialist II*Lead	037	1.0	_	1.0	_	1.0	
Department Budget Supervisor	037	1.0	_	1.0	_	1.0	
nfo Tech Analyst/Prg II	037	1.0	_	1.0	_	1.0	
Management Asst II	037	1.0	_	1.0	_	1.0	
Accountant III	035	1.0	_	1.0	_	1.0	
Admin Asst II	035	2.0	_	2.0	_	2.0	
Budget Analyst II	035	1.0	-	1.0	_	1.0	
Civil Engineer II	035	1.0	_	1.0	_	1.0	
Contracts Specialist II	035	3.0	-	3.0	-	3.0	
Environmental Quality Spec	035	1.0	-	1.0	-	1.0	
Jser Technology Specialist	035	2.0	-	2.0	-	2.0	
Accountant II	033	2.0	-	2.0	-	2.0	
Business Systems Analyst	033	1.0	-	1.0	-	1.0	
Curriculum/Training Coord	033	1.0	-	1.0	-	1.0	
Safety Analyst II	033	1.0	-	1.0	-	1.0	
Senior Human Resources Analyst	033	1.0	-	1.0	-	1.0	
Accountant I	030	1.0	-	1.0	-	1.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Contracts Specialist I	030	2.0	-	2.0	-	2.0	
Human Resources Analyst	030	1.0	-	1.0	-	1.0	

PROGRAM Environmental Services		DEPARTMENT Public Wor		DEPARTMENT NO. 70PW		
			2010 2020		0000	2 2024
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
Admin Secretary	027	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		51.0	-	51.0	-	51.0
Temporary						
Electronic Systems Specialist	225	-	2.0	2.0	-	2.0
Info Tech Project Manager	041	-	1.0	1.0	-	1.0
Total Temporary		-	3.0	3.0	-	3.0
Total Administration		51.0	3.0	54.0	-	54.0
Facilities Management						
Full Time						
Deputy Public Works Director	842	2.0	-	2.0	-	2.0
Admin Aide	326	1.0	-	1.0	-	1.0
Facility Contract Compl Spec	326	2.0	-	2.0	-	2.0
Support Services Aide	324	3.0	-	3.0	-	3.0
Secretary II	321	1.0	-	1.0	-	1.0
Electronic Systems Specialist	225	5.0	-	5.0	-	5.0
Facilities Projects Planner	225	12.0	-	12.0	-	12.0
Building Equip Op II	223	14.0	-	14.0	-	14.0
Electrician*Lead	223	5.0	-	5.0	-	5.0
Building Equip Op I	222	9.0	-	9.0	-	9.0
Electrician	222	20.0	-	20.0	-	20.0
Building Maint Worker*U2	220	12.0	-	12.0	-	12.0
Supplies Clerk II*U2	215	1.0	-	1.0	-	1.0
Electrician Apprentice (NC)	214	2.0	-	2.0	-	2.0
Building Facilities Supt	038	3.0	-	3.0	-	3.0
Property Manager	037	2.0	-	2.0	-	2.0
Project Manager	036	1.0	-	1.0	-	1.0
Admin Asst II	035	1.0	-	1.0	-	1.0
Budget Analyst II	035	1.0	-	1.0	-	1.0
Energy Management Specialist	035	2.0	-	2.0	-	2.0
Electrical Facilities Supv	034	2.0	-	2.0	-	2.0
Senior Building Equipment Supv	034	1.0	-	1.0	-	1.0
Business Systems Analyst	033	1.0	-	1.0	-	1.0
Building Equipment Supervisor	032	3.0	-	3.0	-	3.0
Electrical Maintenance Foreman	032	3.0	-	3.0	-	3.0
Building Maint Foreman	031	1.0	-	1.0	-	1.0
Project Management Assistant	031	5.0	-	5.0	-	5.0
Admin Asst I	030	2.0	-	2.0	-	2.0
Contracts Specialist I	030	1.0	-	1.0	-	1.0
Admin Aide*U7	026	1.0	-	1.0	-	1.0
Inventory Control Specialist	026	1.0	-	1.0	-	1.0
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		121.0	-	121.0	-	121.0

PROGRAM  Environmental Services		DEPARTMENT Public Wo			DEPARTME	
Environmental Services		Fublic vvol	iks		l	70PW
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS
Part Time		•				
Support Services Aide	324	1.0	-	1.0	-	1.0
Total Part Time		1.0	-	1.0	-	1.0
<u>Temporary</u>						
Building Maint Worker*U2	220	1.0	(1.0)	-	-	-
Building Facilities Supt	038	1.0	-	1.0	-	1.0
Total Temporary		2.0	(1.0)	1.0	-	1.0
Total Facilities Management		124.0	(1.0)	123.0	-	123.0

PROGRAM Environmental Services		DEPARTMENT Public Wo		DEPARTMENT NO. 70PW		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	-2021 AUTHORIZED POSITIONS
Fleet Services			,			
Full Time						
Deputy Public Works Director	842	1.0	-	1.0	-	1.0
Equipment Control Specialist	330	3.0	-	3.0	-	3.0
Buyer Aide	326	1.0	-	1.0	-	1.0
Support Services Aide	324	7.0	-	7.0	-	7.0
Equipment Services Aide	322	3.0	-	3.0	-	3.0
Heavy Equip Mech*Emer Repair	223	2.0	-	2.0	-	2.0
Heavy Equip Mech*Landfill Mech	223	3.0	-	3.0	-	3.0
Heavy Equip Mech*Mobile Repair	223	10.0	-	10.0	-	10.0
Body Repair Specialist	222	1.0	-	1.0	-	1.0
Equipment Repair Spec	222	2.0	-	2.0	-	2.0
Heavy Equip Mech	222	62.0	-	62.0	-	62.0
Methods & Standards Analyst	222	1.0	_	1.0	-	1.0
Welder*U2	222	1.0	_	1.0	_	1.0
Auto Technician*Master Tech	220	36.0	_	36.0	_	36.0
Equipment Op IV*Fuel Distrib	219	3.0	_	3.0	_	3.0
Fuel System Support Technician	217	1.0	_	1.0	_	1.0
Auto Parts Clerk III	216	7.0	_	7.0	_	7.0
Auto Parts Clerk II	215	12.0	_	12.0	_	12.0
Equipment Service Wkr II	215	44.0	_	44.0	_	44.0
Auto Parts Clerk I	212	1.0	_	1.0	_	1.0
Equipment Op I*U2	211	2.0	_	2.0	_	2.0
Equipment Service Wkr I	211	6.0	_	6.0	_	6.0
Equipment Maintenance Supt	039	1.0	_	1.0	_	1.0
Equipment Analyst	037	1.0	_	1.0	_	1.0
Inventory Management Coord	037	1.0	_	1.0	_	1.0
Public Works Operations Mgr	037	1.0	_	1.0	_	1.0
Admin Asst II	035	1.0	_	1.0	_	1.0
Equipment Maintenance Supv	035	7.0	_	7.0	_	7.0
Petroleum Supplies Supervisor	034	1.0	_	1.0	_	1.0
Equipment Fabrication Foreman	031	1.0	_	1.0	_	1.0
Equipment Shop Foreman	031	19.0	_	19.0	_	19.0
Tire Program Supervisor	031	1.0	-	1.0	_	1.0
Admin Asst I	030	1.0	-	1.0	_	1.0
Fuel Management Specialist	029	1.0	_	1.0	_	1.0
Inventory Control Specialist	026	2.0	_	2.0	_	2.0
Secretary III	025	1.0	_	1.0	_	1.0
Total Full Time	020	248.0	-	248.0	_	248.0
Total Fleet Services		248.0		248.0	-	248.0
Total Public Works		423.0	2.0	425.0	_	425.0



	DEPARTMENT SUMMARY	
PROGRAM	DEPARTMENT	DEPARTMENT NO.
Environmental Services	Solid Waste Management	70SW

#### **Program Goal**

The Solid Waste Management Program assists in providing a safe and aesthetically acceptable environment through effective, integrated management of the solid waste stream, including collection, disposal, source reduction and recycling activities.

	EXPENDITURE	S BY CHARACTE	 R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 52,396,035	\$ 56,133,484	\$ 58,967,570	5.0%
CONTRACTUAL SERVICES	31,253,666	36,269,267	37,003,632	2.0%
INTERDEPARTMENTAL CHARGES AND CREDITS	34,968,264	34,166,514	37,361,993	9.4%
SUPPLIES	3,513,380	4,067,622	4,379,925	7.7%
EQUIPMENT AND MINOR IMPROVEMENTS	13,835,095	17,441,091	20,145,326	15.5%
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	37,795	50,000	1,050,000	+100.0%
TOTAL	\$ 136,004,235	\$ 148,127,978	\$ 158,908,446	7.3%
	AUTHORIZ	ED POSITIONS		
FULL-TIME POSITIONS	606.0	607.0	607.0	-
PART-TIME POSITIONS (FTE)	3.0	3.0	3.0	-
TOTAL	609.0	610.0	610.0	-
	SOURC	L E OF FUNDS		
Solid Waste Funds Federal and State Grants	\$ 136,004,235 -	\$ 147,127,978 1,000,000	\$ 158,908,446 -	8.0% -100.0%
TOTAL	\$ 136,004,235	\$ 148,127,978	\$ 158,908,446	7.3%

DEPA	ARTMENT DETA	IL	
PROGRAM Environmental Services	DEPARTMENT Solid Waste Manage	ement	DEPARTMENT NO. 70SW
ORGANIZATION DETAIL	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE
Solid Waste Administration	\$ 4,761,018	\$ 6,612,501	\$ 8,200,677
Solid Waste Disposal Management	36,644,154	42,273,981	45,363,520
Solid Waste Customer Engagement	16,528,907	18,387,009	19,011,642
Solid Waste Field Services	43,101,892	46,687,973	48,970,614
Inter-Departmental Charges	34,968,264	34,166,514	37,361,993
Total	\$ 136,004,235	\$ 148,127,978	\$ 158,908,446

PROGRAM Environmental Services	DEPARTMEN Solid Was				DEPARTMENT NO 70SW
			20-2021		2021-2022
DESCRIPTION		DUCTIONS		DDITIONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
No changes	POSITIONS	AMOUNT	POSITIONS	AMOUNT	FULL YEAR COST

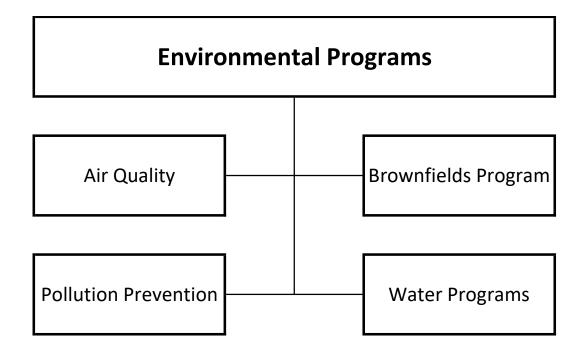
ROGRAM Environmental Services		DEPARTMENT	e Management	•	DEPARTMENT NO.		
ETIVILOTITIETILAL SETVICES		John Wast	e ivialiayellielli	<u>.</u>	<u> </u>	70SW	
		+	2019-2020		2020	2021	
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZED POSITIONS	
SUMMARY BY DIVISION							
Solid Waste Administration		29.5	-	29.5	-	29.5	
Solid Waste Disposal Management		121.0	-	121.0	-	121.0	
Solid Waste Customer Engagement		134.0	-	134.0	-	134.0	
Solid Waste Field Services		325.5	-	325.5	-	325.5	
<b>Total Solid Waste Management</b>		610.0	-	610.0	-	610.0	
DETAIL BY DIVISION							
Solid Waste Administration Full Time							
Asst Public Works Director	906	1.0	_	1.0	_	1.0	
Deputy Public Works Director	842	1.0	-	1.0	-	1.0	
Account Clerk III	325	1.0	-	1.0	-	1.0	
Support Services Aide	324	2.0	-	2.0	-	2.0	
Methods & Standards Analyst	222	2.0	-	2.0	-	2.0	
Senior Info Tech Systems Spec	040	1.0	-	1.0	-	1.0	
Lead Business Systems Analyst	038	1.0	-	1.0	-	1.0	
Senior Public Info Officer	038	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg II	037	1.0	-	1.0	-	1.0	
Public Works Operations Mgr	037	2.0	-	2.0	-	2.0	
GIS Coordinator	036	1.0	-	1.0	-	1.0	
Rate Analyst	036	1.0	-	1.0	-	1.0	
Accountant III	035	1.0	-	1.0	-	1.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Info Tech Analyst/Prg I Accountant II	035 033	1.0 2.0	-	1.0 2.0	-	1.0 2.0	
Senior Human Resources Analyst	033	2.0 1.0	-	2.0 1.0	-	2.0 1.0	
Solid Waste Admin Analyst	033	5.0	-	5.0		5.0	
Operations Analyst	033	1.0	-	1.0		1.0	
Solid Waste Supervisor	032	1.0	-	1.0	_	1.0	
Accountant I	030	1.0	<u>-</u>	1.0	_	1.0	
Total Full Time	000	29.0		29.0	_	29.0	
Part Time							
Admin Intern (NC)	026	0.5	_	0.5		0.5	
Total Part Time	020	0.5	<u>-</u>	0.5		0.5	
Total Solid Waste Administration		29.5		29.5	<u> </u>	29.5	

PROGRAM		DEPARTMENT	Ī	DEPARTMENT NO.		
Environmental Services		Solid Wast	e Management	t		70SW
			2019-2020		2020	-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Solid Waste Disposal Manage	ment					
Full Time						
Deputy Public Works Director	842	1.0	-	1.0	-	1.0
Senior Engineering Tech	328	1.0	-	1.0	-	1.0
Solid Waste Environ Spec	328	5.0	-	5.0	-	5.0
Support Services Aide	324	7.0	_	7.0	_	7.0
Utilities Service Spec	324	12.0	-	12.0	-	12.0
Secretary II	321	1.0	-	1.0	-	1.0
Customer Service Clerk	320	1.0	-	1.0	-	1.0
Weigh Station Clerk	320	1.0	-	1.0	-	1.0
Equipment Op IV	118	30.0	-	30.0	-	30.0
Landfill Equipment Operator	118	6.0	-	6.0	-	6.0
Parks Maint Mechanic	117	1.0	-	1.0	-	1.0
Solid Waste Equipment Operator	116	3.0	-	3.0	-	3.0
Equipment Op II	113	4.0	-	4.0	-	4.0
Trades Helper	113	2.0	-	2.0	_	2.0
Solid Waste Worker	111	9.0	-	9.0	_	9.0
Laborer	108	7.0	-	7.0	_	7.0
Engineering Supervisor*U7	041	1.0	-	1.0	_	1.0
Public Works Operations Mgr	037	1.0	-	1.0	_	1.0
Project Manager	036	1.0	-	1.0	_	1.0
Solid Waste Superintendent	036	3.0	-	3.0	_	3.0
Admin Asst II	035	2.0	-	2.0	_	2.0
Civil Engineer II	035	2.0	-	2.0	_	2.0
Solid Waste Admin Analyst	033	4.0	-	4.0	_	4.0
Solid Waste Supv*Inspections	032	1.0	-	1.0	_	1.0
Solid Waste Supervisor	031	3.0	-	3.0	-	3.0
Admin Asst I	030	1.0	-	1.0	-	1.0
Solid Waste Foreman	029	9.0	-	9.0	-	9.0
Solid Waste Landfill Foreman	029	2.0	-	2.0	-	2.0
Total Full Time		121.0	-	121.0	-	121.0
Total Solid Waste Disposal M	anagement	121.0	-	121.0	-	121.0

ROGRAM Environmental Services		DEPARTMENT Solid Waste Management			DEPARTMENT NO. 70SW		
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	2019-2020 ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	2020 ADDITIONS/ REDUCTIONS	0-2021 AUTHORIZEI POSITIONS	
Solid Waste Customer Engage	ement			l .			
Full Time							
Deputy Public Works Director	842	1.0	_	1.0	_	1.0	
Solid Waste Environ Spec*Ld	329	5.0	-	5.0	-	5.0	
Solid Waste Environ Spec	328	47.0	-	47.0	-	47.0	
Account Clerk III	325	2.0	-	2.0	-	2.0	
Support Services Aide	324	3.0	-	3.0	-	3.0	
Solid Waste Equipment Operator	116	26.0	-	26.0	-	26.0	
Equipment Op II	113	15.0	-	15.0	-	15.0	
Solid Waste Worker	111	4.0	-	4.0	-	4.0	
Public Works Operations Mgr	037	1.0	-	1.0	-	1.0	
Project Manager	036	1.0	-	1.0	-	1.0	
Solid Waste Superintendent	036	2.0	-	2.0	-	2.0	
Admin Asst II	035	1.0	-	1.0	-	1.0	
Solid Waste Admin Analyst	033	1.0	-	1.0	-	1.0	
Solid Waste Supv*Inspections	032	1.0	-	1.0	-	1.0	
Management Asst I	031	1.0	-	1.0	-	1.0	
Solid Waste Supervisor	031	7.0	-	7.0	-	7.0	
Admin Asst I	030	1.0	-	1.0	-	1.0	
Solid Waste Foreman	029	6.0	-	6.0	-	6.0	
Secretary III	025	1.0	-	1.0	-	1.0	
Total Full Time		126.0	-	126.0	-	126.0	
<u>Temporary</u>							
Solid Waste Environ Spec	328	8.0	_	8.0	-	8.0	
Total Temporary		8.0	-	8.0	-	8.0	
Total Solid Waste Customer E	ingagement	134.0	-	134.0	-	134.0	
Solid Waste Field Services							
Full Time							
Deputy Public Works Director	842	1.0	-	1.0	-	1.0	
Solid Waste Administrator	839	1.0	-	1.0	-	1.0	
Support Services Aide	324	5.0	-	5.0	-	5.0	
Laborer*U2	208	2.0	-	2.0	-	2.0	
Solid Waste Equipment Operator	116	267.0	-	267.0	-	267.0	
Laborer	108	2.0	-	2.0	-	2.0	
Public Works Operations Mgr	037	1.0	-	1.0	-	1.0	
Project Manager	036	1.0	-	1.0	-	1.0	
Solid Waste Superintendent	036	4.0	-	4.0	-	4.0	
Admin Asst II	035	1.0	=	1.0	-	1.0	
Solid Waste Admin Analyst	033	1.0	-	1.0	-	1.0	
Management Asst I	031	1.0	-	1.0	-	1.0	
Solid Waste Supervisor	031 029	6.0	-	6.0	-	6.0	
Solid Masta Faraman	029	27.0	-	27.0	i -	27.0	
Solid Waste Foreman Secretary III	025	1.0		1.0		1.0	

## **POSITION SCHEDULE**

		DEPARTMENT		DEPARTMENT NO.		
Environmental Services		Solid Wast	e Management	İ		70SW
			2019-2020		2020	0-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Part Time						
Solid Waste Equipment Operator	116	2.5	-	2.5	-	2.5
Total Part Time		2.5	-	2.5	-	2.5
<u>Temporary</u>						
Solid Waste Equipment Operator	116	2.0	-	2.0	-	2.0
Total Temporary		2.0	-	2.0	-	2.0
Total Solid Waste Field Services		325.5	-	325.5	-	325.5
Total Solid Waste Managemen	t	610.0	-	610.0	-	610.0



DEPARTMENT SUMMARY						
PROGRAM	DEPARTMENT	DEPARTMENT NO.				
Environmental Services	Environmental Programs	44				

#### **Program Goal**

The Office of Environmental Programs provides coordination and monitoring for the city's environmental programs and activities, and develops and implements regulatory policies and programs.

	F)	(PENIDITI IRE	SB	Y CHARACTE	R		
CHARACTER		2018-19 ACTUAL XPENDITURES	2019-20 ESTIMATED EXPENDITURES		2020-21 COUNCIL ALLOWANCE		PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$	1,443,109	\$	1,527,240	\$	1,534,230	0.5%
CONTRACTUAL SERVICES		299,195		662,357		395,614	-40.3%
INTERDEPARTMENTAL CHARGES AND CREDITS		(514,967)		(485,544)		(487,042)	-0.3%
SUPPLIES		1,625		6,977		6,303	-9.7%
EQUIPMENT AND MINOR IMPROVEMENTS		264,563		-		-	-
DEBT SERVICE PAYMENTS		-		-		-	-
MISCELLANEOUS TRANSFERS		-		-		-	-
TOTAL	\$	1,493,525	\$	1,711,030	\$	1,449,105	-15.3%
		AUTHORIZ	ED	POSITIONS	<u> </u>		
FULL-TIME POSITIONS		10.0		10.0		10.0	-
PART-TIME POSITIONS (FTE)		-		-		-	-
TOTAL		10.0		10.0		10.0	-
	<u> </u>	SOURCE	E 01	F FUNDS	<u> </u>		
General Funds Water Funds Capital Construction Funds Federal and State Grant Funds Other Restricted Funds	\$	617,412 324,671 44,893 346,762 159,787	\$	786,454 372,510 70,175 292,120 189,771	\$	731,822 400,030 70,175 51,000 196,078	-6.9% 7.4% - -82.5% 3.3% -15.3%
.5.71.2	<b>*</b>	1,400,020	<b>→</b>	1,711,030	Ψ	1,770,100	15.5 /0

DEPARTMENT DETAIL							
PROGRAM						ARTMENT NO.	
Environmental Services  ORGANIZATION DETAIL		ronmental Progra 2018-19 ACTUAL		2019-20 ESTIMATED	44 2020-21 COUNCIL		
		EXPENDITURES	<u> </u>	XPENDITURES		ALLOWANCE	
Air Quality	\$	542,539	\$	493,037	\$	276,512	
Brownfields Program		245,501		323,633		234,941	
Pollution Prevention		180,569		263,212		264,503	
Water Programs		1,039,883		1,116,692		1,160,191	
Inter-Departmental Charges		(514,967)		(485,544)		(487,042)	
Total	\$	1,493,525	\$	1,711,030	\$	1,449,105	

	PROG	RAM CHA	NGES		
PROGRAM	DEPARTMENT				DEPARTMENT NO
Environmental Services	Environme	ntal Programs	0.0001		44
DECORIDEION	DED		0-2021	NITIONIC	2021-2022
DESCRIPTION	POSITIONS	OUCTIONS		DITIONS	FULL YEAR COST
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
No changes					

# **POSITION SCHEDULE**

PROGRAM Environmental Services		DEPARTMENT Environme	ntal Programs	DEPARTMENT NO. 44		
					,	
ODCANIZATIONAL DETAIL/	D41/		2019-2020	AUTHODITED		)-2021
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
SUMMARY BY DIVISION						
Air Quality		2.0	-	2.0	-	2.0
Brownfields Program		1.0	-	1.0	-	1.0
Pollution Prevention		1.0	-	1.0	-	1.0
Water Programs		6.0	-	6.0	-	6.0
Total Environmental Programs	S	10.0	-	10.0	-	10.0
DETAIL BY DIVISION						
Air Quality <u>Full Time</u>						
Environmental Quality Spec	035	2.0	-	2.0	-	2.0
Total Full Time		2.0	-	2.0	-	2.0
Total Air Quality		2.0	-	2.0	-	2.0
Brownfields Program						
Environmental Programs Coord	039	1.0	-	1.0	-	1.0
Total Full Time		1.0	-	1.0	-	1.0
Total Brownfields Program		1.0	-	1.0	-	1.0
Pollution Prevention						
Secretary III	025	1.0	-	1.0	-	1.0
Total Full Time		1.0	-	1.0	-	1.0
Total Pollution Prevention		1.0	-	1.0	-	1.0
Water Programs						
Environmental Programs Manager	903	1.0	-	1.0	-	1.0
Environmental Programs Coord	039	2.0	-	2.0	-	2.0
Environmental Quality Spec	035	3.0	-	3.0	-	3.0
Total Full Time		6.0	-	6.0	-	6.0
Total Water Programs		6.0	-	6.0	-	6.0
Total Environmental Programs		10.0	_	10.0	-	10.0

DEPARTMENT SUMMARY							
PROGRAM	DEPARTMENT	DEPARTMENT NO.					
Environmental Services	Office of Sustainability	26					

#### **Program Goal**

The Office of Sustainability provides professional administration of a citywide sustainability program that includes assessing the impact of sustainability practices to the City and community at large, while balancing the City's shared objectives for a healthy environment, an excellent quality of life, and continued economic vitality.

	EXPENDITURE	S BY CHARACTE	R	
CHARACTER	2018-19 ACTUAL EXPENDITURES	2019-20 ESTIMATED EXPENDITURES	2020-21 COUNCIL ALLOWANCE	PERCENT CHANGE FROM 2019-20 ESTIMATE
PERSONAL SERVICES	\$ 672,013	\$ 657,038	\$ 817,801	24.5%
CONTRACTUAL SERVICES	14,772	110,940	51,240	-53.8%
INTERDEPARTMENTAL CHARGES AND CREDITS	(311,009)	(275,110)	(268,869)	2.3%
SUPPLIES	3,686	8,390	56,106	+100.0%
EQUIPMENT AND MINOR IMPROVEMENTS	-	-	-	-
DEBT SERVICE PAYMENTS	-	-	-	-
MISCELLANEOUS TRANSFERS	-	-	-	-
TOTAL	\$ 379,462	\$ 501,258	\$ 656,278	30.9%
	ALITHODIZ	ED POSITIONS		
	AUTHORIZ	ED POSITIONS	Ι	
FULL-TIME POSITIONS	4.0	5.0	5.0	-
PART-TIME POSITIONS (FTE)	-	-	-	-
TOTAL	4.0	5.0	5.0	-
	SOURCI	OF FUNDS		
0 15 1		400.000	404450	0.40/
General Funds Federal and State Grants Other Restricted Funds	\$ 378,635 - 827	\$ 433,377 37,881 30,000	\$ 424,159 202,119 30,000	-2.1% +100.0% -
TOTAL	\$ 379,462	\$ 501,258	\$ 656,278	30.9%

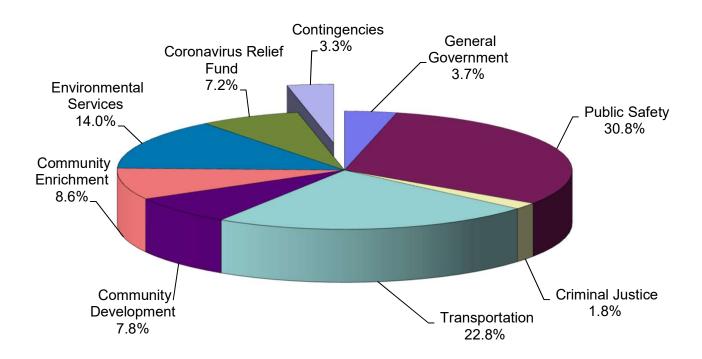
	PROG	RAM CHA	NGES		
PROGRAM Environmental Services	DEPARTMEN Office of S	DEPARTMENT NO			
			20-2021		2021-2022
DESCRIPTION	REI	DUCTIONS		DITIONS	FULL YEAR
	POSITIONS	AMOUNT	POSITIONS	AMOUNT	COST
No Changes					

## **POSITION SCHEDULE**

PROGRAM		DEPARTMENT	- ustainability	DEPARTMENT NO.		
Environmental Services		Office of 3	ustamability			26
			2019-20		202	20-21
ORGANIZATIONAL DETAIL/ CLASSIFICATION TITLE	PAY RANGE	AUTHORIZED POSITIONS	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS AS OF 6/30/20	ADDITIONS/ REDUCTIONS	AUTHORIZED POSITIONS
Office of Sustainability						
Full Time						
Chief Sustainability Off (NC)	907	1.0	-	1.0	-	1.0
Energy Management Supt	038	1.0	-	1.0	-	1.0
Energy Management Specialist	035	1.0	-	1.0	-	1.0
Environmental Quality Spec	035	1.0	-	1.0	-	1.0
Total Full Time		4.0	-	4.0	-	4.0
<u>Temporary</u>						
Economic Development Prog Mgr	038	-	1.0	1.0	-	1.0
Total Temporary		-	1.0	1.0	-	1.0
<b>Total Office of Sustainability</b>		4.0	1.0	5.0	-	5.0



# Contingencies





PROGRAM SUMMARY	
DEPARTMENT	Department No.
Contingencies	93

#### **SOURCE OF FUNDS**

_	2018-19	2019-20	2020-21	Percent Change
General Fund	\$61,619,000	\$57,912,000	\$55,596,000	-4.0%
Aviation	14,000,000	20,000,000	20,000,000	0.0
Convention Center	3,000,000	3,000,000	3,000,000	0.0
Development Services	5,000,000	5,000,000	5,000,000	0.0
Solid Waste	1,000,000	1,000,000	1,000,000	0.0
Sports Facilities Fund	15,000,000	0	20,000,000	+100.0
Transportation 2050	10,000,000	4,000,000	4,000,000	0.0
Wastewater	4,500,000	12,500,000	3,500,000	<b>-</b> 72.0
Water	9,000,000	12,000,000	12,000,000	<u>0.0</u>
TOTAL	\$123,119,000	<u>\$115,412,000</u>	\$124,096,000	<u>7.5%</u>

#### **EXPLANATION**

The Contingency Fund provides for unanticipated costs that may occur after the budget is adopted. The possibility of natural disasters, public or employee safety emergencies or up-front costs for productivity opportunities necessitates the need for adequate contingency funds. The use of contingency is intended for unanticipated one-time expenses, since it represents limited one-time resources in the fund balance. Use of these contingency funds requires the recommendation of the City Manager and City Council approval.

#### **GENERAL FUND CONTINGENCY**

The General Fund contingency in 2020-21 will be \$55,596,000. In March 2010, the Council agreed to gradually increase the contingency with a goal of achieving five percent of General Fund operating expenditures. Achieving this goal will improve the City's ability to withstand future economic cycles. The 2020-21 contingency maintains the percentage at four percent of operating expenditures.

The following table shows contingency funding and set-aside amounts over the past 10 years.

PROGRAM SUMMARY	
DEPARTMENT	Department No.
Contingencies	93

# Comparison of Annual Budget for General Fund Contingency Amount to Operating Expenditures (000's)

Fiscal Year	General Fund Operating Expenditures	Contingency and Set-Aside Amounts	Percent of Operating Expenditures
2011-12	1,059,115	35,840 2,050	3.4
2012-13	1,109,322	40,658 2,000	3.7
2013-14	1,125,373	43,658 —	3.9
2014-15	1,145,995	45,268 —	3.95
2015-16	1,149,761	46,400	4.0
2016-17	1,212,282	48,400 34,746	4.0
2017-18	1,268,098	50,400 5,500	4.0
2018-19	1,296,723	52,400 9,219	4.0
2019-20	1,374,444	55,400 2,512	4.0
2020-21	1,405,970	55,596 	4.0

PROGRAM SUMMARY	
DEPARTMENT	Department No.
Contingencies	93

#### **OTHER FUND CONTINGENCIES**

Similar to the General Fund, other funds also include contingency amounts. The contingency amounts and percentages of total operating expenditures vary to accommodate differences in the volatility of operations and revenues. Use of these amounts requires City Council approval. The following table shows the contingency amount for each of the other funds.

# 2020-21 Other Fund Operating Expenditure and Contingency Amount (000's)

Fund	Operating Expenditures	Contingency Amount	Percentage of Operating Expenditures
Transportation 2050	\$167,905	\$4,000	2.4%
Development Services	72,555	5,000	6.9
Sports Facilities	23,173	20,000	86.3
Aviation	489,601	20,000	4.1
Water	238,660	12,000	5.0
Wastewater	119,320	3,500	2.9
Solid Waste	160,352	1,000	0.6
Convention Center	62,255	3,000	4.8



# CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY (CARES) ACT

On March 27, 2020 the Coronavirus Aid, Relief, and Economic Security (CARES) Act was signed into law to address the economic fallout resulting from the COVID-19 pandemic in the United States. The Act is the largest economic bill in United States history totaling over \$2.1 trillion. States and local governments have been awarded a variety of grant funds under the CARES Act.

#### **Coronavirus Relief Fund (CRF)**

The federal government allocated \$293 million to the City of Phoenix in the Coronavirus Relief Fund (CRF) component of Section 5001 of the CARES Act. The Act allocated \$150 billion for states and cities over a population of 500,000. According to federal guidance, the Fund may only be used to cover costs that are necessary expenditures caused by COVID-19 incurred between March 1 and December 30, 2020.

On May 5, 2020 staff presented a CRF Strategic Plan based on input from councilmembers. Some of the options presented were new programs, while others supplemented existing programs that were approved or implemented as a COVID-19 pandemic response, such as the Homelessness response plan adopted on April 21, 2020, and the small business grant and loan funds administered through Phoenix Industrial Development Authority (IDA) and Phoenix Community Development Investment Corporation (PCDIC) discussed on April 28, 2020. The proposed strategic plan includes three areas of emphasis: Community Investment (\$75 million), City Operations (\$75 million) and a Reserve for future needs (\$143 million).

Guidance from the federal government on how CRF funds may be used continues to evolve and the City will need to be able to adjust our programs to ensure compliance with any future federal rules. A Reserve was proposed to preserve resources in case the federal government changes guidance to allow the funds to replace lost revenue or to offset existing costs. Depending on the severity of the pandemic, staff have estimated that the General Fund revenue loss from March through December 2020 due to the COVID-19 pandemic economic disruption could range from \$48 million to \$100 million. For all funds that receive sales tax proceeds (including Convention Center, Transportation 2050, Phoenix Parks and Preserves Initiative (PPPI), several public safety funds and the Sports Facilities fund), the range could be from \$102 million to \$198 million. If the federal government changes its guidance to allow this revenue to be replaced, the Reserve would be available to avoid deep cuts to community programs and services. The Reserve would also cover unexpected COVID-19 pandemic expenses that could occur later in the year. If neither revenue replacement nor unexpected expenses occur, the City Council can allocate the Reserve to other areas in the strategic plan.

# CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY (CARES) ACT

The chart below is a summary of the CRF Strategic Plan adopted by City Council.

Strategic Plan & Allocation

		0.0.000		200	
Community Investment	\$75 M	City Operations	\$75 M	Reserve to Preserve Vital Services	\$143 M
Business Assistance	\$15.7 M	Employee Testing	\$6 M	Future Needs	
Utility Assistance	\$30 M	PPE/ Clean/Sanitizing	\$20 M	Estimated Revenue Loss	
Distance Learning and Wi-Fi Access	\$3.3 M	Medical/ Public Safety Measures	\$5 M		
Mitigation and Care for Vulnerable Populations	\$10 M	Payroll Expense Reimbursement	\$19 M		
Food Delivery	\$5 M	Facility Retrofit	\$10 M		
Better Health Outcomes and Community Testing	\$5 M	Telework/ E-Government	\$15 M		
Unallocated Funds	\$6 M				

## Other Significant Grants Awarded to the City of Phoenix

The Aviation Department was granted approximately \$148 million in CARES Act funding from the Department of Transportation (DOT). Per DOT guidance this funding is available to be used on any lawful airport purpose.

The Public Transit Department received \$99.5 million in CARES Act funding from the Department of Transportation (DOT). The entire region received over \$188 million in CARES Act funding from DOT. The funding is to provide the resources needed to continue public transit operations.

The Neighborhood Services Department received approximately \$9.8 million in Community Development Block Grant (CDBG) funding from the federal Department of Housing and Urban Development (HUD). These funds are to be used to prevent, prepare for, and respond to the COVID-19 pandemic. On April 21, 2020, City Council approved a detailed Homeless Action Plan that outlined how these funds would be used to address homelessness, affordable housing and rent and utility assistance where applicable.

# CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY (CARES) ACT

The Human Services Department received over \$2.3 million in CARES Act funding from the Department of Health and Human Services (HHS), the Arizona Department of Housing (ADOH), the Arizona Community Action Agency (Wildfire), and the Area Agency on Aging. The funding received from HHS (\$1 million) is intended to assist Head Start aged children and families with educational opportunities or impairments resulting from COVID-19 pandemic. The funding from ADOH and the Arizona Community Action Agency (\$800,000) will be used to provide utility and rent assistance to individuals and families struggling to pay their bills due to COVID-19 circumstances. Funding from the Area Agency on Aging (\$500,000) is intended to aid homebound and disabled seniors. The Human Services Department was also awarded an additional \$19.2 million in Emergency Solutions Grants (ESG) funds. These special ESG funds are to be used to prevent, prepare for, and respond to the COVID-19 pandemic among individuals and families who are homeless or receiving homeless assistance; and to support additional homeless assistance and homelessness prevention activities to mitigate the impact of the COVID-19 pandemic.



Debt service expenditures include payments of principal, interest, costs of issuance and related costs such as trustee fees and reserve requirements for bonds issued. The debt service allowance in 2020-21 for existing debt and anticipated future bond sales is \$651,018,000. As shown in the following pie chart, debt service expenditures are funded by both operating and capital funding sources. City Improvement debt service includes \$74.8 million in general government nonprofit corporation bond payments funded by General Fund (\$40.9 million), Transportation 2050 (\$7.3 million), Sports Facilities (\$20.3), Housing (\$0.1 million), Library (\$0.1 million), other operating (\$6.0) and other financing sources (\$0.1 million).

Secondary Property Tax represents the annual tax levy for general obligation bonded debt service and a federal subsidy payment.

### Types of Bonds Issued and Security

Under Arizona law, cities are authorized to issue voter-approved general obligation, highway user revenue and utility revenue bonds. For the City of Phoenix, this includes property tax-supported bonds and revenue bonds (such as water revenue and airport revenue bonds).

The City's general obligation bonds are "full faith and credit" bonds. This means they are secured by a legally binding pledge to levy property taxes without limit to make annual bond principal and interest payments. Revenue bonds (such as water revenue and airport revenue bonds) are secured by a pledge of these enterprises' net revenues (revenues net of operation and maintenance expenses) and do not constitute a general obligation of the City backed by general taxing power. Highway user revenue bonds are secured by state-shared gas taxes and other highway user fees and charges and are not general obligations of the City.

#### **Debt Management**

In general, the City has used general obligation bonds to finance capital programs of general government (non-enterprise) departments. These include programs such as fire protection, police protection, libraries, parks and recreation, service centers and storm sewers. The debt service on these bonds is paid from the secondary property tax levy. By state law, the City can only use its secondary property tax levy to pay principal and interest on long-term debt.

To finance the capital programs of enterprise departments, the City has used revenue bonds secured by and repaid from the revenues of these enterprises. In the past, the City also has used general obligation bonds for water, airport, sanitary sewer and solid waste purposes when deemed appropriate.

Since the 1950s, the City has used a community review process to develop and acquire voter approval for general obligation bond programs. At a bond election held on March

14, 2006, voters approved all of the \$878.5 million the 2006 Citizens' Bond Committee recommended bond authorizations. These authorizations provided funding to construct capital improvements in the following areas:

- Police and Fire Protection
- Police, Fire and Computer Technology
- Parks, Recreation and Mountain Preserves
- Education Facilities
- Library Facilities
- Street Improvements
- Storm Sewers
- Senior Facilities
- Cultural Facilities
- Affordable Housing
- Neighborhood Revitalization

In December 2011, the City Council adopted a policy to delay lower priority bond projects subject to an annual review of property values and financial conditions. In addition, general obligation debt has been restructured and refinanced to take advantage of favorable market rates. The General Obligation Reserve Fund is utilized strategically to pay down debt service to the staff-recommended balance while preserving the high bond ratings.

### **Bond Ratings**

As shown in the chart below, the City's bonds are rated favorably by the major bond rating agencies, Moody's Investors Service, S&P and Fitch. The City's general obligation bonds are rated Aa1, AA+ and AAA respectively.

### **City of Phoenix Bond Ratings**

	Rating <sup>⑴</sup>		
	Moody's	S&P	Fitch
General Obligation	Aa1	AA+	AAA
Junior Lien Water Revenue <sup>(2)</sup>	Aa2	AAA	-
Senior Lien Airport Revenue <sup>(2)</sup>	Aa3	AA-	-
Junior Lien Airport Revenue <sup>(2)</sup>	A1	A+	-
Senior Lien Excise Tax Revenue <sup>(2)</sup>	Aa2	AAA	AA+
Subordinated Excise Tax Revenue <sup>(2)</sup>	Aa2	AAA	AA+
Senior Lien Wastewater System Revenue <sup>(2)</sup>	Aa2	AAA	-
Junior Lien Wastewater System Revenue <sup>(2)</sup>	Aa2	AA+	-
Rental Car Facility Charge Revenue Bonds <sup>(2)</sup>	A2	Α	-
Transit Excise Tax Revenue Bonds (Light Rail) <sup>(2)</sup>	Aa2	AA	-
State of AZ Distribution Revenue Bonds <sup>(2)</sup>	Aa2	AA	-

<sup>&</sup>lt;sup>(1)</sup>Represents underlying rating, if insured.

<sup>(2)</sup> Issued by the City of Phoenix Civic Improvement Corporation.

Maintaining high bond ratings has resulted in a broader market for the City's bonds and lower interest costs to the City. The following table is a statement of the City's bonded indebtedness.

# Statement of Bonded Indebtedness<sup>(1)</sup> (In Thousands of Dollars)

#### **General Obligation Bonds**

Purpose	Non-Enterprise General Obligation Bonds	Revenue- Supported General Obligation Bonds	Total General Obligation Bonds
Various	\$1,071,685	\$ —	\$1,071,685
Airport	φ1,071,005	φ <u> </u>	3,345
•	<del>_</del>	,	,
Sanitary Sewer	<del>-</del>	1,725	1,725
Solid Waste	_	1,560	1,560
Water	_	6,735	6,735
Direct Debt	\$1,071,685	\$ 13,365	\$1,085,050
Less: Revenue			
Supported	_	(13,365)	(13,365)
Net Debt	\$1,071,685	\$ —	\$1,071,685

<sup>(1)</sup> Represents general obligation bonds outstanding as of January 1, 2020. Such figures do not include the outstanding principal amounts of certain general obligation bonds that have been refunded or the payment of which has been provided for in advance of maturity. The payment of the refunded debt service requirements is secured by obligations issued or fully guaranteed by the United States of America which were purchased with proceeds of the refunding issues and other available moneys and are held in irrevocable trusts and are scheduled to mature at such times and in sufficient amounts to pay when due all principal, interest and redemption premiums where applicable, on the refunded bonds.

#### **Debt Limitation**

Pursuant to Chapter 177, Laws of Arizona 2016, which became effective August 6, 2016, the City's debt limitation is based on the full cash net assessed valuation. Full cash net assessed valuation for 2019-20 was \$18,193,680,624. Under the provisions of the Arizona Constitution, outstanding general obligation bonded debt for combined water, sewer, light, parks, open space preserves, playgrounds, recreational facilities, public safety, law enforcement, fire emergency, streets and transportation may not exceed 20 percent of a City's full cash net assessed valuation, nor may outstanding general obligation bonded debt for all other purposes exceed 6 percent of a City's full

cash net assessed valuation. Unused borrowing capacity as of January 1, 2020, is shown below, based upon 2019-20 assessed valuation.

# Water, Sewer, Light, Parks, Open Spaces, Playgrounds, Recreational Facilities, Public Safety, Law Enforcement, Fire Emergency, Streets and Transportation Purpose Bonds

20% Constitutional Limitation	\$3,638,736,125
Direct General Obligation Bonds Outstanding <sup>(1)</sup>	(939,125,000)
Less: Debt Limit Reduction from Refunding <sup>(2)</sup>	(34,545,343)
Unused 20% Limitation Borrowing Capacity	\$ 2,665,065,782

### **All Other General Obligation Bonds**

6% Constitutional Limitation	\$1,091,620,837
Direct General Obligation Bonds Outstanding <sup>(1)</sup>	(145,925,000)
Less: Debt Limit Reduction from Refunding <sup>(2)</sup>	(14,726,766)
Unused 6% Limitation Borrowing Capacity	<u>\$ 930,969,071</u>

#### **Debt Burden**

Debt burden is a measurement of the relationship between the debt of the City supported by its property tax base (net direct debt) to the broadest and most generally available measure of wealth in the community: the assessed valuation of all taxable property and the assessed valuation adjusted to reflect market value. In addition, net debt can be compared to population to determine net debt per capita. The City makes these comparisons each time it offers bonds for sale. They are included in the official statements (bond prospectuses) that are distributed to prospective investors. The following table provides debt burden ratios as of January 1, 2020.

<sup>(1)</sup> Represents general obligation bonds outstanding as of January 1, 2020.

<sup>(2)</sup> Per A.R.S. Section 35-473.01.I, refunding bonds issued on or after August 6, 2016 may cause a reduction in available debt limits based on the nature of the refunded bonds (each, a "Debt Limit Reduction from Refunding"). If the principal amount of the refunded bonds is greater than the principal amount of the bonds that are refunding them and net premium is used to fund the escrow, then the difference in principal amounts will constitute a Debt Limit Reduction from Refunding.

#### **Net Direct General Obligation Bonded Debt Ratios**

	Per Capita Debt Pop. Est. (1,660,272) <sup>(1)</sup>	Limited Net Assessed Valuation (\$13,223,017,360)	Full Cash Valuation (\$179,418,109,860)
Direct General Obligation Bonded Debt Outstanding as of January 1, 2020	\$653.54	8.21%	0.60%
Net Direct General Obligation Bonded Debt Outstanding as of January 1, 2020	\$645.49	8.10%	0.60%

<sup>(1)</sup> Population estimate obtained from the U.S. Census Bureau as of July 1, 2018.

The City's debt burden remains in the low-to-moderate range. This means the amount of net debt supported by the City's property tax base is moderate relative to the value of that tax base.

The City has considerable bonded debt outstanding. However, the use of revenue bonds for enterprise activities and enterprise-supported general obligation bonds, in combination with a well-managed, property tax-supported bond program, has permitted the maintenance of a low-to-moderate debt burden.

#### **General Government Nonprofit Corporation Bonds**

In addition to bonded debt, the City uses nonprofit corporation bonds as a financing tool. This form of financing involves the issuance of bonds by a nonprofit corporation for Cityapproved projects. The City makes annual payments equal to the bond debt service requirements to the corporation.

The City's payments to the corporation are guaranteed by a pledge of excise taxes or utility revenues generated by the City's airport, water system or wastewater system. Pledged excise taxes may include city sales, use, utility and franchise taxes; license and permit fees; and state-shared sales and income taxes.

The City has used nonprofit corporation financing selectively. In general, it has financed only those projects that will generate revenues adequate to support the annual debt service requirements or that generate economic benefits that more than offset the cost of financing. The City also has used nonprofit corporation financing for projects essential to health and safety, such as police precinct stations. Similar to bonded debt, these financings are rated by bond rating agencies.

# Debt Service by Source of Funds and Type of Expenditure (In Thousands of Dollars)

	2018-19	2019-20	2020-21
Fund	Actual	Estimate	Budget
Secondary Property Tax	\$107,305	\$ 116,862	\$ 129,497
City Improvement <sup>(1)</sup>	122,338	125,082	74,837
Aviation	71,011	96,267	87,856
Convention Center	19,928	19,953	21,070
Solid Waste	14,316	14,041	16,745
Wastewater	75,022	72,798	71,775
Water	113,208	134,119	146,446
Customer Facility Charge	21,278	14,024	20,547
Federal, State and Other Participation	22,997	23,500	23,998
Passenger Facility Charge	43,646	48,232	56,733
Other Funds	1,229	2,828	1,514
Total	<u>\$612,278</u>	<u>\$667,706</u>	<u>\$651,018</u>
Type of Expenditure			
Principal	\$335,495	\$361,917	\$311,436
Interest and Other	276,783	305,709	339,582
Total	<u>\$612,278</u>	<u>\$667,706</u>	<u>\$651,018</u>

<sup>(1)</sup> Reflects City Improvement nonprofit corporation bond debt service funded by General Fund, Housing, Transportation 2050, Library, Sports Facilities, other operating and other financing sources.

PERSONAL SERVICES SUMMARY				
	2018-19	2019-20	2020-21	
PERSONAL SERVICES DETAIL EXPENDITURES	ACTUAL	ESTIMATED	COUNCIL	
I ENGONAL GENTIGES BETAILE EXILENDITIONES	EXPENDITURES		ALLOWANCE	
SUMMARY	(, , , , , )			
General Employees	(in 000's)	(in 000's)	(in 000's)	
Salaries and Wages	\$529,956	\$579,364	\$611,004	
Employee Benefits	375,007	400,783	612,759	
Compensation-General	904,963	980,147	1,223,763	
*Benefits as % of Compensation	41.4%	40.9%	50.1%	
Police Sworn Personnel				
Salaries and Wages	278,464	291,023	301,563	
Employee Benefits	213,543	239,816	255,176	
Compensation-Sworn Police	492,007	530,839	556,739	
*Benefits as % of Compensation	43.4%	45.2%	45.8%	
Fire Sworn Personnel				
Salaries and Wages	157,762	171,533	174,589	
Employee Benefits	119,561	129,258	137,931	
Compensation-Sworn Fire	277,323	300,791	312,520	
*Benefits as % of Compensation	43.1%	43.0%	44.1%	
Totals	****		4	
Salaries and Wages	\$966,182	\$1,041,920	\$1,087,156	
Employee Benefits	708,111	\$769,857	1,005,866	
Total Salaries, Wages and Employee Benefits	\$1,674,293	\$1,811,777	\$2,093,022	
*Benefits as % of Total Compensation	42.3%	42.5%	48.1%	
EMPLOYEE SALARY AND BENEFIT DETAIL				
Salaries and Wages				
Full-Time Salaries	\$802,356	\$896,041	\$941,441	
Part-Time/Other Salaries	94,722	110,335	111,651	
All Overtime/Constant Staffing	58,417	50,238	50,372	
Holiday	10,687	11,087	11,299	
Total Salaries	\$966,182	\$1,067,701	\$1,114,763	
Estimated Salary Savings - Salary and Wage Portion	-	(25,781)	(27,607)	
Total Salaries With Estimated Salary Savings	\$966,182	\$1,041,920	\$1,087,156	
* Beginning with the 2012-13 Detail Budget, benefits are shown as a percent of total compensation. In prior years, benefits were shown as a percent of salary and wages.				

PERSONAL SERVICES SUMMARY				
	2018-19	2019-20	2020-21	
PERSONAL SERVICES DETAIL EXPENDITURES	ACTUAL	ESTIMATED	COUNCIL	
	<b>EXPENDITURES</b>	<b>EXPENDITURES</b>	ALLOWANCE	
	(in 000's)	(in 000's)	(in 000's)	
Employee Benefits				
		*		
Pension Contribution - General	\$165,857	\$191,217	\$202,331	
Pension Unfunded Paydown - General	\$0	\$0	\$185,000	
Pension Contribution - Police	\$149,612	\$173,224	\$185,535	
Pension Contribution - Fire Fire Premium Tax Credit <sup>1</sup>	\$86,175	\$94,618	\$101,384	
	(\$4,285)	(\$4,285)	(\$4,285)	
Social Security/Medicare	\$44,380	\$52,483	\$55,375	
Industrial Insurance Health Insurance	\$25,021	\$24,848	\$30,835	
Life Insurance	\$141,572	\$150,743	\$159,027	
	\$1,204	\$1,381	\$1,442	
Long-Term Disability Insurance Unemployment Insurance	\$1,782	\$1,162 \$91	\$0 \$103	
Retiree - Health Insurance	\$84	·	\$102	
	\$24,097	\$21,714	\$22,267	
Post Employment Health Plan <sup>2</sup>	\$14,800	\$15,700	\$17,400	
Post Employment Health Plan - Police	\$396	\$389	\$382	
Post Employment Health Plan - Fire	\$669	\$704	\$704	
Clothing Allowance - General	\$582	\$556	\$446	
Clothing Allowance - Police	\$3,754	\$3,673	\$3,757	
Clothing Allowance - Fire	\$271	\$262	\$267	
Dental Insurance	\$10,862	\$11,731	\$12,017	
Tool Allowance	\$224	\$219	\$213	
Executive Transportation Allowance Communication Allowance	\$1,389	\$1,539	\$1,576	
Deferred Compensation	\$459	\$499	\$612	
Employee Suggestion Awards	\$33,423 \$0	\$38,686 \$15	\$42,360 \$0	
Cancer Insurance - Fire	\$82	\$83	·	
Cancer Insurance - Police	· ·	-	\$84 \$154	
Management Development	\$149 \$242	\$149 \$396	\$154 \$393	
Employee Reimbursement - Tuition	· ·		\$3,160	
Employee Reimbursement - Seminars	\$2,710 \$712	\$3,160	\$3,160 \$750	
Employee Reimbursement - Other	\$1	\$752 \$2	\$750 \$2	
Employee Reimbursement - Reduced Transit Fare	\$970	\$1,000	\$1,050	
Employee Reimbursement - Memberships	\$180	\$1,000 \$190	\$1,050 \$190	
Employee Reimbursement - Ballistic Vest	\$395	\$190 \$411	\$363	
Employee Reimbursement - Rifle	\$0	\$113	\$43	
Premium Pay - Police	\$67	\$4	\$43 \$0	
Fire Employee Assistance Program	\$275	\$300	\$300	
Total Benefits	\$708,111	\$787,729	\$1,025,236	
Estimated Salary Savings - Benefits Portion	Ψ/00,111	(17,872)	(19,370)	
Total Benefits With Estimated Salary Savings	\$708,111	\$769,857	\$1,005,866	
Total Salaries, Wages and Employee Benefits	\$1,674,293	\$1,811,777	\$2,093,022	

<sup>1.</sup> A fire premium tax levied by the State is credited toward the City's contribution for fire pension. Prior to 2015-16 this credit was included in the amount shown for Pension Contribution – Fire.

<sup>2.</sup> Prior to January 1, 2018, Post Employment Health Plan costs were included in the amount shown for Health Insurance.

Employee benefit costs are distributed proportionately to each department's budget, rather than making a lump sum appropriation for these items. This distribution of costs for each employee benefit results in more accurate costs for each program.

A summary of the total estimated expenditures for various employee benefits in 2019-2020 compared with the 2020-2021 budget allowance is shown in the following table. Brief discussions of individual employee benefits follow the table.

# Comparison of 2019-2020 Employee Benefit Allowance to 2020-2021 Final Allowance (in 000's)

			<b>.</b>	
Employee Benefits	2019-2020	2020-2021	\$ Change	%Change
	Estimate	Budget		
Pension Contribution – General	\$191,217	\$202,331	\$11,114	5.8%
Pension Unfunded Paydown - General	\$0	\$185,000	\$185,000	100.0%
Pension Contribution - Police	\$173,224	\$185,535	\$12,311	7.1%
Pension Contribution - Fire	\$94,618	\$101,384	\$6,766	7.2%
Fire Premium Tax Credit	(\$4,285)	(\$4,285)	\$0	0.0%
FICA/Medicare <sup>1</sup>	\$52,483	\$55,375	\$2,892	5.5%
Industrial Insurance	\$24,848	\$30,835	\$5,987	24.1%
Health Insurance	\$150,743	\$159,027	\$8,284	5.5%
Life Insurance	\$1,381	\$1,442	\$61	4.4%
Long-Term Disability Insurance	\$1,162	\$0	(\$1,162)	-100.0%
Unemployment Insurance	\$91	\$102	\$11	12.1%
Retiree - Health Insurance	\$21,714	\$22,267	\$553	2.5%
Post Employment Health Plan	\$15,700	\$17,400	\$1,700	10.8%
Post Employment Health Plan-Police	\$389	\$382	(\$7)	-1.8%
Post Employment Health Plan - Fire	\$704	\$704	\$0	0.0%
Uniform Allowance - General	\$556	\$446	(\$110)	-19.8%
Uniform Allowance - Police	\$3,673	\$3,757	\$84	2.3%
Uniform Allowance - Fire	\$262	\$267	\$5	1.9%
Dental Insurance	\$11,731	\$12,017	\$286	2.4%
Tool Allowance	\$219	\$213	(\$6)	-2.7%
Executive Transportation Allowance	\$1,539	\$1,576	\$37	2.4%
Communication Allowance	\$499	\$612	\$113	22.6%
Deferred Compensation	\$38,686	\$42,360	\$3,674	9.5%
Employee Suggestion Awards	\$15	\$0	(\$15)	-100.0%
Cancer Insurance - Fire	\$83	\$84	\$1	1.2%

	*			
Cancer Insurance - Police	\$149	\$154	\$5	3.4%
Management Development	\$396	\$393	(\$3)	-0.8%
Employee Reimbursement - Tuition	\$3,160	\$3,160	\$0	0.0%
Employee Reimbursement - Seminars	\$752	\$750	(\$2)	-0.3%
Employee Reimbursement - Other	\$2	\$2	\$0	0.0%
Employee Reimbmnt - Reduced Fare	\$1,000	\$1,050	\$50	5.0%
Employee Memberships	\$190	\$190	\$0	0.0%
Employee - Ballistic Vest	\$411	\$363	(\$48)	-11.7%
Employee Reimbursement - Rifle	\$113	\$43	(\$70)	-61.9%
Premium Pay – Police	\$4	\$0	(\$4)	-100.0%
Fire Employee Assistance Program	\$300	\$300	\$0	0.0%
Total Benefits	\$787,729	\$1,025,236	\$237,507	30.2%

<sup>&</sup>lt;sup>1</sup> Includes part-time employees and Medicare coverage for sworn employees employed on a continuous basis after March 31, 1986.

City contributions for <u>pension</u> benefits are shown in the following table. The estimated cost per employee is calculated based on the number of active members.

#### **City Pension Cost Per Employee**

Appropriation For 2020-2021

Pension System	Estimated Active Members	Pension Contribution	Cost Per Employee
General Retirement	7,941	\$202,331,000	\$25,479
Police <sup>1</sup>	2,590	185,535,000	71,635
Fire 1, 2	1,447	101,384,000	70,065

<sup>&</sup>lt;sup>1</sup> Active membership excludes DROP (Deferred Retirement Option Plan) participants.

<sup>&</sup>lt;sup>2</sup> Reflects the pension contribution, before the estimated fire premium tax credit allowance of \$4,285,000 for 2020-21.

#### **Pension for General City Employees**

The 2020-2021 budget for general City employee pension costs is \$202,331,000, which is calculated based on actuarial percentages. General employee retirement cost is increasing primarily due to actuarial assumption changes made related to plan earnings and payroll growth. An additional \$185,000,000 was budgeted in 2020-2021 to allow for the possible paydown of the Aviation portion of the unfunded pension liability.

All full-time general employees participate in the General City Employee Pension Fund. The City and employees contribute an actuarially determined percentage to fully fund benefits for active members and to amortize any unfunded actuarial liability as a level percent of member payroll. The general employee system amortizes the majority of this unfunded liability over a closed 25 year period.

Pension reforms have resulted in three tiers of general employees as follows:

Tier 1	Tier 2	Tier 3
Employees hired before	Employees hired between	Employees hired on or after
7/1/2013	7/1/2013 and 12/31/2015	1/1/2016
Employee contributes 5% of their gross pay	Employee contributes 50% of required contribution up to a maximum of 11% of their gross pay	Employee contributes 50% of required contribution up to a maximum of 11% of their gross pay. Defined benefit is effective for first \$134,904* in gross pay; any salary above the cap is part of a defined contribution plan to which the City contributes 2%.
Employees are eligible for retirement benefits at age 60 with 10 or more years of service; age 62 with 5 or more years of service; or when the employee's age and credited service equals 80	Employees are eligible for retirement benefits at age 60 with 10 or more years of service; age 62 with 5 or more years of service; or when the employee's age and credited service equals 87	Employees are eligible for retirement benefits at age 60 with 10 or more years of service; age 62 with 5 or more years of service; or when the employee's age and credited service equals 87
Benefit based on 2% of highest three consecutive years of salary for each year of credited service to a maximum of 32 ½ years; 1.0% up to 35.5 years and 0.5% above 35.5 years	Benefit based on highest three consecutive years of salary for each year of credited service, starting at 2.1% for less than 20 years and periodically increasing to a maximum of 2.3% at 30 years	Based on highest five consecutive years of salary for each year of credited service, starting at 1.85% for less than 10 years and periodically increasing to a maximum of 2.1% at 30 years

<sup>\*</sup> The original cap for Tier 3 employees was \$125,000. It is adjusted annually based on changes in the Consumer Price Index for all Urban Consumers (CPI-U). The cap shown is for calendar year 2020.

#### Pension for Public Safety City Employees

The Public Safety Retirement System (PSPRS), enacted by the State Legislature in 1968, applies to local firefighters and police officers and sworn law enforcement personnel of other public agencies. Pension reform bills were signed into law effective July 20, 2011. However, in 2014 and 2016, the Arizona Supreme Court declared that many of the reforms were unconstitutional, including those relating to Permanent Benefit Increases and increases to employee contribution rates for those hired prior to the effective date. Additional pension reforms were passed and signed into law in 2016, with the most substantial impact being to officers hired on or after July 1, 2017. In 2019, Senate Bill 1146 passed, which reversed two of the reforms made in 2011 related to Deferred Retirement Option Plan (DROP) participants.

The Supreme Court decisions, as well as recognition of prior year asset losses, and various other factors caused significant increases in pension rates. The State legislature passed additional legislation in 2017 to clarify the 2016 pension reforms and to offer employers some relief to escalating pension contribution rates. This law (House Bill 2485) allowed cities to increase the amortization period for the unfunded actuarial liability to 30 years from 20 years, by petitioning the PSPRS Board of Trustees. The City elected this option, but committed to try to pay off the balance in 25 years and to create a pension reserve fund based on the one-time savings created in 2017-2018 to be used to pay future required contributions.

The reforms and Supreme Court decisions have also resulted in an increasingly complex system with three tiers of public safety employees. For the defined benefit system, the City contributes an actuarially determined amount to fully fund benefits for active members and to amortize any unfunded actuarial liability at a level percent of member payroll. The 2020-21 budget was established using a closed amortization period of 25 years (with 22 years remaining) for the defined benefit system unfunded liability applicable to employees hired prior to July 1, 2017 (Tier 1 and Tier 2). A total of \$40,500,000 has been transferred from the General Fund to the Public Safety Pension Reserve Fund. This included \$24,750,000 in 2017-2018 based on the one-time savings created from extending the unfunded liability amortization period and an additional \$15,750,000 in subsequent years.

City contributions to the Phoenix Firefighters Pension are partially funded by a state-imposed insurance premium tax on all fire insurance policies sold within the City. This premium tax is estimated at \$4,285,000 for 2020-2021. All of the City's pension contributions for Fire are shown before this credit, which is stated separately.

While there are some exceptions, the pension provisions applicable to the majority of public safety employees are shown on the following page.

# Public Safety Pension Matrix

Tier 1	Tier 2	Tier 3
Employees hired before 1/1/2012	Employees hired between 1/1/2012 and 7/1/2017	Employees hired on or after 7/1/2017
Defined Benefit (DB)	Defined Benefit (DB) with Hybrid	Defined Benefit (DB) with Hybrid or Defined Contribution (DC) Only
Employee contributes 7.65% of gross pay	Employee contributes 11.65% of gross pay + 3%	DB with Hybrid: Employee contributes 50% of required contribution + 3% DC: Employee contributes 9% + Disability
Employer contributes based on individual actuarial valuation	Employer contributes based on actuarial valuation + 4% (phasing to 3% based on hire date)	DB with Hybrid: Employer contributes 50% of required contribution + 3% + Legacy DC: Employer contributes 9% + Disability + Legacy
No salary cap	No salary cap	\$110,000 salary cap as of 7/1/17 (adjusted every 3 years by custom index)
Employees are eligible for normal retirement with 20 years of service; no age requirement or with 15 years of service; age 62	Employees are eligible for normal retirement with 15 years of credited service or 25 years of service; age 52.5 (not mutually attained)	Employees are eligible for normal retirement with 15 years of service; age 55 (not mutually attained; actuarially reduced at 52.5)
Benefit multiplier (80% max) based on highest 3 years of average salary in past 20 years: 50% plus 2% for years > 20 and < 25 2.5% for years 25+ (reduced 4% for < 20 years	Benefit multiplier (80% max) based on highest 5 years of average salary in past 20 years: The better of Tier 3 and multipliers or 62.5% plus 2.5% for years 25+ (reduced by 4% for < 25 years)	Benefit multiplier (80% max) based on highest 5 years of average salary in past 15 years: 1.50% for years 15 to < 17 1.75% for years 17 to < 19 2.00% for years 19 to < 22 2.25% for years 22 to < 25 2.50% for years 25+
Amortization period: closed period of not more than 20 years (or 30 years, if elected)*	Amortization period: closed period of not more than 20 years (or 30 years, if elected)*	Amortization period: not more than 10 years
Unfunded liability: applied to Tier 1, 2, 3 (DB and DC) payrolls (aka Legacy)	Unfunded liability: applied to Tier 1, 2, 3 (DB and DC) payrolls (aka Legacy)	Unfunded liability: applied to Tier 3 DB payroll only

<sup>\*</sup> The City of Phoenix elected to petition the PSPRS Board to allow the 30-year amortization option, but committed to try to pay off the balance over 25 years.

#### Social Security/Medicare

The 2020-2021 appropriation for Social Security/Medicare is \$55,375,000, \$2,892,000 or 5.5% more than the 2019-2020 estimate of \$52,483,000. The estimated number of authorized positions subject to Social Security is 9,891.8 or 66.6% of City FTEs (full time equivalent). This includes 687.8 full-time equivalents for part-time City employees.

The following table shows the rate and increase in the maximum Social Security taxes since 2010.

#### **SOCIAL SECURITY TAXES**

Calendar			Maximum	Annual %
Year	Base	Rate	Amount	Increase
2011	106,800	6.20	6,622	0
2012	110,100	6.20	6,826	3.1
2013	113,700	6.20	7,049	3.3
2014	117,000	6.20	7,254	2.9
2015	118,500	6.20	7,347	1.3
2016	118,500	6.20	7,347	0
2017	127,200	6.20	7,886	7.3
2018	128,400	6.20	7,961	1.0
2019	132,900	6.20	8,240	3.5
2020	137,700	6.20	8,537	3.6

Medicare is calculated at 1.45% of wages. Unlike Social Security, which has a maximum salary amount subject to the tax (i.e., \$137,700 in calendar year 2020); there is no limit to wages subject to the Medicare tax. All employees are subject to Medicare tax with the exception of sworn employees hired prior to March 31, 1986.

#### **Industrial Insurance**

As of April 1, 2003, the City became self-insured for the industrial insurance program. The benefits are administered by a third party contractor, including all injuries occurring on or after April 1, 2003. Claims that occur with a date of injury prior to April 1, 2003 are administered by the Arizona State Industrial Commission Fund. By State law, the City is required to insure its employees for injuries, illnesses and death that occur in the course and scope of their employment with the City. Costs for this insurance in 2020-2021 are estimated at \$30,835,000, an increase of \$5,987,000 or 24.1% more than the prior year's cost of \$24,848,000. The amount complies with the recommendation of a recent actuarial analysis.

#### **Unemployment Insurance Program**

During its 1977 session, the Arizona Legislature amended the Employment Security Law of Arizona to extend the State's unemployment insurance program to local governments. Effective January 1, 1978, the City assumed the costs of unemployment claims submitted by former employees for reimbursement to the State administered program. Costs for this insurance in 2020-2021 are estimated at \$102,000, an increase of \$11,000 more than the prior year's cost of \$91,000.

#### **Health and Dental Insurance**

The 2020-2021 allowance for employee health insurance is \$159,027,000, an increase of \$8,284,000 or 5.5% over 2019-2020 estimated expenditures of \$150,743,000. Calendar year 2020 rates remained unchanged from 2019 rates.

Dental insurance in 2020-2021 is estimated at \$12,017,000, an increase of \$286,000 or 2.4% over 2019-2020 estimated expenditures of \$11,731,000. Calendar year 2020 rates remained unchanged from 2019 rates.

### **Long-term Disability Insurance**

The trust fund that covers long-term disability is currently overfunded based on actuarial analysis. As a result, no contribution is planned in 2020-2021.

#### **Uniform Allowance**

Police, fire and certain general employees receive a uniform allowance. The combined uniform allowance budget in 2020-2021 is \$4,470,000. Police Officers receive an annual allowance of \$1,150. Police Sergeants and Lieutenants receive an annual allowance of \$525 and Sworn Police Middle Managers and Executives receive \$1,550. Firefighters receive an annual allowance of \$129.75, while Sworn Fire Middle Managers and Executives receive \$925.

#### **Post Employment Health Benefits**

Retired employees meeting certain qualifications are eligible to participate in the City Health Insurance Program along with the City's active employees. As of August 1, 2007 separate rates were established for active and retiree health insurance.

#### Medical Expense Reimbursement Plan

Employees eligible to retire in 15 years or less from August 1, 2007, will receive a monthly subsidy from the City's Medical Expense Reimbursement Plan (MERP) when they retire. The purpose of the monthly subsidy is to reimburse retirees for qualified medical expenses. The subsidy varies with length of service or bargaining unit from \$117 to \$202 per month. Retirees may be eligible for additional subsidies depending on their bargaining unit, retirement date, or enrollment in the City's medical insurance program. Current and future eligible retirees who purchase health insurance through the City's plan will receive an additional subsidy to minimize the impact of un-blending health insurance rates for active and retired employees.

The City's annual other post employment benefit expense (OPEB) is calculated based on the annual required contribution, which is actuarially determined in accordance with Governmental Accounting Standards Board Statement No. 45 (GASB 45). The annual required contribution represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liability over a period not to exceed 30 years. The annual required contribution to fully comply with GASB 45 is estimated at \$22.3 million for 2020-2021.

#### Post Employment Health Plan

Employees eligible to retire in more than 15 years from August 1, 2007 who have payroll deductions for City medical insurance coverage are entitled to a \$150 monthly contribution to a Post Employment Health Plan (PEHP) account in lieu of MERP subsidies. Funds accumulated in the account can be used upon termination of employment for qualified medical expenses.

Prior to January 1, 2018, the cost of the PEHP subsidy was included with the City's Health Insurance. PEHP costs for 2020-2021 are estimated at \$17,400,000.

#### PERSONAL SERVICES SUMMARY

#### 2020-2021 Employee Benefit Values

The value of each of the major benefit categories expressed as a percentage of wages is shown in the table that follows.

Benefit Type	General	Police	Fire
Health, Dental, Life, Long Term Disability, Unemployment	18.00%	12.53%	11.32%
Pension <sup>1</sup>	33.62%	72.62%	66.69%
Social Security and Medicare <sup>2</sup>	7.63%	1.44%	1.43%
Holidays, personal and educational leave	5.97%	6.08%	3.94%
Vacation <sup>3</sup>	5.77%	5.77%	5.77%
Sick Leave	5.77%	5.77%	5.77%
Industrial Insurance	2.79%	2.79%	2.79%

<sup>&</sup>lt;sup>1</sup> Rates reflect the city contribution percentages based on actuarial valuations. The percent shown for General employees is the Tier 1 city contribution rate. The Tier 2 and Tier 3 city contribution rate is 27.62% in fiscal year 2020-21. The contribution rates shown for Police and Fire are applicable to Tier 1 and Tier 2 and reflect a 25-year amortization period (with 22 years remaining) for the unfunded liability.

<sup>&</sup>lt;sup>2</sup> General Social Security is taxed at 6.2% of earnings up to \$137,700. Medicare is taxed at 1.45% of all earnings. Police and fire employees hired after 3/31/86 are taxed at the Medicare rate of 1.45% of all earnings.

<sup>&</sup>lt;sup>3</sup> Reflects estimated composite rate based on 10 years of service.

## Schedule of Monthly and Annual Salary Ranges Salary Plan 001 - Supervisory and Professional Employees Effective July 13, 2020

	Monthl	ly Salary	Annual	Salary
Grade	Minimum	Maximum	Minimum	Maximum
011	1,499	2,184	17,992	26,208
012	1,572	2,293	18,866	27,518
013	1,636	2,399	19,635	28,787
014	1,719	2,524	20,634	30,285
015	1,797	2,638	21,570	31,658
016	1,874	2,739	22,485	32,864
017	1,959	2,881	23,504	34,570
018	2,051	3,044	24,606	36,525
019	2,142	3,193	25,709	38,314
020	2,250	3,354	26,998	40,248
021	2,354	3,520	28,246	42,245
022	2,475	3,715	29,702	44,574
023	2,583	3,902	30,992	46,821
024	2,685	4,084	32,219	49,005
025	2,825	4,311	33,904	51,730
026	2,985	4,527	35,818	54,330
027	3,129	4,751	37,544	57,013
028	3,290	5,004	39,478	60,050
029	3,455	5,257	41,454	63,086
030	3,642	5,531	43,701	66,373
031	3,829	5,810	45,947	69,722
032	4,006	6,112	48,069	73,341
033	4,228	6,434	50,731	77,210
034	4,439	6,755	53,269	81,058
035	4,661	7,098	55,931	85,176
036	4,909	7,462	58,906	89,544
037	5,155	7,850	61,859	94,203
038	5,424	8,239	65,083	98,862
039	5,699	8,667	68,390	104,000
040	5,994	9,123	71,926	109,470
041	6,309	9,580	75,712	114,962
042	6,625	10,074	79,498	120,890
043	6,961	10,591	83,533	127,088
044	7,318	11,133	87,818	133,598
045	7,698	11,703	92,373	140,442
046	8,081	12,301	96,970	147,618
047	8,499	12,927	101,982	155,126
048	8,946	13,598	107,349	163,176
049	9,395	14,284	112,736	171,413
050	9,880	14,997	118,560	179,962
081	8,714	8,714	104,568	104,568
086	10,581	10,581	126,976	126,976
	,	,	, -	•

## Schedule of Monthly and Annual Salary Ranges Salary Plan 002 - Field Unit 1 Employees Effective July 13, 2020

	Monthl	y Salary	Annual S	Salary
Grade	Minimum	Maximum	Minimum	Maximum
100	1,572	2,246	18,866	26,957
101	1,953	2,553	23,442	30,638
102	2,054	2,628	24,648	31,533
103	2,158	2,697	25,896	32,365
104	2,215	2,784	26,582	33,405
105	2,269	2,860	27,227	34,320
106	2,330	2,952	27,955	35,422
107	2,401	3,045	28,808	36,546
108	2,458	3,151	29,494	37,814
109	2,534	3,266	30,410	39,187
110	2,609	3,396	31,304	40,747
111	2,678	3,527	32,136	42,328
112	2,765	3,656	33,176	43,867
113	2,837	3,819	34,050	45,822
114	2,931	3,988	35,173	47,861
115	3,025	4,155	36,296	49,858
116	3,129	4,358	37,544	52,291
117	3,245	4,526	38,938	54,309
118	3,373	4,708	40,477	56,493
119	3,505	4,902	42,058	58,822
120	3,630	5,101	43,555	61,214
121	3,794	5,311	45,531	63,731
122	3,962	5,522	47,549	66,269
123	4,127	5,746	49,525	68,952
124	4,326	5,975	51,917	71,698
125	4,496	6,214	53,955	74,568
126	4,678	6,471	56,139	77,646

## Schedule of Monthly and Annual Salary Ranges Salary Plan 003 - Field Unit 1 "A" Employees Effective July 13, 2020

	Monthly Salary		Annual Salary	
Grade	Minimum	Maximum	Minimum	Maximum
100	1,413	1,413	16,952	16,952
101	2,158	2,553	25,896	30,638
102	2,215	2,628	26,582	31,533
103	2,269	2,697	27,227	32,365
104	2,330	2,784	27,955	33,405
105	2,401	2,860	28,808	34,320
106	2,458	2,952	29,494	35,422
107	2,534	3,045	30,410	36,546
108	2,609	3,151	31,304	37,814
109	2,678	3,266	32,136	39,187
110	2,765	3,396	33,176	40,747
111	2,837	3,527	34,050	42,328
112	2,931	3,656	35,173	43,867
113	3,025	3,819	36,296	45,822
114	3,129	3,988	37,544	47,861
115	3,245	4,155	38,938	49,858
116	3,373	4,358	40,477	52,291
117	3,505	4,526	42,058	54,309
118	3,630	4,708	43,555	56,493
119	3,794	4,902	45,531	58,822
120	3,962	5,101	47,549	61,214
121	4,127	5,311	49,525	63,731
122	4,326	5,522	51,917	66,269

## Schedule of Monthly and Annual Salary Ranges Salary Plan 004 - Field Unit 2 Employees Effective July 13, 2020

Grade	Monthl Minimum	y Salary Maximum	Annual S Minimum	Salary Maximum
200	1,733	1,733	20,800	20,800
201	2,019	2,473	24,232	29,682
202	2,108	2,545	25,293	30,534
203	2,186	2,610	26,229	31,325
204	2,253	2,664	27,040	31,970
205	2,290	2,744	27,477	32,926
206	2,356	2,810	28,267	33,717
207	2,413	2,891	28,954	34,694
208	2,473	2,995	29,682	35,942
209	2,545	3,091	30,534	37,086
210	2,610	3,195	31,325	38,334
211	2,664	3,316	31,970	39,790
212	2,744	3,434	32,926	41,205
213	2,810	3,571	33,717	42,848
214	2,891	3,741	34,694	44,886
215	2,995	3,902	35,942	46,821
216	3,091	4,066	37,086	48,797
217	3,195	4,247	38,334	50,960
218	3,316	4,423	39,790	53,082
219	3,434	4,618	41,205	55,411
220	3,571	4,793	42,848	57,512
221	3,741	4,994	44,886	59,925
222	3,902	5,181	46,821	62,171
223	4,066	5,391	48,797	64,688
224	4,247	5,637	50,960	67,642
225	4,423	5,925	53,082	71,094
226	4,618	6,228	55,411	74,734
227	4,793	6,543	57,512	78,520
228	4,994	6,843	59,925	82,118

## Schedule of Monthly and Annual Salary Ranges Salary Plan 005 - Field Unit 2 "A" Employees Effective July 13, 2020

		y Salary	Annual	
Grade	Minimum	Maximum	Minimum	Maximum
201	2,186	2,473	26,229	29,682
202	2,253	2,545	27,040	30,534
203	2,290	2,610	27,477	31,325
204	2,356	2,664	28,267	31,970
205	2,413	2,744	28,954	32,926
206	2,473	2,810	29,682	33,717
207	2,545	2,891	30,534	34,694
208	2,610	2,995	31,325	35,942
209	2,664	3,091	31,970	37,086
210	2,744	3,195	32,926	38,334
211	2,810	3,316	33,717	39,790
212	2,891	3,434	34,694	41,205
213	2,995	3,571	35,942	42,848
214	3,091	3,741	37,086	44,886
215	3,195	3,902	38,334	46,821
216	3,316	4,066	39,790	48,797
217	3,434	4,247	41,205	50,960
218	3,571	4,423	42,848	53,082
219	3,741	4,618	44,886	55,411
220	3,902	4,793	46,821	57,512
221	4,066	4,994	48,797	59,925
222	4,247	5,181	50,960	62,171
223	4,423	5,391	53,082	64,688
224	4,618	5,637	55,411	67,642
225	4,793	5,925	57,512	71,094

## Schedule of Monthly and Annual Salary Ranges Salary Plan 006 - Unit 3 Office and Clerical Employees Effective July 13, 2020

	Monthl	y Salary	Annual S	Salary
Grade	Minimum	Maximum	Minimum	Maximum
300	2,600	2,600	31,200	31,200
311	1,532	2,205	18,387	26,458
312	1,612	2,307	19,344	27,685
313	1,683	2,415	20,197	28,974
314	1,770	2,546	21,237	30,555
315	1,846	2,654	22,152	31,845
316	1,924	2,770	23,088	33,238
317	2,018	2,919	24,211	35,027
318	2,113	3,066	25,355	36,795
319	2,205	3,196	26,458	38,355
320	2,307	3,342	27,685	40,102
321	2,415	3,507	28,974	42,078
322	2,546	3,680	30,555	44,158
323	2,654	3,862	31,845	46,342
324	2,770	4,044	33,238	48,526
325	2,919	4,252	35,027	51,022
326	3,066	4,449	36,795	53,394
327	3,196	4,677	38,355	56,118
328	3,342	4,905	40,102	58,864
329	3,507	5,141	42,078	61,693
330	3,680	5,410	44,158	64,917
331	3,862	5,673	46,342	68,078
332	4,044	5,947	48,526	71,365
333	4,252	6,249	51,022	74,984
334	4,449	6,540	53,394	78,478
335	4,677	6,857	56,118	82,285
336	4,905	7,193	58,864	86,320

## Schedule of Monthly and Annual Salary Ranges Salary Plan 007 - Unit 4 Police Officers Effective July 13, 2020

	Monthl	y Salary	Annual	Salary
Grade	Minimum	Maximum	Minimum	Maximum
400	3,321	4,874	39,853	58,490
428	3,853	6,396	46,238	76,752
429	6,637	6,637	79,643	79,643
430	6,885	6,885	82,618	82,618
431	7,143	7,143	85,717	85,717
432	7,405	7,405	88,858	88,858

## Salary Plan 011 - Unit 6 Police Professional and Supervisory Employees Effective July 13, 2020

634	6,162	9,164	73,944	109,970
638	7,374	10,998	88,483	131,976
641	8,557	12,733	102,690	152,797

### Schedule of Monthly and Annual Salary Ranges Salary Plan 008 - Unit 5 Fire - 56 Hour Employees Effective July 13, 2020

	Monthl	Monthly Salary		Annual Salary	
Grade	Minimum	Maximum	Minimum	Maximum	
551	4,003	6,999	48,036	83,988	
552	5,639	7,538	67,672	90,458	
555	4,419	8,565	53,025	102,785	

### Salary Plan 009 - Unit 5 Fire - 40 Hour Staff Employees Effective July 13, 2020

561	4,404	7,698	52,853	92,375
562	6,202	8,293	74,422	99,511
565	4,862	9,423	58,344	113,075

## Salary Plan 010 - Unit 5 Fire - 40 Hour Non-Staff Employees Effective July 13, 2020

570	4,002	4,002	48,027	48,027
575	4,422	6,857	53,061	82,285

# Schedule of Monthly and Annual Salary Ranges Salary Plan 012 - Confidential Office and Clerical Employees Effective July 13, 2020

	Monthl	y Salary	Annual S	Salary
Grade	Minimum	Maximum	Minimum	Maximum
711	1,583	2,264	18,990	27,165
712	1,657	2,373	19,885	28,475
713	1,723	2,493	20,675	29,910
714	1,817	2,616	21,798	31,387
715	1,900	2,733	22,797	32,802
716	1,986	2,850	23,837	34,195
717	2,071	2,995	24,856	35,942
718	2,170	3,149	26,042	37,794
719	2,264	3,297	27,165	39,562
720	2,373	3,470	28,475	41,642
721	2,493	3,647	29,910	43,763
722	2,616	3,838	31,387	46,051
723	2,733	4,030	32,802	48,360
724	2,850	4,229	34,195	50,752
725	2,995	4,453	35,942	53,435
726	3,149	4,687	37,794	56,243
727	3,297	4,928	39,562	59,134
728	3,470	5,186	41,642	62,234
729	3,647	5,441	43,763	65,291
730	3,838	5,722	46,051	68,661
731	4,030	5,834	48,360	70,013
732	4,229	6,115	50,752	73,382
733	4,453	6,420	53,435	77,043
734	4,687	6,727	56,243	80,725
735	4,928	7,051	59,134	84,614

### Schedule of Monthly and Annual Salary Ranges Salary Plan 013 - Middle Management Employees Effective July 13, 2020

	Monthl	y Salary	Annual	Salary
Grade	Minimum	Maximum	Minimum	Maximum
835	4,808	7,689	57,699	92,269
836	5,044	8,070	60,528	96,845
837	5,304	8,488	63,648	101,858
838	5,567	8,909	66,810	106,912
839	5,847	9,351	70,158	112,216
840	6,138	9,818	73,653	117,811
841	6,439	10,306	77,272	123,677
842	6,767	10,826	81,203	129,917
843	7,108	11,372	85,301	136,469
844	7,460	11,934	89,523	143,208
845	7,833	12,530	93,995	150,363
846	8,223	13,156	98,675	157,872
880	12,448	12,448	149,381	149,381

### Salary Plan 014 - Middle Management - 56 Hour Employees Effective July 13, 2020

850	6,059	9,695	72,713	116,334
851	6,363	10,180	76,353	122,158
852	6,683	10,692	80,196	128,303
853	7,015	11,223	84,186	134,680
854	7,367	11,786	88,408	141,436

## Schedule of Monthly and Annual Salary Ranges Salary Plan 018 - Executive Employees Effective July 13, 2020

	Monthl	ly Salary	Annual	Salary
Grade	Minimum	Maximum	Minimum	Maximum
900	5,632	9,571	67,579	114,858
901	6,221	10,577	74,651	126,922
903	6,859	11,657	82,306	139,880
904	7,207	12,255	86,486	147,056
905	7,569	12,872	90,834	154,461
906	7,958	13,527	95,493	162,323
907	8,356	14,210	100,277	170,518
908	8,779	14,926	105,352	179,109
909	9,227	15,683	110,718	188,198
910	9,693	16,477	116,314	197,725
911	10,185	17,311	122,221	207,730
912	10,698	18,184	128,378	218,213
913	11,232	19,094	134,784	229,133
914	11,794	20,048	141,523	240,573
915	12,383	21,051	148,595	252,616
916	13,002	22,107	156,021	265,283
917	13,652	23,211	163,821	278,533
918	14,336	24,374	172,037	292,490
919	15,054	25,593	180,648	307,112
920	15,810	26,872	189,717	322,462
940	26,250	35,417	315,000	425,000
980	14,871	14,871	178,447	178,447

## Schedule of Monthly and Annual Salary Ranges Salary Plan 016 - Elected Officials Effective July 13, 2020

	Monthly	Monthly Salary		alary
Grade	Minimum	Maximum	Minimum	Maximum
997	5,133	5,133	61,600	61,600
998	7,333	7,333	88,000	88,000

### Salary Plan 023 - Council Office Staff Effective July 13, 2020

C10	3,051	4,630	36,608	55,557
C11	3,205	4,846	38,459	58,157
C12	3,354	5,082	40,248	60,986
C13	3,524	5,353	42,286	64,230
C14	3,715	5,642	44,574	67,704
C15	3,909	5,928	46,904	71,136
C16	4,087	6,233	49,046	74,797
C17	4,313	6,564	51,750	78,770
C18	4,524	6,888	54,288	82,659
C19	4,753	7,226	57,034	86,715
C20	4,985	7,606	59,821	91,270
C21	5,250	8,008	63,003	96,096
C22	5,533	8,453	66,394	101,442

## Schedule of Monthly and Annual Salary Ranges Salary Plan 024 Middle Mangement Fire - 40 HR Effective July 13, 2020

	Monthl	y Salary	Annual	Salary
Grade	Minimum	Maximum	Minimum	Maximum
852	6,682	10,691	80,184	128,294
853	7,013	11,222	84,157	134,659
854	7,367	11,787	88,400	141,440
	•	n 025 - Execut tive July 13, 2		
950	8,154	13,861	97,843	166,338
952	8,923	15,170	107,078	182,042
956	10,871	18,484	130,458	221,811
	Salary Plan 026 -	. Middle Mana	rement - Police	
	•	etive July 13, 2	•	
862	8,367	13,388	100,402	160,659
	Salary Plan	027 - Executiv	ve - Police	
		tive July 13, 2		
960	9,077	15,434	108,930	185,203
962	9,852	16,749	118,227	200,990
966	11,365	19,320	136,386	231,837

The City of Phoenix relies on many state, federal, and other types of grants and special revenues to carry out a variety of needed programs and services. Grants have funded important public improvement projects, provided services for low-income residents, implemented innovative police programs and provided numerous other services that would not have been possible without the grant resources.

The following budget information summarizes programs by department that are funded with grants in 2019-20 and 2020-21. Grant funds can be used in both the Operating and Capital Improvement Program (CIP) budget. The fiscal period for many of these grants differs from the city, resulting in expenditure and reporting overlaps. In some cases, by the time the budget is adopted, the grant agency may not have notified a department of funding amounts for the next fiscal year. These funds will be programmed when the grant is awarded.

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
CITYWIDE:				
Coronavirus Relief Fund - This one-time grant award is one component of the Coronavirus Aid, Relief, and Economic Security (CARES) Act that was signed into law to address the economic fallout resulting from the COVID-19 pandemic in the United States.	03/01/20- 12/30/20	U.S. Department of the Treasury	\$ 74,175	\$272,200
Citywide Subtotal			74,175	272,200
CITY MANAGER'S OFFICE:				
Mayors Challenge - This grant was awarded as part of the 2018 Mayors Challenge. Funds will be used to create a HeatReady program.	04/26/18- 08/23/20	Bloomberg Philanthropies	21	-
Phoenix Industrial Development Authority (IDA) - This grant provides support for the City Volunteer Office.	05/01/18- 12/31/19	Phoenix Industrial Development Authority (IDA)	13	-

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
AmeriCorps - This grant places AmeriCorps members (stipend volunteers) in City operated and local community programs to increase educational attainment in third grade reading.	09/01/18- 08/31/22	Arizona Governor's Office of Youth, Faith and Family	\$ 206	\$ 222
Read On Phoenix Little Free Libraries - This grant provides a place for families to share their literature through community "library" boxes.	09/01/17- 06/30/20	Fort McDowell Yavapai Nation Gaming Grants	5	-
Experience Corps Afterschool Tutoring Program - This grant provides Experience Corps tutoring program services to students in select afterschool programs.	07/01/19- 06/30/21	American Association of Retired Persons (AARP) Foundation	40	46
Experience Corps Afterschool Tutoring Program - This grant, engages older adults to mentor underperforming students in grades K-3 to reach grade level proficiency.	02/01/19- 06/30/21	Department of Justice, Office of Juvenile Justice and Delinquency Prevention (OJJDP) (via AARP Foundation)	61	68
City Manager's Office Subtotal			346	336

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
COMMUNITY AND ECONOMIC DEVELOPMENT:				
Phoenix Young Manufacturing Academy (YMA) - This grant funds the Phoenix Young Manufacturing Academy (YMA) which targets low-income middle school-aged students and their parents in underserved areas. The Academy provides students access to science, technology, engineering and math (STEM) applications to learn about potential careers in advanced manufacturing.  Community and Economic	10/01/19-06/30/22	Gila River Indian Community (GRIC)	10	\$ 10 10
Development Subtotal  EQUAL OPPORTUNITY:				
Community Development Block Grant (CDBG) - The Equal Opportunity Department's portion of this grant is directed toward investigations, fair housing education, and outreach. This grant is also utilized by the Housing, Human Services, Neighborhood Services, Parks and Recreation and Planning and Development Departments. Multiple year entitlements are reflected.	07/01/19- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	201	231

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Fair Housing Assistance Program This grant represents federal reimbursements for Fair Housing Act complaints that have been processed by the Equal Opportunity Department's Compliance and Enforcement Division.	07/01/14- 06/30/21	U.S. Department. of Housing and Urban Development (HUD)	\$ 176	\$ 336
Equal Opportunity Subtotal			377	567
FIRE:				
Occupant Protection - This grant funds for overtime related to child safety seat inspection, distribution and training.	10/01/18- 09/30/20	Governor's Office of Highway Safety	133	-
Pedestrian Safety - This grant provides funds for overtime to provide education on bicycle safety.	10/01/18- 09/30/20	Governor's Office of Highway Safety	38	-
Youth Alcohol Awareness - This grant provides funds for overtime to provide education on mock crash assemblies and "Choose to Survive program" to high schools.	10/01/18- 09/30/20	Governor's Office of Highway Safety	37	-
Staffing for Adequate Fire and Emergency Response (SAFER) 2016 Grant - This grant provides funds for 32 firefighter positions. Multiple year entitlements are reflected.	02/25/18- 02/24/21	U.S. Department of Homeland Security/Federal Emergency Management Agency	1,952	1,904
Victims of Crime Act (VOCA) This grant funds temporary and part-time positions to provide crisis management services.	10/01/17- 09/30/20	Arizona Department of Public Safety	825	853

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
9-1-1 Public Safety Answering Points - This grant is used for local network management of Public Safety Answering Points for emergency telecommunication services.	07/01/03- 06/30/21	Arizona Department of Administration	\$ 161	\$ 18
Community Emergency Notification System - This grant funds equipment for the 26 Public Safety Answering Points to notify large number of citizens in a timely manner of impending danger.	07/01/08- 06/30/21	Maricopa Association of Governments	106	106
Maricopa County Sheriff's Office (MCSO) 911 - This grant funds technical support and maintenance of nine 911 call-talking positions/stations in the MCSO 911 Call Center.	07/01/05- 06/30/21	Maricopa County Sheriff's Office	100	116
Arizona State 911 - This grant provides funds for technical support and maintenance to the Central Region 911 Call Center.	07/01/19- 06/30/21	Arizona Department of Administration	9,650	10,678
Assistance to Firefighters Grant This grant provides funds to purchase wellness and fitness equipment and for the Peer Support Training Program.	09/03/19- 09/02/20	U.S. Department of Homeland Security/Federal Emergency Management Agency	139	-
Immunization Program - This grant provides funds for the Child Immunization Program.	01/01/18- 06/30/22	Arizona Department of Health Services	10	11

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Federal Emergency Management Agency (FEMA) Grant - This grant provides funds to enhance the operational capability of the Arizona Urban Search and Rescue (USAR) team and its equipment cache for emergencies involving weapons of mass destruction.	10/01/15- 09/30/21	U.S. Department of Homeland Security/Federal Emergency Management Agency	\$ 1,493	\$ 828
Urban Search and Rescue (USAR) Hurricane Deployment Grant - This grant provides funds to reimburse the expense of the Arizona USAR team deployments to Hurricane Harvey, Hurricane Irma and Hurricane Maria.	10/01/14- 06/30/20	U.S. Department of Homeland Security/ Federal Emergency Management Agency	43	-
State Homeland Security Grant Program (SHSGP) - This grant provides personal protection and communications equipment for the Terrorist Incident Phoenix Response Team. This grant is also utilized by the Office of Homeland Security and Emergency Management and the Police Department.	10/01/18- 09/30/20	U.S. Department of Homeland Security/U.S. Department of Justice	336	-
Urban Area Security Initiative (UASI) - This grant provides funds to create a sustainable national model program to enhance security and overall preparedness to prevent, respond to, and recover from threats of acts of terrorism. This grant is also utilized by the Office of Homeland Security and Emergency Management and the Police Department.	10/01/18-09/30/20	U.S. Department of Homeland Security/Office of Domestic Preparedness	893	3

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Coronavirus Emergency Supplemental Funding (CESF) This grant provides funds to cover overtime, personal protective equipment and travel related to the COVID-19 pandemic.	01/20/20- 01/31/22	U.S. Department of Justice	\$ 1,477	\$ 260
Complex Coordinate Terrorist Attacks (CCTA) - This grant provides funds to create and develop an innovative, comprehensive and sustainable plan to prepare our entire community for complex coordinated terrorist attacks.	09/01/17- 05/31/21	U.S. Department of Homeland Security/Office of Domestic Preparedness	394	273
Fire Subtotal			17,787	15,050
HOUSING:				
HOPE VI - This grant provides funding to reconstruct the Matthew Henson, Krohn West, and Frank Luke Addition public housing sites and funds supporting community services activities.	06/01/02- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	709	740
Choice Neighborhood Planning Grant - This grant assists communities with HUD-assisted housing in developing a successful neighborhood transformation plan and building the support necessary for that plan to be successfully implemented.	07/29/16- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	620	405

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Choice Neighborhood Implementation Grant - This grant will redevelop public housing and transform the Edison-Eastlake community into a viable mixed- income neighborhood.	07/18/18- 07/31/24	U.S. Department of Housing and Urban Development (HUD)	\$ 3,096	\$ 14,841
National Endowment for the Art (NEA) Program - This grant supports a public art master plan and community arts programming in the Edison-Eastlake neighborhoods.	08/01/18- 07/31/21	National Endowment for the Art (NEA)	100	-
Bike Program - This grant funds a bike share program in the Choice Neighborhoods target area.	09/01/17- 06/30/21	Aetna Foundation	40	26
Section 8 - This grant provides low and moderate-income families and individuals with subsidized market-rate multi-family rental housing.	07/01/05- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	63,965	63,973
Conventional Housing - This grant provides low and moderate-income families and individuals subsidized housing at city-owned apartment complexes and single-family detached houses.	07/01/05- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	15,887	17,426

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Community Development Block Grant (CDBG) - The Housing Department's portion of this grant provides funds to nonprofit agencies to acquire, create, or rehabilitate affordable housing and help new home buyers with down- payment and closing cost assistance. This grant is also utilized by the Equal Opportunity, Human Services, Neighborhood Services, Parks and Recreation, and Planning and Development Departments. Multiple year entitlements are reflected.	07/01/00- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	\$ 967	\$ 827
Housing Opportunities for Persons with AIDS (HOPWA) - This grant provides rental assistance, short-term emergency/transitional housing and acquisition and/or rehabilitation of housing units. Multiple year entitlements are reflected.	07/01/99- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	2,282	3,888
Ryan White HIV/AIDS Grant - This grant provides HIV-related health services for those who do not have sufficient health care coverage or financial resources for coping with HIV disease, by supporting primary medical care and essential support services.	10/01/18- 03/31/21	U.S. Health Resources and Services Admin (via Maricopa County)	1,091	1,024

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
HOME - The Housing Department's portion of this grant supports several programs focusing on increasing home ownership opportunities and the quality and quantity of affordable housing for low and moderate-income households. This grant is also utilized by the Neighborhood Services Department. Multiple year entitlements are reflected.	01/01/97- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	\$ 6,214	\$ 12,973
Resident Opportunities and Self Sufficiency (ROSS) Service Coordinator Grant - This grant provides employment and educational training for public housing residents. Multiple year entitlements are reflected.	08/29/02- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	58	70
Family Self-Sufficiency Program These funds are used to provide case management and supportive services to assist families in achieving economic self-sufficiency.	07/01/05- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	212	216
Neighborhood Stabilization Program (NSP) - NSP was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment. Through the purchase and redevelopment of foreclosed and abandoned homes and residential properties, the goal of the program is being realized.	07/30/08- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	15	15

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Section 8 New Construction - This program provides funding for two senior housing facilities (Sunnyslope Manor and Fillmore Gardens).	07/01/05- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	\$ 2,237	\$ 3,267
Resident Opportunities and Self Sufficiency (ROSS) for Education This grant provides funds for low-income youth and their families to further educational opportunities.	07/01/05- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	129	-
Job Plus Education - This grant provides funds to develop job skills and increase earnings through work readiness, employer linkages, job placement, and educational advancement.	09/28/16- 09/30/21	U.S. Department of Housing and Urban Development (HUD)	410	421
Special Housing Revenue Fund This fund is set-up to account for revenue and expenditures from the proceeds of the sale of public housing units (Scattered Sites).	07/01/08- 06/30/21	Sale of Public Housing Units	2,253	2,350
CARES Act Conventional Housing The CARES Act provides additional supplemental public housing operating funding to prevent, prepare for, and respond to the COVID-19 pandemic.	03/27/20- 12/31/20	U.S. Department of Housing and Urban Development (HUD)	-	1,249
CARES Act Section 8 for Choice Voucher and Administrative Fees The CARES Act provides additional appropriations for housing assistance payment and administrative fees funding to prevent, prepare for, and respond to the COVID-19 pandemic.	03/27/20- 12/31/20	U.S. Department of Housing and Urban Development (HUD)	200	10,624

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
CARES Act Housing Opportunities for Persons with AIDS (HOPWA) The CARES Act provides a supplemental allocation to be used by HOPWA programs to maintain operations and for rental assistance, supportive services, and other necessary actions in order to prevent, prepare for, and respond to the COVID-19 pandemic.	03/27/20- 03/30/23	U.S. Department of Housing and Urban Development (HUD) [via Office of Community Planning and Development (CPD)]	\$ -	\$ 441
Housing Subtotal			100,485	134,776
HUMAN SERVICES:				
Community Development Block Grant (CDBG) - The Human Services Department's portion of this grant provides funding for homeless services and case management support to promote self-sufficient families. This grant is also utilized by Equal Opportunity, Housing, Neighborhood Services, Parks and Recreation, and Planning and Development departments.	07/01/19- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	1,119	1,194

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
CARES Act Community  Development Block Grant (CDBG-CV) - The Human Services Department's was awarded funding through the CARES Act. The specific purpose is to prevent, prepare for and respond to the COVID-19 pandemic. This portion of the grant provides funding for homeless services and case management support to promote self-sufficient families. This grant is also utilized by the Neighborhood Services Department. Estimates for multiple allocations are reflected.	07/01/19-06/30/21	U.S. Department of Housing and Urban Development (HUD)	\$ -	\$ 1,019
Emergency Shelter Grant (ESG) This grant provides funds to assist homeless individuals with shelter and supportive services.	07/01/19- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	1,808	1,393
COVID-19 Emergency Shelter Grant (ESG) - This grant provides funds to assist homeless individuals with shelter and supportive services related to the COVID-19 pandemic.	07/01/19- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	1,020	3,880
Sexual Assault Kit initiative (SAKI) The goal of this program is to address the growing number of sexual assault kits in law enforcement and provide resolution for victims.	07/01/19- 06/30/21	Bureau of Justice Assistance	130	137

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
COVID-19 AZ Department of Housing Eviction Prevention Program - This grant provides funds to assist individuals with shelter related to the COVID-19 pandemic.	07/01/19- 12/30/20	Arizona Department of Housing	\$ 650	\$ -
Older Americans Act - These funds provide a variety of services for the elderly at all levels that include congregate and homedelivered meals and senior center operations.	07/01/19- 06/30/21	Area Agency on Aging	1,935	1,932
COVID-19 Older Americans Act These funds provide a variety of services for the elderly at all levels that include home-delivered meals related to the COVID-19 pandemic.	07/01/19- 06/30/20	Area Agency on Aging	500	-
<u>Arizona Commission - Arts</u> - This grant provides funds to allow high quality public art experiences.	07/01/19- 06/30/21	Arizona Commission on the Arts	5	5
Head Start - This is a national program that provides comprehensive developmental services to low-income pre-school children. The city contracts with social service agencies and school districts to deliver the services.	07/01/19- 06/30/21	U.S. Department of Health and Human Services	36,999	40,225
First Things First - This program is a family-centered, comprehensive, collaborative, health and early childhood system that supports the development, health and early education of all Arizona's children birth through age five.	07/01/19- 06/30/21	Arizona Early Childhood and Health Development Board	553	558

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Community Services Block Grant (CSBG) - This grant provides funding for several programs designed to provide baseline social services and emergency assistance to needy individuals.	07/01/19- 06/30/21	U.S. Department of Health and Human Services	\$ 1,432	\$ 1,432
Social Services Block Grant (SSBG) - This grant provides funding for a variety of programs designed to provide social services such as case management, community outreach and emergency assistance to those in need.	07/01/19- 06/30/21	U.S. Department of Health and Human Services	643	643
Temporary Assistance for Needy Families (TANF) - This program provides funds for a variety of community and social service operations involving income eligible households, such as case management, community outreach and emergency assistance.	07/01/19- 06/30/21	Arizona Department of Economic Security	986	986
Utility Deposit - Low Income Home Energy Assistance Program (LIHEAP) - The funds from uncollected LIHEAP deposits provide further heating/cooling financial assistance to low income families.	07/01/19- 06/30/21	Arizona Department of Economic Security	400	100
Low-Income Home Energy Assistance Program (LIHEAP) This program provides heating/cooling bill assistance to low income households.	07/01/19- 06/30/21	Arizona Department of Economic Security	7,888	6,681

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
COVID-19 ACAA – Salt River Project (SRP) Bill - This grant provides funds to alleviate crisis situations by preventing disconnection and or facilitating the reconnection of utility service for SRP income qualified residents of Phoenix.	07/01/19- 06/30/20	Arizona Community Action Association (ACAA)	\$ 174	\$ -
ACAA - Southwest Gas Low Income Energy Conservation (LIEC) Bill Assistance - This grant provides funds to alleviate crisis situations by preventing disconnection and/or facilitating the reconnection of utility service for income qualified Southwest Gas customers residing in Phoenix. The income guidelines of 200% of the federal poverty guidelines are not waivable.	07/01/19- 06/30/21	Arizona Community Action Association (ACAA)	45	45
ACAA Utility Repair, Replacement, and Deposit Program (URRD) This grant provides funds to alleviate crisis situations by paying for deposit obligations for electric, gas, water and telephone deposits for income qualified residents of Phoenix.	07/01/19- 06/30/21	Arizona Community Action Association (ACAA)	58	58
ACAA - Arizona Public Service (APS) Bill Assistance - This grant provides funds to alleviate crisis situations by preventing disconnection and/or facilitating the reconnection of utility service for income qualified APS customers residing in Phoenix.	07/01/19- 06/30/21	Arizona Community Action Association (ACAA)	97	56

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
ACAA - Salt River Project (SRP) Bill Assistance - This grant provides funds to alleviate crisis situations by preventing disconnection and/or facilitating the reconnection of utility service for income qualified SRP customers residing in Phoenix.	07/01/19- 06/30/21	Arizona Community Action Association (ACAA)	\$ 302	\$ 128
ACAA - Southwest Gas/Energy Share Bill Assistance - This grant provides funds to alleviate crisis situations by preventing disconnection and/or facilitating the reconnection of utility service for income qualified Southwest Gas customers residing in Phoenix. The income guidelines of 200 percent of the federal poverty guidelines are waivable up to 32 percent if crisis exists that can be documented.	07/01/19- 06/30/21	Arizona Community Action Association (ACAA)	51	51
Victims of Crime Act (VOCA) This grant provides funding in support of direct services to victims of crime.	10/01/19- 09/30/21	Arizona Department of Public Safety	594	690
Project Water Assist - This program provides assistance to eligible households for payment of water bills.	07/01/19- 06/30/21	Water Customer Contributions	100	100

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Workforce Innovation Opportunity Act (WIOA) FY 2018-21 - This program provides workforce investment activities, through statewide and local workforce development systems that increase employment, retention, and earnings of participants, and increase attainment of recognized postsecondary credentials by participants.	07/01/18- 06/30/21	U.S. Department of Labor	\$ 13,721	\$ 16,355
Strengthening Working Families Initiative (SWFI) - This grant removes barriers to training encountered by low income partners, specifically access to quality childcare and navigation of the complex systems to access the services they need.	07/01/18- 06/30/21	U.S Department of Labor	2,083	582
Jobs Plus Grant - This grant provides workforce development services for persons living in the targeted community, Marcos de Niza.	10/01/18- 09/30/21	U.S. Department of Housing and Urban Development (HUD)	83	89
Choice Neighborhood - This grant funds two Workforce Development Specialists in the Marcos de Niza and Edison-Eastlake Community to provide workforce development services to families living in these communities.	08/01/18- 07/31/24	U.S. Department of Housing and Urban Development (HUD)	65	80
Human Services Subtotal			73,441	78,419

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*	
LAW:					
Victim's Rights Information Fund This grant is used to support the direct costs of implementing Victim's Rights Laws by funding a Victim's Rights Clerk, Secretary and Notification Clerk position.	07/01/10- 06/30/21	Arizona Office of the Attorney General	\$ 163	\$ 220	
Victim of Crimes Act (VOCA) - This grant provides funding for a Victim Advocate and a Caseworker Aide position in the Victims Service Unit.	07/01/10- 09/30/21	Arizona Department of Public Safety	615	657	
Victim of Crimes Act (VOCA)  Advocates for Victims 50 and Over This grant provides funding for an elder abuse advocate in the City Prosecutor's Office.	07/01/10- 09/30/21	Arizona Department of Public Safety	96	99	
DUI Abatement Council (DUIAC) Traffic Safety Resource Prosecutor (TSRP) - This grant provides funding for an Assistant City Attorney IV position to educate and inform Arizona prosecutors and judges of the benefits and merits of prosecuting and adjudicating defendants who repeatedly commit impaired driving offenses. Funding for 2020-21 was not known at the time of publication and will be programmed when the information is available.	10/01/12-12/31/20	Arizona Department of Public Safety	2	2	

Grant Description	Grant <u>Period</u>	Source of Funds	Est	19-20 imate <u>00s)</u>	0-21 Iget <u>0s)*</u>
Governor's Office of Highway Safety (GOHS) Traffic Safety Resource Prosecutor - This grant provides funding for an Assistant City Attorney IV position to educate and inform Arizona prosecutors and judges of the benefits and merits of prosecuting and adjudicating defendants who repeatedly commit impaired driving offenses.	10/01/10- 09/30/21	Governor's Office of Highway Safety and National Association of Prosecutor Coordinators	\$	225	\$ 229
Technology Upgrade Grant - This grant provides funds to upgrade and enhance technology by the Prosecutor's Office in the presentation of digital evidence in the prosecution of criminal cases, community outreach and education to citizens, groups, and students. Funding was applied for 2020-21 and expenditures may occur until grant expiration in September 2020.	09/20/17- 09/20/20	Gila River Indian Community (GRIC)		20	-

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
City of Phoenix and EMPACT Veterans Court Service Expansion Grant - This grant provides the City of Phoenix Veterans Court, in partnership with EMPACT-Suicide Prevention Services, funding to expand and enhance its current program of providing mental health, substance abuse, and social services to veterans not eligible for the Veterans Administration (VA) services. Funding for 2020-21 was unknown at time of publication and will be programmed when the information is available.	09/30/17- 09/29/20	Department of Health and Human Services Substance Abuse and Mental Health Services Administration	\$ 386	\$ -
Law Subtotal			1,507	1,207
LIBRARY:				
State Grants in Aid - This grant funds the Phoenix Public Library's workforce and early literacy outreach services.	07/01/14- 06/30/21	Arizona State Library	94	96
First Things First - This grant funds a series of programs for children and their parents at several branches, aimed at promoting literacy among young children.	07/01/18- 06/30/21	Arizona First Things First - North Phoenix Regional Partnership Council	584	632

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Library Services and Technology Act (LSTA) Grant (Exhibit) - This grant funds the creation of a physical and digital exhibit that celebrates the history of the Phoenix Public Library since 1897, especially as it relates to the history of the City of Phoenix.	07/01/19- 08/01/21	Institute of Museum and Library Services	\$ 75	\$ 75
College Depot - This funding equips the newly constructed College Depot expansion with technology to increase programming reach to help thousands take the next step in their education.	07/01/17- 10/03/19	Gila River Indian Community (GRIC)	7	-
Library Subtotal			760	803
NEIGHBORHOOD SERVICES:				
Community Development Block Grant (CDBG) - The Neighborhood Services Department's portion of this grant provides for neighborhood revitalization, economic development, and improved community facilities and services for low- and moderate- income persons. This grant is also utilized by the Equal Opportunity, Housing, Human Services, Parks and Recreation, and Planning and Development departments. Multiple year entitlements are reflected.	07/01/14- 06/30/27	U.S. Department of Housing and Urban Development (HUD)	12,857	29,181

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
CARES Act Community  Development Block Grant (CDBG-CV) - The Neighborhood Services Department was awarded funding through the CARES Act. The specific purpose is to prevent, prepare for and respond to the COVID-19 pandemic. This portion of the grant makes funds available for homeless support services, micro- enterprise business assistance, local non-profit organizations assistance and shelter in place services for low- and moderate- income households. This grant is also utilized by the Human Services Department. Estimates for multiple allocations are reflected.	04/01/20-06/30/21	U.S. Dept. of Housing and Urban Development (HUD)	\$ 9,821	\$ 10,179
Lead Hazard Control 2018 - This grant funds the testing and control of lead-based paint hazards in older housing for low-income families with children less than six years old.	01/01/19- 12/31/22	U.S. Department of Housing and Urban Development (HUD)	1,398	661
Weatherization Program (LIHEAP) This grant funds repair and replacement of roofs, windows, and doors for low-income residents pursuant to criteria established by the U.S. Department of Energy's Low-Income Home Energy Assistance Program (LIHEAP).	07/01/19- 06/30/22	Arizona Department of Housing	751	749

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Weatherization Program (DOE) This grant funds repair and replacement of air conditioning units, installation of duct work, insulation and other energy efficiency measures for low-income residents.	07/01/19- 06/30/22	U.S. Department of Energy (DOE) through Arizona Governor's Office of Energy Policy	\$ 260	\$ 258
Utility Repair and Replacement (URRD) - This program is funded with abandoned utility deposits and is offered to Community Action Agencies through the Arizona Department of Economic Security (DES). The programs purpose is to replace or repair non-functioning appliances for residents who meet the criteria established by DES.	07/01/19- 06/30/22	Arizona Department of Economic Security	312	310
Weatherization Program (SWG) This grant funds repair and replacement of roofs, windows, and doors for low-income residents pursuant to criteria established by Southwest Gas.	01/01/19- 12/31/22	Southwest Gas (SWG)	146	143
Weatherization Program (APS) This grant provides funding to assist low-income homeowners in making their homes more energy efficient.	01/01/19- 12/31/22	Arizona Public Service (APS)	357	354

Grant Description	Grant <u>Period</u>	Source of Funds	Esti	9-20 mate <u>0s)</u>	Bud	0-21 dget <u>0s)*</u>
ACAA Weatherization Program (Salt River Project) - This grant provides funds to assist low- income homeowners for weatherization improvements, repairs and replacement of electrical HVAC systems such as air conditioners, heat pumps, evaporative coolers and water heaters.	05/01/19- 06/30/21	Arizona Community Action Association (ACAA)	\$	343	\$	340
Youth and Community Engagement - The purpose of this grant is to increase Phoenix adult and youth participation in programs and engagement in their respective neighborhoods. Projects include: Jerome E. Miller Leadership Program - Tomorrow's Involved Leaders Today, Love Your Block, and Blight Buster Volunteers Program.	01/01/19- 12/31/20	Gila River Indian Community		52		10

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Neighborhood Stabilization Program (NSP I, II and III) - The purpose of these grants is to purchase foreclosed or abandoned homes at a discount and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline in the values of neighboring homes. Original grant award and program income from these grants continue to support neighborhood stabilization, redevelopment and affordable housing efforts. Programs were funded by NSP I - Housing and Economic Recovery Act of 2008 (HERA), NSP II - Federal American Recovery and Reinvestment Act of 2009 (ARRA), and NSP III - Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010. These grants are also utilized by the Housing Department	03/11/09-06/30/23	U.S. Department of Housing and Urban Development (HUD)	\$ 6,122	\$ 6,138
Choice Neighborhoods Implementation Grant - This grant makes funds available for redevelopment and environmental review activities to transform the Edison-Eastlake community into a viable mixed income neighborhood.		U.S. Department of Housing and Urban Development (HUD)	71	81

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
HOME - The Neighborhood Services Department's portion of this grant makes funds available to increase the quality and quantity of affordable housing for low and moderate-income households. This grant is also utilized by the Housing Department. Multiple year entitlements are reflected.	07/01/17- 06/30/22	U.S. Department of Housing and Urban Development (HUD)	\$ -	\$ 708
Section 8 New Construction Under the new construction and substantial rehabilitation components of the Section 8 program, this HUD grant provides rental assistance in connection with the development of newly constructed rental housing units for low and very low-income tenants.	07/01/19- 06/30/20	U.S. Department of Housing and Urban Development (HUD)	960	-
Community Development Block Grant (CDBG) Capital Improvement Program (CIP) - The Neighborhood Services Department's portion of this grant provides for neighborhood revitalization, economic development, and improved community facilities and services. This grant is also utilized by the Equal Opportunity, Housing, Human Services, Parks and Recreation, and Planning and Development departments. Multiple year entitlements are reflected.	07/01/14-06/30/27	U.S. Department of Housing and Urban Development (HUD)	1,685	10,590
Neighborhood Services Subtotal			35,135	59,702

Grant Description	Grant <u>Period</u>	Source of Funds	2019 Estin (000	nate	2020 Bud (000	get
OFFICE OF ARTS AND CULTURE:						
Community Investment Grant This grant provides general operating support to Arizona arts and culture organizations, including local arts agencies.	07/01/18- 06/30/21	Arizona Commission on the Arts	\$	28	\$	35
ArtWorks Grant: Neighborhood Arts Grant - This grant supports the Neighborhood Arts Projects Grant Program to provide funding for new projects that address community needs from an arts and culture perspective. The program encourages partnerships between artists, cultural organizations, businesses, and neighborhood community groups, bringing them together to make proposals for specific projects. Projects range from murals to performances to festivals.	07/01/18- 06/30/21	National Endowment for the Arts (NEA)		-		30
Our Town Grant - This grant supports the creation of innovative works of public art and design that strengthen communities and spark new thinking about effective ways to increase shade and reduce the urban heat island effect as part of the Choice Neighborhoods Initiative in the Edison-Eastlake community and elsewhere in Phoenix.	07/01/19- 06/30/21	National Endowment for the Arts (NEA)		20		105

Grant Description	Grant <u>Period</u>	Source of Funds	2019-2 Estima (000s	ate	0-21 lget <u>0s)*</u>
CARES Act Grant - This grant awards one-time grants to Phoenix nonprofit arts and culture organizations to help these entities and their employees endure the economic hardships cause by the forced closure of their operations due to the COVID-19 pandemic.	05/01/20- 06/30/21	National Endowment for the Arts (NEA)	\$	50	\$ 250
Office of Arts and Culture Subtotal				98	420
OFFICE OF ENVIRONMENTAL PROGRAMS:					
Diesel Emission Reduction Act Grant - The goal of this project is to replace 17 vehicles and install diesel oxidation catalyst technology on 10 fire pumpers to reduce diesel emissions in terms of tons of pollution produced and directly improve air quality.	10/01/17- 12/30/20	U.S. Environmental Protection Agency	1	64	15

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Brownfields Community-Wide Assessment Grant - The goal of the Phoenix brownfields to healthfields project is to match the need for food and health care assets with the need for redevelopment of unproductive brownfields. The project serves to identify brownfields in the most underserved areas of the city and redevelop them as healthfields. Healthfields include food hubs and co-ops, community gardens, urban agriculture, farmer's markets, grocery stores, and healthy food- related retail and healthcare facilities that create a sustainable community.	10/01/15-09/30/20	U.S. Environmental Protection Agency	\$ 100	\$ -
Globally and Locally Sustainable Food-Water-Energy Innovation in Urban Living Labs (GLOCULL) Sustainable Food Accelerator This grant provides for Phoenix to act as a local research partner by hosting workshops and gathering local data over a three-year research period. This grant is to off-set the costs of conducting this research.	09/15/18- 08/31/21	National Science Foundation	28	28

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Vitalyst Health Foundation - This grant is for implementing a small pilot project to reduce food waste in 10-20 Phoenix restaurants. Pilots will engage in education, food waste reduction, competition, culminating in a public event to showcase the winners.	03/01/20- 06/30/21	Vitalyst Health Foundation	\$ -	\$ 8
Office of Environmental Programs Subtotal			292	51
OFFICE OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT:				
Urban Areas Security Initiative (UASI) Grant - This grant provides funding to sustain and enhance regional capabilities to detect and prevent terrorist attacks, reduce the vulnerability to all critical hazards, minimize damages and expedite recovery that affect the safety, well-being, and economic security of Phoenix residents and the surrounding area. This grant is also utilized by the Fire and Police Departments.	10/01/18- 06/30/23	U.S. Department of Homeland Security (via Arizona Department of Homeland Security)	610	475
Tribal Gaming Grant - This grant provides funding for community resilience workshops and tabletops to educate the community on preparing for, responding to and recovering from local emergencies to build community resilience.	01/01/17- 12/31/20	Tohono O'odham Nation	2	-

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
2014 Storm Recovery - This grant provides reimbursement for disaster recovery related to the 2014 monsoon storms for department repair projects approved by FEMA.	06/01/16- 06/30/21	Federal Emergency Management Agency (FEMA) and Arizona Department of Emergency Management	\$ 22	\$ 96
Office of Homeland Security and Emergency Management Subtotal			634	571
OFFICE OF SUSTAINABILITY:				
Electric Vehicle Program - This grant provides staff and program funding for two years for an electric vehicle program to accelerate the adoption of electric vehicles (EVs) and other sustainable modes of transportation through education and awareness programs, public events, promotion programs and the provision of public electric charging infrastructure.	10/15/19- 12/31/21	Catena Foundation	38	202
Office of Sustainability Subtotal			38	202
PARKS AND RECREATION:				
Department of Economic Security (DES) South Partners - This grant provides activities for developmentally disabled adults, including basic living skills, exercise, community interaction, adventure trips, sports, dances, and arts and crafts.	07/01/19- 06/30/21	Arizona Department of Economic Security	250	254

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Justice Assistance Grant (JAG) 2016 - The Parks and Recreation Department's portion of this grant funds truancy and violence prevention programs for youth in partnership with area schools. This grant is administered by the Police Department.	10/01/15- 09/30/20	U.S. Department of Justice	\$ 2	\$ 1
Justice Assistance Grant (JAG) 2017 - The Parks and Recreation Department's portion of this grant funds truancy and violence prevention programs for youth in partnership with area schools. This grant is administered by the Police Department.	10/01/16- 09/30/20	U.S. Department of Justice	152	-
Justice Assistance Grant (JAG) 2018 - The Parks and Recreation Department's portion of this grant funds truancy and violence prevention programs for youth in partnership with area schools. This grant is administered by the Police Department.	10/01/17- 09/30/21	U.S. Department of Justice	-	160
CodePhx - This grant teaches youth computer coding and STEM skills in out-of-school settings.	01/01/17- 12/31/20	Arizona Community Foundation (ACF) and Industrial Development Authority (IDA)	82	102
Papago Fishing Dock Grant - This grant installs an all-access fishing dock at Papago Park.	06/13/18- 06/12/21	Arizona Game and Fish Department	33	-

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Healthy Time Program Grant This grant provides healthy meals and snacks, and nutrition education to afterschool and summer program participants.	04/06/18- 02/28/20	U.S. Department of the Interior - National Park Service	\$ 10	\$ -
Soccer for Success - This grant funds equipment and supplies in support of the Soccer for Success program for students ages 6-17.	09/01/19- 08/31/22	Gila River Indian Community (GRIC)	11	11
Pueblo Grande Museum Ancient Art - This grant supports programming for Ancient Technology Day, including admission, supplies, and instructors	05/21/19- 05/20/20	Tohono O'odham Nation	8	-
Steele Indian School Park Circle of Life - This grant will fund the replacement of information panels on the interpretive columns at the park.	05/21/19- 05/20/20	Tohono O'odham Nation	37	-
Pueblo Grande Museum Trail and Signage - This grant provides funds to repair and install interpretive trails and design, fabricate and install educational signs along the trails at Pueblo Grande Museum.	10/03/18- 10/02/19	Gila River Indian Community (GRIC)	87	-
Rio Salado Bird Garden - This grant provided funds to design and construct a demonstration bird garden at Rio Salado in conjunction with the Tree and Shade Master Plan. The negative value represents a correcting entry.	07/01/11- 07/01/13	U.S. Fish and Wildlife Service	(22)	-

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Choice Neighborhood - This grant is designed to support locally driven solutions for transforming distressed neighborhoods and access to quality educational programs. The Parks Department is utilizing these funds at Sidney P. Osborn.	07/18/18- 09/30/25	U.S. Department of Housing and Urban Development (HUD)	\$ 46	\$ 46
Community Development Block Grant (CDBG) - The Parks and Recreation Department's portion of this grant provides improvements to community facilities and services. This grant is also utilized by the Equal Opportunity, Housing, Human Services, Neighborhood Services, and Planning and Development Services departments. Multiple year entitlements are reflected.	07/01/16- 03/31/23	U.S. Department of Housing and Urban Development (HUD)	3,037	88
Parks and Recreation Subtotal			3,733	662

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
PLANNING AND DEVELOPMENT:				
Community Development Block Grant (CDBG) - The Planning and Development Department's portion of this grant reflects research, census data and analysis, mapping support and planning services as requested by the Neighborhood Services Department relating to targeted and redevelopment areas. This grant is also utilized by the Equal Opportunity, Housing, Human Services, Neighborhood Services, and Parks and Recreation departments. Multiple year entitlements are reflected.	07/01/03- 06/30/21	U.S. Department of Housing and Urban Development (HUD)	\$ 66	\$ 66
Planning and Development Subtotal			66	66
POLICE:				
Arizona Health Care Cost Containment System (AHCCCS) This grant provides funding for training, equipment and supplies to aid in the response to the opioid epidemic.	10/22/19- 09/29/20	Substance Abuse and Mental Health Services Administration (SAMHSA) through the Arizona Health Care Cost Containment System	150	_

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
AZPOST Training Academy These funds are for the Arizona Law Enforcement Academy operating and maintenance cost, training, and the Training Bureau's Driving Track Expansion Project.	07/01/07- 07/31/23	Arizona Police Officer Standards and Training Board (AZPOST)	\$ 58	\$ 408
Central Arizona United to Stop Exploitation (CAUSE) Task Force This grant provides funding for equipment, training, overtime, research and supplies to expand the CAUSE Task Force's capacity to investigate, prosecute and serve victims of all forms of human trafficking.	10/01/19- 09/30/22	U.S. Department of Justice/Bureau of Justice Assistance	307	467
Coronavirus Emergency Supplemental Funding (CESF) This grant provides funding for overtime, fringe, transportation and supplies to prevent, prepare for, and respond to the COVID-19 pandemic.	01/20/20- 01/31/22	U.S. Department of Justice/Bureau of Justice Assistance	186	643
Intelligence Led Policing - This grant provides funding for equipment, training and research to expand the intelligence officer program citywide and effectively integrate intelligence gathering and analysis into patrol operations.	10/01/16- 09/30/20	U.S. Department of Justice / Bureau of Justice Assistance	84	-
Justice and Mental Health Collaboration - This grant provides funding for training, resources, equipment and supplies to provide services to individuals with mental illnesses.	10/01/19- 09/30/21	U.S. Department of Justice/Bureau of Justice Assistance	27	73

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
National Crime Gun Intelligence Center Initiative - This grant provides funding for equipment, supplies, overtime, travel and research to support and sustain the Crime Gun Intelligence Center that will identify armed violent offenders for investigation and prosecution.	10/01/17- 09/30/20	U.S. Department of Justice/Bureau of Justice Assistance	\$ 103	\$ 59
Smart Policing Initiative II - This grant provides funding to build upon data-driven, evidence-based policing with the purchase of body worn video cameras, data storage, and overtime to prepare video evidence for the criminal justice process and/or public records requests.	10/01/15- 09/30/19	U.S. Department of Justice/Bureau of Justice Assistance	32	-
Strategies for Policing Innovation This grant provides funding for training, equipment, and supplies to provide resources to support projects that present valuable opportunities to implement and test innovative approaches to operational challenges and violent crime reduction.	10/01/19- 09/30/22	U.S. Department of Justice/Bureau of Justice Assistance	-	647
Community Oriented Policing Services (COPS) 2015 Hiring Program Grant - This grant funds a portion of entry level salary and fringe costs for 25 new police officers for three years. This allows the city to put 25 seasoned officers into Community Relations positions.	09/01/15- 08/31/19	U.S. Department of Justice	14	-

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Coverdell National Forensic Sciences (Discretionary and Formula) - This grant provides funding for overtime, fringes, computer equipment and software and digital cameras with lenses and accessories to improve the quality, timeliness and credibility of forensic science services for criminal justice purposes.	01/01/19- 12/31/20	National Institute of Justice (via Arizona Criminal Justice Commission)	\$ 405	\$ 300
DNA Backlog FY 2017, 2018 and 2019 Grant Programs - This grant provides funding for overtime, contractual services to outsource DNA samples, equipment and supplies to solve backlogged cases, travel expenses and registration fees for continuing education seminars and classes, and operating expenses.	01/01/18- 12/31/21	U.S. Department of Justice/Bureau of Justice Assistance	393	966
Driving Under the Influence (DUI) Alcohol Prevention, Education, Enforcement, Equipment Community Traffic and Safety Programs - These programs provide funding for overtime for DUI Enforcement, Prevention, Training and Equipment, public awareness and enforcement for traffic-related safety issues such as pedestrian and bicycle safety, motorcycle safety, occupant protection, selective traffic enforcement programs, impaired and underage drinking and driving.	10/01/19-09/30/20	Governor's Office of Highway Safety	312	116

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Full Service Forensic Crime Laboratory Grant Program (CLAB) This grant provides funding for crime lab equipment and software. Funding is provided for travel expenses and registration fees for continuing education and certification classes. This grant also provides funding for overtime to clear backlogged cases.	07/01/19- 06/30/21	Arizona Criminal Justice Commission	\$ 182	\$ -
Body Worn Camera Program This grant funds the purchase of body worn video cameras and storage for the video.	10/05/16- 09/30/19	Gila River Indian Community (GRIC)	2	-
Community Personal Protection Equipment Grant - This grant funds the purchase of personal protection equipment for sworn personnel, including gas masks and communication devices.	10/05/16- 10/02/19	Gila River Indian Community (GRIC)	3	-
High Intensity Drug Trafficking Area (HIDTA) - This grant provides funding for operational expenses for major narcotics conspiracy investigations. The grant also funds the salary and employee- related expenses of two sergeants, overtime and a criminal intelligence analyst.	01/01/19- 12/31/21	Office of National Drug Control Policy (ONDCP)	1,666	1,712

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Intellectual Property Theft Enforcement Program (IPEP) This grant provides funding for overtime, fringes, training and software. Grant funds will be utilized in the investigation of intellectual property crimes and trademark and copyright theft investigations.	10/01/17- 09/30/20	U.S. Department of Justice/Bureau of Justice Assistance	\$ 180	\$ 48
Internet Crimes Against Children (ICAC) - This grant provides funding for one sergeant to supervise the ICAC Task Force. Funds will also be used to purchase investigative equipment, computer hardware/software, training, and miscellaneous supplies and resources.	10/01/18- 09/30/20	U.S. Department of Justice	497	318
Internet Crimes Against Children (ICAC) IGA with Arizona Attorney General's Office - This intergovernmental agreement provides funding for overtime and standby, investigative equipment, computer hardware/software, training, and miscellaneous supplies to support the ICAC Task Force.	07/01/19- 06/30/21	State of Arizona Attorney General's Office	1,242	468
Justice Assistance Grant (JAG) 2016 - This grant funds the purchase of on-officer body-worn cameras and storage for the video.	10/01/15- 09/30/19	U.S. Department of Justice/Bureau of Justice Assistance (via Maricopa County)	23	-

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Justice Assistance Grant (JAG) 2017 - This grant funds the purchase of on-officer body-worn cameras and storage for the video.	10/01/16- 09/30/20	U.S. Department of Justice/Bureau of Justice Assistance (via Maricopa County)	\$ 8	\$ 10
Justice Assistance Grant (JAG) 2018 - This grant funds the purchase of gas masks and communications devices.	10/01/17- 09/30/21	U.S. Department of Justice/Bureau of Justice Assistance (via Maricopa County)	-	441
Justice Assistance Grant (JAG) 2019 - This grant funds the purchase of software, equipment, lab supplies, overtime and fringe.	10/01/18- 09/30/22	U.S. Department of Justice/Bureau of Justice Assistance (via Maricopa County)	83	742
State Homeland Security Grant Program (SHSGP) - This grant provides funding to improve training practices for emergency response situations and purchase new equipment to protect first responders in hazardous materials situations. This grant is also utilized by the Office of Homeland Security and Emergency Management and the Fire Department.	10/01/19- 09/30/20	U.S. Department of Homeland Security (via Arizona Department of Homeland Security)	422	122

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
National Crime Statistic Exchange Program - This grant provides funding for overtime, fringes, equipment, computer software and consultants. Funding will be utilized to conduct a review of the Police Department's Records Management System (RMS) to complete thorough data validation checks to ensure incident-based data complies with the FBI's National Incident Based Reporting System (NIBRS) structure. NIBRS is a supplemental crime data tracking method that is more detailed and transparent than the current uniform crime reporting method. Once the RMS is validated, incident-based data will be sent directly to the FBI instead of being filtered through the state.	10/01/16-08/31/21	U.S. Department of Justice/Bureau of Justice Statistics	\$ 187	\$ 1,226
Handheld Fingerprint Devices Grant - This grant funds the purchase of handheld fingerprint devices for sworn personnel, which allows fingerprints to be taken in the field, increasing department efficiency.	10/01/18- 09/30/19	Tohono O'odham Nation	88	-
Transportation Security Administration National Explosives Detection Canine Team Program This program provides funding for salaries, vehicles, canine equipment and supplies for 11 canine teams to deter and detect the introduction of explosives devices into the transportation system.	01/01/20- 12/31/24	U.S. Department of Homeland Security/ Transportation Security Administration	221	300

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Urban Areas Security Initiative Grant Program (UASI) - This grant covers the cost to create a sustainable national model program to enhance security and overall preparedness to prevent, respond to, and recover from threats or acts of terrorism. This grant is also utilized by the Office of Homeland Security and Emergency Management and the Fire Department.	10/01/19- 09/30/20	U.S. Department of Homeland Security (via Arizona Department of Homeland Security)	\$ 587	\$ 363
Sexual Assault Kit Initiative (SAKI) Program - This grant provides funding for positions, overtime, fringes, travel, supplies, equipment and consultants. Grant funds will be utilized to test backlogged sexual assault kits, investigative follow-up and victim counseling.	10/01/16- 09/30/21	U.S. Department of Justice/Bureau of Justice Assistance	664	231
Police Subtotal			8,126	9,660
PUBLIC TRANSIT:				
Arizona Department of Transportation Local Transportation Assistance Fund (LTAF) II - This grant provides additional statewide transit and transportation funding. The Arizona Department of Transportation distributes the funds to the Regional Public Transportation Authority (RPTA), which then distributes the funds to cities.	07/01/13- 06/30/21	Arizona Department of Transportation	4,220	4,300

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Federal Transit Administration (FTA) - Grant funding is made available annually to mass transit organizations based on a formula provided under the Federal Transit Act of 1964, as amended, as well as through competitive grant programs. The funds may be used for preventive maintenance, operating assistance, capital purchases and COVID-19 pandemic expenses.	07/01/02- 06/30/21	U.S. Department of Transportation	\$ 59,770	\$176,360
Public Transit Subtotal			63,990	180,660
PUBLIC WORKS:				
American Recovery and Reinvestment Act (ARRA) of 2009 Department of Energy (DOE) Energy Efficiency and Conservation Block Discretionary Grant - This grant provided funding to implement the Energize Phoenix Grant that will reduce electricity consumption, generate jobs, and transform neighborhoods. Funding continues from the original grant due to interest earned from loans to private entities for energy projects.	07/01/10- 06/30/21	U.S. Department of Energy	238	238

Grant Description	Grant <u>Period</u>	Source of Funds	2019-20 Estimate (000s)	2020-21 Budget (000s)*
Environmental Protection Agency Grant for Clean Diesel Funding Assistance Program FY 2019 - The DERA program provides grant funding to assist in offsetting the cost of replacing higher polluting diesel emission engines with cleaner burning engines to reduce harmful emissions.	07/01/19- 06/30/21	U.S. Environmental Protection Agency (EPA)	\$ 1,000	\$ -
Public Works Subtotal			1,238	238
STREET TRANSPORTATION:				
Roadway Engineering/Safety Grant - This grant provides funding for improvements to department safety and training programs to improve traffic calming, enhance collision data management, and improve traffic safety, including pedestrians and bicycles.	10/01/18- 09/30/21	Arizona Governor's Office of Highway Safety	27	72
Street Transportation Subtotal			27	72
GRAND TOTAL			\$382,265	\$755,672

<sup>\*</sup>As of July 24, 2020

#### CENTRAL SERVICE COST ALLOCATIONS

#### **BACKGROUND**

The Citywide Cost Allocation Plan, originally established in the mid-1960s, allocates central service costs to City line departments.

These allocations are used to: (1) develop fees for various City services, (2) transfer the cost of support services to enterprise and special revenue funds resulting in inter-fund transfers (For example: Aviation, Water, Wastewater, Solid Waste, Convention Center, Development Services, and Sports Facilities funds), and (3) prepare City bids to evaluate contracting for services.

#### UNALLOWABLE COSTS

The Federal government allows for an allocation to recover costs of indirect and support services in the administration of all Federal grants. However, some administrative costs of general government are unallowable.

Unallowable costs in the City government include portions of Banking and Cashiering, City Clerk Department, City Manager's Office, Budget and Research Administration, Communications Office, Elections, and Mayor and City Council. Starting in FY 1985-86, a separate cost allocation plan was developed for non-federal purposes (fee recovery enterprise fund transfers). These allocations are higher because federal unallowable costs are included.

#### CENTRAL SERVICE COSTS

Central service costs include the following:

Accounting Facilities Management
Accounts Payable General Management Services
City Administration Government Relations
City Clerk Human Resource Administration
Debt Services Information Technology Services
Employee Development Internal and External Auditing
Equal Opportunity Labor Relations and Training

Equipment Management Legal Services

Materials Management Money Management Payroll

Real Estate Risk Management Safety

Various Financial Services

Costs of a specific activity that are charged directly to another department are not included in the cost allocation plan. This leaves only "net" costs to be allocated. All "net" costs are allocated to the major service activities (cost centers) of the City using methodology that will produce an equitable distribution of costs. Examples of the methodology used to allocate costs are a building's square footage for building maintenance functions, and the number of a department's authorized employees for human resource-related activities.

#### **BENEFITS**

Accurate allocations of central service costs result in more equitable fees charged for services. User fees help to reduce the burden placed on the general tax base.

## **CENTRAL SERVICE COST ALLOCATIONS**

#### ALLOCATION OF CITYWIDE SERVICE COSTS TO COST CENTERS

	2019-20	2020-21
	Estimated	Projected
Cost Centers	Allocations	Allocations
Aviation	\$9,736,000	10,071,000
Cable Communications	1,000	1,000
City Prosecutor	1,525,000	1,554,000
Community and Economic Development	958,000	982,000
Community Services	444,000	450,000
Development Services	4,322,000	4,409,000
Fire	13,711,000	14,008,000
General Government	173,000	176,000
Housing	4,740,000	4,894,000
Human Services	4,813,000	4,946,000
Library	2,295,000	2,350,000
Municipal Court	4,453,000	4,510,000
Neighborhood Services	1,723,000	1,753,000
Neighborhood Services-CDBG	1,176,000	1,214,000
Parks and Recreation	9,985,000	10,191,000
Phoenix Convention Center	2,944,000	3,025,000
Planning	326,000	330,000
Police	25,196,000	25,818,000
Public Defender	291,000	298,000
Public Transit	2,144,000	2,150,000
Public Transit-Transit 2050	2,698,000	2,775,000
Solid Waste	6,153,000	6,257,000
Sports Facilities	174,000	174,000
Street Lighting	499,000	519,000
Street Transportation	8,328,000	8,469,000
Tax, Licensing & Revenue Collections	654,000	669,000
Video Productions	163,000	165,000
Wastewater	5,674,000	5,857,000
Water	<u>8,511,000</u>	<u>8,786,000</u>
Total	\$123,810,000	<u>\$126,801,000</u>

Budgeted central service costs, which are shown as inter-fund transfers, are included on the applicable Fund Statement Schedules in Part III of this book.

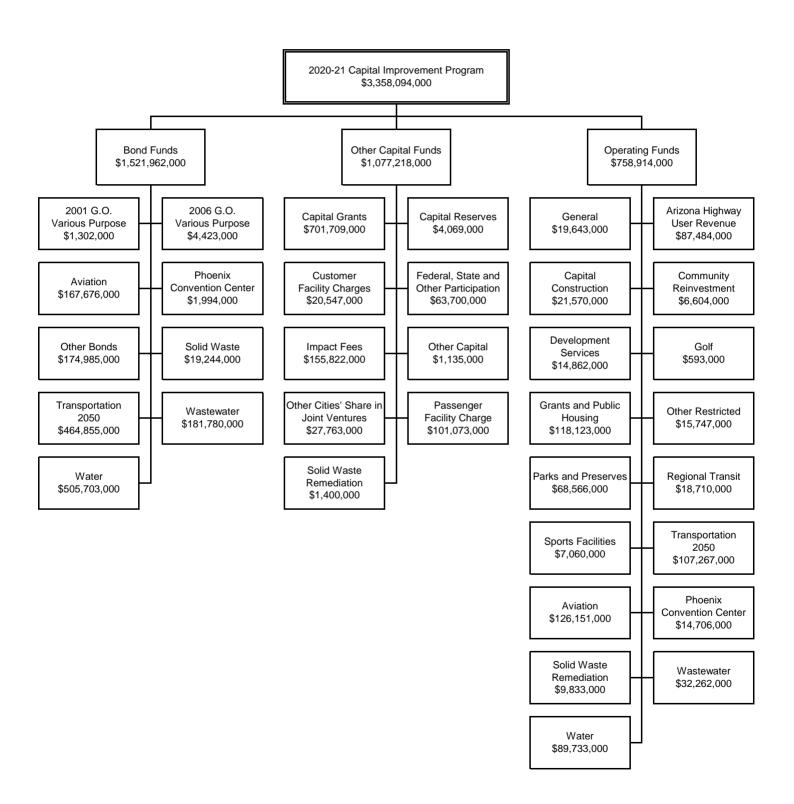
# Part II

2020-25 Capital Improvement Program

**Summary Schedules** 

**Capital Program Summaries** 

# 2020-21 CAPITAL IMPROVEMENT PROGRAM ORGANIZATIONAL CHART



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# SCHEDULE 1 SUMMARY OF 2020-25 CAPITAL IMPROVEMENT PROGRAM BY PROGRAM

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Arts and Cultural Facilities	902	-	-	-	-	902
Aviation	438,230	185,775	224,432	235,172	253,979	1,337,588
Economic Development	132,495	5,813	4,540	4,390	4,390	151,628
Environmental Programs	250	250	250	250	250	1,250
Facilities Management	41,778	13,975	13,975	13,975	13,975	97,678
Fire Protection	30,601	9,063	-	-	-	39,664
Historic Preservation & Planning	14,498	-	-	-	-	14,498
Housing	37,379	15,604	8,477	8,215	8,515	78,190
Human Services	600	-	-	-	-	600
Information Technology	20,361	4,620	4,620	17,259	4,621	51,481
Libraries	9,485	1,311	955	955	955	13,661
Neighborhood Services	10,643	-	-	-	-	10,643
Non-Departmental Capital	102,791	101,775	102,278	102,773	103,282	512,899
Parks, Recreation & Mountain Preserves	89,520	27,650	30,100	33,964	29,700	210,934
Phoenix Convention Center	19,397	5,289	3,019	5,823	1,899	35,427
Police Protection	11,016	-	-	-	-	11,016
Public Art Program	9,039	-	-	-	-	9,039
Public Transit	1,142,594	154,941	280,836	242,660	152,733	1,973,764
Regional Wireless Cooperative	7,325	6,002	6,002	6,002	6,002	31,333
Solid Waste Disposal	31,103	13,702	7,115	6,932	17,969	76,821
Street Transportation & Drainage	293,641	186,794	121,897	135,628	120,120	858,080
Wastewater	313,441	175,105	276,988	252,575	175,413	1,193,522
Water	601,005	275,140	311,104	262,888	335,187	1,785,324
Total	3,358,094	1,182,809	1,396,588	1,329,461	1,228,990	8,495,942

#### **SCHEDULE 2**

# SUMMARY OF 2020-25 CAPITAL IMPROVEMENT PROGRAM BY SOURCE OF FUNDS

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Operating Funds						
General Funds						
General Fund	18,688	17,815	17,592	17,696	17,589	89,380
Library General Fund	955	955	955	955	955	4,775
Special Revenue Funds						,
Arizona Highway User Revenue	87,484	67,937	61,131	79,313	70,418	366,283
Capital Construction	21,570	8,563	8,226	8,226	8,226	54,811
Community Reinvestment	6,604	4,598	3,325	3,325	3,325	21,177
Development Services	14,862	77	77	2,179	76	17,271
Golf	593	-	-	-	_	593
Grants and Public Housing	118,123	33,826	34,562	57,309	52,124	295,944
Other Restricted	15,747	5,332	2,065	1,565	1,516	26,225
Parks and Preserves	68,566	25,650	28,100	33,964	29,700	185,980
Regional Transit	18,710	3,498	3,866	3,563	11,669	41,306
Sports Facilities	7,060	2,000	2,000	_	-	11,060
Transportation 2050	107,267	113,005	155,358	165,577	113,243	654,450
Enterprise Funds						
Aviation	126,151	62,079	94,997	104,636	141,674	529,537
Convention Center	14,706	5,102	3,055	6,171	1,938	30,972
Solid Waste	9,833	4,952	4,585	3,395	2,122	24,887
Wastewater	32,262	17,095	49,221	78,151	126,110	302,839
Water	89,733	115,207	136,466	113,411	75,220	530,037
Total Operating Funds	758,914	487,691	605,581	679,436	655,905	3,187,527
Dand Funda						
Bond Funds						
General Obligation Bond Funds	4 000					
2001 General Obligation Bonds	1,302	-	-	-	-	1,302
2006 General Obligation Bonds	4,423	-	-	-	-	4,423
Nonprofit Corporation Bond Funds						
Aviation Bonds	167,676	38,912	36,666	36,667	36,666	316,587
Convention Center Bonds	1,994	-	-	-	-	1,994
Other Bonds	174,985	5,792	-	-	-	180,777
Solid Waste Bonds	19,244	10,378	1,134	3,490	11,496	45,742
Transportation 2050 Bonds	464,855	100,742	122,775	51,117	3,888	743,377
Wastewater Bonds	181,780	136,446	210,309	102,950	22,805	654,290
Water Bonds	505,703	152,979	159,245	159,090	200,074	1,177,091
Total Bond Funds	1,521,962	445,249	530,129	353,314	274,929	3,125,583
Other Capital Funds						
Other Capital Funds						
Capital Grants	701,709	66,819	74,196	96,823	72,673	1,012,220
Capital Reserves	4,069	-	3,000	_	4,300	11,369
Customer Facility Charges	20,547	20,544	20,548	20,544	20,548	102,731
Federal, State and Other Participation	63,700	49,024	47,746	48,512	45,453	254,435
Impact Fees	155,822	1,312	-	_	26,954	184,088
Other Capital	1,135	-	-	-	-	1,135
Other Cities' Share in Joint Ventures	27,763	32,165	37,453	71,244	65,706	234,331
Passenger Facility Charges	101,073	79,657	77,563	59,231	62,161	379,685
Solid Waste Remediation	1,400	348	372	357	361	2,838
Total Other Capital Funds	1,077,218	249,869	260,878	296,711	298,156	2,182,832
Total	3,358,094	1,182,809	1,396,588	1,329,461	1,228,990	8,495,942
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#### **SCHEDULE 3**

# SUMMARY OF 2020-25 CAPITAL IMPROVEMENT PROGRAM FINANCED BY OPERATING FUNDS

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Use of Funds						
Aviation	125,439	61,920	94,838	101,181	141,514	524,892
Economic Development	10,495	5,813	4,540	4,390	4,390	29,628
Environmental Programs	250	250	250	250	250	1,250
Facilities Management	14,438	13,975	13,975	13,975	13,975	70,338
Fire Protection	10,330	3,271	-	-	-	13,601
Historic Preservation & Planning	14,498	-	-	-	-	14,498
Housing	25,264	10,804	6,377	6,215	6,215	54,875
Information Technology	6,966	4,620	4,620	17,259	4,621	38,086
Libraries	955	955	955	955	955	4,775
Neighborhood Services	10,590	-	-	-	-	10,590
Parks, Recreation & Mountain Preserves	71,947	27,650	30,100	33,964	29,700	193,361
Phoenix Convention Center	17,617	5,289	3,019	5,823	1,900	33,648
Public Art Program	3,303	-	-	-	-	3,303
Public Transit	166,353	92,198	158,061	191,544	148,845	757,001
Solid Waste Disposal	9,549	2,976	2,609	3,085	1,812	20,031
Street Transportation & Drainage	149,516	124,269	99,150	112,615	100,665	586,215
Wastewater	32,033	15,306	47,432	76,783	125,988	297,542
Water	89,371	118,395	139,655	111,397	75,075	533,893
Total Operating Funds	758,914	487,691	605,581	679,436	655,905	3,187,527
Operating Funds General Funds						
General Fund	18,688	17,815	17,592	17,696	17,589	90.390
	955	955	955	955	955	89,380 4,775
Library General Fund Special Revenue Funds	900	955	955	955	955	4,775
	07.404	67.027	61 121	70.212	70 440	266 202
Arizona Highway User Revenue	87,484	67,937	61,131	79,313	70,418	366,283
Capital Construction	21,570	8,563	8,226	8,226	8,226	54,811
Community Reinvestment	6,604 14,862	4,598 77	3,325 77	3,325 2,179	3,325 76	21,177
Development Services Golf	593	7.7	7.7	2,179	70	17,271 593
Grants and Public Housing	118,123	33,826	34,562	57,309	52,124	295,944
Other Restricted	15,747	5,332	2,065	1,565	1,516	26,225
Parks and Preserves	68,566	25,650	28,100	33,964	29,700	185,980
Regional Transit	18,710	3,498	3,866	3,563	11,669	41,306
Sports Facilities	7,060	2,000	2,000	-	-	11,060
Transportation 2050	107,267	113,005	155,358	165,577	113,243	654,450
Enterprise Funds	101,201	110,000	100,000	100,011	110,210	00 1, 100
Aviation	126,151	62,079	94,997	104,636	141,674	529,537
Convention Center	14,706	5,102	3,055	6,171	1,938	30,972
Solid Waste	9,833	4,952	4,585	3,395	2,122	24,887
Wastewater	32,262	17,095	49,221	78,151	126,110	302,839
Water	89,733	115,207	136,466	113,411	75,220	530,037
Total Operating Funds	758,914	487,691	605,581	679,436	655,905	3,187,527
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#### **SCHEDULE 4**

# SUMMARY OF 2020-25 CAPITAL IMPROVEMENT PROGRAM FINANCED BY BOND FUNDS

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Use of Funds						
Arts and Cultural Facilities	902	-	-	-	-	902
Aviation	165,403	38,912	36,666	36,667	36,666	314,314
Economic Development	122,000	-	-	-	-	122,000
Facilities Management	26,505	-	-	-	-	26,505
Fire Protection	12,985	5,792	-	-	-	18,777
Human Services	600	-	-	-	-	600
Information Technology	13,395	-	-	-	-	13,395
Neighborhood Services	53	-	-	-	-	53
Non-Departmental Capital	714	-	-	-	-	714
Phoenix Convention Center	1,780	_	-	-	-	1,780
Police Protection	3,500	-	-	-	-	3,500
Public Art Program	5,728	-	-	-	-	5,728
Public Transit	389,855	62,742	122,775	51,118	3,888	630,378
Solid Waste Disposal	19,000	10,378	1,134	3,490	11,496	45,498
Street Transportation & Drainage	75,270	38,000	-	-	-	113,270
Wastewater	200,779	137,596	210,319	120,560	22,805	692,059
Water	483,493	151,829	159,235	141,479	200,074	1,136,110
Total Bond Funds	1,521,962	445,249	530,129	353,314	274,929	3,125,583
Source of Funds						
Bond Funds						
General Obligation Bond Funds						
2001 General Obligation Bonds	1,302	_	_	-	_	1,302
2006 General Obligation Bonds	4,423	_	_	_	_	4,423
Nonprofit Corporation Bond Funds	,					,
Aviation Bonds	167,676	38,912	36,666	36,667	36,666	316,587
Convention Center Bonds	1,994	-	-	-	-	1,994
Other Bonds	174,985	5,792	_	_	_	180,777
Solid Waste Bonds	19,244	10,378	1,134	3,490	11,496	45,742
Transportation 2050 Bonds	464,855	100,742	122,775	51,117	3,888	743,377
Wastewater Bonds	181,780	136,446	210,309	102,950	22,805	654,290
Water Bonds	505,703	152,979	159,245	159,090	200,074	1,177,091
Total Bond Funds	1,521,962	445,249	530,129	353,314	274,929	3,125,583

#### **SCHEDULE 5**

# SUMMARY OF 2020-25 CAPITAL IMPROVEMENT PROGRAM FINANCED BY OTHER CAPITAL FUNDS

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Use of Funds						
Aviation	147,387	84,943	92,928	97,324	75,799	498,381
Facilities Management	835	-	-	-	-	835
Fire Protection	7,286	-	-	-	-	7,286
Housing	12,116	4,800	2,100	2,000	2,300	23,316
Libraries	8,530	356	-	-	-	8,886
Non-Departmental Capital	102,077	101,775	102,278	102,773	103,282	512,185
Parks, Recreation & Mountain Preserves	17,573	-	-	-	-	17,573
Police Protection	7,516	-	-	-	-	7,516
Public Art Program	8	-	-	-	-	8
Public Transit	586,386	-	-	-	-	586,386
Regional Wireless Cooperative	7,325	6,002	6,002	6,002	6,002	31,333
Solid Waste Disposal	2,553	348	3,372	357	4,661	11,291
Street Transportation & Drainage	68,855	24,526	22,747	23,013	19,454	158,595
Wastewater	80,630	22,202	19,236	55,231	26,621	203,920
Water	28,141	4,917	12,215	10,011	60,037	115,321
Total Other Capital Funds	1,077,218	249,869	260,878	296,711	298,156	2,182,832
Source of Funds						
Other Capital Funds						
Other Capital Funds						
Capital Grants	701,709	66,819	74,196	96,823	72,673	1,012,220
Capital Reserves	4,069	-	3,000	-	4,300	11,369
Customer Facility Charges	20,547	20,544	20,548	20,544	20,548	102,731
Federal, State and Other Participation	63,700	49,024	47,746	48,512	45,453	254,435
Impact Fees	155,822	1,312	-	-	26,954	184,088
Other Capital	1,135	-	-	-	-	1,135
Other Cities' Share in Joint Ventures	27,763	32,165	37,453	71,244	65,706	234,331
Passenger Facility Charges	101,073	79,657	77,563	59,231	62,161	379,685
Solid Waste Remediation	1,400	348	372	357	361	2,838
Total Other Capital Funds	1,077,218	249,869	260,878	296,711	298,156	2,182,832

# SCHEDULE 6 SUMMARY OF 2020-21 CAPITAL IMPROVEMENT PROGRAM

### BY PROGRAM AND SOURCE OF FUNDS

Program	Total 2020-21 Program	Operating Funds	General Obligation Bond Funds	Nonprofit Corporation Bond Funds	Other Capital Funds
Arts and Cultural Facilities	902	-	902	-	-
Aviation	438,230	125,439	-	165,403	147,388
Economic Development	132,495	10,495	-	122,000	-
Environmental Programs	250	250	-	-	-
Facilities Management	41,778	14,438	400	26,105	835
Fire Protection	30,601	10,330	-	12,985	7,286
Historic Preservation & Planning	14,498	14,498	-	-	-
Housing	37,379	25,264	-	-	12,115
Human Services	600	-	600	-	-
Information Technology	20,361	6,966	-	13,395	-
Libraries	9,485	955	-	-	8,530
Neighborhood Services	10,643	10,590	53	-	-
Non-Departmental Capital	102,791	-	-	714	102,077
Parks, Recreation & Mountain Preserves	89,520	71,947	-	-	17,573
Phoenix Convention Center	19,397	17,617	-	1,780	-
Police Protection	11,016	-	3,500	-	7,516
Public Art Program	9,039	3,303	-	5,728	8
Public Transit	1,142,594	166,353	-	389,855	586,386
Regional Wireless Cooperative	7,325	-	-	-	7,325
Solid Waste Disposal	31,103	9,549	-	19,000	2,554
Street Transportation & Drainage	293,641	149,516	271	75,000	68,854
Wastewater	313,441	32,033	-	200,779	80,629
Water	601,005	89,371	-	483,492	28,142
Total	3,358,094	758,914	5,726	1,516,236	1,077,218

#### **SCHEDULE 7** RESOURCES AND EXPENDITURES BY CAPITAL FUND 2020-21 CAPITAL IMPROVEMENT PROGRAM

		RESOURCES		EXPENDITURES		FUND BALANCES	3
Capital Fund	Beginning Balance	Projected Revenue <sup>1</sup>	Total	Estimated Expenditures	Ending Fund Balance	Projected Resources Beyond 20/21 <sup>2</sup>	Funds Available Beyond 20/21
BONDS AND RELATED FUNDS							
2006 Bonds							
Libraries, Senior & Cultural Centers	(3,129)	_	(3,129)	600	(3,729)	27,190	23,461
Education	(4,549)	-	(4,549)	-	(4,549)	8,090	3,541
Affordable Housing & Neighborhoods	3,530	-	3,530	53	3,477	17,795	21,272
Parks and Open Spaces	2,048	-	2,048	-	2,048	13,685	15,733
Police, Fire & Homeland Security	(4,200)	-	(4,200)	3,500	(7,700)	36,700	29,000
Police, Fire & City Technology	289	-	289	-	289	4,790	5,079
Street and Storm Sewer Improvement	5,935	-	5,935	270	5,665	27,495	33,160
2001 Bonds							
Affordable Housing & Homeless Shelter	1,053	-	1,053	-	1,053	-	1,053
Educational, Youth & Cultural Facilities	(274)	-	(274)	902	(1,176)	1,700	524
Environmental Improvement & Cleanup	261	-	`261 <sup>´</sup>	-	261	630	891
Fire Protection Facilities & Equipment	(788)	-	(788)	-	(788)	800	12
Neighborhood Protection & Senior Centers	561	-	561	400	161	2,355	2,516
New & Improved Libraries	3,450	-	3,450	-	3,450	900	4,350
Parks, Open Space & Recreation	(332)	-	(332)	-	(332)	4,425	4,093
Police Protection Facilities & Equipment	(524)	-	(524)	-	(524)	1,115	591
Police, Fire & Computer Technology	(50)	-	(50)	-	(50)	615	565
Preserving Phoenix Heritage	(174)	-	(174)	-	(174)	795	621
Storm Sewers	` -	-	` -	-	` -	50	50
Street Improvements	(457)	-	(457)	-	(457)	2,225	1,768
1989 Historic Preservation	2	-	2	-	2	-	2
1988 Bonds							
Freeway Mitigation, Neighborhood							
Stabilization, Slum & Blight Elimination	850	_	850	-	850	1,000	1,850
Parks, Recreation & Mountain Preserves	419	_	419	-	419	,	419
Police Protection	27	_	27	-	27	_	27
Nonprofit Corporation Bonds							
Aviation	565,702	_	565,702	167,676	398,026	546,210	944,236
Convention Center	(22,237)	24,235	1,998	1,994	4	-	4
Solid Waste	(178)	30.000	29.822	19.244	10,578	145.000	155.578
Transportation 2050	113,000	-	113,000	464,855	(351,855)	1,300,000	948,145
Wastewater	(77,617)	_	(77,617)	181,780	(259,397)	271,730	12,333
Water	117,405	_	117,405	505,703	(388,298)	625,000	236,702
Other	(9,811)	196,000	186,189	174,985	11,204	120,094	131,298
OTHER FINANCING	(-,- ,	,	,	,	,	-,	,
			000 00:	455.005	44.00-		
Impact Fees	200,031	-	200,031	155,822	44,209	-	44,209
Passenger Facility Charge	17,134	88,061	105,195	101,073	4,122	114,323	118,445
Customer Facility Charge	9,120	34,957	44,077	20,547	23,530	-	23,530
Other Cities' Participation in Joint Ventures	-	27,763	27,763	27,763		-	-
Solid Waste Remediation	4,900	-	4,900	1,400	3,500	-	3,500
Capital Grants	-	701,709	701,709	701,709	-	-	-
Federal, State & Other Participation	-	63,700	63,700	63,700	-	-	-
Capital Gifts	35		35	-	35	-	35
Capital Reserves	233,375	1,250	234,625	4,069	230,556	-	230,556
Other Capital	3,459	-	3,459	1,135	2,324	<u>-</u>	2,324
TOTAL	1,158,266	1,167,675	2,325,941	2,599,180	(273,239)	3,274,712	3,001,473

Net resources Includes various revenue sources, recoveries, bond proceeds and interfund transfers.
 Includes bonds authorized and available for sale, pledged resources and cost recovery for projects billed and/or reimbursed on a cash flow basis.



# **Capital Program Summaries**

### **Arts and Cultural Facilities**

The Arts and Cultural Facilities program totals \$0.9 million and is funded by General Obligation Bond funds.

The program provides partial funding to develop a Latino Cultural Center.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM ARTS AND CULTURAL FACILITIES

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Art Facilities	902,484	-	-		-	- 902,484
Program Total	902,484	-			-	- 902,484
Source of Funds						
Bond Funds						
General Obligation Bond Funds						
2001 General Obligation Bonds	902,484	-	-		-	- 902,484
Total Bond Funds	902,484	-	-		-	- 902,484
Program Total	902,484	-	-		-	- 902,484

### **Aviation**

The Aviation program totals \$1,337.6 million and is funded by Aviation, Aviation Bond, Capital Grant, Customer Facility and Passenger Facility Charge funds.

The Aviation program includes improvements at Phoenix Sky Harbor International, Phoenix Deer Valley and Phoenix Goodyear Airports as well as support for Phoenix-Mesa Gateway Airport.

### Major projects include:

Demolition of Terminal 2 building and garage

Design and construction of Terminal 3 North 2 Concourse

Construction of Terminal 4 South 1 Concourse

Improvements to Terminal 4 infrastructure with transportation equipment modernization and alarm system replacement

Reconstruction of Terminal 4 north apron

Design and construction of new Crossfield Taxiway V at Phoenix Sky Harbor Airport

Relocation of police hangar and Taxiway B at Phoenix Deer Valley Airport

Design of Union Pacific Railroad grade separation

Property acquisition for future airport use

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM AVIATION

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Deer Valley Airport	32,618,290	3,179,250	139,167	_	-	35,936,70
Goodyear Airport	19,865,936	2,398,809	2,572,454	_	_	24,837,19
Phoenix-Mesa Gateway Airport	1,300,000	1,300,000	-	-	_	2,600,00
Sky Harbor Airport Development	74,336,535	73,334,000	73,330,000	72,327,000	73,333,000	366,660,53
Sky Harbor-Airside Fleet Acquisition	252,465	-	-	-	_	252,46
Sky Harbor Contingency	49,489,017	54,824,425	53,316,290	88,753,685	109,279,160	355,662,57
Sky Harbor Dev Study and Env Projects	1,159,436	-	-	-	-	1,159,43
Sky Harbor Fire Facilities	449,327	-	-	-	-	449,32
Sky Harbor General Aviation	10,000	-	-	-	-	10,00
Sky Harbor Land Acquisition	13,585,967	-	-	-	-	13,585,96
Sky Harbor Maintenance Facilities	2,462,500	-	-	-	-	2,462,50
Sky Harbor PHX Sky Train	32,029,685	-	-	-	-	32,029,68
Sky Harbor RCC & Parking Facility	4,440,000	-	-	_	-	4,440,00
Sky Harbor Runways, Taxiways & Aprons	76,546,963	27,567,388	19,820,585	19,091,000	4,374,164	147,400,10
Sky Harbor Security Projects	765,200	-	-	-	-	765,20
Sky Harbor Technology Development	2,195,339	-	-	_	-	2,195,33
Sky Harbor Terminal 2	23,607,440	_	-	_	_	23,607,44
Sky Harbor Terminal 3	3,165,000	9,000,000	64,000,000	55,000,000	66,994,000	198,159,00
Sky Harbor Terminal 4	97,962,724	14,170,811	11,253,040	-	_	123,386,57
Sky Harbor Terminal Redevelopment Focus	1,988,000	-	-	_	-	1,988,00
Program Total	438,229,824	185,774,683	224,431,536	235,171,685	253,980,324	1,337,588,05
Source of Funds						
Operating Funds						
Enterprise Funds						
Aviation	125,439,520	61,919,958	94,837,891	101,181,020	141 512 050	E24 902 22
Total Operating Funds	125,439,520	61,919,958	94,837,891	101,181,020	141,513,950 141,513,950	524,892,33 524,892,33
Total Operating Funds	123,439,320	01,919,930	34,037,031	101,101,020	141,010,000	324,032,33
Bond Funds						
Nonprofit Corporation Bond Funds						
Aviation Bonds	165,403,425	38,911,811	36,666,000	36,667,000	36,666,000	314,314,23
Total Bond Funds	165,403,425	38,911,811	36,666,000	36,667,000	36,666,000	314,314,23
Other Capital Funds						
Other Capital Funds Other Capital Funds						
Capital Grants	103,054,057	62,018,740	72,095,645	94,823,665	70,373,297	402,365,40
Passenger Facility Charges	44,332,822	22,924,174	20,832,000	2,500,000	5,427,077	96,016,07
Total Other Capital Funds	147,386,879	84,942,914	92,927,645	97,323,665	75,800,374	
- Carlot Capital Lando	,000,070	01,012,017	02,021,070	0.,020,000	. 0,000,014	100,001,41
Program Total	438,229,824	185,774,683	224,431,536	235,171,685	253,980,324	1,337,588,05

### **Economic Development**

The \$151.6 million Economic Development program is funded by Arizona Highway User Revenue, Downtown Community Reinvestment, Other Restricted, Sports Facilities and Other Bond funds. Major projects include:

Talking Stick Resort Arena renovations

Downtown Redevelopment Area project facilitation and assistance

ASU Thunderbird School of Global Management development assistance

Historic Preservation and Conservation facilitation and assistance

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM ECONOMIC DEVELOPMENT

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Biomedical Campus	500,000	250,000	250,000	100,000	100,000	1,200,000
Downtown Development	5,594,460	4,272,193	3,000,000	3,000,000	3,000,000	18,866,653
Economic Development	685,344	685,344	685,344	685,344	685,344	3,426,720
Other Economic Development	1,225,000	525,000	525,000	525,000	525,000	3,325,000
Sports Facilities	124,490,301	80,000	80,000	80,000	80,000	124,810,301
Program Total	132,495,105	5,812,537	4,540,344	4,390,344	4,390,344	151,628,674
Source of Funds						
Operating Funds						
Special Revenue Funds						
Arizona Highway User Revenue	15,000	_	_	-	-	15,000
Community Reinvestment	6,604,460	4,597,193	3,325,000	3,325,000	3,325,000	21,176,653
Other Restricted	1,465,344	1,215,344	1,215,344	1,065,344	1,065,344	6,026,720
Sports Facilities	2,410,301	-	-	-	-	2,410,301
Total Operating Funds	10,495,105	5,812,537	4,540,344	4,390,344	4,390,344	29,628,674
Bond Funds						
Nonprofit Corporation Bond Funds						
Other Bonds	122,000,000	_	_	_	_	122,000,000
Total Bond Funds	122,000,000	-	-	-	-	122,000,000
Program Total	132,495,105	5,812,537	4,540,344	4,390,344	4,390,344	151,628,674

### **Environmental Programs**

The \$1.3 million Environmental Programs is funded by Other Restricted funds. Environmental Programs facilitates citywide general stormwater compliance projects.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM ENVIRONMENTAL PROGRAMS

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Stormwater Compliance	250,000	250,000	250,000	250,000	250,000	1,250,000
Program Total	250,000	250,000	250,000	250,000	250,000	1,250,000
Source of Funds						
Operating Funds						
Special Revenue Funds						
Other Restricted	250,000	250,000	250,000	250,000	250,000	1,250,000
Total Operating Funds	250,000	250,000	250,000	250,000	250,000	1,250,000
Program Total	250,000	250,000	250,000	250,000	250,000	1,250,000

### **Facilities Management**

The Facilities Management program totals \$97.7 million and is funded by General, Development Services, Other Restricted, Solid Waste, Wastewater, Water, General Obligation Bond, Other Bond and Other Capital funds.

The Facilities Management program includes various major maintenance projects for City facilities and fuel infrastructure. Also, citywide energy conservation efforts to be implemented by Facilities Management include: energy efficient retrofits, energy efficient design and management, metering for efficient operations and implementation of new technology.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM FACILITIES MANAGEMENT

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Downtown Facilities	550,000	-	_	-	_	550,000
Energy Conservation	500,000	700,000	700,000	700,000	700,000	3,300,000
Equipment Management	618,235	-	-	-	-	618,235
Other Facilities Management	40,110,000	13,275,000	13,275,000	13,275,000	13,275,000	93,210,000
Program Total	41,778,235	13,975,000	13,975,000	13,975,000	13,975,000	97,678,235
Source of Funds						
Operating Funds						
General Funds						
General Fund	13,775,000	13,775,000	13,775,000	13,775,000	13,775,000	68,875,000
Special Revenue Funds						
Development Services	22,500	-	-	-	-	22,500
Other Restricted	618,235	-	-	-	-	618,235
Enterprise Funds						
Solid Waste	4,500	200,000	200,000	200,000	200,000	804,500
Wastewater	7,500	-	-	-	-	7,500
Water	10,500	-	-	-	-	10,500
Total Operating Funds	14,438,235	13,975,000	13,975,000	13,975,000	13,975,000	70,338,235
Bond Funds						
General Obligation Bond Funds						
2001 General Obligation Bonds	400,000	-	-	-	-	400,000
Nonprofit Corporation Bond Funds						
Other Bonds	26,105,000	-	-	-	-	26,105,000
Total Bond Funds	26,505,000	-	-	-	-	26,505,000
Other Capital Funds						
Other Capital Funds						
Other Capital	835,000	_	_	_	_	835,000
Total Other Capital Funds	835,000	-	-	-	-	835,000
Program Total	41,778,235	13,975,000	13,975,000	13,975,000	13,975,000	97,678,235

### **Fire Protection**

The \$39.7 million Fire Protection program is funded by Other Restricted, Other Bonds and Impact Fee funds.

The program consists of infrastructure in growth areas, and implementation of new Computer Aided Dispatch and Records Management systems.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM FIRE PROTECTION

	2020-21	2021-22	2022-23	2023-24	2024-25		Total
Program Area							
Fire Operations Center	23,315,087	9,063,000	-	_		-	32,378,087
Fire Stations	7,286,000	-	-	-		-	7,286,000
Program Total	30,601,087	9,063,000	-	-		-	39,664,087
Source of Funds							
Operating Funds							
Special Revenue Funds							
Other Restricted	10,330,000	3,271,000	-	-		-	13,601,000
Total Operating Funds	10,330,000	3,271,000	-	-		-	13,601,000
Bond Funds							
Nonprofit Corporation Bond Funds							
Other Bonds	12,985,087	5,792,000	-	-		-	18,777,087
Total Bond Funds	12,985,087	5,792,000	-			-	18,777,087
Other Capital Funds							
Other Capital Funds							
Impact Fees	7,286,000	-	-	-		-	7,286,000
Total Other Capital Funds	7,286,000	-	-	-		-	7,286,000
Program Total	30,601,087	9,063,000	-	-		-	39,664,087

### **Historic Preservation & Planning**

The Historic Preservation and Planning program totals \$14.5 million and is funded by the Development Services fund.

The program includes the SHAPE Phoenix project which targets the Planning and Development Department's primary land management applications for replacement. This multi-year project envisions replacing KIVA, PlanWeb and other supporting applications with a modern Planning, Zoning, Plan Review and Permitting application that supports community planning, development and regulation.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM HISTORIC PRESERVATION & PLANNING

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Planning	14,498,000	-	-	-		- 14,498,000
Program Total	14,498,000	•	-	-		- 14,498,000
Source of Funds						
Operating Funds						
Special Revenue Funds						
Development Services	14,498,000	-	-	-		- 14,498,000
Total Operating Funds	14,498,000	-	-	-		- 14,498,000
Program Total	14,498,000	-		-		- 14,498,000

### Housing

The Housing program totals \$78.2 million and is funded by Operating Grant, Public Housing, Other Restricted and Capital Grant funds.

The program provides funding for the creation and modernization of senior public housing units and affordable housing units for low-income families throughout the City. Grant-funded modernization projects are planned based on the availability of these funds. Projects include HOME multifamily loan programs, transformation of the Choice Neighborhood at Edison-Eastlake community, conversion of exiting public housing units into Rental Assistance Demonstration (RAD) housing units, affordable housing development and rehabilitation and remodeling of family and senior public housing units.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM HOUSING

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Affordable Housing Modernization	2,377,521	1,050,000	1,100,000	1,000,000	2,800,000	8,327,521
HOME Grant	10,653,569	4,500,000	4,500,000	4,500,000	4,500,000	28,653,569
HOME Program Income	1,015,000	1,015,000	1,015,000	1,015,000	1,015,000	5,075,000
HOPE VI	11,745,000	4,588,932	162,080	-	-	16,496,012
Housing Development	11,588,380	4,450,000	1,700,000	1,700,000	200,000	19,638,380
Program Total	37,379,470	15,603,932	8,477,080	8,215,000	8,515,000	78,190,482
Source of Funds Operating Funds						
Special Revenue Funds						
Grants and Public Housing	24,713,569	10,603,932	6,177,080	6,015,000	6,015,000	53,524,581
Other Restricted	550,000	200,000	200,000	200,000	200,000	1,350,000
Total Operating Funds	25,263,569	10,803,932	6,377,080	6,215,000	6,215,000	54,874,581
Other Capital Funds						
Other Capital Funds						
Capital Grants	12,115,901	4,800,000	2,100,000	2,000,000	2,300,000	23,315,901
Total Other Capital Funds	12,115,901	4,800,000	2,100,000	2,000,000	2,300,000	23,315,901
Program Total	37,379,470	15,603,932	8,477,080	8,215,000	8,515,000	78,190,482

### **Human Services**

The \$0.6 million Human Services program is funded by General Obligation Bond funds.

The Human Services program includes design of a multi-purpose senior center adjacent to the Southwest Family Services Center.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM HUMAN SERVICES

	2020-21	2021-22	2022-23	2023-24	2024-25	Total	
Program Area							
Senior Centers	600,000	-	-		-	- 600	0,000
Program Total	600,000	-			-	- 600	0,000
Source of Funds							
Bond Funds							
General Obligation Bond Funds							
2006 General Obligation Bonds	600,000	-	-		-	- 600	0,000
Total Bond Funds	600,000	-	-		-	- 600	0,000
Program Total	600,000	-	-		-	- 600	0,000

### **Information Technology**

The \$51.5 million Information Technology program is funded by General, Arizona Highway User Revenue, Development Services, Transportation 2050, Aviation, Convention Center, Solid Waste, Wastewater, Water and Other Bond funds.

The Information Technology program includes enhancement of the City's business intelligence and business analysis capabilities, replacement of FCC-mandated equipment with 700 MHz radios, and implementation of a modernized data center environment to provide a more reliable and secure computing environment.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM INFORMATION TECHNOLOGY

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Information Security	750,000	-	-	-	_	750,000
IT Business Solutions	-	2,220,290	2,220,290	2,220,290	2,220,290	8,881,160
IT Data/Network Operations	17,529,664	400,000	400,000	13,038,900	400,000	31,768,564
Radio Communication	2,081,000	2,000,000	2,000,000	2,000,000	2,000,000	10,081,000
Program Total	20,360,664	4,620,290	4,620,290	17,259,190	4,620,290	51,480,724
Source of Funds						
Operating Funds						
General Funds						
General Fund	4,569,212	3,813,880	3,813,880	3,813,880	3,813,880	19,824,732
Special Revenue Funds						
Arizona Highway User Revenue	235,594	129,097	129,097	1,608,393	129,097	2,231,278
Development Services	341,603	76,616	76,616	2,178,774	76,616	2,750,225
Transportation 2050	331,280	25,307	25,307	2,257,228	25,307	2,664,429
Enterprise Funds						
Aviation	553,678	159,483	159,483	3,455,459	159,483	4,487,586
Convention Center	82,046	39,294	39,294	454,535	39,294	654,463
Solid Waste	279,239	109,715	109,715	109,715	109,715	718,099
Wastewater	221,993	122,060	122,060	1,367,783	122,060	1,955,956
Water	351,355	144,838	144,838	2,013,423	144,838	2,799,292
Total Operating Funds	6,966,000	4,620,290	4,620,290	17,259,190	4,620,290	38,086,060
Bond Funds						
Nonprofit Corporation Bond Funds						
Other Bonds	13,394,664	-	-	-	-	13,394,664
Total Bond Funds	13,394,664	-	-	-	-	13,394,664
Program Total	20,360,664	4,620,290	4,620,290	17,259,190	4,620,290	51,480,724

### Libraries

The Libraries program totals \$13.7 million and is funded by General and Impact Fee funds.

The program includes branch library improvements and renovations to maintain current standards. Future expansions or renovations are planned for Estrella, Ironwood, North Gateway and Desert Broom pending funding availability.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM LIBRARIES

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Branch Libraries	9,305,500	356,000	-	-	-	9,661,500
Other	179,500	955,000	955,000	955,000	955,000	3,999,500
Program Total	9,485,000	1,311,000	955,000	955,000	955,000	13,661,000
Source of Funds						
Operating Funds						
General Funds						
Library General Fund	955,000	955,000	955,000	955,000	955,000	4,775,000
Total Operating Funds	955,000	955,000	955,000	955,000	955,000	4,775,000
Other Capital Funds						
Other Capital Funds						
Impact Fees	8,530,000	356,000	-	-	-	8,886,000
Total Other Capital Funds	8,530,000	356,000	-	-	-	8,886,000
Program Total	9,485,000	1,311,000	955,000	955,000	955,000	13,661,000

### **Neighborhood Services**

The Neighborhood Services program totals \$10.6 million and is funded by Operating Grant and General Obligation Bond funds.

The Neighborhood Services program seeks to stabilize neighborhoods and improve infrastructure by acquiring properties for revitalization. By partnering with City departments, projects such as landscaping, sidewalks, lighting and other infrastructure improvements provide enhancements to City neighborhoods.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM NEIGHBORHOOD SERVICES

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Economic Development	165,000	-	-	-	-	165,000
Facilities and Other	19,108	-	-	-	-	19,108
Revitalization and Infrastructure	10,459,192	-	-	-	-	10,459,192
Program Total	10,643,300	-	-	-	-	10,643,300
Source of Funds						
Operating Funds						
Special Revenue Funds						
Grants and Public Housing	10,590,000	-	-	-	-	10,590,000
Total Operating Funds	10,590,000	-	-	-	-	10,590,000
Bond Funds						
General Obligation Bond Funds						
2006 General Obligation Bonds	53,300	-	-	-	-	53,300
Total Bond Funds	53,300	-	-	-	-	53,300
Program Total	10,643,300		-		-	10,643,300

### **Non-Departmental Capital**

The non-departmental capital program totals \$512.9 million and is funded by Convention Center Bond, Other Bond, Capital Reserve, Customer Facility Charge, Federal, State and Other Participation, and Passenger Facility Charge funds.

The non-departmental capital program consists of existing and anticipated future capital debt service, including payments of principal, interest, issuance costs and related expenditures such as trustee fees for bonds issued. The capital debt program reflects debt service for capital projects funded in other capital improvement programs.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM NON-DEPARTMENTAL CAPITAL

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Debt Service - Capital Funds	102,791,473	101,775,158	102,278,131	102,773,196	103,280,732	512,898,690
Program Total	102,791,473	101,775,158	102,278,131	102,773,196	103,280,732	512,898,690
Source of Funds						
Bond Funds						
Nonprofit Corporation Bond Funds						
Convention Center Bonds	214,000	-	-	-	-	214,000
Other Bonds	500,040	-	-	-	-	500,040
Total Bond Funds	714,040	-	-	-	-	714,040
Other Capital Funds						
Other Capital Funds						
Capital Reserves	800,000	-	-	-	-	800,000
Customer Facility Charges	20,546,802	20,543,777	20,548,200	20,544,015	20,548,051	102,730,845
Federal, State and Other Participation	23,997,900	24,498,450	24,999,400	25,498,550	25,998,700	124,993,000
Passenger Facility Charges	56,732,731	56,732,931	56,730,531	56,730,631	56,733,981	283,660,805
Total Other Capital Funds	102,077,433	101,775,158	102,278,131	102,773,196	103,280,732	512,184,650
Program Total	102,791,473	101,775,158	102,278,131	102,773,196	103,280,732	512,898,690

### Parks, Recreation & Mountain Preserves

The Parks, Recreation and Mountain Preserves program totals \$210.9 million and is funded by Golf, Operating Grant, Other Restricted, Parks and Preserves, Sports Facilities, Transportation 2050, Capital Grant, Capital Reserve, Impact Fee, and Other Capital funds.

The program includes land acquisition; improvement and rehabilitation of city parks, trails, sports fields and pools; installation and replacement of security and sports field lighting; parking lot improvements; construction of ADA accessible amenities; and other citywide park infrastructure improvements.

Major projects include:

Perry Park renovation

Sports field lighting

Citywide building repairs

Preserve land acquisition

Little Canyon Park renovation

South Mountain Park improvements

Cesar Chavez Community Center

## PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM

## PARKS, RECREATION & MOUNTAIN PRESERVES

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Community Centers	1,234,000	_	2,000,000	_	_	3,234,000
Parks Development	41,761,760	11,800,000	15,500,000	20,164,000	15,900,000	105,125,760
Parks Specialty Areas	9,794,972	6,650,000	6,900,000	4,900,000	4,900,000	33,144,972
Preserve Development	13,583,324	7,000,000	3,500,000	6,700,000	6,700,000	37,483,324
Preserve Land Acquisition	21,991,413	1,500,000	1,500,000	1,500,000	1,500,000	27,991,413
Trails	1,154,879	700,000	700,000	700,000	700,000	3,954,879
Program Total	89,520,348	27,650,000	30,100,000	33,964,000	29,700,000	210,934,348
Source of Funds						
Operating Funds						
Special Revenue Funds						
Golf	592,996	-	-	-	-	592,996
Grants and Public Housing	87,819	-	-	-	-	87,819
Other Restricted	500,000	-	-	-	-	500,000
Parks and Preserves	68,566,123	25,650,000	28,100,000	33,964,000	29,700,000	185,980,123
Sports Facilities	2,000,000	2,000,000	2,000,000	-	-	6,000,000
Transportation 2050	200,000	-	-	-	-	200,000
Total Operating Funds	71,946,938	27,650,000	30,100,000	33,964,000	29,700,000	193,360,938
Other Capital Funds						
Other Capital Funds						
Capital Grants	153,164	-	-	_	-	153,164
Capital Reserves	2,000,000	-	-	-	-	2,000,000
Impact Fees	15,120,246	-	-	-	-	15,120,246
Other Capital	300,000	-	-	-	-	300,000
Total Other Capital Funds	17,573,410	-	-	-	-	17,573,410
Program Total	89,520,348	27,650,000	30,100,000	33,964,000	29,700,000	210,934,348

### **Phoenix Convention Center**

The \$35.4 million Phoenix Convention Center program is funded by General, Sports Facilities, Convention Center, and Convention Center Bond funds. In addition to the Convention Center, this program includes projects and improvements for the Herberger Theater Center and Orpheum Theatre, Symphony Hall, and the Heritage and Convention Center parking garages.

### Major projects include:

South Building roof membrane repair

North Building veneer

Herberger Theatre upgrades

Orpheum Theatre upgrades

East Garage expansion joint replacement

East Garage elevator refurbishment

East Garage fire sprinkler system replacement

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM PHOENIX CONVENTION CENTER

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Downtown Arena	2,650,000	-	-	-	_	2,650,000
Parking Facilities	4,132,069	2,481,000	10,500	2,238,500	1,034,500	9,896,569
Phoenix Convention Center	11,573,060	1,025,000	853,500	1,507,000	75,000	15,033,560
Theaters	1,041,500	1,783,000	2,155,000	2,077,500	790,000	7,847,000
Program Total	19,396,629	5,289,000	3,019,000	5,823,000	1,899,500	35,427,129
Source of Funds						
Operating Funds						
General Funds						
General Fund	343,500	226,500	3,500	106,500	-	680,000
Special Revenue Funds						
Sports Facilities	2,650,000	-	-	-	-	2,650,000
Enterprise Funds						
Convention Center	14,623,518	5,062,500	3,015,500	5,716,500	1,899,500	30,317,518
Total Operating Funds	17,617,018	5,289,000	3,019,000	5,823,000	1,899,500	33,647,518
Bond Funds						
Nonprofit Corporation Bond Funds						
Convention Center Bonds	1,779,611	-	_	-	-	1,779,611
Total Bond Funds	1,779,611	-	-	-	-	1,779,611
Program Total	19,396,629	5,289,000	3,019,000	5,823,000	1,899,500	35,427,129

### **Police Protection**

The \$11.0 million Police Protection program is funded by General Obligation Bond and Impact Fee funds.

The program consists of purchasing replacement aerial fleet assets and future infrastructure in growth areas.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM POLICE PROTECTION

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Other Police Projects	7,516,000	-	-	-	-	7,516,000
Police Air Fleet	3,500,000	-	-	-	-	3,500,000
Program Total	11,016,000	-	-	-	_	11,016,000
Source of Funds						
Bond Funds						
General Obligation Bond Funds						
2006 General Obligation Bonds	3,500,000	-	-	-	-	3,500,000
Total Bond Funds	3,500,000	-	-	-	-	3,500,000
Other Capital Funds						
Other Capital Funds						
Impact Fees	7,516,000	-	-	-	-	7,516,000
Total Other Capital Funds	7,516,000	-	-	-	_	7,516,000
Program Total	11,016,000	-	-	-	-	11,016,000

### **Public Art Program**

The Public Art Plan totals \$9.0 million and is funded by Percent-for-Art funds. One percent of eligible capital funds are set aside to enhance the design of public building, infrastructure and spaces.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM PUBLIC ART PROGRAM

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Aviation Percent-for-Art	2,437,581	-	-	-	-	2,437,581
Parks & Preserves Percent-for-Art	26,297	-	-	-	-	26,297
Public Transit Percent-for-Art	384,358	-	-	-	-	384,358
Solid Waste Percent-for-Art	206,041	-	-	-	-	206,041
Street Transportation Percent-for-Art	2,679,241	-	-	-	-	2,679,241
Wastewater Percent-for-Art	1,992,133	-	-	-	-	1,992,133
Water Percent-for-Art	1,312,858	-	-	-	-	1,312,858
Program Total	9,038,509	-	-	-	-	9,038,509
Source of Funds						
Operating Funds						
Special Revenue Funds						
Arizona Highway User Revenue	2,562,492	-	-	-	-	2,562,492
Transportation 2050	583,051	-	-	-	-	583,051
Enterprise Funds						
Aviation	157,073	-	-	-	-	157,073
Total Operating Funds	3,302,616	-	-	-	-	3,302,616
Bond Funds						
Nonprofit Corporation Bond Funds						
Aviation Bonds	2,272,861	-	-	-	-	2,272,861
Solid Waste Bonds	243,629	-	-	-	-	243,629
Wastewater Bonds	3,015,843	-	-	-	-	3,015,843
Water Bonds	195,913	-	-	-	-	195,913
Total Bond Funds	5,728,246	-	-	-	-	5,728,246
Other Capital Funds						
Other Capital Funds						
Passenger Facility Charges	7,647	-	-	-	-	7,647
Total Other Capital Funds	7,647	-	-	-	-	7,647
Program Total	9,038,509	-	-	-		9,038,509

### **Public Transit**

The Public Transit program totals \$1,973.8 million and is funded by Operating Grant, Other Restricted, Regional Transportation, Transportation 2050, Transportation 2050 Bond, and Capital Grant funds.

Major projects in the Public Transit program include:

Implementation of Transportation 2050 Bus Rapid Transit program

Construction of Northwest Extension Phase II Light Rail extension

Design and construction of Capitol and I-10 West Phase I Light Rail extension

Construction of South Central Light Rail extension

Purchase of 64 new 60-foot buses and replacement of over 200 40-foot buses and 125 Dial-A-Ride vehicles

Implementation of technology enhancements

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM PUBLIC TRANSIT

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Bus and Vehicle Acquisition	26,122,960	43,019,656	46,046,497	44,621,597	45,945,231	205,755,941
Bus Rapid Transit	7,567,700	18,250,000	79,750,000	123,750,000	61,500,000	290,817,700
Light Rail - Capitol / I-10 Extension	7,434,002	51,795,055	120,396,025	51,606,915	11,245,425	242,477,422
Light Rail - Central Phoenix East Valley	1,841,457	621,000	350,000	350,000	-	3,162,457
Light Rail - Northwest Extension Ph II	299,619,459	10,625,735	5,100,735	3,636,885	7,534,015	326,516,829
Light Rail - South Phoenix Extension	680,899,317	20,250,000	17,787,300	10,234,900	11,365,350	740,536,867
Other Transit Projects	11,581,820	1,431,669	1,380,000	1,380,000	1,313,000	17,086,489
Passenger Facilities	12,538,861	4,392,400	6,125,000	3,830,000	3,830,000	30,716,261
Technology and Communications	70,124,235	1,810,000	1,550,000	1,250,000	8,000,000	82,734,235
Transit Facilities	23,618,036	2,165,000	2,200,000	1,850,000	1,850,000	31,683,036
Transit Planning	1,246,417	580,000	150,000	150,000	150,000	2,276,417
Program Total	1,142,594,264	154,940,515	280,835,557	242,660,297	152,733,021	1,973,763,654
Special Revenue Funds Grants and Public Housing Other Restricted	82,731,726 2,033,392	23,222,490 396,000	28,384,922 400,000	51,294,469 50,000	46,108,142 -	231,741,749 2,879,392
Regional Transit	18,710,385	3,497,948	3,865,575	3,562,848	11,669,731	41,306,487
Transportation 2050	62,877,697	65,081,672	125,410,485	136,635,465	91,067,593	481,072,912
Total Operating Funds	166,353,200	92,198,110	158,060,982	191,542,782	148,845,466	757,000,540
Bond Funds						
Nonprofit Corporation Bond Funds						
Transportation 2050 Bonds	389,855,270	62,742,405	122,774,575	51,117,515	3,887,555	630,377,320
Total Bond Funds	389,855,270	62,742,405	122,774,575	51,117,515	3,887,555	630,377,320
Other Capital Funds						
Other Capital Funds						
Capital Grants	586,385,794	_	_	_	_	586,385,794
Total Other Capital Funds	586,385,794	-	-	-	-	586,385,794
Program Total	1,142,594,264	154,940,515	280,835,557	242,660,297	152,733,021	1,973,763,654

### **Regional Wireless Cooperative**

The Regional Wireless Cooperative (RWC) program totals \$31.3 million and is funded through the contributions of RWC member cities. The City of Phoenix's contribution is funded through excise tax-supported city improvement debt.

The RWC program's objective is to develop and assist subscriber cities with an FCC mandate requiring 700 MHz infrastructure upgrades for narrow-banding capabilities.

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM REGIONAL WIRELESS COOPERATIVE

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Regional Wireless Cooperative Connect	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	30,000,000
TDMA Conversion	1,324,952	2,000	2,000	2,000	2,000	1,332,952
Program Total	7,324,952	6,002,000	6,002,000	6,002,000	6,002,000	31,332,952
Other Capital Funds						
Other Conital Funda						
Other Capital Funds						
Other Cities' Share in Joint Ventures	7,324,952	6,002,000	6,002,000	6,002,000	6,002,000	31,332,952
Total Other Capital Funds	7,324,952	6,002,000	6,002,000	6,002,000	6,002,000	31,332,952
Program Total	7,324,952	6,002,000	6,002,000	6,002,000	6,002,000	31,332,952

### **Solid Waste Disposal**

The \$76.8 million Solid Waste Disposal program is funded by Solid Waste, Solid Waste Bond, Capital Reserve and Solid Waste Remediation funds.

The Solid Waste Disposal program includes various projects at the City's landfills and transfer stations. Major projects include:

Drainage system construction for the State Route 85 landfill

Landfill methane gas collection system maintenance and cell excavation, lining and capping

Equipment replacement at the 27th Avenue and North Gateway Transfer Station material recovery facilities

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM SOLID WASTE DISPOSAL

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Closed Landfill - 19th Avenue	1,400,334	348,000	372,000	357,000	361,000	2,838,334
Closed Landfill - 27th Avenue	417,000	372,000	378,000	383,000	389,000	1,939,000
Closed Landfill - Del Rio	492,952	-	-	-	-	492,952
Closed Landfill - Skunk Creek	912,000	767,000	778,000	790,000	802,000	4,049,000
Other	2,500,000	_	-	-	-	2,500,000
SR 85 Landfill	4,288,827	972,000	4,287,000	4,102,000	14,417,000	28,066,827
Transfer Stations	21,091,482	11,243,000	1,300,000	1,300,000	2,000,000	36,934,482
Program Total	31,102,595	13,702,000	7,115,000	6,932,000	17,969,000	76,820,595
Source of Funds Operating Funds						
Enterprise Funds						
Solid Waste	9,549,309	2,976,000	2,609,000	3,085,000	1,812,000	20,031,309
Total Operating Funds	9,549,309	2,976,000	2,609,000	3,085,000	1,812,000	20,031,309
Bond Funds						
Nonprofit Corporation Bond Funds						
Solid Waste Bonds	19,000,000	10,378,000	1,134,000	3,490,000	11,496,000	45,498,000
Total Bond Funds	19,000,000	10,378,000	1,134,000	3,490,000	11,496,000	45,498,000
Other Capital Funds						
Other Capital Funds						
Capital Reserves	1,152,952	_	3,000,000	_	4,300,000	8,452,952
Solid Waste Remediation	1,400,334	348,000	372,000	357,000	361,000	2,838,334
Total Other Capital Funds	2,553,286	348,000	3,372,000	357,000	4,661,000	11,291,286
Program Total	31,102,595	13,702,000	7,115,000	6,932,000	17,969,000	76,820,595

### **Street Transportation & Drainage**

The Street Transportation and Drainage program totals \$858.1 million and is funded by Arizona Highway User Revenue, Capital Construction, Transportation 2050, General Obligation Bond, Transportation 2050 Bond, Capital Reserve, Impact Fee, and partner agency contribution funds.

The program includes ongoing major maintenance of streets and bridges, new and expanded streets, mobility improvements, pedestrian traffic safety improvements, technology enhancements and storm water improvements, and prioritizes an accelerated citywide pavement maintenance program.

Major projects planned include improvements to the following locations:

Lower Buckeye Road: 27th Avenue to 19th Avenue

Buckeye Road: 67th Avenue to 59th Avenue

Pinnacle Peak Road: 45th Avenue to 35th Avenue

13th Street: Van Buren Street to Moreland Street

3rd Street Promenade: McDowell Road to Indian School Road

Rawhide Wash: Pinnacle Peak Road to Happy Valley Road

# PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM STREET TRANSPORTATION & DRAINAGE

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
Flood Hazard Mitigation	23,468,430	4,762,000	5,384,000	5,384,000	5,384,000	44,382,430
Major Streets & Bridges	84,950,386	58,337,757	34,093,600	46,080,600	35,492,600	258,954,943
Other Traffic Improvements	2,969,000	3,266,000	3,266,000	3,266,000	3,266,000	16,033,000
Pavement Maintenance and Sidewalks	125,366,000	85,670,784	52,358,926	58,146,000	59,906,000	381,447,710
Pedestrian and Bikeway Improvements	6,400,786	11,064,137	8,586,360	5,747,601	2,145,327	33,944,211
Street Lighting	980,000	1,574,000	150,000	3,629,000	150,000	6,483,000
Street Modernization & Other Projects	16,977,080	11,669,494	5,732,000	5,732,000	5,732,000	45,842,574
Traffic Signal Improvements	32,529,375	10,450,227	12,326,560	7,643,000	8,043,000	70,992,162
Program Total	293,641,057	186,794,399	121,897,446	135,628,201	120,118,927	858,080,030
Source of Funds						
Operating Funds						
Special Revenue Funds						
Arizona Highway User Revenue	84,671,025	67,808,130	61,002,096	77,704,600	70,288,600	361,474,451
Capital Construction	21,570,000	8,563,000	8,226,000	8,226,000	8,226,000	54,811,000
Transportation 2050	43,274,607	47,897,791	29,922,360	26,684,601	22,150,327	169,929,686
Total Operating Funds	149,515,632	124,268,921	99,150,456	112,615,201	100,664,927	586,215,137
Bond Funds						
General Obligation Bond Funds						
2006 General Obligation Bonds	270,000	-	-	-	-	270,000
Nonprofit Corporation Bond Funds						
Transportation 2050 Bonds	75,000,000	38,000,000	-	-	-	113,000,000
Total Bond Funds	75,270,000	38,000,000	-	-	-	113,270,000
Other Capital Funds						
Other Capital Funds						
Capital Reserves	116,000	_	_	_	_	116,000
Federal, State and Other Participation	,	,		23,013,000	19,454,000	129,441,712
Impact Fees	29,037,181	_ :,:_0,0	,,		-	29,037,181
Total Other Capital Funds	68,855,425	24,525,478	22,746,990	23,013,000	19,454,000	158,594,893
Program Total	293,641,057	186,794,399	121,897,446	135,628,201	120,118,927	858,080,030

### **Wastewater**

The proposed Wastewater program totals \$1,193.5 million and is funded by Wastewater, Wastewater Bond, Water Bond, Impact Fee and Other Cities Share in Joint Venture funds.

The Wastewater program includes infrastructure improvements, safety, maintenance, technology and efficiency enhancements for the 91st Avenue and 23rd Avenue wastewater treatment plants, Cave Creek Water Reclamation Plant, multi-city and Phoenix sewer line systems, lift stations, support facilities and other related initiatives.

Significant projects in the proposed capital improvement plan include:

Consolidation of field service yards

Rehabilitation of 91st Avenue Wastewater Treatment Plant

Rehabilitation and expansion of Cave Creek Water Reclamation Plant

### PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM WASTEWATER

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
23rd Avenue Wastewater Treatment Plant	40,556,000	10,325,000	9,415,000	9,835,000	9,890,000	80,021,000
91st Avenue Wastewater Treatment Plant	37,308,358	41,811,892	41,935,000	47,346,000	56,021,927	224,423,177
91st Avenue Wastewater Treatment Studies	1,120,000	5,000	5,000	5,000	5,000	1,140,000
Automation	8,129,742	3,363,364	3,200,000	3,200,000	4,223,871	22,116,977
Buildings	47,259,500	5,529,500	3,249,500	38,449,500	3,229,500	97,717,500
Cave Creek Reclamation Plant	6,200,000	915,000	137,547,484	250,000	5,715,000	150,627,484
Lift Stations	9,288,000	16,243,000	9,064,000	8,577,000	6,986,000	50,158,000
Multi-City Sewer Lines	9,782,000	8,996,000	4,420,000	68,680,000	8,290,000	100,168,000
Phoenix Sewers	151,247,864	85,906,000	65,151,914	75,581,914	53,002,194	430,889,886
Power Redundancy Program	2,000,000	-	-	-	-	2,000,000
Tres Rios	550,000	2,010,000	3,000,000	650,000	28,050,000	34,260,000
Program Total	313,441,464	175,104,756	276,987,898	252,574,414	175,413,492	1,193,522,024
Enterprise Funds Wastewater	32,033,000	15,306,100	47,432,245	76,782,930	125,987,825	297,542,100
Total Operating Funds	32,033,000	15,306,100	47,432,245 47,432,245	76,782,930 <b>76,782,930</b>	125,987,825	297,542,100
Bond Funds Nonprofit Corporation Bond Funds Wastewater Bonds	178,763,763	136,446,223	210,309,178	102,950,032	22,805,235	651,274,431
Water Bonds	22,015,000	1,150,000	10,000	17,610,000	-	40,785,000
Total Bond Funds	200,778,763	137,596,223	210,319,178	120,560,032	22,805,235	692,059,431
Other Capital Funds						
Other Capital Funds		2				
Impact Fees	61,380,950	956,000	-		_	
Impact Fees Other Cities' Share in Joint Ventures	19,248,751	21,246,433	19,236,475	55,231,452	26,620,432	141,583,543
Impact Fees		•	19,236,475 <b>19,236,475</b>	55,231,452 <b>55,231,452</b>	26,620,432 <b>26,620,432</b>	62,336,950 141,583,543 203,920,493

### Water

The Water program totals \$1,785.3 million and is funded by Water, Wastewater, Solid Waste, Water Bond, Wastewater Bond, Impact Fee and Other Cities' Share in Joint Venture funds.

The Water program includes infrastructure improvements, technology and efficiency enhancements for 24th Street, Deer Valley, Union Hills and Val Vista water treatment plants, water storage facilities, wells, pressure reducing valve stations, booster pump stations, water and transmission mains, support facilities and other water related initiatives. Investments in power redundancy and water resiliency programs ensure stable water delivery for customers.

### PROGRAM SUMMARY 2020-25 CAPITAL IMPROVEMENT PROGRAM WATER

	2020-21	2021-22	2022-23	2023-24	2024-25	Total
Program Area						
24th Street Water Treatment Plant	23,760,000	8,015,000	3,480,000	35,975,000	3,935,000	75,165,000
Automation	15,545,630	11,717,925	11,396,302	6,396,302	11,012,048	56,068,207
Boosters	179,905,000	11,889,723	49,374,083	10,561,968	11,476,000	263,206,774
Buildings	4,817,500	4,817,500	3,087,500	3,111,000	3,111,000	18,944,500
Deer Valley Water Treatment Plant	2,000,000	29,780,000	2,700,000	7,365,000	2,855,000	44,700,000
Lake Pleasant Water Treatment Plant	1,530,000	_	_	-	-	1,530,000
Power Redundancy Program	2,968,455	15,654,830	1,707,795	4,926,180	8,795,990	34,053,250
Pressure Reducing Valve Stations	29,464,332	355,000	125,000	-	2,321,000	32,265,332
Production	9,780,000	8,135,000	11,634,650	8,640,000	16,505,000	54,694,650
Resiliancy	19,019,000	22,139,190	23,600,000	24,150,000	24,292,500	113,200,690
Security	280,000	280,000	-	-	-	560,000
Storage	15,495,000	13,170,000	8,090,000	9,870,000	9,475,000	56,100,000
Union Hills Water Treatment Plant	7,005,000	3,320,000	32,455,000	4,290,000	8,605,000	55,675,000
Val Vista Water Treatment Plant	5,514,478	3,240,393	11,154,131	3,169,131	62,348,083	85,426,216
Verde Water Treatment Plant	50,000	-	-	-	-	50,000
Water Mains	255,014,631	134,890,922	147,814,584	143,123,457	169,390,300	850,233,894
Wells	28,855,000	7,735,000	4,485,000	1,310,000	1,065,000	43,450,000
Program Total	601,004,026	275,140,483	311,104,045	262,888,038	335,186,921	1,785,323,513
Operating Funds						
Enterprise Funds						
Solid Waste	_	1,666,667	1,666,667	_	_	3,333,334
Wastewater	_	1,666,666	1,666,666	_	_	3,333,332
Water	89,371,296	115,061,777	136,320,705	111,397,417	75,074,925	527,226,120
Total Operating Funds	89,371,296	118,395,110	139,654,038	111,397,417	75,074,925	533,892,786
Total operating talled	30,011,200	, ,	,	,,	. 0,0: 1,0=0	,
Bond Funds						
Nonprofit Corporation Bond Funds						
Water Bonds	483,491,913	151,828,695	159,235,109	141,479,622	200,074,592	1,136,109,931
Total Bond Funds	483,491,913	151,828,695	159,235,109	141,479,622	200,074,592	1,136,109,931
Other Capital Funds						
Other Capital Funds						
Impact Fees	26,952,000	-	-	-	26,954,000	53,906,000
Other Cities' Share in Joint Ventures	1,188,817	4,916,678	12,214,898	10,010,999	33,083,404	61,414,796
Total Other Capital Funds	28,140,817	4,916,678	12,214,898	10,010,999	60,037,404	115,320,796
	· · · · · ·	,,	, ,			



### Part III

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### **Schedules and Ordinances**

**Summary Schedules** 

**Fund Statement Schedules** 

**Official State Budget Forms** 

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## **Summary Schedules**



# 2018-19 SCHEDULE 1 RESOURCES AND EXPENDITURES BY FUND ACTUAL (In Thousands of Dollars)

					Res	ource	s								Expen	ditur	es				
	Beginning Fund						Fur	ıd Tr	ransfer						·		Debt				Ending Fund
	 Balances	Re	evenue <sup>1/</sup>	Reco	very		То		From		Total		Operating		Capital		Service		Total		Balances
General Funds:																					
General	\$ 134,620	\$ 2	98,603	\$ 1,	64	\$ 9	933,961	\$	151,856	\$1,	216,892	\$ 1	1,071,855	\$	11,457	\$	-	\$1	,083,312	\$	133,580
Parks and Recreation	-		17,455		167		73,831		-		91,453		91,453		-		-		91,453		-
Library	-	;	39,373		125		141		2,197		37,442		36,795		647		-		37,442		-
Cable Communications	-		10,876		1		-		8,721		2,156		2,156		-		-		2,156		
Total General	\$ 134,620	\$ 3	66,307	\$ 1,8	357	\$ 1,0	007,933	\$	162,774	\$1,	347,943	\$ 1	1,202,259	\$	12,104	\$	-	\$1	,214,363	\$	133,580
Special Revenue Funds:																					
Excise Tax	\$ -	\$ 1,3	56,192	\$	-	\$	-	\$1	,356,192	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Nghbrhd Protection-Police	13,260		218		1		24,551		366		37,664		22,204		-		-		22,204		15,460
Nghbrhd Protection-Fire	4,876		58		-		8,768		7		13,695		9,059		-		-		9,059		4,636
Nghbrhd Protection-Block Watch	4,242		323		-		1,754		2		6,317		1,460		-		-		1,460		4,857
2007 Public Safety Exp-Police	27,957		354		-		56,123		491		83,943		53,688		-		-		53,688		30,255
2007 Public Safety Exp-Fire	4,815		74		-		14,030		83		18,836		12,734		-		-		12,734		6,102
Public Safety Enhance-Police	10,406		4		-		16,132		224		26,318		13,240		-		-		13,240		13,078
Public Safety Enhance-Fire	9,189		-		-		9,887		-		19,076		8,078		-		-		8,078		10,998
Parks and Preserves	52,363		3,225	1,	722		35,073		221		92,162		5,369		23,189		-		28,558		63,604
Transit 2000 <sup>2/</sup>	2,148		8	1,	316		-		4,171		(699)		-		-		-		-		(699)
Transportation 2050 <sup>2/</sup>	214,336		52,127	3,0	)38	2	243,795		69,732		443,564		198,089		86,558		-		284,647		158,917
Court Awards	258		3,848		2		-		-		4,108		4,408		-		-		4,408		(300)
Development Services	59,849	(	66,748		133		-		3,414		123,316		52,366		583		-		52,949		70,367
Capital Construction	15,780		395	;	320		8,812		-		25,307		142		9,173		-		9,315		15,992
Sports Facilities	49,674		4,601		-		21,760		10,587		65,448		2,633		9,933		-		12,566		52,882
AZ Highway User Revenue	63,108	1	40,794	3,0	30		-		1,258	:	206,274		61,791	1	03,136		-		164,927		41,347
Regional Transit	(9,696)		41,222	:	235		-		-		31,761		32,632		6,658		-		39,290		(7,529)
Community Reinvestment	14,253		4,320		-		-		1,387		17,186		1,350		2,562		-		3,912		13,274
Secondary Property Tax	100	1	06,424		-		881		-		107,405		-		-	1	07,305		107,305		100
Impact Fee Program Admin	1,069		566		4		-		-		1,639		422		-		-		422		1,217
Regional Wireless Cooperative	1,825		4,423		39		-		-		6,287		4,464		-		-		4,464		1,823
Golf Course	-		6,289		-		-		-		6,289		5,493		-		-		5,493		796
City Improvement	-		13		-	1	123,353		1,028		122,338		-		-	1	22,338		122,338		_
Other Restricted Funds	84,227	:	28,741	;	376		24,444		1,951		135,837		45,125		1,197		-		46,322		89,515
Grant Funds	27,108	2	61,679	(	92		88		2,076	:	287,491		217,058		41,423		-		258,481		29,010
Total Special Revenue	\$ 651,147	\$ 2,0	82,646	\$11,	508	\$ 5	589,451	\$1	,453,190	\$1,8	881,562	\$	751,805	\$2	284,412	\$ 2	29,643	\$1	,265,860	\$	615,702
Enterprise Funds:																					
Aviation	\$ 354,000	\$ 3	95,233	\$ 5.	117	\$	25,677	\$	11,615	\$	768,412	\$	256,771	\$1	68,013	\$	71,011	\$	495,795	\$	272,617
Water	92,772		02,799		118		-		23,794		475,195		208,655		63,141	1	13,208		385,004		90,191
Wastewater	39,206		42,959		606		69		15,090		269,750		102,925		6,757		75,022		184,704		85,046
Solid Waste	37,609		49,769		175		6,775		9,578		191,050		136,191		7,194		14,316		157,701		33,349
Convention Center	 46,643		25,486		39		61,200		3,655		130,313		47,360		4,754		19,928		72,042		58,271
Total Enterprise	\$ 570,230	\$ 1,2	16,246	\$18,	255	\$	93,721	\$	63,732	\$1,8	834,720	\$	751,902	\$2	249,859	\$ 2	93,485	\$1	,295,246	\$	539,474
GRAND TOTAL	\$ 1,355,997	\$ 3,6	65,199	\$31,0	520	\$ 1,6	691,105	\$1	,679,696	\$5,0	064,225	\$ 2	2,705,966	\$5	46,375	\$ 5	23,128	\$3	3,775,469	\$ 1	,288,756

<sup>&</sup>lt;sup>1/</sup> General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$854.5 million, and is included in the General Funds revenue total of \$1,220.8 million shown on Schedule 2.

<sup>&</sup>lt;sup>27</sup> The Transportation 2050 sales tax (Proposition 104) was established by the voters effective January 1, 2016 and increased the Transit 2000 sales tax (Proposition 2000) to fund a comprehensive transportation plan with a 35 year sunset date. The Proposition increased the transaction privilege (sales) tax rates by 0.3% for various business

 $<sup>^{3\</sup>prime}$  The negative fund balance in Transit 2000 is due to an accounting issue that occurred in closing out the fund.

<sup>&</sup>lt;sup>4/</sup> The negative fund balance in Court Awards is due to the timing of reimbursements for the Records Management System (RMS).

<sup>&</sup>lt;sup>5/</sup> The negative fund balance in Regional Transit is due to the timing of reimbursements for project costs from the regional transportation plan (Proposition 400).

## 2019-20 SCHEDULE 1 RESOURCES AND EXPENDITURES BY FUND ESTIMATE

	Resources											Expenditures												
	Beginning Fund Fund Transfer																		Ending					
		Fund Balances	Revenu	/ام	Recovery		Fun To	d Ira	anster From		Total		Operating		Capital		Debt Service		Total		Fund Balances			
Canaral Funda	_	Dalalices	rteveno		Recovery		10		FIUIII		TUlai		Operating		Сарна		Service		TOLAI		Dalatices			
General Funds: General	\$	133,580	\$ 305,9	16	\$ 3,500	\$	961,978	\$	151,984	¢ 1	1,252,990	œ	1,136,579	\$	20,945	¢		<b>c</b> 1	,157,524	\$	95,466			
Parks and Recreation	φ	133,300	\$ 505,9 18,0		φ 3,300 -	φ	82,166	φ	131,904	φı	100,223	φ	100,223	φ	20,945	φ	-	φı	100,223	φ	95,400			
Library		_	40,73		_		1,971		2,410		40,300		39,375		925		_		40,300		_			
Cable Communications			10,62		_		1,571		7,989		2,636		2,636		-				2,636					
Total General		133,580	375,33		3,500		1,046,115		162,383	1	1,396,149		1,278,813		21,870				,300,683		95,466			
Total General		133,300	373,30	) [	3,300		1,040,113		102,303	_	1,390,149		1,270,013		21,070				,300,003		90,400			
Special Revenue Funds:																								
Excise Tax	\$	-	\$ 1,374,5	15	\$ -	\$	-	\$ 1	,374,515	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-			
Nghbrhd Protection-Police		15,460	29	90	-		24,699		549		39,900		28,756		-		-		28,756		11,144			
Nghbrhd Protection-Fire		4,636	(	64	-		8,820		55		13,465		9,522		-		-		9,522		3,943			
Nghbrhd Protection-Block Watch		4,857	32	23	-		1,764		11		6,933		1,511		-		-		1,511		5,422			
2007 Public Safety Exp-Police		30,255	54	14	-		56,454		1,100		86,153		67,203		-		-		67,203		18,950			
2007 Public Safety Exp-Fire		6,102	10	)7	-		14,113		209		20,113		15,720		-		-		15,720		4,393			
Public Safety Enhance-Police		13,078		-	-		14,007		356		26,729		20,240		-		-		20,240		6,489			
Public Safety Enhance-Fire		10,998		-	-		8,585		-		19,583		9,674		-		-		9,674		9,909			
Parks and Preserves		63,604	2,24	12	141		35,283		219		101,051		5,920		35,216		-		41,136		59,915			
Transit 2000 <sup>2/</sup>		(699)		-	-		737		38		-		-		-		-		-		-			
Transportation 2050 <sup>2/</sup>		158,917	46,17	76	7,154		240,872		75,083		378,036		208,310		35,943		-		244,253		133,783			
Court Awards		(300)	6,42	22	102		-		-		6,224		5,995		-		-		5,995		229			
Development Services		70,367	69,37	70	16		-		4,322		135,431		64,381		17,444		-		81,825		53,606			
Capital Construction		15,992	40	00	228		8,205		-		24,825		160		8,330		-		8,490		16,335			
Sports Facilities		52,882	4,44	15	-		21,043		6,384		71,986		2,832		7,110		-		9,942		62,044			
AZ Highway User Revenue		41,347	145,49	90	9,473		-		3,893		192,417		78,885		77,113		-		155,998		36,419			
Regional Transit		(7,529)	55,76	8	335		-		-		48,574		34,263		6,941		-		41,204		7,370			
Community Reinvestment		13,274	11,06	69	1		-		2,065		22,279		2,203		6,557		-		8,760		13,519			
Secondary Property Tax		100	112,66	69	650		3,543		-		116,962		-		-	1	16,862		116,862		100			
Impact Fee Program Admin		1,217	60	00	-		-		-		1,817		590		-		-		590		1,227			
Regional Wireless Cooperative		1,823	4,88	36	9		-		-		6,718		5,117		-		-		5,117		1,601			
Golf Course		796	6,29	95	-		-		-		7,091		6,202		102		-		6,304		787			
City Improvement		-		-	32		126,077		1,027		125,082		-		-	1	25,082		125,082		-			
Other Restricted Funds		89,515	31,52	27	332		26,677		4,326		143,725		60,999		2,614		-		63,613		80,112			
Grant Funds		29,010	392,65	53	116		-		271		421,508		332,301		49,964		-		382,265		39,243			
Total Special Revenue	\$	615,702	\$ 2,265,85	55	\$ 18,589	\$	590,879	\$ 1	,474,423	\$ 2	2,016,602	\$	960,784	\$	247,334	\$ 2	41,944	\$ 1	,450,062	\$	566,540			
Enterprise Funds:																								
Aviation	\$	272,617	¢ /1/39	27	\$ 1,616	Ф	16,054	¢	10,685	¢	693,989	¢	272,510	¢	22 850	¢	06 267	¢	391,636	¢	302,353			
Water	Ψ	90,191	465,97		4,181	Ψ	10,004	φ	24,096	φ	536,246	φ	218,560	Ψ	81,781		34,119	ψ	434,460	Ψ	101,786			
Wastewater		85,046	248,44		2,068		8		15,253		320,316		107,893		27,796		72,798		208,487		111,829			
Solid Waste		33,349	152,14		7,000		4,500		9,337		187,656		147,418		4,605		14,041		166,064		21,592			
Convention Center		58,271	26,7		558		57,741		4,615		138,667		56,583		10,326		19,953		86,862		51,805			
	¢	-				¢		¢		¢ 1		¢		¢				•		¢				
Total Enterprise	\$		\$ 1,307,66				78,303				1,876,874								,287,509		589,365			
GRAND TOTAL	ф	1,200,700	\$ 3,948,85	JΖ	φ 31,512	Ф	1,715,297	φĺ	,100,192	φ٥	2,209,025	Ф	J,U4Z,501	φ.	416,571	ąδ	13,122	Ф4	+,∪ა0,∠54	Ф	1,251,371			

<sup>&</sup>lt;sup>1/</sup> General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$878.7 million, and is included in the General Funds revenue total of \$1,254.0 million shown on Schedule 2.

<sup>&</sup>lt;sup>2/</sup> The Transportation 2050 sales tax (Proposition 104) was established by the voters effective January 1, 2016 and increased the Transit 2000 sales tax (Proposition 2000) to fund a comprehensive transportation plan with a 35 year sunset date. The Proposition increased the transaction privilege (sales) tax rates by 0.3% for various business activities.

## 2020-21 SCHEDULE 1 RESOURCES AND EXPENDITURES BY FUND BUDGET

				Res	our	ces						Expen	ditu	res				
	Beginning Fund					Fun	l Tr	ansfer						Debt				Ending Fund
	Balances	Revenue <sup>1/</sup>	Re	ecovery		To	<i>.</i> 110	From	Total	Operating		Capital		Service		Total	В	Balances
General Funds:																		-
General	\$ 95,466	\$ 313,318	\$	1,000	\$	1,015,334	\$	145,958	\$ 1,279,160	\$ 1,260,472	\$	18,688	\$	-	\$	1,279,160	\$	-
Parks and Recreation	-	18,587		-		83,221		-	101,808	101,808		-		-		101,808		-
Library	-	42,878		-		1,438		2,465	41,851	40,896		955		-		41,851		-
Cable Communications	-	10,120		-		-		7,326	2,794	2,794		-		-		2,794		-
Total General	\$ 95,466	\$ 384,903	\$	1,000	\$	1,099,993	\$	155,749	\$ 1,425,613	\$ 1,405,970	\$	19,643	\$	-	\$	1,425,613	\$	-
Special Revenue Funds:																		
Excise Tax	\$ -	\$ 1,437,452	\$	-	\$	-	\$ 1	1,437,452	\$ _	\$ -	\$	-	\$	-	\$	-	\$	-
Nghbrhd Protection-Police	11,144	250		-		25,578		606	36,366	27,575		-		-		27,575		8,791
Nghbrhd Protection-Fire	3,943	64		-		9,134		63	13,078	10,868		-		-		10,868		2,210
Nghbrhd Protection-Block Watch	5,422	323		-		1,827		12	7,560	2,264		-		-		2,264		5,296
2007 Public Safety Exp-Police	18,950	500		-		58,466		1,216	76,700	64,647		-		-		64,647		12,053
2007 Public Safety Exp-Fire	4,393	107		-		14,617		233	18,884	16,530		-		-		16,530		2,354
Public Safety Enhance-Police	6,489	-		-		14,129		384	20,234	18,436		-		-		18,436		1,798
Public Safety Enhance-Fire	9,909	-		-		8,660		-	18,569	11,858		-		-		11,858		6,711
Parks and Preserves	59,915	2,242		141		36,539		253	98,584	6,251		68,566		-		74,817		23,767
Transportation 2050	133,783	43,468		-		249,230		10,120	416,361	167,905		107,267		-		275,172	1	141,189
Court Awards	229	5,760		2		-		-	5,991	5,760		-		-		5,760		231
Development Services	53,606	72,140		14		-		4,409	121,351	72,555		14,862		-		87,417		33,934
Capital Construction	16,335	300		228		8,239		-	25,102	167		21,570		-		21,737		3,365
Sports Facilities	62,044	4,412		-		21,586		20,690	67,352	23,173		7,060		-		30,233		37,119
AZ Highway User Revenue	36,419	146,284		1,124		-		3,919	179,908	81,659		87,484		-		169,143		10,765
Regional Transit	7,370	41,124		-		-		-	48,494	15,364		18,710		-		34,074		14,420
Community Reinvestment	13,519	5,987		-		5,940		2,064	23,382	1,931		6,604		-		8,535		14,847
Secondary Property Tax	100	118,205		650		10,642		-	129,597	-		-		129,497		129,497		100
Impact Fee Program Admin	1,227	625		-		-		-	1,852	866		-		-		866		986
Regional Wireless Cooperative	1,601	5,167		-		-		-	6,768	5,118		-		-		5,118		1,650
Golf Course	787	6,274		-		-		-	7,061	5,604		593		-		6,197		864
City Improvement	-	-		95		75,770		1,028	74,837	-		-		74,837		74,837		-
Other Restricted Funds	80,112	42,528		45		25,112		14,675	133,122	61,082		15,747		-		76,829		56,293
Grant Funds	39,243	744,349		-		-		270	783,322	637,549		118,123		-		755,672		27,650
Total Special Revenue	\$ 566,540	\$ 2,677,561	\$	2,299	\$	565,469	\$ 1	,497,394	\$ 2,314,475	\$ 1,237,162	\$ 4	466,586	\$	204,334	\$	1,908,082	\$ 4	406,393
Enterprise Funds:																		
Aviation	\$ 302,353	\$ 425,915	\$	1,147	\$	16,526	\$	11,019	\$ 734,922	\$ 489,601	\$	126,151	\$	87,856	\$	703,608	\$	31,314
Water	101,786	479,782		2,105		-		25,888	557,785	238,660		89,733		146,446		474,839		82,946
Wastewater	111,829	249,814		885		-		16,322	346,206	119,320		32,262		71,775		223,357	1	122,849
Solid Waste	21,592	175,132		268		-		9,648	187,344	160,352		9,833		16,745		186,930		414
Convention Center	51,805	27,331		51		60,050		4,750	134,487	62,255		14,706		21,070		98,031		36,456
Total Enterprise	\$ 589,365	\$ 1,357,974	\$	4,456	\$	76,576	\$	67,627	\$ 1,960,744	\$ 1,070,188	\$ 2	272,685	\$	343,892	\$	1,686,765	\$ 2	273,979
GRAND TOTAL	\$ 1,251,371	\$ 4,420,438	\$	7,755	\$	1,742,038	\$ 1	1,720,770	\$ 5,700,832	\$ 3,713,320	\$ 7	758,914	\$	548,226	\$ :	5,020,460	\$ 6	380,372

<sup>&</sup>lt;sup>1/</sup> General fund sales tax revenue is reflected as a transfer from the excise tax fund. Total transfer equates to \$924.6 million, and is included in the General Funds revenue total of \$1,309.5 million shown on Schedule 2.

## SCHEDULE 2 OPERATING FUND REVENUES BY MAJOR SOURCE

Revenue Source		Actual Revenue 2018-19	Budget 2019-20	Estimate 2019-20	Budget 2020-21
GENERAL FUND					
LOCAL TAXES AND RELATED FEES					
Local Sales Taxes	\$	468,015	\$ 483,874	\$ 470,100	\$ 484,447
Privilege License Fees (Annual)		2,957	2,779	3,050	3,050
Other General Fund Excise Taxes		18,535	18,776	18,920	18,920
Subtotal (City Taxes)	\$	489,507	\$ 505,429	\$ 492,070	\$ 506,417
STATE SHARED TAXES					
Sales Tax	\$	165,066	\$ 172,557	\$ 168,964	\$ 174,072
State Income Tax		196,918	215,228	214,697	241,167
Vehicle License Tax		70,210	75,597	71,386	71,743
Subtotal (State Shared Taxes)	\$	432,194	\$ 463,382	\$ 455,047	\$ 486,982
PRIMARY PROPERTY TAX	\$	162,130	\$ 170,899	\$ 170,899	\$ 179,950
USER FEES/OTHER REVENUE					
Alcoholic Beverage License	\$	2,075	\$ 2,100	\$ 2,100	\$ 2,100
Liquor License Permits/Penalty Fees		588	575	575	575
Amusement Machines		35	28	28	28
Other Business Licenses		42	45	42	42
Other Business License Applications		229	250	215	215
Subtotal (Licenses & Permits)	\$	2,969	\$ 2,998	\$ 2,960	\$ 2,960
CABLE COMMUNICATIONS	\$	10,876	\$ 11,152	\$ 10,625	\$ 10,120
MUNICIPAL COURT					
Moving Violations	\$	6,781	\$ 6,945	\$ 6,133	\$ 6,133
Criminal Offense Fines		237	259	256	256
Parking Violations		708	768	758	758
Driving While Intoxicated		740	742	771	771
Other Receipts		1,255	1,287	1,114	1,114
Defensive Driving Program		2,728	2,659	2,512	2,512
Subtotal (Fines & Forfeitures)		12,449	12,660	11,544	11,544
Substance Abuse Screening Service		7	3	5	4
Subtotal (Municipal Court)	\$	12,456	\$ 12,663	\$ 11,549	\$ 11,548
COURT DEFAULT FEE	\$	1,320	\$ 1,409	\$ 1,296	\$ 1,296
POLICE					
Personal Service Billings	\$	9,684	\$ 8,691	\$ 9,670	\$ 9,670
False Alarm Assessments		2,806	2,860	2,804	2,804
Records & Information		258	227	458	458
Pawnshop Regulatory Fees		1,006	1,269	1,100	1,100
Police Training		386	329	340	340
Police - Miscellaneous		1,192	854	1,109	1,109
Subtotal (Police)	\$	15,332	\$ 14,230	\$ 15,481	\$ 15,481
LIBRARY					
Fees & Fines	\$	585	\$ 509	\$ 359	\$ 311
Rentals/Interest	•	319	61	388	457
Subtotal (Library)	\$	904	\$ 570	\$ 747	\$ 768

## SCHEDULE 2 OPERATING FUND REVENUES BY MAJOR SOURCE

Revenue Source		Actual Revenue 2018-19		Budget 2019-20		Estimate 2019-20	400 \$ 115 62 550 43 1,200 2,369 270 1,738 - 832 6 7,585 \$  960 \$ 825 6 1,791 \$  2,200 \$ 1,800 176 506 2,267 6,949 \$  7,500 \$ 1,576 6,334 5,285 0,695 \$	Budget 2020-21
PARKS & RECREATION Rental of Property	\$	378	\$	250	\$	400	Ф	400
Concessions	Φ	115	Φ	111	Φ		Φ	115
Alcoholic Beverage Permits		54		50				62
Swimming Pools		561		550				550
Swimming Pool Construction Fee		43		38		43		43
Ballpark Fees		1,184		1,200		1,200		1,200
South Mountain Park		2,369		2,119				2,440
Athletic Field Utilities & Maintenance Miscellaneous & Other		251 1,936		267 1,670				270 1,635
Papago Baseball Rent		1,930		1,070		1,730		1,035
Maryvale Stadium/Milwaukee Brewers		1		-		-		_
Ak-Chin Pavilion		826		908		832		838
Interest		6		-		6		6
Subtotal (Parks & Recreation)	\$	7,725	\$	7,163	\$	7,585	\$	7,559
PLANNING								
Rezoning Fees (Plans Implementation)	\$	957	\$	927	\$		\$	980
Zoning Administrative Adjustment Fees		822		825				825
Other Subtotal (Planning)	\$	1,783	\$	1,755	\$	1,791	\$	1,808
STREET TRANSPORTATION								
Utility Ordinance-Inspection	\$	1,683	\$	1,000	\$	2 200	Ф	2,200
Fiber Optics ROW Fee	φ	2,123	φ	1,800	φ	,	φ	1,800
Revocable Permits		187		116				176
Right-of-Way Fee		518		368				361
Other		1,986		1,502		2,267		2,147
Subtotal (Street Transportation)	\$	6,497	\$	4,786	\$	6,949	\$	6,684
FIRE								
Emergency Transportation Service	\$	36,910	\$	36,964	\$	37,500	\$	37,875
Fire Prevention Inspection Fees		843		860		1,576		1,840
Computer Aided Dispatch		6,205		6,515				6,461
Fire - Miscellaneous		5,137	Φ	5,266	Φ		Φ	5,359
Subtotal (Fire)	\$	49,095	\$	49,605	\$	50,695	\$	51,535
HAZARDOUS MATERIALS INSPECTION FEE	\$	1,369	\$	1,400	\$	1,400	\$	1,400
NEIGHBORHOOD SERVICES	\$	392	\$	537	\$	175	\$	204
HUMAN SERVICES	\$	91	\$	115	\$	132	\$	117
PROPERTY REVENUES								
Rentals & Concessions	\$	1,864	\$	1,932	\$	2,043	\$	2,077
Garages (Regency, Heritage Square)	Ψ	2,675	Ψ	2,842	Ψ	2,601	Ψ	2,657
305 Garage		1,833		2,062		1,918		1,971
Sale of Property		1,381		500		700		700
Subtotal (Property Revenues)	\$	7,753	\$	7,336	\$	7,262	\$	7,405
INTEREST (GF)	\$	9,866	\$	9,407	\$	9,543	\$	9,420
PARKING METERS	\$	3,880	\$	3,800	\$	3,800	\$	3,800
SRP IN-LIEU TAXES	\$	1,987	\$	1,987	\$	1,987	\$	1,987
ALL OTHER RECEIPTS								
Recovery of Damage Claims	\$	108	\$	321	Ф	290	Ф	290
Change for Phoenix	Φ	11	φ	JZ I -	\$	290	\$	290
Miscellaneous		2,522		1,885		1,745		1,788
Subtotal (All Other Receipts)	\$	2,641	\$	2,206	\$	2,035	\$	2,078
TOTAL GENERAL FUND	\$	1,220,767	\$	1,272,829	\$	1,254,028	\$	1,309,519
		•						

## SCHEDULE 2 OPERATING FUND REVENUES BY MAJOR SOURCE

Revenue Source		Actual Revenue 2018-19		Budget 2019-20		Estimate 2019-20		Budget 2020-21
SPECIAL REVENUE FUNDS								
NEIGHBORHOOD PROTECTION								
Police Neighborhood Protection	\$	24,509	\$	25,633	\$	24,699	\$	25,578
Police Block Watch		1,751		1,831		1,764		1,827
Fire Neighborhood Protection		8,753		9,155		8,820		9,134
Interest/Other	Φ.	599	Ф	639 37.258	Φ	677	Φ	637
Subtotal (Neighborhood Protection)	\$	35,612	Ф	37,238	\$	35,960	\$	37,176
2007 PUBLIC SAFETY EXPANSION								
Police 2007 Public Safety Expansion	\$	56,027	\$	58,589	\$	56,454	\$	58,466
Fire 2007 Public Safety Expansion		14,006		14,648		14,113		14,617
Interest		428		444		651		607
Subtotal (Public Safety Expansion)	\$	70,461	\$	73,681	\$	71,218	\$	73,690
PUBLIC SAFETY ENHANCEMENT								
Police Public Safety Enhancement	\$	16,132	\$	17,409	\$	14,007	\$	14,129
Fire Public Safety Enhancement	Ψ	9,887	Ψ	10,668	Ψ	8,585	Ψ	8,660
Subtotal (Public Safety Enhancement)	\$	26,023	\$	28,077	\$	22,592	\$	22,789
PARKS AND PRESERVES	Φ.	05.040	Φ	00.010	Φ	05.000	Φ	00 500
Sales Taxes Interest/Other	\$	35,013	\$	36,619	\$	35,283	\$	36,539
Subtotal (Parks and Preserves)	\$	3,225 38,238	\$	37,466	\$	2,242 37,525	\$	2,242 38,781
Castotal (rame and ricostros)	*	00,200	Ψ	0.,.00	Ψ	0.,020	Ψ	33,731
TRANSIT 2000 <sup>1</sup>								
Fare Box Revenues	\$	(20)	\$	-	\$	-	\$	-
Interest/Other		28		-		-		-
Subtotal (Transit 2000)	\$	8	\$	-	\$	-	\$	-
TRANSPORTATION 2050 - PUBLIC TRANSIT <sup>1</sup>								
Sales Taxes	\$	206,200	\$	215,509	\$	207,398	\$	214,860
Fare Box Revenues	Ψ	37,744	Ψ	38,314	Ψ	35,300	Ψ	35,300
Bus Shelter Advertising		4,253		4,106		4,555		4,287
Interest/Other		9,437		4,619		6,321		3,881
Subtotal (Transportation 2050 - Public Transit)	\$	257,634	\$	262,548	\$	253,574	\$	258,328
1								
TRANSPORTATION 2050 - STREETS' Sales Taxes	\$	20.070	Φ	34.427	Φ	22 100	Φ	24.270
Interest/Other	Ф	32,979 693	\$	700	Ф	33,180	\$	34,370
Subtotal (Transportation 2050 - Streets)	\$	33,672	\$	35.127	\$	33,180	\$	34,370
		,-		,	•	,	,	- ,
COURT AWARD FUNDS	\$	3,848	\$	4,913	\$	6,422	\$	5,760
DEVELOPMENT SERVICES								
Building Permit Fees	\$	27,172	\$	28,075	\$	28,325	\$	29,458
Building Plans Review Fees		14,752		13,050		15,365		16,068
Building - Other		9,371		9,040		9,648		9,926
Miscellaneous Fees		897		890		950		988
Site Plan Fees		3,134		3,500		3,250		3,380
New Sign Permit Fees		930		980		980		1,020
Fire Prevention Inspection Fees		939		900		975		1,015
Engineering Permits		4,608		5,300		4,800		5,000
Engineering Plans Review		4,091		4,000		4,250		4,425
Other Subtotal (Development Services)	\$	854 66,748	\$	807 66,542	\$	827 69,370	\$	72,140
(= 2.2.5,	*	20,0	*	30,0 12	*	30,0.0	*	,
CAPITAL CONSTRUCTION							,	
Sales Taxes	\$	8,812	\$	8,743	\$	8,205	\$	8,239
Interest/Other	Φ.	395	Φ	94	Φ	400	٠	300
Subtotal (Capital Construction)	\$	9,207	\$	8,837	\$	8,605	\$	8,539

## SCHEDULE 2 OPERATING FUND REVENUES BY MAJOR SOURCE

		Actual Revenue		Budget		Estimate	0					
Revenue Source		2018-19		2019-20		2019-20		2020-21				
SPORTS FACILITIES												
Local Excise Taxes	\$	20,732	\$	23,063	\$	20,016	\$	20,558				
Interest/Other		4,601	Φ.	4,508	Φ	4,445	Φ.	4,412				
Subtotal (Sports Facilities)	\$	25,333	\$	27,571	\$	24,461	\$	24,970				
HIGHWAY USER REVENUE												
Incorporated Cities Share	\$	111,072	\$	116,490	\$	114,002	\$	115,980				
300,000 Population Share		27,792		29,127		28,625		29,144				
Interest Other		1,946 (16)		152 150		2,002 861		1,000 160				
Subtotal (Highway User Revenue)	\$	140,794	\$	145,919	\$	145,490	\$	146,284				
DECIONAL TRANSIT DEVENIUS												
REGIONAL TRANSIT REVENUES Buses - RPTA & Multi-City	\$	32,509	\$	36,070	\$	34,263	\$	36,199				
Regional Transportation Plan	Ψ	8,713	Ψ	4,498	Ψ	21,497	Ψ	4,917				
Other		0		12		8		8				
Subtotal (Transit)	\$	41,222	\$	40,580	\$	55,768	\$	41,124				
COMMUNITY REINVESTMENT	\$	4,320	\$	6,251	\$	11,069	\$	5,987				
SECONDARY PROP TAX & G.O. BOND REDEMPTION Secondary Property Tax	\$	101,652	Ф	107,881	\$	107,881	\$	113,594				
Interest/Other	Ψ	4,772	Ψ	4,772	Ψ	4,788	Ψ	4,611				
Subtotal (Secondary Prop Tax & G.O. Debt Service)	\$	106,424	\$	112,653	\$	112,669	\$	118,205				
IMPACT FFF DDOCDAM ADMINISTRATION												
IMPACT FEE PROGRAM ADMINISTRATION Impact Fee Program Administration	\$	543	\$	460	\$	575	\$	600				
Interest/Other	Ψ	23	Ψ	15	Ψ	25	Ψ	25				
Subtotal (Impact Fee Program Administration)	\$	566	\$	475	\$	600	\$	625				
REGIONAL WIRELESS COOPERATIVE	\$	4,423	\$	4,764	\$	4,886	\$	5,167				
	•	.,	*	.,	*	.,	*	-,				
GOLF COURSES	•	0.004	•	0.445	Φ.	0.055	•	0.055				
Golf Course Fees Golf Range Balls	\$	3,364 453	\$	3,115 430	\$	3,655 462	\$	3,655 462				
Golf Identification Cards		197		158		193		193				
Golf Cart Rental		1,226		1,112		1,224		1,224				
Building Facility Rental		100		100		100		100				
Sales/Interest Subtotal (Golf Courses)	\$	949 6,289	\$	599 5,514	\$	661 6,295	\$	640 6,274				
Subtotal (doll Gourses)	Ψ	0,203	Ψ	3,314	Ψ	0,233	Ψ	0,274				
CITY IMPROVEMENT	\$	13	\$	-	\$	-	\$	-				
OTHER RESTRICTED FUNDS												
Court Special Fees	\$	1,455	\$	1,435	\$	1,362	\$	1,328				
Monopole Rental		304		160		213		219				
Heritage Square		44		47		48		48				
Tennis Centers Tennis Center Interest		45 4		44 3		45 4		45 4				
Vehicle Impound Program		2,246		2,339		1,293		1,293				
Stormwater		4,916		4,945		4,990		5,040				
Affordable Housing Program		3,787		3,620		5,491		6,590				
Jet Fuel Other Restricted		815		779		569		769				
Other Restricted (gifts/trusts) Subtotal (Other Restricted Fees)	\$	20,856 34,472	\$	22,655 36,027	\$	23,071 37,086	\$	33,001 48,337				
Subtotal (Other Restricted Lees)	φ	34,472	φ	30,027	φ	37,000	φ	40,337				
GRANT FUNDS												
Public Housing	\$	90,713	\$	93,637	\$	109,986	\$	108,895				
Human Services Federal Transit Administration		55,478 57,110		56,270		61,995		58,963				
Community Development		57,110 11,469		111,362 30,989		64,090 28,104		180,911 53,375				
Criminal Justice		10,327		5,408		10,377		10,936				
Other Federal & State Grants		36,582		51,418		118,101		331,269				
Subtotal (Grant Funds)	\$	261,679	\$	349,084	\$	392,653	\$	744,349				
TOTAL SPECIAL REVENUE FUNDS	\$	1,166,986	\$	1,283,287	\$	1,329,423	\$	1,692,895				

### SCHEDULE 2 OPERATING FUND REVENUES BY MAJOR SOURCE

Revenue Source		Actual Revenue 2018-19		Budget 2019-20		Estimate 2019-20		Budget 2020-21
ENTERPRISE FUNDS								
CONVENTION CENTER								
Excise Taxes	\$	61,200	\$	66,626	\$	57,741	\$	60,050
Operating Revenue		19,975		18,809		21,064		21,558
Parking Revenue		4,391		4,612		4,148		4,273
Interest/Other		1,120		1,000		1,500		1,500
Subtotal (Convention Center)	\$	86,686	\$	91,047	\$	84,453	\$	87,381
SOLID WASTE								
Solid Waste Service Fees	\$	132,329	\$	131,647	\$	137,843	\$	160,206
City Landfill Fees		8,636		7,811		8,990		9,971
Interest/Other		8,804	_	11,499		5,311		4,955
Subtotal (Solid Waste)	\$	149,769	\$	150,957	\$	152,144	\$	175,132
AVIATION								
SKY HARBOR	•	157.100	Φ.	100 500	Φ.	100.000	Φ.	474 707
Airlines	\$	157,123	\$	160,590	\$	168,606	\$	171,767 239,207
Concessions Gasoline Sales		220,644 870		217,932 650		225,920 731		753
Interest		9,241		5,500		8,275		2,425
Other		1,596		4,446		4,983		5,336
Subtotal (Sky Harbor)	\$	389,474	\$	389,118	\$	408,515	\$	419,488
GOODYEAR	\$	2,615	\$	2,590	\$	2,648	\$	2,697
DEER VALLEY	Ψ	3,144	Ψ	3,082	Ψ	3,224	Ψ	3,730
Subtotal (Aviation)	\$	395,233	\$	394,790	\$	414,387	\$	425,915
WATER SYSTEM								
Water Sales (Base & Consumption)	\$	299,641	\$	320,253	\$	323,368	\$	331,462
Water Sales (Wholesale)		3,278		3,900		3,700		3,700
Environmental Consumption Charge		42,846		69,793		70,496		74,763
Raw Water Charge		26,395		35,445		35,859		37,330
Interest (Including Plan 6)		3,844		2,738		5,853		5,776
Water Development Fee		4,221		3,800		4,100		4,100
Water Service Connections		4,195		4,200		4,200		4,200
Combined Service Fees		2,143		5,500		5,500		5,500
Water Resource Acquisition Fee		2,529		2,000		2,400		2,400
Val Vista (s/f 403-405)		6,846		6,495		7,648		7,792
Other Subtotal (Water System)	\$	6,861 402,799	\$	2,447 456,571	\$	2,846 465,970	\$	2,759 479,782
WASTEWATER SYSTEM								
Sewer Service Charge	\$	168,740	\$	168,380	\$	170,451	\$	172,136
Environmental User Charge	Ψ	15,273	7	16,136	7	15,482	7	15,644
Environmental Other Charge		19,759		20,717		19,876		20,086
Sewer Development Fee		4,048		3,700		4,000		4,000
Interest		3,984		1,806		5,513		5,268
Sales of Effluent		9,842		9,771		10,775		10,775
Multi-City Sewer System		15,205		18,275		17,792		17,784
Other		6,108		4,169		4,558		4,121
Subtotal (Wastewater System)	\$	242,959	\$	242,954	\$	248,447	\$	249,814
TOTAL ENTERPRISE FUNDS	\$	1,277,446	\$	1,336,319	\$	1,365,401	\$	1,418,024
TOTAL OPERATING FUND REVENUE	\$	3,665,199	\$	3,892,435	\$	3,948,852	\$	4,420,438

The Transportation 2050 sales tax (Proposition 104) was established by the voters effective January 1, 2016 and increased the Transit 2000 sales tax (Proposition 2000) to fund a comprehensive transportation plan with a 35 year sunset date. The proposition increased the transaction privilege (sales) tax rates by 0.3% for various business activities.

### SCHEDULE 3 SUMMARY OF TAX LEVY AND TAX RATE INFORMATION

	2019-20 Estimate	2020-21 Budget
Primary Property Tax Levy Amounts		
A. Maximum Allowable Primary Property Tax Levy (A.R.S. § 42-17051(A))	\$ 177,809,914	\$ 185,428,990 (1)
B. Accepted Torts     C. Total Primary Property Tax Levy Amounts	\$ 177,809,914	\$ 185,428,990
<ol> <li>Amount Received from Primary Property Taxation in the 2019-20 Fiscal Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy (A.R.S. § 42-17102(A)(18)).</li> </ol>	<u>\$ -</u>	
3. Property Tax Levy Amounts		
A. Primary Property Taxes     B. Secondary Property Taxes     C. Total Property Tax Levy Amounts	\$ 172,626,492 108,970,886 \$ 281,597,378	\$ 181,767,192 114,740,975 \$ 296,508,167
4. Estimated Property Tax Collections		
A. Primary Property Taxes     2019-20 Year's Levy     Prior Years' Levies     Total Primary Property Taxes	\$ 170,899,000 1,558,000 \$ 172,457,000	
B. Secondary Property Taxes 2019-20 Year's Levy Prior Years' Levies Total Secondary Property Taxes	\$ 107,881,000 1,039,000 \$ 108,920,000	
C. Total Property Taxes Collected	\$ 281,377,000	
5. Property Tax Rates		
A. City Tax Rate Primary Property Tax Rate Secondary Property Tax Rate Total City Tax Rate  B. Special District Tax Rates Secondary property tax rates - As of the date the budget was prepared, the City of Phoenix was operating zero special districts for which secondary property taxes are levied.	\$ 1.3055 0.8241 \$ 2.1296	\$ 1.3055 (2) 0.8241 \$ 2.1296
(1) The adopted 2020-21 Primary Property Tax Levy of \$181,767,192 is below the si	— tatutory maximum.	
The calculated maximum Primary Property Tax Levy is comprised of the following	g:	
A. 2019-20 Calculated Maximum Levy.		\$ 177,809,914
<ul><li>B. Plus:</li><li>1. 2% Increase Permitted by Law</li><li>2. Previously Unassessed Properties (new construction)</li><li>3. Calculated Maximum 2020-21 Levy</li></ul>		3,556,198 4,062,878 \$ 185,428,990
(2) The adopted 2020-21 Primary Property Tax Rate of \$1.3055 is below the statutor	ry maximum.	
The calculated maximum Primary Property Tax Rate is comprised of the following	g:	
A. Maximum Allowable Tax Rate     B. Tax Rate Applicable to Accepted Torts		\$ 1.3318 -
C. Total Allowable Primary Tax Rate		\$ 1.3318
The adopted 2020-21 Primary Property Tax Rate is comprised of the following:		
A. Tax Rate     B. Tax Rate Applicable to Accepted Torts		\$ 1.3055 -
C. Total Primary Tax Rate		\$ 1.3055

## SCHEDULE 4 PRIMARY ASSESSED VALUE INFORMATION

2019-20 Assessed Valuation	\$ 13,223,017,361
2020-21 Assessed Valuation Associated with 2019-20 Properties	\$ 13,618,304,274
Percent Change from 2018-19	3.0%
2020-21 Assessed Valuation Associated with New Construction	\$ 304,881,644
Total 2020-21 Assessed Valuation	\$ 13,923,185,918
Percent Change from 2019-20	5.3%

**Primary Assessed Valuation by Class** 

	2020-21 Primary	% Change from
Class	Assessed Valuation	2019-20 Primary
M: T:	5 0 4 7 5 4 0 4 7 4	0.50/
Mines, Timber, Utility, Commercial	5,647,548,174	3.5%
Agricultural	244,643,674	-5.1%
Residential	7,964,008,694	7.0%
Railroad	11,427,836	-4.1%
Historic	55,557,540	4.6%
	\$ 13,923,185,918	5.3%

				General,		Neighb	orho	od		Public	Safet	у
Program		Total		Library, & Parks	_	Prote	ection	Fire	_	Enhan Police	ceme	nt Fire
				Q Faiks		FUILE		1116		ruice		THE
General Government Mayor	\$	2,244	\$	2,244	•	_	\$		\$	_	\$	
City Council	Ψ	5,444	Ψ	5,444	Ψ	-	Ψ	_	Ψ	_	Ψ	_
City Manager		6,307		5,971		_		_		_		_
Government Relations		1,541		1,541		_		_		_		_
Communications Office		2,779		2		-		-		-		-
City Auditor		3,206		3,206		-		-		-		-
Equal Opportunity		3,341		2,761		-		-		-		-
Human Resources		14,398		12,969		-		-		-		-
Phoenix Employment Relations Board		107		107		-		-		-		-
Regional Wireless Cooperative		13,238		-		-		-		-		-
Retirement Systems		-		-		-		-		-		-
Law		6,390		6,390		-		-		-		-
Information Technology		55,966		52,395		-		-		-		-
City Clerk and Elections		7,349		7,285		-		-		-		-
Finance		31,082		26,013		-		-		-		-
Budget and Research		3,975		3,975		-		-		-		-
Total General Government	\$	157,367	\$	130,303	\$	-	\$	-	\$	-	\$	-
Public Safety												
Police	\$	745,289	\$	591,932	\$	29,439	\$	-	\$	17,961	\$	-
Fire		418,741		352,507		-		10,868		-		11,858
Ofc.of Homeland Sec & Emergency Mgt		1,288		242		-		-		475		-
Total Public Safety	\$	1,165,318	\$	944,681	\$	29,439	\$	10,868	\$	18,436	\$	11,858
Criminal Justice												
Municipal Court	\$	41,721	\$	32,160	\$	-	\$	-	\$	-	\$	-
City Prosecutor		21,415		19,793		-		-		-		-
Public Defender		5,380		5,380		-		-		-		-
Total Criminal Justice	\$	68,516	\$	57,333	\$	-	\$	-	\$	-	\$	-
Transportation												
Street Transportation	\$	109,053	\$	18,976	\$	-	\$	-	\$	-	\$	-
Aviation		468,150		-		-		-		-		-
Public Transit		287,100		1,786		-		-		-		-
Total Transportation	\$	864,303	\$	20,762	\$	-	\$	-	\$	-	\$	-
Community Development												
Planning and Development Services	\$	72,795	\$	4,308	\$	-	\$	-	\$	-	\$	-
Housing		118,009		169		-		-		-		-
Community and Economic Development		40,773		6,251		-		-		-		-
Neighborhood Services		63,555		14,033		400		-		-		-
Total Community Development	\$	295,132	\$	24,761	\$	400	\$	-	\$	-	\$	-
Community Enrichment												
Parks and Recreation	\$	118,090	\$	101,808	\$	-	\$	-	\$	-	\$	-
Library		41,959		40,896		-		-		-		-
Phoenix Convention Center		60,860		2,638		-		-		-		-
Human Services		100,583		19,978		-		-		-		-
Office of Arts and Culture		4,661		4,221		-		-		-		-
Total Community Enrichment	\$	326,153	\$	169,541	\$	-	\$	-	\$	-	\$	-
Environmental Services												
Water	\$	341,893	\$	-	\$	-	\$	-	\$	-	\$	-
Solid Waste Management		158,908		-		-		-		-		-
Public Works		27,966		17,643		-		-		-		-
Environmental Programs		1,449		732		-		-		-		-
Office of Sustainability		656		424		-		-		-		-
Total Environmental Services	\$	530,872	\$	18,799	\$	-	\$	-	\$	-	\$	-
Non-Departmental												
Contingencies	\$	124,096		55,596		-	\$	-	\$	-	\$	-
Unassigned Vacancy Savings		(18,600)		(18,600)		-		-		-		-
Coronavirus Relief Fund		275,000		<u> </u>								
Total Non-Departmental	\$	380,496	\$	36,996	\$	-	\$	-	\$	-	\$	-
TOTALS	\$	3,788,157	\$	1,403,176	\$	29,839	\$	10,868	\$	18,436	\$	11,858
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Public Safety
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		Public S			0.11	_			<b>.</b>	0050			٥.,	Development	
Program	-	Expan: Police	Fire		Cable Comm		arks & eserves		Transport	ation 2050 Streets			Court Awards		ervices
General Government															
Mayor	\$	- :	\$ -	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
City Council		-	-		-		-		-		-		-		-
City Manager		-	-		-		-		-		-		-		-
Government Relations		-	-		-		-		-		-		-		-
Communications Office		-	-		2,777		-		-		-		-		-
City Auditor		-	-		-		-		-		-		-		-
Equal Opportunity		-	-		-		-		-		-		-		-
Human Resources Phoenix Employment Relations Board		-	-		-		-		-		-		-		-
Regional Wireless Cooperative		-	-		-		-		-		-		-		-
Retirement Systems		-	_		_		_		_		_		_		
Law		-	_		_		-		_		-		-		-
Information Technology		-	-		17		-		-		-		-		-
City Clerk and Elections		-	-		-		-		-		-		-		-
Finance		-	-		-		-		-		-		-		-
Budget and Research		-	-		-		-		-		-		-		-
otal General Government	\$	- ;	\$ -	\$	2,794	\$	-	\$	-	\$	-	\$	-	\$	
Public Safety															
Police	\$	64,647	\$ -	\$	_	\$	_	\$	_	\$	_	\$	5,595	\$	_
Fire	,	-	16,530	•	_	•	-	•	_	*	-	,	-	•	
Ofc.of Homeland Sec & Emergency Mgt		-	-		-		-		-		-		-		-
otal Public Safety	\$	64,647	\$ 16,530	\$		\$		\$		\$		\$	5,595	\$	
·	Ψ	04,047	10,000	Ψ		Ψ		Ψ		Ψ			0,000	Ψ	
Criminal Justice	•		•	•		•		•		•		•		•	
Municipal Court	\$	- ;	\$ -	\$	-	\$	-	\$	-	\$	-	\$	405	\$	-
City Prosecutor		-	-		-		-		-		-		165		
Public Defender			-				-				-				
otal Criminal Justice	\$	- ;	\$ -	\$	-	\$	-	\$		\$	-	\$	165	\$	
ransportation															
Street Transportation	\$	- ;	\$ -	\$	-	\$	-	\$	-	\$	352	\$	-	\$	-
Aviation		-	-		-		-		-		-		-		-
Public Transit		-	-		-		-		163,553		-		-		-
otal Transportation	\$	- ;	\$ -	\$	-	\$	-	\$	163,553	\$	352	\$	-	\$	-
community Development															
Planning and Development Services	\$	- ;	\$ -	\$	-	\$	-	\$	-	\$	_	\$	-	\$	67,555
Housing		-	-		-		-		-		-		-		
Community and Economic Development		-	-		-		-		-		-		-		
Neighborhood Services		-	-		-		-		-		-		-		-
otal Community Development	\$	- ;	\$ -	\$		\$	-	\$	-	\$	-	\$	-	\$	67,555
ommunity Enrichment															
Parks and Recreation	\$		\$ -	\$	_	\$	6,251	\$	_	\$	_	\$	_	\$	_
Library	•	_ '		Ψ	_	Ÿ	-	Ψ	_	Ψ	_	٧	_	Ψ	_
Phoenix Convention Center		-	-		-		-		-		-		-		
Human Services		-	-		-		-		-		-		-		
Office of Arts and Culture		-	-		-		-		-		-		-		
otal Community Enrichment	\$	- ;	\$ -	\$		\$	6,251	\$	-	\$	-	\$	-	\$	
nvironmental Services	•							<u> </u>						<u> </u>	
Water	\$		\$ -	\$		\$		\$		\$		\$		\$	
Solid Waste Management	Ψ	- '		Ψ	_	Ψ	_	Ψ		Ψ	_	Ψ	_	Ψ	
Public Works		_	_		_		_		_		_		_		_
Environmental Programs		-	_		_		-		_		-		-		
Office of Sustainability		-	-		-		-		-		-		-		-
otal Environmental Services	\$	- ;	\$ -	\$	-	\$		\$		\$		\$		\$	
	Ψ	- ,	-	ΨΨ		<del>-</del>		Ψ		*		Ψ		Ψ	
on-Departmental			<b>r</b>	•		e		•	4.000	Φ.		•		•	F 000
Contingencies	\$	- ;	\$ -	\$	-	\$	-	\$	4,000	\$	-	\$	-	\$	5,000
Unassigned Vacancy Savings Coronavirus Relief Fund		-	-		-				-		-				
OUIDIIAVII US REIIEI FUI (U			-				-								
otal Non-Departmental	\$	- ;	\$ -	\$	-	\$	-	\$	4,000	\$	-	\$	-	\$	5,000

Program		pital truction	Sports Facilities	1	AHUR	Regional Transit	Communit Reinvestme	•	Regional Wireless		Golf ourse	lmn	City rovement
		ii delion	i aciiilies		AIIOIX	Hansit	Remivestine	71 IL	VVII CICSS		ouise	ШР	Overnent
General Government	•	•	_	•			•	,	•	•		•	
Mayor	\$	- \$	-	\$	- \$	-	\$	- (	<b>-</b>	\$	-	\$	-
City Council		-	-		-	-		-	-		-		-
City Manager		-	-		-	-		-	-		-		-
Government Relations		-	-		-	-		-	-		-		-
Communications Office		-	-		-	-		-	-		-		-
City Auditor		-	-		-	-		-	-		-		-
Equal Opportunity		-	-		-	-		-	-		-		-
Human Resources		-	-		-	-		-	-		-		870
Phoenix Employment Relations Board		-	-		-	-		-	-		-		-
Regional Wireless Cooperative		-	-		-	-		-	5,118		-		8,120
Retirement Systems		-	-		-	-		-	-		-		-
Law		-	-		-	-		-	-		-		-
Information Technology		-	-		-	-		-	-		-		2,786
City Clerk and Elections		_	_		-	_		-	-		-		64
Finance		_	639		_	_		_	_		_		924
Budget and Research		_	-		_	_		_	_		_		
				_								_	
Total General Government	\$	- \$	639	\$	- \$	-	\$	- (	\$ 5,118	\$	-	\$	12,764
Public Safety													
Police	\$	- \$	1,604	\$	- \$	-	\$	- 5	\$ -	\$	-	\$	1,497
Fire			-			_		_			_		4,929
Ofc.of Homeland Sec & Emergency Mgt		_	_		_	_		-	_		_		-,
		•	4.004	_			•		•			•	0.400
Total Public Safety	\$	- \$	1,604	\$	- \$	-	\$	- (	\$ -	\$	-	\$	6,426
Criminal Justice													
Municipal Court	\$	- \$	_	\$	- \$	-	\$	- 9	\$ -	\$	-	\$	6,586
City Prosecutor			_		- '	-		-	· -		_		-
Public Defender		_	_		_	_		_	_		_		_
												_	
Total Criminal Justice	\$	- \$	-	\$	- \$	-	\$	- (	\$ -	\$	-	\$	6,586
Transportation													
Street Transportation	\$	97 \$	-	\$	81,659 \$	-	\$	- 5	\$ -	\$	-	\$	4,212
Aviation		-	-		-	-		-	-		-		-
Public Transit		_	_		-	15,364		-	-		_		7,078
Total Transportation	ф.	97 \$		\$	81,659 \$		r.	- (	r	\$		\$	
Total Transportation	\$	9/ \$	-	à	01,009 \$	15,364	\$	- (	\$ -	<u> </u>	-	à	11,290
Community Development													
Planning and Development Services	\$	- \$	-	\$	- \$	-	\$	- 5	\$ -	\$	-	\$	-
Housing		-	-		-	-		-	-		-		70
Community and Economic Development		-	375		-	-	1,9	931	-		-		27,589
Neighborhood Services		-	-		-	-		-	-		-		-
Total Community Davidsonment	\$	- \$	375	\$	- \$		\$ 1,9	24 (	r	\$		\$	27,659
Total Community Development	Ψ	- \$	3/3	φ	- 1	-	φ 1,5	וטו ל	\$ -	Ψ_	-	φ	21,009
Community Enrichment													
Parks and Recreation	\$	- \$	-	\$	- \$	-	\$	- (	\$ -	\$	5,604	\$	608
Library		-	-		-	-		-	-		-		-
Phoenix Convention Center		_	555		-	-		-	-		-		
Human Services		-	-		_			-	_		-		136
Office of Arts and Culture		_	_		_	_		_	_		_		-
									•		5.004	_	
Total Community Enrichment	\$	- \$	555	\$	- \$	-	\$	- (	\$ -	\$	5,604	\$	744
Environmental Services													
Water	\$	- \$	-	\$	- \$	-	\$	- 5	\$ -	\$	-	\$	-
Solid Waste Management		-	-		-	-		-	_		-		
Public Works		_	_		-	_		-	-		-		9,368
Environmental Programs		70	_		_	_		_	_		_		
Office of Sustainability		-	_		_	_		_	_		_		
<u> </u>													
Total Environmental Services	\$	70 \$	-	\$	- \$	-	\$	- (	\$ -	\$	-	\$	9,368
Non-Departmental													
Contingencies	\$	- \$	20,000	\$	- \$	-	\$	- 9	\$ -	\$	-	\$	
Unassigned Vacancy Savings		-	-,,	•		_	•	- `	_	•	-		
Coronavirus Relief Fund		_	_		_	_		_	_		_		
			00.00-						_				
Total Non-Departmental	\$	- \$	20,000	\$	- \$	-	\$	- (	\$ -	\$	-	\$	-
TOTALS	\$	167 \$	23,173	\$	81,659 \$	15,364	\$ 1,9	931 5	\$ 5,118	\$	5,604	\$	74,837
TOTALO	Ψ	101 \$	۷,۱۱۵	φ	U 1,UUU 4	10,304	ψ 1,5	/U I	ا ا, ا	Ψ	0,004	Ψ	14,001

Program	Other Restricted			Grants Aviation			Water			astewater		Solid Waste	Convention Center	
General Government														
Mayor	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
City Council		-		-		-		-		-		-		
City Manager		_		336		-		_		-		_		
Government Relations		_		-		_		_		_		_		
Communications Office		_		_		_		_		_		_		
City Auditor														
•		- 40		-		-		-		-		-		
Equal Opportunity		13		567		-		-		-		-		
Human Resources		559		-		-		-		-		-		
Phoenix Employment Relations Board		-		-		-		-		-		-		
Regional Wireless Cooperative		-		-		-		-		-		-		
Retirement Systems		-		-		-		-		-		-		
Law		-		-		-		-		-		-		
Information Technology		87		_		256		231		-		194		
City Clerk and Elections		_		_		_		_		_		_		
Finance		1,574		_		370		926		636		_		
Budget and Research		1,014				-		320		000				
Budget and Research		-		-		-		-		-		-		
Total General Government	\$	2,233	\$	903	\$	626	\$	1,157	\$	636	\$	194	\$	
Public Safety														
Police	\$	22,954	\$	9,660	\$	-	\$	-	\$	-	\$	-	\$	
Fire		6,999		15,050		-		-		-		-		
Ofc.of Homeland Sec & Emergency Mgt		-		571		-		-		-		-		
Total Public Safety	\$	29,953	\$	25,281	\$	-	\$	-	\$	-	\$	-	\$	
Criminal Justice														
Municipal Court	\$	2.975	\$		\$	_	\$	_	\$	-	\$	_	\$	
City Prosecutor	Ψ	250	Ψ.	1,207	Ψ	_	Ψ	_	Ψ		۳	_	Ψ.	
· · · · · ·		230				-		-		-		-		
Public Defender		-		-		-		-		-		-		
Total Criminal Justice	\$	3,225	\$	1,207	\$	-	\$	-	\$	-	\$	-	\$	
Transportation														
Street Transportation	\$	3,685	\$	72	\$	_	\$	_	\$	_	\$	_	\$	
Aviation	Ψ	0,000	Ψ.		Ψ	468,150	Ψ		Ψ		۳		Ψ.	
		1,390				400,100		-		-		-		
Public Transit				97,929										
Total Transportation	\$	5,075	\$	98,001	\$	468,150	\$	-	\$	-	\$	-	\$	
Community Development														
Planning and Development Services	\$	866	\$	66	\$	-	\$	-	\$	-	\$	-	\$	
Housing		7,708		110,062		_		_		_		_		
Community and Economic Development		3,923		10		75		31				_		58
		10				-				-		-		
Neighborhood Services				49,112				-		-		-		
Total Community Development	\$	12,507	\$	159,250	\$	75	\$	31	\$	-	\$	-	\$	58
Community Enrichment														
Parks and Recreation	\$	3,245	\$	574	\$	-	\$	-	\$	-	\$	-	\$	
Library		260		803		-		-		-		-		
Phoenix Convention Center				-		_		_		_		_		57,66
Human Services		1,670		78,419		_		225		155		_		01,00
		,						-		100				
Office of Arts and Culture		20		420										
Total Community Enrichment	\$	5,195	\$	80,216	\$	-	\$	225	\$	155	\$	-	\$	57,66
Environmental Services														
Water	\$	2,317	\$	-	\$	-	\$	224,547	\$	115,029	\$	-	\$	
Solid Waste Management		-		-		-		-		-		158,908		
Public Works		717		238		-		-		-				
Environmental Programs		196		51		_		400		-		_		
Office of Sustainability		30		202		-		-		-		-		
Total Environmental Services	\$	3,260	\$	491	\$		\$	224,947	\$	115,029	\$	158,908	\$	
Non-Departmental	<u> </u>	2,200	-		Ţ		<u> </u>	,• .,	-	-,,=0		,000		
	¢		¢		¢	20,000	e	10.000	¢	2 500	œ	4.000	¢	2.00
Contingencies	\$	-	\$	-	\$	20,000	Þ	12,000	Ф	3,500	ф	1,000	Э	3,00
Unassigned Vacancy Savings		-		-		-		-		-		-		
Coronavirus Relief Fund		500		272,200		750		300		-		250		1,00
Total Non-Departmental	\$	500	\$	272,200	\$	20,750	\$	12,300	\$	3,500	\$	1,250	\$	4,00
TOTAL C		64.040	•	607 546	•	400.001	•	000.000	•	110 000	۴	100.050	•	
TOTALS	\$	61,948	\$	637,549	\$	489,601	\$	238,660	\$	119,320	ð	160,352	\$	62,25

### SCHEDULE 6 EXPENDITURES BY DEPARTMENT <sup>1</sup>

		2018-19		201	9-20	)		2020-21	Percent from 20	
Program		Actual		Budget		Estimate	_	Budget	Budget	Estimate
General Government										
Mayor	\$	1,527	\$	2,094	\$	2,144	\$	2,244	7.2%	4.7%
City Council		3,525	·	4,750	·	4,981	·	5,444	14.6%	9.3%
City Manager		2,330		3,191		2,935		6,307	97.6%	114.9%
Government Relations		1,406		5,168		4,263		1,541	(70.2%)	(63.9%)
Communications Office		2,527		2,735		2,676		2,779	1.6%	3.8%
City Auditor		2,700		3,345		3,036		3,206	(4.2%)	5.6%
Equal Opportunity		2,435		3,230		2,901		3,341	3.4%	15.2%
Human Resources		11,902		12,898		13,224		14,398	11.6%	8.9%
Phoenix Employment Relations Board		85		105		106		107	1.9%	0.9%
Regional Wireless Cooperative		12,582		12,905		13,239		13,238	2.6%	(0.0%)
Retirement Systems		-		-		-		-	0.0%	0.0%
Law		5,488		6,178		6,247		6,390	3.4%	2.3%
Information Technology		41,463		50,427		50,373		55,966	11.0%	11.1%
City Clerk and Elections		6,259		7,277		5,691		7,349	1.0%	29.1%
Finance		24,525		28,102		28,452		31,082	10.6%	9.2%
Budget and Research		3,080		3,659		3,569		3,975	8.6%	11.4%
Total General Government	\$	121,834	\$	146,064	\$	143,837	\$	157,367	7.7%	9.4%
Dublic Cafety										
Public Safety Police	\$	669,944	\$	721,210	\$	715,227	¢	745,289	3.3%	4.2%
Fire	φ	•	Ф	401,999	Φ	405,060	φ		3.3% 4.2%	3.4%
		354,629						418,741		
Emergency Management		938		976		1,224		1,288	32.0%	5.2%
Total Public Safety	\$	1,025,511	\$	1,124,185	\$	1,121,511	\$	1,165,318	3.7%	3.9%
Criminal Justice										
Municipal Court	\$	37,528	\$	43,517	\$	40,874	\$	41,721	(4.1%)	2.1%
City Prosecutor	•	16,035	•	21,515	•	18,749	•	21,415	(0.5%)	14.2%
Public Defender		5,003		5,289		5,293		5,380	1.7%	1.6%
Total Criminal Justice	\$	58,566	\$	70,321	\$	64,916	\$	68,516	(2.6%)	5.5%
Transportation										
Transportation Street Transportation	\$	82,412	\$	109,809	\$	105,714	¢	109,053	(0.7%)	3.2%
Aviation	φ	256,059	φ	274,894	φ	271,595	φ	468,150	70.3%	72.4%
Public Transit		317,883		340,461				287,100	(15.7%)	
ruviic Italisit		311,003		340,401		341,727		201,100	(13.7%)	(16.0%)
Total Transportation	\$	656,354	\$	725,164	\$	719,036	\$	864,303	19.2%	20.2%

### SCHEDULE 6 (continued) EXPENDITURES BY DEPARTMENT <sup>1</sup>

		2018-19		201	9-2	0		2020-21	Percent from 20	•
Program		Actual		Budget		Estimate	-	Budget	Budget	Estimate
Community Development										
•	\$	56,227	\$	71,929	\$	68,876	\$	72,795	1.2%	5.7%
Housing		89,159		100,879		102,819		118,009	17.0%	14.8%
Community and Economic Development		27,853		42,811		27,088		40,773	(4.8%)	50.5%
Neighborhood Services		35,610		50,141		46,128		63,555	26.8%	37.8%
PCDIC		121		, -		-		-	0.0%	0.0%
Total Community Development	\$	208,970	\$	265,760	\$	244,911	\$	295,132	11.1%	20.5%
Community Enrichment										
	\$	106,209	\$	117,113	\$	116,369	\$	118,090	0.8%	1.5%
Library	Ψ	37,569	Ψ	40,903	Ψ	40,622	Ψ	41,959	2.6%	3.3%
Phoenix Convention Center		49,601		59,546		58,832		60,860	2.2%	3.4%
Human Services		83,045		94,266		94,890		100,583	6.7%	6.0%
Office of Arts and Culture		7,979		4,267		4,164		4,661	9.2%	11.9%
Total Community Enrichment	\$	284,403	\$	316,095	\$	314,877	\$	326,153	3.2%	3.6%
Environmental Services										
	\$	311,249	\$	340,280	¢	326,044	\$	341,893	0.5%	4.9%
Solid Waste Management	Ψ	136,005	Ψ	145,095	Ψ	148,128	Ψ	158,908	9.5%	7.3%
Public Works		23,538		27,737		27,172		27,966	0.8%	2.9%
Environmental Programs		1,494		1,616		1,710		1,449	(10.3%)	(15.3%)
Office of Sustainability		380		567		501		656	15.7%	30.9%
Total Environmental Services	\$	472,666	\$	515,295	\$	503,555	\$	530,872	3.0%	5.4%
Non Departmental										
Non-Departmental	Φ		φ	445 440	Φ		Φ	404.000	7.50/	400.00/
	\$	-	\$	115,412	<b>\$</b>		\$	124,096	7.5%	+100.0%
Unassigned Vacancy Savings		-		(5,000)		(20,000)		(18,600)	+100.0%	(7.0%)
Coronavirus Relief Fund		-		-		75,000		275,000	+100.0%	+100.0%
Total Non-Departmental	\$	-	\$	110,412	\$	55,000	\$	380,496	+100.0%	+100.0%
GRAND TOTAL	\$	2,828,304	\$	3,273,296	\$	3,167,643	\$	3,788,157	15.7%	19.6%

<sup>&</sup>lt;sup>1</sup> For purposes of this schedule, department budget allocations include Grants and City Improvement debt service payments.

#### SCHEDULE 7 2020-21 EXPENDITURES BY DEPARTMENT <sup>1</sup> BY SOURCE OF FUNDS

Program		Total		General Funds	E	Enterprise Funds		Special Revenue Funds <sup>1</sup>
General Government								
Mayor	\$	2,244	\$	2,244	\$		\$	
City Council	Ψ	5,444	Ψ	5,444	Ψ		Ψ	
City Manager		6,307		5,971				336
Government Relations		1,541		1,541		_		330
Communications Office		2,779		2,779				
City Auditor		3,206		3,206		-		-
•		3,200		•		-		580
Equal Opportunity		•		2,761		-		
Human Resources		14,398		12,969		-		1,429
Phoenix Employment Relations Board		107		107		-		-
Regional Wireless Cooperative		13,238		-		-		13,238
Retirement Systems		-		-		-		-
Law		6,390		6,390		-		-
Information Technology		55,966		52,411		682		2,873
City Clerk and Elections		7,349		7,285		-		64
Finance		31,082		26,013		1,932		3,137
Budget and Research		3,975		3,975		-		-
Total General Government	\$	157,367	\$	133,096	\$	2,614	\$	21,657
Public Safety								
Police	\$	745,289	\$	591,932	\$		\$	153,357
Fire	Ψ	418,741	φ	352,507	φ	-	ψ	66,234
· ·· •						-		
Emergency Management		1,288		243		-		1,045
Total Public Safety	\$	1,165,318	\$	944,682	\$	-	\$	220,636
Criminal Justice								
Municipal Court	\$	41,721	\$	32,160	\$	_	\$	9,561
City Prosecutor	٣	21,415	Ψ	19,792	٧	_	٧	1,623
Public Defender		5,380		5,380		_		-,020
i ubilo Bololidoi		0,000		0,000				
Total Criminal Justice	\$	68,516	\$	57,332	\$	-	\$	11,184
Transportation								
Street Transportation	\$	109,053	\$	18,976	¢		\$	90,077
Aviation	φ	468,150	φ	10,310	φ	468,150	φ	50,011
Public Transit		287,100		- 1,785		400,100		- 205 21 <i>5</i>
Fusiic Halloit		201,100		1,705		-		285,315
Total Transportation	\$	864,303	\$	20,761	\$	468,150	\$	375,392

#### SCHEDULE 7 (continued) 2020-21 EXPENDITURES BY DEPARTMENT <sup>1</sup> BY SOURCE OF FUNDS

Program		Total		General Funds	l	Enterprise Funds		Special Revenue Funds <sup>1</sup>
Community Development								
Planning and Development Services	\$	72,795	\$	4,309	\$	-	\$	68,486
Housing		118,009		170		-		117,839
Community and Economic Development		40,773		6,251		694		33,828
Neighborhood Services		63,555		14,032		-		49,523
Total Community Development	\$	295,132	\$	24,762	\$	694	\$	269,676
Community Enrichment								
Parks and Recreation	\$	118,090	\$	101,808	\$	_	\$	16,282
Library	Ψ	41,959	Ψ	40,896	Ψ	_	Ψ	1.063
Phoenix Convention Center		60,860		2,639		57,666		555
Human Services		100,583		19,978		380		80,225
Office of Arts and Culture		4,661		4,221		300		440
Office of Arts and Culture		4,001		4,221		-		440
Total Community Enrichment	\$	326,153	\$	169,542	\$	58,046	\$	98,565
Environmental Services								
Water	\$	341,893	\$	-	\$	339,576	\$	2,317
Solid Waste Management	•	158,908	,	-	•	158,908	•	-
Public Works		27,966		17,643		-		10,323
Environmental Programs		1,449		732		400		317
Office of Sustainability		656		424		-		232
Total Environmental Services	\$	530,872	\$	18,799	\$	498,884	\$	13,189
Non Departmental								
Non-Departmental Contingencies	\$	124,096	\$	55,596	\$	39,500	\$	29,000
Unassigned Vacancy Savings	φ	(18,600)	Ψ	(18,600)	Ψ	J3,J00 -	Ψ	23,000
Coronavirus Relief Fund		275,000		(10,000)		2,300		272,700
Goronavirus rener i una		210,000				2,000		212,100
Total Non-Departmental	\$	380,496	\$	36,996	\$	41,800	\$	301,700
GRAND TOTAL	\$	3,788,157	\$	1,405,970	\$	1,070,188	\$	1,311,999

<sup>&</sup>lt;sup>1</sup> For purposes of this schedule, department budget allocations include Grants and City Improvement debt service payments.

#### SCHEDULE 8 2020-2021 EXPENDITURES BY DEPARTMENT AND CHARACTER OF EXPENDITURE

Program		Personal Services		ontractual Services	(	Interdepartmental Charges and Credits		Supplies	E	Equipment and Minor Improvements		ebt Service Payments	Mi	scellaneous / Transfers		Total
General Government		. ===					_								_	
Mayor	\$	1,538	\$	683	\$	17	\$		\$	-	\$	-	\$	-	\$	2,244
City Council City Manager		3,697 4,815		1,741 3,005		4 (1,542)		2 29		-		-		-		5,444 6,307
Government Relations		1,129		408		(1,342)		1		-		-		-		1,541
Communications Office		2.642		247		(217)		30		77		_		_		2,779
City Auditor		4,156		674		(1,629)		5		-		-		_		3,206
Equal Opportunity		3,632		250		(592)		51		-		-		-		3,341
Human Resources		14,830		2,359		(3,786)		98		27		870		-		14,398
Phoenix Employment Relations Board		103		38		(34)		-		-		-		-		107
Regional Wireless Cooperative		582		3,340		(6,014)		635		2,763		8,120		3,812		13,238
Retirement Systems		2,094		454		(2,456)		8		-		-		(100)		
Law		11,378		340		(5,361)		33		-		-		-		6,390
Information Technology		32,223		26,207		(3,882)		2,251		193		2,786		(3,812)		55,966
City Clerk and Elections		5,197		4,243		(2,457)		262		40		64		- 4 400		7,349
Finance		27,083		10,409 300		(8,586)		121 2		-		925		1,130		31,082
Budget and Research		4,181				(508)				-						3,975
Total General Government	\$	119,280	\$	54,698	\$	(37,040)	\$	3,534	\$	3,100	\$	12,765	\$	1,030	\$	157,367
Public Safety	•	074.004	•	50.005	_	/45.00=	_	47 400	•	10.1=0	•	4 40=	•		•	745.001
Police	\$	674,961	\$	56,625	\$	(15,367)			\$	10,170	\$	1,497	\$	(500)	\$	745,289
Fire		360,128		22,108		(3,108)		19,047		16,197		4,929		(560)		418,741
Ofc.of Homeland Sec & Emergency Mgt		1,363		135		(258)		48		<u> </u>		-		-		1,288
Total Public Safety	\$ 1	1,036,452	\$	78,868	\$	(18,733)	\$	36,498	\$	26,367	\$	6,426	\$	(560)	\$ 1	,165,318
Criminal Justice																
Municipal Court	\$	30,048	\$	3,166	\$	1,107	\$		\$	95	\$	6,585	\$	-	\$	41,721
City Prosecutor		17,605		3,424		58		328		-		-		-		21,415
Public Defender		1,659		3,700		10		11		-		-		-		5,380
Total Criminal Justice	\$	49,312	\$	10,290	\$	1,175	\$	1,059	\$	95	\$	6,585	\$	-	\$	68,516
Transportation																
Street Transportation	\$	72,643	\$	41,759	\$	(31,661)	\$	14,917	\$	7,116	\$	4,212	\$	67	\$	109,053
Aviation		282,067		127,255		39,242		13,181		5,895		-		510		468,150
Public Transit		15,017		232,661		14,192		18,069		82		7,079		-		287,100
Total Transportation	\$	369,727	\$	401,675	\$	21,773	\$	46,167	\$	13,093	\$	11,291	\$	577	\$	864,303
Community Development																
Planning and Development Services	\$	55,348	\$	10,721	\$	5,218	\$	1,408	\$	-	\$	-	\$	100	\$	72,795
Housing	·	14,684		102,396	•	358	•	899	•	-		70	•	(398)	•	118,009
Community and Economic Development		8,529		8,812		(4,199)		42		-		27,589		-		40,773
Neighborhood Services		21,329		40,369		1,291		481		85		-		-		63,555
Total Community Development	\$	99,890	\$	162,298	\$	2,668	\$	2,830	\$	85	\$	27,659	\$	(298)	\$	295,132
Community Enrichment																
Parks and Recreation	\$	70,594	\$	30,909	\$	6,655	\$	6,674	\$	2,555	\$	608	\$	95	\$	118,090
Library		28,080		4,739		2,005		7,135		-		-		-		41,959
Phoenix Convention Center		22,913		31,315		1,536		2,003		3,093		-		-		60,860
Human Services		35,731		59,379		4,973		623		94		136		(353)		100,583
Office of Arts and Culture		1,612		2,610		437		2		-		-		-		4,661
Total Community Enrichment	\$	158,930	\$	128,952	\$	15,606	\$	16,437	\$	5,742	\$	744	\$	(258)	\$	326,153
Environmental Services																
Water	\$	151,611	\$	102,711	\$		\$	80,413	\$	8,182	\$	-	\$	242	\$	341,893
Solid Waste Management		58,967		37,004		37,362		4,380		20,145		-		1,050		158,908
Public Works		46,502		32,969		(93,392)		30,863		1,522		9,368		134		27,966
Environmental Programs		1,534		396		(487)		6		-		-		-		1,449
Office of Sustainability		818		51		(269)		56		-		-		-		656
Total Environmental Services	\$	259,432	\$	173,131	\$	(58,052)	\$	115,718	\$	29,849	\$	9,368	\$	1,426	\$	530,872
Non-Departmental																
Contingencies	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	124,096	\$	124,096
Unassigned Vacancy Savings		-				-		-		-		-		(18,600)		(18,600
Coronavirus Relief Fund				275,000				-				-		-		275,000
Total Non-Departmental	\$	-	\$	275,000	\$	-	\$	-	\$	-	\$	-	\$	105,496	\$	380,496
TOTALO		000 000	^	1.004.010	•	/70.000	_	000 0 10	•	70.001	•	74.000	•	407 440	φ ^	700 15-
TOTALS	\$ Z	2,093,023	Φ.	1,284,912	<b></b>	(72,603)	\$	222,243	<b></b>	78,331	Ф	74,838	ф	107,413	<b>Φ</b> 3	,700,15

# SCHEDULE 9 POSITIONS BY DEPARTMENT Number of Full Time Equivalent Positions

						2020-21
	2018-19	2019-20	2019-20	2019-20	2020-21	Allowances June 30,2021
Program	Actual		changes <sup>1</sup>	Actual	changes <sup>1</sup>	Authorized
General Government						
Mayor	17.0	17.0	(4.0)	13.0	_	13.0
City Council	30.0	30.0	3.0	33.0	_	33.0
City Manager	19.5	19.5	-	19.5	2.0	21.5
Government Relations	7.0	7.0	_	7.0	2.0	7.0
Communications Office	19.1	19.1	_	19.1	_	19.1
City Auditor	25.4	25.4	_	25.4	_	25.4
Equal Opportunity	27.0	27.0	_	27.0	_	27.0
Human Resources	103.7	103.7	9.0	112.7	_	112.7
Phoenix Employment Relations Board	1.0	1.0	-	1.0	_	1.0
Retirement Systems	15.0	16.0	_	16.0	_	16.0
Law	209.0	211.0	1.0	212.0	_	212.0
Information Technology	195.0	201.0	-	201.0	_	201.0
City Clerk and Elections	54.5	54.5	(3.0)	51.5	_	51.5
Finance	211.0	211.0	2.0	213.0	_	213.0
Budget and Research	24.0	24.0	-	24.0	_	24.0
Regional Wireless Cooperative	4.0	4.0	-	4.0	-	4.0
Total General Government	962.2	971.2	8.0	979.2	2.0	981.2
Public Safety						
Police	4,337.6	4,367.6	(7.0)	4,360.6		4,360.6
Fire	2,041.8	2,062.8	21.0	2,083.8	8.0	2,091.8
Emergency Management	8.0	8.0	1.0	9.0	-	9.0
Total Public Safety	6,387.4	6,438.4	15.0	6,453.4	8.0	6,461.4
Total Fubility	0,00111	0,10011	1010	0,10011	010	0,10111
Criminal Justice						
Municipal Court	274.0	274.0	-	274.0	-	274.0
Public Defender	9.0	11.0	-	11.0	-	11.0
Total Criminal Justice	283.0	285.0	0.0	285.0	0.0	285.0

# SCHEDULE 9 POSITIONS BY DEPARTMENT Number of Full Time Equivalent Positions (Continued)

Program	2018-19 Actual	2019-20 Estimate	2019-20 changes <sup>1</sup>	2019-20 Actual	2020-21 changes <sup>1</sup>	2020-21 Allowances June 30,2021 Authorized
Transportation	709.0	723.0	(2.0)	721.0		721.0
Street Transportation Aviation	891.0	891.0	(2.0) (1.0)	890.0	-	890.0
Public Transit	115.0	115.0	5.0	120.0	-	120.0
i ubiic iransit	110.0	113.0	5.0	120.0	_	120.0
Total Transportation	1,715.0	1,729.0	2.0	1,731.0	0.0	1,731.0
Community Davidonment						
Community Development Planning and Development	409.8	430.8	14.0	444.8		444.8
Housing	144.0	145.0	(11.0)	134.0	_	134.0
Community and Economic Development	55.0	55.0	2.0	57.0	_	57.0
Neighborhood Services	189.0	192.0	(3.0)	189.0	_	189.0
PCDIC	0.0	-	-	-	-	-
Total Community Davidsonment	797.8	022.0	2.0	024.0	0.0	024.0
Total Community Development	191.0	822.8	2.0	824.8	0.0	824.8
Community Enrichment						
Parks and Recreation	983.5	1,012.8	1.3	1,014.1	-	1,014.1
Library	375.2	402.3	(1.0)	401.3	-	401.3
Phoenix Convention Center	222.0	222.0	(2.0)	220.0	-	220.0
Human Services	379.0	382.0	9.0	391.0	-	391.0
Office of Arts and Culture	11.0	11.0	-	11.0	-	11.0
Total Community Enrichment	1,970.7	2,030.1	7.3	2,037.4	0.0	2,037.4
Environmental Services						
Water Services	1,477.0	1,498.0	(11.0)	1,487.0	_	1,487.0
Solid Waste Management	609.0	610.0	(11.0)	610.0	_	610.0
Public Works	399.5	423.0	2.0	425.0	_	425.0
Environmental Programs	10.0	10.0	-	10.0	_	10.0
Office of Sustainability	4.0	4.0	1.0	5.0	-	5.0
Total Environmental Services	2,499.5	2,545.0	(8.0)	2,537.0	0.0	2,537.0
TOTAL ENTRE CHINAL CONTROL	2,700.0	2,040.0	(0.0)	2,001.0	0.0	2,007.0
TOTAL	44 645 6	44.004.5	00.0	44.047.0	40.0	44.057.0
TOTAL	14,615.6	14,821.5	26.3	14,847.8	10.0	14,857.8

<sup>1.</sup> Changes (Additions/Reductions) reflect the combined total of proposed and year-to-date budget reductions, budget additions and new positions associated with opening new facilities.

#### **SCHEDULE 10**

### CAPITAL IMPROVEMENT PROGRAM FINANCED BY OPERATING FUNDS

Aviation Aviation	\$	<b>Actuals</b> 166,220	Φ.	Estimate		Budget
	\$	166 220	ተ			
			\$	22,796	\$	125,439
Economic Development		2,754		9,517		10,495
Environmental Programs		95		405		250
Facilities Management		8,387		14,886		14,438
Finance		1,415		-		-
Fire Protection		-				10,330
Historic Preservation & Planning		155		17,302		14,498
Housing		3,728		4,983		25,264
Information Technology		5,798		2,567		6,966
Libraries		664		925		955
Neighborhood Services		52		3,185		10,590
Parks, Recreation & Mountain Preserves		25,196		40,798		71,947
Phoenix Convention Center		13,546		13,000		17,617
Police Protection		-		5,000		- 0.000
Public Art Program		1,411		143		3,303
Public Transit		102,122		58,434		166,353
Solid Waste Disposal		6,034		4,519		9,549
Street Transportation & Drainage		141,461		109,045		149,516
Wastewater		5,611		27,571		32,033
Water		61,726		81,495	_	89,371
Total Operating Funds	\$	546,375	\$	416,571	\$	758,914
Source of Funds						
General Funds						
General Fund	\$	11,457	\$	20,945	\$	18,688
Library General Fund		647		925		955
Total General Funds	\$	12,104	\$	21,870	\$	19,643
Special Revenue Funds						
Arizona Highway User Revenue	\$	103,136	\$	77,113	\$	87,484
Capital Construction		9,173		8,330		21,570
Community Reinvestment		2,562		6,557		6,604
Development Services		583		17,444		14,862
Golf		-		102		593
Grants and Public Housing		41,423		49,964		118,123
Other Restricted		1,197		2,614		15,747
Parks and Preserves		23,189		35,216		68,566
Regional Transit		6,658		6,941		18,710
Sports Facilities		9,933		7,110		7,060
Transportation 2050		86,558		35,943		107,267
Total Special Revenue Funds	\$	284,412	\$	247,334	\$	466,586
Enterprise Funds						
Aviation	\$	168,013	\$	22,859	\$	126,151
Convention Center	Ψ.	4,754	7	10,326	7	14,706
Solid Waste		7,194		4,605		9,833
Wastewater		6,757		27,796		32,262
Water		63,141		81,781		89,733
Total Enterprise Funds	\$	249,859	\$	147,367	\$	272,685
Total Operating Funds	\$	546,375	\$	416,571	\$	758,914

#### SCHEDULE 11: DEBT SERVICE EXPENDITURES BY PROGRAM, SOURCE OF FUNDS AND TYPE OF EXPENDITURE (In Thousands of Dollars)

	2018 -	19 Actual		2019 - 2	20 Estimate			2020 -	21 Budget	
		Interest &			Interest &				Interest &	
Program	 Principal	Other 2	Total	 Principal	Other <sup>2</sup>	Total		Principal	Other 2	Total
Aviation	\$ 57,753 \$	78,183 \$	135,936	\$ 55,785 \$	102,739 \$	158,524	\$	50,045 \$	115,090 \$	165,135
Cultural Facilities	6,225	5,945	12,170	5,720	5,684	11,404		11,465	5,460	16,925
Economic Development	15,840	4,370	20,210	3,085	3,699	6,784		1,460	3,574	5,034
Environmental Programs	135	340	475	1,565	334	1,899		1,295	272	1,567
Fire Protection	6,280	4,420	10,700	2,930	4,156	7,086		3,790	4,035	7,825
Freeway Mitigation		335	335 <sup>1</sup>	275	335	610		215	324	539
Historic Preservation	15	352	367	265	351	616		1,150	340	1,490
Human Services	450	375	825	1,820	356	2,176		2,195	277	2,472
Information Systems	645	451	1,096	2,795	426	3,221		3,185	306	3,491
Libraries	5,410	2,822	8,232	4,630	2,599	7,229		4,625	2,426	7,051
Local Streets/Street Improvements/Lighting	35	5,026	5,061	2,445	5,024	7,469		6,035	4,923	10,958
Maintenance Service Centers	380	288	668	3,235	272	3,507		620	141	761
Municipal Administration Building		-		10	-	10			-	
Neighborhood Preservation & Senior Services Centers	4,750	948	5,698	9,020	756	9,776		4,750	392	5,142
Parks & Recreation/Open Space	5,140	6,895	12,035	9,610	6,660	16,270		12,100	6,256	18,356
Phoenix Convention Center	8,335	34,590	42,925	9,024	34,429	43,453		9,722	35,346	45,068
Police, Fire and Computer Tech	5,490	3,147	8,637	7,480	2,886	10,366		9,480	2,554	12,034
Police Protection	545	5,557	6,102	1,250	5,534	6,784		4,150	5,484	9,634
Public Housing	1,250	678	1,928	4,395	629	5,024		4,760	441	5,201
Public Transit	61,125	6,129	67,254	67,345	4,440	71,785		75	7,004	7,079
Solid Waste Disposal	10,785	3,531	14,316	11,035	3,006	14,041		12,635	4,110	16,745
Storm Sewer	4,920	7,912	12,832	8,345	7,699	16,044		13,045	7,372	20,417
Street Light Refinancing	-	6	6 1	-	6	6	1	15	6	21
Wastewater	44,059	30,963	75,022	44,128	28,670	72,798		45,202	26,573	71,775
Water	58,678	54,530	113,208	68,760	65,359	134,119		64,972	81,474	146,446
General Government Nonprofit Corporation Bonds	37,250	17,761	55,011	36,965	16,230	53,195		44,450	23,144	67,594
Bond Issuance Costs	-	1,229	1,229	-	3,510	3,510		-	2,258	2,258
Total Program	\$ 335,495 \$	276,783 \$	612,278	\$ 361,917 \$	305,789 \$	667,706	\$	311,436 \$	339,582 \$	651,018

Source of Funds									
Operating Funds									
Secondary Property Tax	\$ 57,460 \$	49,845 \$	107,305	\$ 68,825 \$	48,037 \$	116,862	\$ 84,285 \$	45,212 \$	129,497
City Improvement									
General	30,505	11,088	41,593	34,365	7,125	41,490	33,580	7,296	40,876
Housing	50	22	72	50	21	71	50	20	70
Transportation 2050	61,125	6,164	67,289	67,345	4,482	71,827	75	7,218	7,293
Library	-	115	115	-	115	115		115	115
Sports Facilities	6,745	3,587	10,332	2,600	3,388	5,988	10,870	9,417	20,287
Other Operating	-	2,924	2,924	-	5,559	5,559		6,101	6,101
Other Financing Sources	-	13	13	-	32	32	-	95	95
Aviation	30,969	40,042	71,011	38,418	57,849	96,267	26,309	61,547	87,856
Convention Center	6,419	13,509	19,928	6,650	13,303	19,953	6,870	14,200	21,070
Solid Waste	10,785	3,531	14,316	11,035	3,006	14,041	12,635	4,110	16,745
Wastewater	44,059	30,963	75,022	44,128	28,670	72,798	45,202	26,573	71,775
Water	58,678	54,530	113,208	68,760	65,359	134,119	64,972	81,474	146,446
Total Operating Funds	\$ 306,795 \$	216,333 \$	523,128	\$ 342,176 \$	236,946 \$	579,122	\$ 284,848 \$	263,378 \$	548,226
Capital Funds									
Nonprofit Corporation Bonds									
Aviation		856	856	-	1,804	1,804		-	-
Convention Center	-	-		-	21	21	-	214	214
Wastewater	-	373	373	-				-	
Water	-	-		-	836	836	-	-	
Other	-	-		-	167	167	-	500	500
Capital Reserve	-	-		-	-			800	800
Customer Facility Charges	10,990	10,288	21,278	2,410	11,614	14,024	7,500	13,047	20,547
Federal, State & Other Participation	1,916	21,081	22,997	2,375	21,125	23,500	2,852	21,146	23,998
Passenger Facility Charges	15,794	27,852	43,646	14,956	33,276	48,232	16,236	40,497	56,733
Total Capital Funds	\$ 28,700 \$	60,450 \$	89,150	\$ 19,741 \$	68,843 \$	88,584	\$ 26,588 \$	76,204 \$	102,792
Total Source of Funds	\$ 335,495 \$	276,783 \$	612,278	\$ 361,917 \$	305,789 \$	667,706	\$ 311,436 \$	339,582 \$	651,018

<sup>&</sup>lt;sup>1</sup> Interest only expenditure

<sup>&</sup>lt;sup>2</sup> Other expenditures include other debt service costs (i.e., trustee or consultant fees)

#### SCHEDULE 12 2020-2021 STATE EXPENDITURE LIMITATION (In Thousands of Dollars)

	General and Special Revenue Funds	Federal Funds	AHUR Funds	Public Housing Funds	Aviation Funds	Water Funds	Convention Center Funds	Wastewater Funds	Solid Waste Funds	Subtotal	Capital Projects Funds	Grand Total
A. Total Expenditures	\$2,408,880	\$635,454	\$169,143	\$120,218	\$703,608	\$474,839	\$98,031	\$223,357	\$186,930	\$5,020,460	\$2,599,180	\$7,619,640
B. Current Year Encumbrances /Expenditure Carryovers	(233,661)	(90,234)	(71,378)	(842)	(224,451)	(105,414)	(7,842)	(43,108)	(35,517)	(812,447)	(2,503,444)	(3,315,891)
C. Prior Year Encumbrances-Net of Recovery	243,305	36,273	69,775	751	156,685	109,592	7,725	50,799	33,066	707,971	1,160,259	1,868,230
D. Reclassify Staff and Administrative and In-Lieu Tax	(62,763)		_	200	10,071	25,651	3,025	16,172	7,644	-	-	
E. Net Expenditures	\$2,355,761	\$581,493	\$167,540	\$120,327	\$645,913	\$504,668	\$100,939	\$247,220	\$192,123	\$4,915,984	\$1,255,995	\$6,171,979

F. Voter-Approved Alternative Expenditure Limitation 9,833,074

G. Expenditures Over(Under) Voter-Approved Alternative Expenditure Limitation

(\$3,661,095)

### **Fund Statements**



#### **SCHEDULE 13**

## GENERAL FUND (001-0001) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021 (In Thousands of Dollars)

201	ed Beginning Fund Balance July 1, 2020		\$ 95
Revenu	<u>ıe</u>		
	General Property Taxes - Primary	\$ 126,812	
	Service Charges for Current Service	78,525	
	Vehicle License Tax	71,743	
	Use of Money and Property	18,812	
	Fines and Forfeitures	11,548	
	Parking Meters	3,800	
	Other Revenues	2,078	
	Total Revenue		313
Recove	ry of Prior Years' Expenses		1
Interfun	<u>d Transfers</u>		
From:	Excise Tax Fund	\$ 924,616	
	Water Funds:		
	Central Service Cost Allocations	8,786	
	In-Lieu Property Tax Payment	16,865	
	Wastewater Funds:		
	Central Service Cost Allocations	5,857	
	In-Lieu Property Tax Payment	10,315	
	Aviation:		
	Central Service Cost Allocations	10,071	
	Solid Waste:		
	Central Service Cost Allocations	6,257	
	In-Lieu Property Tax Payment Convention Center:	1,387	
	Central Service Cost Allocations	3,025	
	Library Fund Central Service Cost Allocations	2,350	
	Public Housing:	2,000	
	In-Lieu Property Tax Payment	200	
	ASU Facilities Operations Fund	782	
	Downtown Community Reinvestment Fund	2,064	
	Development Services:		
	Central Service Cost Allocations	4,409	
	Cable Communications	7,326	
	Sports Facilities		
	Central Service Cost Allocations	174	
	Phoenix Union Parking Maintenance	79	
	T2050 Central Service Costs	1,061	
	Neighborhood Protection Central Service Costs Public Safety Enhancement Central Service Costs	429 384	
	Public Safety Expansion Central Service Costs	944	
	Housing Central Office Central Service Costs	334	
	Library Reserve Fund	819	
	Other Restricted - Sale of Land	6,800	
	Sub-Total Transfers From:		1,015
To:	Parks and Recreation Fund	\$ (83,221)	
	City Improvement Fund	(41,904) *	
	Public Safety Other Restricted Fund	(16,000)	
	Infrastructure Repayment Agreements	(1,523)	
	Library Fund Strategic Economic Development Fund	(1,438) (1,000)	
	Community Facilities Districts-Restricted	(587)	
	Aviation Emergency Transportation Services	(285)	
	Sub-Total Transfers To:		(145
	Total Interfund Transfers		869
AVAILAE	BLE FOR APPROPRIATION		\$ 1,279

<sup>\* \$1,028,000</sup> of the total \$41,904,000 transferred to City Improvement is subsequently transferred to the Retiree Rate Stabilization Fund as shown on Schedule 38.

#### **SCHEDULE 13 (continued)**

#### **GENERAL FUND (001-0001)** SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

#### REQUIREMENTS

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	Police Fire Contingencies Information Technology Municipal Court Finance Department Human Services City Prosecutor Street Transportation Public Works Neighborhood Services Human Resources City Clerk and Elections Law Community and Economic Development City Manager City Council Public Defender Planning and Development Services Office of Arts and Culture Budget and Research City Auditor Equal Opportunity Phoenix Convention Center Mayor Public Transit Government Relations Environmental Programs Office of Sustainability Ofc. of Homeland Sec & Emergency Management Housing Phoenix Employment Relations Board Communications Office Unassigned Vacancy Savings	\$ 591,932 352,507 55,596 52,395 32,160 26,013 19,978 19,793 18,976 17,643 14,033 12,969 7,285 6,390 6,251 5,971 5,444 5,380 4,308 4,221 3,975 3,206 2,761 2,638 2,244 1,786 1,541 732 424 242 169 107 2 (18,600)	
	Total Operating Budget		1,260,472
<u>Capital</u>		<b>.</b>	
	Public Works Information Technology Phoenix Convention Center	\$ 13,775 4,569 344	
	Total Capital Budget		18,688
TOTAL REQUIR	EMENTS		1,279,160
ESTIMATED EN	DING FUND BALANCE JUNE 30, 2021		\$ -

### PARKS AND RECREATION FUND (009-0003) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020	\$	-				
Revenue	Revenue					
Primary Property Taxes Parks and Recreation Fee Revenue South Mountain Park Miscellaneous and Other Ballpark Fees Ak-Chin Pavilion Swimming Pools Rental of Property Athletic Field Utilities and Maintenance Concessions Alcohol Beverage Permit	\$	2,440 1,641 1,200 838 593 400 270 115 62		11,028		
Total Fee Revenue				7,559		
Interfund Transfer from General Fund				83,221		
TOTAL AVAILABLE FOR APPROPRIATION				101,808		
REQUIREMENTS						
Parks and Recreation Department				101,808		
TOTAL REQUIREMENTS				101,808		
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021			\$			

### LIBRARY FUND (007-0002) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020	\$ -	
Revenue		
Primary Property Taxes Library Fee Revenue		 42,110
Rentals/Interest	\$ 457	
Fees and Fines	311_	
Total Fee Revenue		 768
Interfund Transfers		
From: General Fund	\$ 1,438 *	
To: General Fund - Central Service C City Improvement - Phone Syste	, ,	
Total Interfund Transfers		 (1,027)
TOTAL AVAILABLE FOR APPROPRIATION		41,851
REQUIREMENTS		
Library		 40,896
Library Pay-As-You-Go Capital		 955
TOTAL REQUIREMENTS	 41,851	
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021		\$ 

<sup>\*</sup> This is the amount needed to achieve a zero ending fund balance. The planned transfer includes \$819,000 from the Library Reserve Fund, which is shown as a transfer to the General Fund on Schedule 13, with the remainder of \$619,000 coming directly from the General Fund.

### CABLE COMMUNICATION FUND (025-0028) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

RESOURCES		
Estimated Beginning Fund Balance July 1, 2020		\$ -
Operating Revenues		 10,120
Interfund Transfer To General Fund - Residual Fund Balance		 (7,326)
TOTAL AVAILABLE FOR APPROPRIATION		2,794
REQUIREMENTS		
Operating		
Communications Office Information Technology	\$ 2,777 17	
TOTAL REQUIREMENTS		 2,794

ESTIMATED ENDING FUND BALANCE JUNE 30, 2021

### EXCISE TAX FUND (010-0004) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

#### **RESOURCES**

#### Revenue

Privilege License Tax	\$ 404,467
Transportation 2050	249,230
State Income Tax	241,167
State Sales Tax	174,072
Utility Privilege License and Franchise	79,980
Convention Center Excise Tax	60,050
Police - 2007 Public Safety Expansion	58,466
Parks and Preserves	36,539
Police - Neighborhood Protection	25,578
Sports Facilities Excise Tax	20,558
Fire - 2007 Public Safety Expansion	14,617
Police - Public Safety Enhancement	14,129
General Excise Tax - Water Service Accounts	10,990
Fire - Neighborhood Protection	9,134
Fire - Public Safety Enhancement	8,660
Capital Construction	8,239
Jail Excise Tax - Water Service Accounts	7,330
Stormwater	5,040
Privilege License Fees	3,050
Alcohol Beverage Licenses	2,675
Block Watch - Neighborhood Protection	1,827
Jet Fuel Sales and Use Taxes	769
Government Lease Property Excise Tax	600
Other Business Licenses	257
Amusement Machines	28

Total Revenue 1,437,452

#### Interfund Transfers

To:

General Fund	\$ (924,616)
Transportation 2050 Fund	(249,230)
Convention Center Fund	(60,050)
Police - 2007 Public Safety Expansion	(58,466)
Parks and Preserves Fund	(36,539)
Police - Neighborhood Protection	(25,578)
Sports Facilities Fund	(20,558)
Fire - 2007 Public Safety Expansion	(14,617)
Police - Public Safety Enhancement	(14,129)
Fire - Neighborhood Protection	(9,134)
Fire - Public Safety Enhancement	(8,660)
Capital Construction	(8,239)
Stormwater	(5,040)
Block Watch - Neighborhood Protection	(1,827)
Jet Fuel Other Restricted Fund	(769)

Total Interfund Transfers (1,437,452)

TOTAL AVAILABLE FOR APPROPRIATION

\$ -

### POLICE NEIGHBORHOOD PROTECTION FUND (004-1345) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

	Estimated Beginning Fund Balance July 1, 2020				
	Interest Revenue				250
	Interfund	d Transfers			
	From: To:	Excise Tax Fund \$ 25,57 General Fund Central Service Costs (42 Infrastructure Repayment Agreements (13 Community Facilities Districts-Restricted Fund (42)	29)		
		Total Interfund Transfers	_		24,972
TOTAL AVAILABLE FOR APPROPRIATION					36,366
REQUIR	EMENTS	S			
	Police D	epartment	_		27,575
TOTAL REQUIREMENTS					27,575
ESTIMA <sup>*</sup>	TED ENI	DING FUND BALANCE JUNE 30, 2021	<u>\$</u>	3	8,791

### FIRE NEIGHBORHOOD PROTECTION FUND (004-1344) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

	Estimated Beginning Fund Balance July 1, 2020					3,943
	Interest	Revenue				64
	Interfund	d Transfers				
	From: To:	Excise Tax Fund Infrastructure Repayment Agreements Community Facilities Districts-Restricted Fund	\$	9,134 (47) (16)		
		Total Interfund Transfers				9,071
TOTAL AVAILABLE FOR APPROPRIATION					13,078	
REQUIF	REMENTS	3				
	Fire Dep	partment				10,868
TOTAL I	REQUIRE	EMENTS				10,868
ESTIMA	TED ENI	DING FUND BALANCE JUNE 30, 2021			\$	2,210

### BLOCK WATCH NEIGHBORHOOD PROTECTION FUND (004-1346) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

	Estimated Beginning Fund Balance July 1, 2020					5,422
	Recove	ry of Damage Claims/Interest				323
	Interfun	d Transfers				
	From: To:	Excise Tax Fund Infrastructure Repayment Agreements Community Facilities Districts-Restricted Fund	\$	1,827 (9) (3)		
		Total Interfund Transfers				1,815
TOTAL AVAILABLE FOR APPROPRIATION					7,560	
REQUIF	REMENT	rs ·				
		atch Grants orhood Services				1,864 400
TOTAL	REQUIR	EMENTS				2,264
ESTIMA	ATED EN	DING FUND BALANCE JUNE 30, 2021			\$	5,296

### POLICE 2007 PUBLIC SAFETY EXPANSION FUND (042-1432) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

	Estimated Beginning Fund Balance July 1, 2020					18,950
	Interest	Revenue				500
	Interfund	d Transfers				
	From: To:	Excise Tax Fund General Fund Central Service Costs Infrastructure Repayment Agreements Community Facilities Districts-Restricted Fund	\$	58,466 (813) (301) (102)		
		Total Interfund Transfers				57,250
TOTAL AVAILABLE FOR APPROPRIATION					76,700	
REQUIR	EMENTS	3				
	Police D	epartment				64,647
TOTAL REQUIREMENTS					64,647	
ESTIMA	TED EN	DING FUND BALANCE JUNE 30, 2021			\$	12,053

### FIRE 2007 PUBLIC SAFETY EXPANSION FUND (042-1433) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020	\$ 4,393	
Interest Revenue		107
Interfund Transfers		
From: Excise Tax Fund To: General Fund Central Service Costs Infrastructure Repayment Agreements Community Facilities Districts-Restricted Fu	\$ 14,617 (131) (76) und (26)	
Total Interfund Transfers		 14,384
TOTAL AVAILABLE FOR APPROPRIATION	18,884	
REQUIREMENTS		
Fire Department		16,530
TOTAL REQUIREMENTS	16,530	
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021		\$ 2,354

### POLICE PUBLIC SAFETY ENHANCEMENT FUND (041-1373) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

RESOL	JRCES
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	Estimat	ed Beginning Fund Balance July 1, 2020			\$ 6,489
	Interfun	d Transfers			
	From: To:	Excise Tax Fund General Fund Central Service Costs	\$	14,129 (384)	
		Total Interfund Transfers			 13,745
TOTAL AVAILABLE FOR APPROPRIATION				 20,234	
REQUI	REMENT	S			
	<u>Operati</u>	ng			
		Police Department Ofc. of Homeland Sec & Emergency Management	\$	17,961 475	
TOTAL	REQUIR	EMENTS			18,436
ESTIMA	ATED EN	DING FUND BALANCE JUNE 30, 2021			\$ 1,798

### FIRE PUBLIC SAFETY ENHANCEMENT FUND (041-1374) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020	\$ 9,909
Interfund Transfer from Excise Tax Fund	8,660
TOTAL AVAILABLE FOR APPROPRIATION	18,569
REQUIREMENTS	
Fire Department	11,858
TOTAL REQUIREMENTS	11,858
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021	\$ 6,711

### PARKS AND PRESERVES FUND (094-1022, 1437) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020	\$ 59,915
Interest Revenue	 2,242
Recovery of Prior Years' Expenses	 141
Interfund Transfers	
From: Excise Tax Fund \$ 36,539  To: Infrastructure Repayment Agreements (189)  Community Facilities Districts-Restricted Fund (64)	
Total Interfund Transfers	 36,286
TOTAL AVAILABLE FOR APPROPRIATION	 98,584
REQUIREMENTS	
Parks and Recreation Department	 6,251
Parks, Recreation and Mountain Preserves Pay-As-You-Go Capital	 68,566
TOTAL REQUIREMENTS	 74,817
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021	\$ 23,767

### TRANSPORTATION 2050 FUND (047-2050, 2051) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

TILOUTION	-0		
Es	imated Beginning Fund Balance July 1, 2020		\$ 133,783
Re	<u>venue</u>		
	Fare Box Bus Shelter Advertising/Other	\$ 35,300 8,168	
	Total Revenue		43,468
Inte	erfund Transfers		
Fro To		\$ 249,230 (7,293) (1,319) (1,061) (447)	
	Total Interfund Transfers		239,110
TOTAL AVA	ILABLE FOR APPROPRIATION		416,361
REQUIREM	ENTS		
<u>Op</u>	erating		
	Public Transit Contingencies Street Transportation	\$ 163,553 4,000 352	
	Total Operating		167,905
<u>Ca</u>	<u>pital</u>		
	Public Transit Street Transportation Office of Arts and Culture Information Technology Parks and Recreation Department	\$ 62,878 43,275 583 331 200	
	Total Capital		107,267
TOTAL REC	QUIREMENTS		275,172
ESTIMATE	D ENDING FUND BALANCE JUNE 30, 2021		\$ 141,189

### COURT AWARD FUND (005-0025) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

RESOURCES		
Estimated Beginning Fund Balance July 1, 2020		\$ 229
Court Award Funds		 5,760
Recovery of Prior Years' Expenses		 2
TOTAL AVAILABLE FOR APPROPRIATION		 5,991
REQUIREMENTS		
<u>Operating</u>		
Police Department Law (City Prosecutor)	\$ 5,595 165	
TOTAL REQUIREMENTS		 5,760

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ESTIMATED ENDING FUND BALANCE JUNE 30, 2021

### DEVELOPMENT SERVICES FUND (011-0012) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

	Estimate	ed Beginning Fund Balance July 1, 2020		\$ 53,606
	Develop	ment Services Fees		72,140
	Recover	y of Prior Years' Expenses		14
	Interfund	d Transfers		
	To:	General Fund Central Service Costs	\$ (4,409)	
		Total Interfund Transfers		(4,409)
TOTAL	AVAILAB	LE FOR APPROPRIATION		 121,351
REQUIF	REMENTS	3		
	<u>Operatir</u>	n <u>g</u>		
		Planning and Development Services Contingencies	\$ 67,555 5,000	
		Total Operating		72,555
	Capital			
		Planning and Development Services Information Technology Public Works	\$ 14,498 342 22	
		Total Capital		 14,862
TOTAL	REQUIR	EMENTS		 87,417
ESTIMA	TED ENI	DING FUND BALANCE JUNE 30, 2021		\$ 33,934

### CAPITAL CONSTRUCTION FUND (020-1021) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

RESOURCES		
Estimated Beginning Fund Balance July 1, 2020		\$ 16,335
Interest and Other Revenue		300
Recovery of Prior Years' Expenses		228
Interfund Transfer From Excise Tax Fund		 8,239
TOTAL AVAILABLE FOR APPROPRIATION		 25,102
REQUIREMENTS		
Operating		
Street Transportation \$ Environmental Programs	97 70	
Total Operating		 167
<u>Capital</u>		
Streets Pay-As-You-Go Capital \$	21,570	
Total Capital		 21,570
TOTAL REQUIREMENTS		 21,737
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021		\$ 3,365

### SPORTS FACILITIES FUND (019-0024) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estima	ted Beginning Fund Balance July 1, 2020			\$	62,044
Interes	Interest and Other Revenue				
<u>Interfur</u>	nd Transfers				
From: To:	Excise Tax Fund Capital Project Fund City Improvement Debt Service Fund General Fund - Central Service Cost Allocations Other Restricted - Enhanced Municipal Service District Infrastructure Repayment Agreements	\$	20,558 1,028 (20,287) (253) (140) (10)		
	Total Interfund Transfers				896
TOTAL AVAILA	BLE FOR APPROPRIATION				67,352
REQUIREMENT	-s				
<u>Operat</u>	ing				
	Contingencies Police Department Finance Department Phoenix Convention Center Community and Economic Development	\$	20,000 1,604 639 555 375		
	Total Operating				23,173
<u>Capital</u>					
	Phoenix Convention Center Community and Economic Development Parks and Recreation Department	\$	2,650 2,410 2,000		
	Total Capital				7,060
TOTAL REQUIREMENTS					30,233
ESTIMATED FN	IDING FUND BALANCE JUNE 30, 2021			\$	37,119
	, -				, -

### ARIZONA HIGHWAY USER REVENUE FUNDS (008-0007, 0008) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimate	ed Beginning Fund Balance July 1, 2020		\$ 36,419
<u>Revenu</u>	<u>es</u>		
	Highway User Revenue Interest Other	\$ 145,124 1,000 160	
	Total Revenues		 146,284
Recove	ry of Prior Years' Expenses		 1,124
<u>Interfun</u>	d Transfers		
To:	City Improvement Debt Service Fund	\$ (3,919)	
	Total Interfund Transfers		 (3,919)
TOTAL AVAILAE	BLE FOR APPROPRIATION		 179,908
REQUIREMENT	S		
<u>Operatii</u>	n <u>g</u>		
	Street Transportation		81,659
<u>Capital</u>			
	Street Transportation Office of Arts and Culture Information Technology Community and Economic Development	\$ 84,671 2,562 236 15	
	Total Capital		 87,484
TOTAL REQUIR	EMENTS		 169,143
ESTIMATED EN	DING FUND BALANCE JUNE 30, 2021		\$ 10,765

### REGIONAL TRANSIT FUND (021-0016, 1389) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

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Estimated Beginning Fund Balance July 1, 2020		\$ 7,370
Revenue		
Regional and Multi-City Other	\$ 41,116 <u>8</u>	
Total Revenue		 41,124
TOTAL AVAILABLE FOR APPROPRIATION		 48,494
REQUIREMENTS		
Public Transit		15,364
Public Transit Pay-As-You-Go Capital		18,710
TOTAL REQUIREMENTS		 34,074
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021		\$ 14,420

### COMMUNITY REINVESTMENT FUND (045-0291, 0298) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020	\$ 13,519
Community Reinvestment Contributions	 5,987
Interfund Transfers	
From: Other Restricted - Sale of Land \$ 5,940 To: General Fund (2,064)	
Total Interfund Transfers	 3,876
TOTAL AVAILABLE FOR APPROPRIATION	 23,382
REQUIREMENTS	
Community and Economic Development	 1,931
Community and Economic Development Pay-As-You-Go Capital	 6,604
TOTAL REQUIREMENTS	 8,535
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021	\$ 14,847

# GENERAL OBLIGATION BOND INTEREST AND REDEMPTION FUND SECONDARY PROPERTY TAX (027-0027) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020		\$	100
Revenue			
Secondary Property Tax Levy Interest/Other	\$ 113,594 4,611		
Total Revenue			118,205
Bond Proceeds			650
Interfund Transfer from Early Redemption Fund			10,642
TOTAL AVAILABLE FOR APPROPRIATION			129,597
REQUIREMENTS			
Debt Service			129,497
TOTAL REQUIREMENTS		-	129,497
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021		\$	100

### IMPACT FEE PROGRAM ADMINISTRATION FUND (031-1339) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

R	FSO	HR	CFS

Estimated Beginning Fund Balance July 1, 2020	\$ 1,227
Impact Fee Program Administration Revenue	625
TOTAL AVAILABLE FOR APPROPRIATION	1,852
REQUIREMENTS	
Planning and Development Services	 866
TOTAL REQUIREMENTS	 866
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021	\$ 986

# REGIONAL WIRELESS COOPERATIVE (120-1450, 1831) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020	\$ 1,601
Other Membership Participation	 5,167
TOTAL AVAILABLE FOR APPROPRIATION	 6,768
REQUIREMENTS	
Regional Wireless Operating Costs	 5,118
TOTAL REQUIREMENTS	5,118
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021	\$ 1,650

# GOLF COURSE FUND (098-1642) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020			\$ 787
<u>Revenues</u>			
Golf Course Fees Golf Cart Rental Golf Range Balls Sales Interest/Other Golf Identification Cards	\$	3,655 1,224 462 387 353 193	
Total Revenue			 6,274
TOTAL AVAILABLE FOR APPROPRIATION		 7,061	
REQUIREMENTS			
Golf Operating Costs			5,604
Parks and Recreation Pay-As-You-Go Capital			 593
TOTAL REQUIREMENTS			 6,197
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021			\$ 864

#### **SCHEDULE 38**

# CITY IMPROVEMENT FUNDS (013-xxxx) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021 (In Thousands of Dollars)

RESOURCES Estima	eted Regioning Fund Palance July 1, 2020		\$ -
	ated Beginning Fund Balance July 1, 2020		
	Proceeds		95
<u>Intertu</u> From:	Ind Transfers  General Fund Sports Facilities Transportation 2050 Arizona Highway User Fund Aviation Solid Waste Water Wastewater Library Convention Center	\$ 41,904 20,287 7,293 3,919 948 754 237 150 115 93	
To:	Housing Retiree Rate Stabilization	70 (1,028)	
	Total Interfund Transfers		74,742
TOTAL AVAILA	ABLE FOR APPROPRIATION		74,837
REQUIREMEN	TS		
Debt S	Service Service		
	Downtown Arena (013-0662) RWC-700 MHz Narrow-Banding (013-0654) Public Transit and Light Rail (013-0630, 0649) Municipal Court Building (013-0654) Fire Vehicles (013-0654) City Hall (013-0654) Street LED Enhancements (013-0654) Property Acquisitions (013-0662) Arizona Center (013-0654) IGC/TGen Facility (013-0662) Telephone System/Network Upgrade (013-0654) Badging System (013-0654) City Scape (013-0654) Public Works Vehicles (013-0654) Public Works Vehicles (013-0654) Police Training Academy (013-0654) City Technology Upgrades (013-0654) Human Resources Building Lease and Renovation (013-0654) Arizona State University (013-0654) Filmore Land Development (013-0662) Parks Vehicles and Improvements (013-0654) City Hall Elevator Rehabilitation (013-0654) Personnel/Payroll System (CHRIS) (013-0654) Street Vehicles and Equipment (013-0654) Police Vehicles and Equipment (013-0654) City Court Facilities (013-0654) City Court Facilities (013-0654) City Clerk Micrographics Building (013-0654) Public Works Okemah Service Center (013-0654) Municipal / Papago Stadium Improvement (013-0654) Human Services - Vehicles (013-0654) Finance Vehicles, Various Projects (013-0654) Police Precincts (013-0654) Parks Community Center (013-0654)	\$ 12,071 8,120 7,079 6,492 4,929 3,946 3,897 3,888 3,581 3,547 2,423 2,153 2,064 1,547 1,236 898 870 816 782 782 602 395 363 315 254 115 94 70 64 59 57 21 18 88 7	
TOTAL BEOLIE	Total Debt Service		74,837
TOTAL REQUI	DEMINIS		74,837
ESTIMATED E	NDING FUND BALANCE JUNE 30, 2021		\$ -

# AFFORDABLE HOUSING FUNDS (068-0227, 0240, 0243) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020			\$ 7,451	
Revenue				
Otho Loa	olic Housing Rentals er Miscellaneous an Repayment Receipts erest	\$	3,068 2,185 1,008 329	
Tota	al Revenue			 6,590
TOTAL AVAILABLE FOR APPROPRIATION			 14,041	
REQUIREMENTS				
Hou	using			8,108
Hou	using Pay-As-You-Go Capital			 550
TOTAL REQUIREMEN	NTS			 8,658
ESTIMATED ENDING	G FUND BALANCE JUNE 30, 2021			\$ 5,383

# SCHEDULE 40

# OTHER RESTRICTED FUNDS (031-xxxx (excl 1339), 086-2186, 2307, 093-0014, 097-xxxx) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021 (In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020	\$ 72,661
<u>Revenue</u>	
Other Restricted Fees         \$ 33,317           Court Special Fees         1,328           Vehicle Impound Program         1,293	
Total Revenue	 35,938
Recovery of Prior Years' Expenses	 45
Interfund Transfers	
From:         General Fund Excise Tax Fund 5,809           Convention Center Fund Transportation 2050 Fund Sports Facility Fund Police 2007 Public Safety Expansion Fund Police 2007 Public Safety Expansion Fund Police Neighborhood Protection Fund Fire 2007 Public Safety Expansion Fund Expansion Fund Fire 2007 Public Safety Expansion Fund Expansion Fund Fire Neighborhood Protection Fund Block Watch Neighborhood Protection Fund To: General Fund (8,735) Community Reinvestment Fund (5,940)	
Total Interfund Transfers	 10,437
TOTAL AVAILABLE FOR APPROPRIATION	 119,081
REQUIREMENTS	
<u>Operating</u>	
Police         \$ 22,954           Fire         6,999           Community and Economic Development         3,923           Street Transportation         3,685           Parks and Recreation         3,245           Municipal Court         2,975           Water         2,317           Human Services         1,670           Finance Department         1,574           Public Transit         1,390           Public Works         717           Human Resources         559           Coronavirus Relief Fund         500           Library         260           City Prosecutor         250           Environmental Programs         196           Information Technology         87           Office of Sustainability         30           Office of Arts and Culture         20           Equal Opportunity         13           Neighborhood Services         10           Housing Central Office         (400)	52,974
<del></del>	
Fire       \$ 10,330         Public Transit       2,034         Community and Economic Development       1,465         Public Works       618         Parks and Recreation       500         Environmental Programs       250         Total Capital	 15,197
TOTAL REQUIREMENTS	 68,171
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021	\$ 50,910

# AVIATION REVENUE FUND (056-0040) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

	Estimate	ed Beginning Fund Balance July 1, 2020		\$ -
	Revenue	<u>9</u>		
		Concessions Airlines Interest Other/Federal Grants Gasoline Sales	\$ 239,207 171,767 5,336 2,425 753	
		Total Revenue		419,488
	Interfund	d Transfers		
	From: To:	Airport Improvement Fund Aviation Capital Fund General Fund Airport Operating Fund City Improvement Fund	\$ 99,858 16,241 285 (467,653) (948)	
		Total Interfund Transfers		(352,217)
TOTAL	AVAILAB	LE FOR APPROPRIATION		67,271
REQUIF	REMENT	5		
	Debt Se	<u>rvice</u>		67,271
				67,271
ESTIMA	TED EN	DING FUND BALANCE JUNE 30, 2021		\$ -

# **AVIATION OPERATION FUND (056-0041,0044)** SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020

RESOL	<b>JRCES</b>
ILOU	ノいししつ

**Interfund Transfers** From: Airport Revenue Fund \$ 467,653 **Total Interfund Transfers** 467,653 TOTAL AVAILABLE FOR APPROPRIATION 467,653

\$

# **REQUIREMENTS**

## **Operating**

Aviation	\$ 447,027
Contingencies	20,000
Finance Department	370
Information Technology	 256

**TOTAL REQUIREMENTS** 467,653 \$ ESTIMATED ENDING FUND BALANCE JUNE 30, 2021

# AVIATION IMPROVEMENT (056-0042,0043,1778, 2306) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

RESOURCES
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ILLOCOI	IOLO			
	Estimate	ed Beginning Fund Balance July 1, 2020		\$ 302,353
	Recove	ry of Prior Years' Expenses		1,147
_	Interfun	d Transfers		
	То:	Airport Revenue Fund General Fund - Central Service Allocation Deer Valley Airport Fund Goodyear Airport Fund	\$ (99,858) (10,071) (3,634) (770)	
		Total Interfund Transfers		 (114,333)
TOTAL A	VAILAE	BLE FOR APPROPRIATION		 189,167
REQUIRI	EMENT	S		
	<u>Operatir</u>	ng		
		Aviation Coronavirus Relief Fund Community and Economic Development	\$ 15,730 750 75	
		Total Operating		 16,555
	Debt Se	ervice		 20,585
<u>!</u>	<u>Capital</u>			
		Aviation Information Technology Office of Arts and Culture	\$ 120,002 554 157	
		Total Capital		 120,713
TOTAL R	REQUIR	EMENTS		 157,853
ESTIMAT	TED EN	DING FUND BALANCE JUNE 30, 2021		\$ 31,314

# DEER VALLEY AIRPORT FUND (056-0045) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020				-
Revenue				
Rentals and Concessions Aircraft Storage Fees Fuel Sales Other Landing and Operator Fees	\$	1,425 944 135 112 81		
Total Revenue				2,697
Interfund Transfer from Airport Improvement Fund				3,634
TOTAL AVAILABLE FOR APPROPRIATION				6,331
REQUIREMENTS				
Deer Valley Airport Operating Costs				3,168
Aviation Pay-As-You-Go Capital				3,163
TOTAL REQUIREMENTS				6,331
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021			\$	

# GOODYEAR AIRPORT FUND (056-0047) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020			\$ -
Revenue			
Aircraft Storage Fees Landing and Operator Fees Fuel Sales Rentals and Concessions Other	\$	2,879 330 270 244 7	
Total Revenue			 3,730
Interfund Transfer from Airport Improvement Fund			 770
TOTAL AVAILABLE FOR APPROPRIATION		 4,500	
REQUIREMENTS			
Goodyear Airport Operating Costs			 2,225
Aviation Pay-As-You-Go Capital			 2,275
TOTAL REQUIREMENTS			 4,500
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021			\$ -

# WATER FUND (062-0050, 0051, 0052, 0054, 0057, 0301, 2302) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021 (In Thousands of Dollars)

RESOURCES
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RESOURCES			
Estimat	ted Beginning Fund Balance July 1, 2020		\$ 103,273
Revenu	<u>ie</u>		
	Water Sales - Retail Raw Water Interest Water Service Fees Miscellaneous Distribution Fees Development Occupational Fees Water Sales - Wholesale Water Resource Acquisition Fee	\$ 403,563 37,330 5,776 5,500 5,421 4,200 4,100 3,700 2,400	
	Total Revenue		 471,990
Recove	ery of Prior Years' Expenses		 2,105
Interfun	nd Transfers		
То:	Val Vista Operating Fund Val Vista Environmental Fund Val Vista Replacement Fund General Fund: In-Lieu Taxes Central Service Cost Allocation City Improvement	\$ (9,005) (6,652) (1,781) (16,865) (8,215) (237)	
	Total Interfund Transfers		 (42,755)
TOTAL AVAILA	BLE FOR APPROPRIATION		 534,613
REQUIREMENT	-s		
<u>Operati</u>	Mater Services Department Water Purchases for Resale Contingencies Finance Department Environmental Programs Coronavirus Relief Fund Information Technology Human Services Community and Economic Development	\$ 172,132 34,729 8,000 842 400 300 232 225 31	
	Total Operating		 216,891
<u>Capital</u>	Water Program Water System Studies Information Technology Energy Conservation	\$ 84,941 1,540 351 11	00.040
	Total Capital		 86,843
Debt Se	ervice		 146,446
TOTAL REQUIP	REMENTS		 450,180
ESTIMATED EN	IDING FUND BALANCE JUNE 30, 2021		\$ 84,433

# WATER VAL VISTA FUND (065-0403-0405) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

	5 "					(4.407)
	Estimate	ed Beginning Fund Balance July 1, 2020			\$	(1,487)
	Revenue	<u>e</u>				
		Mesa Reimbursement Interest	\$	7,878 (86)		
		Total Revenue				7,792
	Interfund	d Transfers				
	From:	Water Revenue Water Environmental Fund General Fund - Central Service Cost Allocation	\$	10,786 6,652		
	To:	General Fund - Central Service Cost Allocation		(571)		
	To	otal Interfund Transfers				16,867
TOTAL	AVAILAE	BLE FOR APPROPRIATION				23,172
REQUIF	REMENT	S				
	<u>Operatir</u>	ng				
		Water Services Department Contingencies Finance Department	\$	17,686 4,000 83		
		Total Operating				21,769
	<u>Capital</u>					
		Water Pay-As-You-Go Capital		2,890		
		Total Capital				2,890
TOTAL REQUIREMENTS					24,659	
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021					\$	(1,487)

# WASTEWATER FUND (076-0090-0092, 0096-0098) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estima	ted Beginning Fund Balance July 1, 2020		\$ 105,628
Revenu	<u>ue</u>		
	Sewer Service Charge Environmental User Charge Other Interest Development Occupational Fees	\$ 171,113 35,506 5,403 5,268 4,000	_
	Total Revenue		221,290
Recove	ery of Prior Years' Expenses		885
<u>Interfur</u>	nd Transfers		
То:	Wastewater SROG Fund Wastewater SROG Environmental Fund Wastewater SROG Replacement Fund General Fund: In-Lieu Taxes Central Service Cost Allocation City Improvement	\$ (13,509) (10,644) (2,371) (10,315) (4,084) (150)	
	Total Interfund Transfers		(41,073)
TOTAL AVAILA	286,730		
REQUIREMENT	TS .		
<u>Operat</u>	ing		
	Wastewater Division Contingencies Finance Human Services	\$ 67,733 2,500 416 	_
	Total Operating		70,804
<u>Capital</u>			
	Wastewater Division Information Technology Energy Conservation	\$ 26,533 222 7	_
	Total Capital		26,762
<u>Debt S</u>	ervice_		71,775
TOTAL REQUIF	REMENTS		169,341
ESTIMATED EN	\$ 117,389		

# WASTEWATER SROG FUND (079-0020, 0021, 0023) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Esti	Estimated Beginning Fund Balance July 1, 2020					6,201
Rev	<u>enue</u>					
	Multi-City Sewer System Sale of Sludge, Effluent a Interest	nd Miscellaneous -	\$	17,441 10,775 308		
	Total Revenue					28,524
Inte	fund Transfers					
Fro To:	n: Wastewater Revenue Fu Wastewater Environment General Fund - Central S	al Fund	\$	15,880 10,644 (1,773)		
	Total Interfund Transfers	- -		,		24,751
TOTAL AVA	ABLE FOR APPROPRIATIO	N				59,476
REQUIREM	NTS					
<u>Ope</u>	rating					
	Wastewater Division Contingencies Finance Department	_	\$	47,296 1,000 220		
	Total Operating					48,516
<u>Car</u>	<u>tal</u>					
	Wastewater Pay-As-You-	Go Capital	\$	5,500		
	Total Capital					5,500
TOTAL REG	JIREMENTS					54,016
					\$	5,460

# SOLID WASTE FUND (073-0036, 0037, 2305) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

NEGGONGEG				
Estimated Beginning F	und Balance July 1, 2020			\$ 21,592
Revenue				
Solid Waste S City Landfill F Interest/Other	ees	\$ 16	60,206 9,971 4,955	
Total Revenue	9			 175,132
Recovery of Prior Year	s' Expenses			 268
Interfund Transfers				
	vice Cost Allocation perty Tax Payment ve Fund		(6,257) (1,387) (1,250) (754)	
Total Interfund	d Transfers			(9,648)
TOTAL AVAILABLE FOR APPE	OPRIATION			 187,344
REQUIREMENTS				
<u>Operating</u>				
Solid Waste Contingencies Coronavirus F Information Te	Relief Fund	\$ 15	58,908 1,000 250 194	
Total Operatir	g			160,352
<u>Capital</u>				
Solid Waste Information Te	echnology	\$	9,554 279	
Total Capital				9,833
Debt Service				16,745
TOTAL REQUIREMENTS				186,930
ESTIMATED ENDING FUND BA	ALANCE JUNE 30, 2021			\$ 414

# CONVENTION CENTER FUND (083-0058, 2304) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

	Estimate	ed Beginning Fund Balance July 1, 2020		\$ 51,805
	Revenue	<u>2</u>		
		Operating Revenue Parking Revenue Interest	\$ 21,558 4,273 1,500	
		Total Revenue		 27,331
	Recover	y of Prior Years' Expenses		 51
	Interfunc	d Transfers		
	From: To:	Excise Tax Fund General Fund - Central Service Cost Allocation Infrastructure Repayment Agreements Other Restricted - Enhanced Municipal Service District Fund Community Facilities Districts-Restricted Fund City Improvement	\$ 60,050 (3,025) (759) (588) (285) (93)	
		Total Interfund Transfers		 55,300
TOTAL A	VAILAB	LE FOR APPROPRIATION		 134,487
REQUIR	EMENTS	3		
	<u>Operatin</u>	<u>ng</u>		
		Phoenix Convention Center Contingencies Coronavirus Relief Fund Community and Economic Development	\$ 57,667 3,000 1,000 588	
		Total Operating		 62,255
	<u>Capital</u>			
		Phoenix Convention Center Information Technology	\$ 14,624 82	
		Total Capital		 14,706
	Debt Se	<u>rvice</u>		 21,070
TOTAL F	REQUIRE	EMENTS		 98,031
ESTIMAT	TED END	DING FUND BALANCE JUNE 30, 2021		\$ 36,456

# SCHEDULE 52 HOME (016-xxxx) AND PUBLIC HOUSING (069-xxxx) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimate	ed Beginning Fund Balance July 1, 2020		\$ 39,243
Revenue	Section 8 CARES Act for Housing Conventional Housing Other HOME Investment Partnership Mixed Finance Public Housing HOPWA New Construction Section 8 Total Revenue	\$ 65,770 12,313 9,812 6,930 5,000 3,482 3,215 2,373	108,895
Interfund	d Transfers_		
То:	General Fund - In-Lieu Taxes City Improvement	(200) (70)	
	Total Interfund Transfers		 (270)
TOTAL AVAILAB	LE FOR APPROPRIATION		 147,868
REQUIREMENTS	S		
<u>Operatir</u>	ng Housing Neighborhood Services Human Services Total Operating	\$ 104,452 708 89	105,249
<u>Capital</u>	,		
-	Housing	\$ 14,969	
	Total Capital		14,969
TOTAL REQUIR	EMENTS		120,218
ESTIMATED ENI	DING FUND BALANCE JUNE 30, 2021		\$ 27,650

# COMMUNITY DEVELOPMENT BLOCK GRANTS (017-xxxx) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

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п		חע	$\cup$

Estimat	ed Beginning Fund Balance July 1, 2020			\$	-
Commu	nity Development Block Grants			·	53,375
TOTAL AVAILA	BLE FOR APPROPRIATION				53,375
REQUIREMENT	S				
<u>Operati</u>	<u>ng</u>				
	Neighborhood Services Human Services Housing Equal Opportunity Planning and Development Services	\$	39,360 2,213 827 231 66		
	Total Operating				42,697
<u>Capital</u>					
	Neighborhood Services Parks and Recreation	\$	10,590 88		
	Total Capital				10,678
TOTAL REQUIREMENTS					53,375
ESTIMATED EN	DING FUND BALANCE JUNE 30, 2021			\$	

# HOPE VI GRANTS (030-xxxx) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

RESO	JR	CFS

Estimated Beginning Fund Balance July 1, 2020			\$ -
HOPE VI Grant Receipts			14,720
TOTAL AVAILABLE FOR APPROPRIATION			14,720
REQUIREMENTS			
Operating			
Housing Neighborhood Services Human Services Parks and Recreation	\$	4,768 81 80 46	
Total Operating			 4,975
<u>Capital</u>			
Housing Pay-As-You-Go Capital	\$	9,745	
Total Capital			9,745
TOTAL REQUIREMENTS			 14,720
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021			\$ _

# FEDERAL OR STATE GRANTS (015-xxxx, 018-xxxx, 022-xxxx) SUMMARY OF THE BUDGET FOR THE YEAR ENDING JUNE 30, 2021

(In Thousands of Dollars)

Estimated Beginning Fund Balance July 1, 2020		\$	-
Revenue			
Other Federal Grants Transit Human Services Criminal Justice	\$ 316,549 180,911 58,963 10,936		
Total Revenue		5	67,359
TOTAL AVAILABLE FOR APPROPRIATION		5	67,359
REQUIREMENTS			
Operating			
Coronavirus Relief Fund Public Transit Human Services Fire Police Neighborhood Services City Prosecutor Library Ofc. of Homeland Sec & Emergency Management Parks and Recreation Office of Arts and Culture City Manager Equal Opportunity Public Works Office of Sustainability Street Transportation Environmental Programs Housing Community and Economic Development	\$ 272,200 97,929 76,037 15,050 9,660 8,963 1,207 803 1,207 803 420 336 336 238 202 72 51 15 10		
Total Operating			184,628
<u>Capital</u>			
Public Transit	\$ 82,731		
Total Capital			82,731
TOTAL REQUIREMENTS		5	67,359
ESTIMATED ENDING FUND BALANCE JUNE 30, 2021		\$	-

# **Official State Budget Forms**



#### CITY OF PHOENIX, ARIZONA

#### Summary Schedule of Estimated Revenues and Expenditures/Expenses

#### Fiscal Year 2020-21

	s				FUNDS			
Fiscal Year	c h	General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	Enterprise Funds Available	Reappropriation Funds	Total All Funds
2020 Adopted/Adjusted Budgeted Expenditures/Expenses*	Е	1,394,326	1,555,356	116,862	1,204,630	1,488,441	2,362,456	8,122,071
2020 Actual Expenditures/Expenses**	Е	1,300,683	1,333,200	116,862	842,309	1,287,509	1,615,254	6,495,817
2021 Fund Balance/Net Position at July 1***		95,466	566,440	100	1,158,266	589,365	2,213,434	4,623,071
2021 Primary Property Tax Levy	В	179,950						179,950
2021 Secondary Property Tax Levy	В			113,594				113,594
2021 Estimated Revenues Other than Property Taxes	С	204,953	2,559,356	4,611	932,431	1,357,974		5,059,325
2021 Other Financing Sources	D	1,000	1,649	650	250,235	4,456		257,990
2021 Other Financing (Uses)	D							
2021 Interfund Transfers In	D	1,099,993	554,827	10,642	1,250	76,576		1,743,288
2021 Interfund Transfers (Out)	D	155,749	1,497,394		16,241	67,627		1,737,011
2021 Reduction for Amounts Not Available:								
LESS: Amounts for Future Debt Retirement:								
Future Capital Projects								
Maintained Fund Balance for Financial Stability								
2021 Total Financial Resources Available		1,425,613	2,184,878	129,597	2,325,941	1,960,744	2,213,434	10,240,207
2021 Budgeted Expenditures/Expenses	Е	1,425,613	1,778,585	129,497	2,599,180	1,686,765	2,213,434	9,833,074

|--|

- 1. Budgeted expenditures/expenses
- 2. Add/subtract: estimated net reconciling items
- 3. Budgeted expenditures/expenses adjusted for reconciling items
- 4. Less: estimated exclusions
- 5. Amount subject to the expenditure limitation
- 6. EEC expenditure limitation

	2020	2021
\$	5,759,615	\$ 7,619,640
	(133,196)	(1,447,661)
	5,626,419	6,171,979
_\$_	5,626,419	\$ 6,171,979
\$	8,122,071	\$ 9,833,074

<sup>\*</sup> Includes Expenditure/Expense Adjustments Approved in the current year from Schedule E.

<sup>\*\*</sup> Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

<sup>\*\*\*</sup> Amounts on this line represent Fund Balance/Net Position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

# CITY OF PHOENIX, ARIZONA Tax Levy and Tax Rate Information Fiscal Year 2020-21

(In Thousands)

			2019-20		2020-21
1.	Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$	177,810	\$_	185,429
2.	Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$			
3.	Property tax levy amounts  A. Primary property taxes  B. Secondary property taxes  C. Total property tax levy amounts	\$ \$	172,626 108,971 281,597	\$_ \$_	181,767 114,741 296,508
4.	Property taxes collected*  A. Primary property taxes  (1) Current year's levy  (2) Prior years' levies  (3) Total primary property taxes  B. Secondary property taxes  (1) Current year's levy  (2) Prior years' levies  (3) Total secondary property taxes  C. Total property taxes collected	\$ \$ \$	170,899 1,558 172,457 107,881 1,039 108,920 281,377		
5.	Property tax rates  A. City/Town tax rate  (1) Primary property tax rate  (2) Secondary property tax rate  (3) Total city/town tax rate  B. Special assessment district tax rates  Secondary property tax rates - As of the date city/town was operating zero sp property taxes are levied. For information performance in the secondary property taxes are levied.	ecial a	assessment distric	ts fo	r which secondary

<sup>\*</sup> The 2020-21 planned primary and secondary levies are \$181,767,192 and \$114,740,975, respectively. Historically, actual property tax collections have been slightly lower than the amount levied. For 2020-21, actual collections for primary and secondary property taxes are estimated to be \$179,950,000 and \$113,594,000, or 99% of the levy amount.

and their tax rates, please contact the city/town.

<sup>\*\*</sup> Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

# CITY OF PHOENIX, ARIZONA Revenues Other Than Property Taxes

# Fiscal Year 2020-21

SOURCE OF REVENUES		STIMATED EVENUES 2019-20		ACTUAL REVENUES* 2019-20		ESTIMATED REVENUES 2020-21
GENERAL FUND	J					
Intergovernmental County Vehicle License Tax		75,597	_	71,386		71,743
Charges for services						
Fire Emergency Transportation Services		36,964		37,500		37,875
Hazardous Materials Inspection Fee	,	1,400		1,400	•	1,400
Planning		1,755		1,791	•	1,808
Police		14,230		15,481	•	15,481
Street Transportation		4,786		6,949		6,684
Other Service Charges		19,477		19,757		20,365
Fines and forfeits						
Moving Violations		6,945		6,133		6,133
Parking Violations		768		758	-	758
Driving While Intoxicated		742		771	•	771
Defensive Driving Program	,	2,659		2,512	•	2,512
Other Receipts		2,958		2,671		2,670
Interest on investments						
Interest on investments		9,407		9,543		9,420
Contributions						
SRP In-Lieu Taxes		1,987		1,987		1,987
Miscellaneous					_	
Miscellaneous		7,158		6,842		6,899
Parks and Recreation		7,163	_	7,585	•	7,559
Libraries		570		747	•	768
Cable Communications	,	11,152		10,625		10,120
Total General Fund	\$	205,718	\$_	204,438	\$	204,953
SPECIAL REVENUE FUNDS						
Highway User Revenue Fund						
Incorporated Cities Share	\$	116,490	\$_	114,002	\$	
300,000 Population Share		29,127		28,625		29,144
Interest/Other		302		2,863		1,160
	\$	145,919	\$	145,490	\$	146,284

# CITY OF PHOENIX, ARIZONA Revenues Other Than Property Taxes

# Fiscal Year 2020-21

SOURCE OF REVENUES		ESTIMATED REVENUES 2019-20		ACTUAL REVENUES* 2019-20		ESTIMATED REVENUES 2020-21
Excise Tax Fund		2013-20	-	2013-20	_	2020-21
Local Taxes	\$	502,650	\$	489,020	\$	503,367
Stormwater	Ψ_	4,945	Ψ_	4,990	Ψ_	5,040
Jet Fuel		779	_	569	_	769
License & Permits		5,777	_	6,010	_	6,010
State Sales Tax		172,557	_	168,964	_	174,072
State Income Tax		215,228	_	214,697	_	241,167
Neighborhood Protection		36,619	_	35,283	_	36,539
2007 Public Safety Expansion		73,237	_	70,567	_	73,083
Public Safety Enhancement		28,077	_	22,592	_	22,789
Parks and Preserves		36,619	_	35,283	_	36,539
Transportation 2050		249,936	_	240,578	_	249,230
Capital Construction		8,743	_	8,205	_	8,239
Sports Facilities		23,063	_	20,016	_	20,558
Convention Center		66,626	_	57,741	_	60,050
- CONTRACTOR CONTRACTOR	\$	1,424,856	\$_	1,374,515	\$	1,437,452
Other Special Revenue Funds						
Neighborhood Protection	\$	639	\$_	677	\$_	637
2007 Public Safety Expansion		444	_	651	_	607
Parks and Preserves		847	_	2,242	_	2,242
Transportation 2050		47,739	_	46,176		43,468
Capital Construction		94	_	400		300
Sports Facilities		4,508	_	4,445		4,412
Development Services		66,542	_	69,370		72,140
Regional Transit		40,580	_	55,768		41,124
Community Reinvestment		6,251	_	11,069		5,987
Impact Fee Administration		475	_	600	_	625
Regional Wireless Cooperative		4,764	_	4,886	_	5,167
Golf		5,514	_	6,295	_	6,274
Court Awards		4,913	_	6,422		5,760
	\$	183,310	\$_	209,001	\$	188,743
Other Restricted Funds	•	4 405	Φ.	4.000	•	4 000
Court Special Fees	\$_	1,435	\$_	1,362	Ψ_	1,328
Vehicle Impound Program		2,339	_	1,293	_	1,293
Other Restricted Funds		22,909	_	23,381	_	33,317
Affordable Housing Program		3,620 30,303	\$	5,491 31,527	\$_	6,590 42,528
ederal Funds	· _		· -	,	Ť <u> </u>	,
Public Housing	\$	93,637	\$	109,986	\$	108,895
Human Services	Ψ_	56,270	Ψ_	61,995	Ψ_	58,963
Federal Transit Administration		111,362	_	64,090	_	180,911
Community Development		30,989	_	28,104	_	53,375
Criminal Justice/Public Safety		5,408	_	10,377	_	10,936
Other Federal & State Grants		51,418	_	118,101	_	331,269
Other I Gueral & Otate Grants	\$	349,084	\$_	392,653	\$_	744,349
Total Special Revenue Fu	ınds \$_	2,133,472	\$	2,153,186	\$_	2,559,356

# CITY OF PHOENIX, ARIZONA Revenues Other Than Property Taxes

# Fiscal Year 2020-21

SOURCE OF REVENUES		ESTIMATED REVENUES 2019-20	_	ACTUAL REVENUES* 2019-20		ESTIMATED REVENUES 2020-21
DEBT SERVICE FUNDS					_	_
Secondary Property Tax	\$_	4,772	\$_	4,788		4,611
Total Debt Service Funds	\$_	4,772	\$_	4,788	\$_	4,611
CAPITAL PROJECTS FUNDS						
Capital Grants	\$_	209,644	\$			701,709
Joint Ventures	_	40,132		40,976		27,763
Passenger Faciltiy Charges		86,079		87,081		88,061
Customer Faciltiy Charges		48,138		51,061		51,198
Other Capital Funds	_	46,641	_	96,786	_	63,700
Total Capital Projects Funds	\$_	430,634	\$_	459,680	\$_	932,431
ENTERPRISE FUNDS						
Convention Center	\$_	24,421	\$_			
Solid Waste	_	150,957		152,144		175,132
Aviation	_	394,790	_	414,387		425,915
Water System	_	456,571		465,970		479,782
Wastewater System		242,954	_	248,447	_	249,814
Total Enterprise Funds	\$_	1,269,693	\$_	1,307,660	\$_	1,357,974
TOTAL ALL FUNDS	\$_	4,044,289	\$_	4,129,752	\$_	5,059,325

<sup>\*</sup> Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

# CITY OF PHOENIX, ARIZONA

# Other Financing Sources/<Uses> and Interfund Transfers

# Fiscal Year 2020-21

(In Thousands)

		OTHER 1	FIN. 20-2			INTERFUNI	) TR 20-2	
FUND		SOURCES		<uses></uses>	· =	IN		- <out></out>
GENERAL FUND	_							
General Fund	\$	1,000	\$		\$	1,015,334	\$	145,958
Parks and Recreation		•				83,221	· <u> </u>	,
Library	_					1,438	_	2,465
Cable Communications	_					,		7,326
Total General Fund	\$	1,000	\$		\$_	1,099,993	\$_	155,749
SPECIAL REVENUE FUNDS	_		_		_			
Excise	\$_		\$		\$_		\$_	1,437,452
City Improvement	_	95			_	75,770	_	1,028
Neighborhood Protection	_				_	36,539	_	681
2007 Public Safety Expansion	_				_	73,083	_	1,449
Public Safety Enhancement	_	4.4.4			_	22,789	_	384
Parks and Preserves	_	141			_	36,539	_	253
Capital Construciton	_	228			_	8,239	_	
Court Awards	_	2			_	0.40.000	_	10.100
Transportation 2050	_				_	249,230	_	10,120
Development Services	_	14			_		_	4,409
Highway User Revenue	_	1,124			_		_	3,919
Sports Facilities	_				_	21,586	_	20,690
Other Restricted	_	45			_	25,112	_	14,675
Community Reinvestment	_				_	5,940	_	2,064
Grant Funds	-		-		-		_	270
<b>Total Special Revenue Funds</b>	\$	1,649	\$		\$	554,827	\$_	1,497,394
DEBT SERVICE FUNDS								
Secondary Property Tax	\$	650	\$		\$	10,642	\$_	
Total Debt Service Funds	\$	650	\$		\$	10,642	\$_	
	•					,	· <u> </u>	
CAPITAL PROJECTS FUNDS	Φ.		Φ.		Φ.		Φ.	
Aviation Bonds	\$_	04.005	\$		Ψ_		\$_	
Convention Center Bonds	-	24,235			_		_	
Solid Waste Bonds	-	30,000			-		_	
Wastewater Bonds	-				-		_	
Water Bonds	-	100.000	-		_		_	
Other Bonds	-	196,000	-		_		_	
Joint Ventures	-		-		_			16 241
Customer Facility Charges	-		-		_	1 250	_	16,241
Other Capital Funds	φ-	250,235	φ.		\$	1,250	φ_	16,241
Total Capital Projects Funds	Φ_	250,235	\$		Φ_	1,250	\$_	10,241
ENTERPRISE FUNDS	φ	1 1 1 7	Φ		φ	16 506	Φ	11 010
Aviation	\$_	1,147 2,105	\$		\$_	16,526	\$_	11,019
Water Wastewater	-	2,105					_	25,888
Solid Waste	-		-				_	16,322
Convention Center	-	268	-			60,050	_	9,648
Convention Center	-	51	-		_	00,000		4,750
Total Enterprise Funds	\$	4,456	\$		\$	76,576	\$	67,627
TOTAL ALL FUNDS	\$	257,990	\$		\$_	1,743,288	\$_	1,737,011

**SCHEDULE D** 

# CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Fund Fiscal Year 2020-21 (In Thousands)

FUND/DEPARTMENT		ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019-20		EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019-20		ACTUAL EXPENDITURES/ EXPENSES 2019-20 1		BUDGETED EXPENDITURES/ EXPENSES 2020-21
NERAL FUND					•			
General:	\$		\$		\$		\$	
General Government	•	137,461		(4,000)		131,276		150,096
Criminal Justice		36,665				35,874		37,540
Public Safety		911,944				899,718		944,681
Transportation		20,587				20,220		20,762
Community Development	_	24,639				23,563		24,761
Community Enrichment		26,936				25,728		26,837
Environmental Services		19,792		500		20,200		18,799
Contingencies		57,912						55,596
Unassigned Vacancy Savings	_	(5,000)				(20,000)		(18,600)
Capital Budget	-	18,527		3,500		20,945		18,688
Parks and Recreation								
Operating	_	101,458				100,223		101,808
Capital	-		-				-	
Library	-							
Operating		39,680				39,375		40,896
Capital	-	955				925	-	955
Cable Communications	_	2,370		400	· -	2,636		2,794
Total General Fund	\$	1,393,926	\$	400	\$	1,300,683	\$	1,425,613
	\$		\$		\$		\$	
Operating	\$	82,590	\$		\$	78,885	\$	81,659
Arizona Highway User Revenue Operating Capital	\$ _ - 	82,590 82,753	\$		\$	78,885 77,113	\$	81,659 87,484
Operating Capital Capital Construction	\$ _ · - · -	82,753	\$		<b>\$</b>	77,113	\$	87,484
Operating Capital Capital Construction Operating	, \$ _  	82,753 160	\$	100	\$	77,113	\$	87,484
Operating Capital Capital Construction	, \$ _ 	82,753	\$	100 (100)	\$	77,113	\$	87,484
Operating Capital Capital Construction Operating	, \$\dagger\$	82,753 160	\$		\$	77,113	\$ - - - - -	87,484 167 21,570
Operating Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment	\$_	160 16,118 141,514	\$ . \$	(100)	\$	77,113 160 8,330 125,082	\$ - \$	87,484 167 21,570 74,837
Operating Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating	\$	160 16,118 141,514	\$ . \$		\$	77,113 160 8,330 125,082 2,203	\$	87,484 167 21,570 74,837
Operating Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment	\$	160 16,118 141,514	\$	(100)	\$	77,113 160 8,330 125,082	\$	87,484 167 21,570 74,837
Operating Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital  Court Awards	\$	160 16,118 141,514 1,744 7,263	\$	600	\$	77,113 160 8,330 125,082 2,203 6,557	\$	167 21,570 74,837 1,931 6,604
Operating Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital	\$ _	160 16,118 141,514	\$	(100)	\$	77,113 160 8,330 125,082 2,203	\$	87,484 167 21,570 74,837 1,931 6,604
Operating Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital  Court Awards Operating Capital  Capital	\$	160 16,118 141,514 1,744 7,263	\$	600	\$	77,113 160 8,330 125,082 2,203 6,557	\$	167 21,570 74,837 1,931 6,604
Operating Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital  Court Awards Operating Capital  Development Services	\$	160 16,118 141,514 1,744 7,263	\$	600	\$	77,113 160 8,330 125,082 2,203 6,557 5,995	\$	167 21,570 74,837 1,931 6,604
Operating Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital  Court Awards Operating Capital  Capital	\$ _	160 16,118 141,514 1,744 7,263 4,815	\$	600	\$	77,113 160 8,330 125,082 2,203 6,557	\$	87,484 167 21,570 74,837 1,931 6,604 5,760
Operating Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital  Court Awards Operating Capital  Development Services Operating	\$	160 16,118 141,514 1,744 7,263	\$	600	\$	77,113 160 8,330 125,082 2,203 6,557 5,995	\$ - \$	87,484 167 21,570 74,837 1,931 6,604 5,760 67,555 5,000
Operating Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital  Court Awards Operating Capital  Development Services Operating Contingencies	\$	160 16,118 141,514 1,744 7,263 4,815 66,934 5,000 21,305	\$	600	\$	77,113 160 8,330 125,082 2,203 6,557 5,995	\$	87,484 167 21,570 74,837 1,931 6,604 5,760 67,555 5,000 14,862
Operating Capital  Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital  Court Awards Operating Capital  Development Services Operating Contingencies Capital	\$	82,753 160 16,118 141,514 1,744 7,263 4,815 66,934 5,000 21,305	\$	(100) 600 1,300 (2,200)		77,113 160 8,330 125,082 2,203 6,557 5,995 64,381 17,444	\$	87,484 167 21,570 74,837 1,931 6,604 5,760 67,555 5,000 14,862 42,697
Operating Capital  Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital  Court Awards Operating Capital  Development Services Operating Contingencies Capital  Federal Community Development	\$	160 16,118 141,514 1,744 7,263 4,815 66,934 5,000 21,305	\$	(100) 600 1,300		77,113 160 8,330 125,082 2,203 6,557 5,995 64,381 17,444	\$	87,484 167 21,570 74,837 1,931 6,604 5,760 67,555 5,000 14,862 42,697
Operating Capital  Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital  Court Awards Operating Capital  Development Services Operating Contingencies Capital  Federal Community Development Operating	\$	82,753 160 16,118 141,514 1,744 7,263 4,815 66,934 5,000 21,305 28,204 2,785	\$	(100) 600 1,300 (2,200) 2,200		77,113 160 8,330 125,082 2,203 6,557 5,995 64,381 17,444 25,031 4,722	\$	87,484 167 21,570 74,837 1,931 6,604 5,760 67,555 5,000 14,862 42,697 10,678
Operating Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital  Court Awards Operating Capital  Development Services Operating Contingencies Capital  Federal Community Development Operating Capital	\$	82,753 160 16,118 141,514 1,744 7,263 4,815 66,934 5,000 21,305	\$	(100) 600 1,300 (2,200)		77,113 160 8,330 125,082 2,203 6,557 5,995 64,381 17,444	\$	167 21,570 74,837 1,931 6,604 5,760
Operating Capital  Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital  Court Awards Operating Capital  Development Services Operating Contingencies Capital  Federal Community Development Operating Capital	\$	82,753 160 16,118 141,514 1,744 7,263 4,815 66,934 5,000 21,305 28,204 2,785	\$	(100) 600 1,300 (2,200) 2,200		77,113 160 8,330 125,082 2,203 6,557 5,995 64,381 17,444 25,031 4,722	\$	87,484 167 21,570 74,837 1,931 6,604 5,760 67,555 5,000 14,862 42,697 10,678
Operating Capital  Capital Construction Operating Capital  City Improvement  Community Reinvestment Operating Capital  Court Awards Operating Capital  Development Services Operating Contingencies Capital  Federal Community Development Operating Capital  Federal & State Grants Operating	\$	82,753 160 16,118 141,514 1,744 7,263 4,815 66,934 5,000 21,305 28,204 2,785	\$	(100) 600 1,300 (2,200) 2,200		77,113 160 8,330 125,082 2,203 6,557 5,995 64,381 17,444 25,031 4,722	\$	87,484 167 21,570 74,837 1,931 6,604 5,760 67,555 5,000 14,862 42,697 10,678

# SCHEDULE E

# CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Fund Fiscal Year 2020-21

(In Thousands)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019-20	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019-20	ACTUAL EXPENDITURES/ EXPENSES 2019-20 1	BUDGETED EXPENDITURES/ EXPENSES 2020-21
Capital	99,096	(13,100)	39,299	82,732
Golf Course				
Operating	5,456	900	6,202	5,604
Contingencies				593
Capital		200	102	
HOPE VI Grant				
Operating	6,368	<u> </u>	4,748	4,975
Capital	11,231		7,140	9,745
Ouplied	11,201	<del>-</del>		0,7 10
Human Services Grants	56,270	6,500	61,958	58,963
Neighborhood Protection				
Operating	41,210		39,789	40,707
Capital				
Other Restricted Funds				21.010
Fees and Contributions	61,260		61,589	61,948
Capital	13,090	(1,600)	2,614	15,747
Parks and Preserves				
	5,935	100	5,920	6,251
Operating Capital	72,097	(100)	35,216	68,566
Сарка	12,031	(100)	33,210	00,300
Public Housing				
Operating	88,813	3,100	90,039	105,249
Capital	18,441	(3,100)	5,943	14,969
·			•	,
Public Safety Enhancement				
Operating	33,596		29,914	30,294
Capital				
		<u> </u>		
Public Safety Expansion	04.570		20.000	04.477
Operating	84,578	<u> </u>	82,923	81,177
Capital				
Public Transit (RPTA)		<u> </u>		
Operating	34,263	700	34,263	15,364
Capital	21.647	(700)	6,941	18,710
Cupital	21,047	(100)	0,041	10,710
Regional Wireless Cooperative	4,783	400	5,117	5,118
	,		•	
Sports Facilities				
Operating	2,472	500	2,832	3,173
Contingencies				20,000
Capital	7,170	300	7,110	7,060
T		_		
Transportation 2050	200 744	<u> </u>	200.240	400,005
Operating Contingencies	220,714 4,000		208,310	163,905 4,000
Capital	120,388	(70,000)	35,943	107,267
Сарна	\$	\$	\$	\$
Total Special Revenue Funds	\$ 1,525,556	\$ 29,800	\$ 1,333,200	\$ 1,778,585
BT SERVICE FUNDS	,023,300		,000,200	,,
DI SEIVICE FUNDS	\$	\$	\$	\$
Secondary Property Tax and G.O.	116,862	Ψ	116,862	129,497
Coolingary i Toporty Tax and O.O.	110,002		110,002	123,431
Total Debt Service Funds	\$ 116,862	\$	\$ 116,862	\$ 129,497
=				

**CAPITAL PROJECTS FUNDS** 

# CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Fund Fiscal Year 2020-21

FUND/DEPARTMENT		ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019-20		EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019-20		ACTUAL EXPENDITURES/ EXPENSES 2019-20 1		BUDGETED EXPENDITURES/ EXPENSES 2020-21
	\$		\$		\$		<b>'</b> \$'	
Arts and Cultural Facilities		998				95		903
Aviation		287,613				229,372		312,790
Economic Development		150,177	•			28,127		122,000
Facilities Management		27,009				1,643		27,340
Fire Protection		10,253				659		20,271
Housing		11,527	•		•	1,921		12,116
Human Services		600	•		•	•		600
Information Technology		10,114	•		•	2,603		13,395
Libraries		,			•	•		8,530
Neighborhood Services	•	899	•		•	845		53
Non-Departmental Capital		-	•		•	0.0		102,792
Parks, Recreation and Mtn Preserves	•	18,846	-		•	17,554		17,573
Phoenix Convention Center	•	49,681	-		•	45,741		1,780
Planning and Historic Preservation		43,001	-	150		120		1,700
			-	130		120		11 016
Police Protection			-					11,016
Public Art Program			-					5,736
Public Transit		117,104				95,560		976,241
Regional Wireless Cooperative		9,204				9,204		7,325
Solid Waste Disposal		10,213	_			1,170		21,553
Street Transportation and Drainage		107,527	_			93,420		144,125
Wastewater		154,752		(150)		102,374		281,408
Water		238,113	-			211,901		511,633
Total Capital Projects Funds TERPRISE FUNDS	\$	1,204,630	\$ \$		\$ \$	842,309	\$	2,599,180
Aviation			-					
Operating		375,642	-		•	368,777		557,457
Contingencies		20,000	-		•	300,777		20,000
Capital		95,535	-	(30,200)	•	22,859		126,151
Сарнаі		90,000	•	(30,200)		22,039		120,131
Convention Center			•		•			
Operating		79,228	•			76,536		80,325
Contingencies		3,000			•	•		3,000
Capital	•	14,337	-		•	10,326		14,706
		,				.0,020		,
Solid Waste		450,004		2.000		101.150		470.007
Operating		158,301		3,200		161,459		176,097
Contingencies		1,000	_	(2.222)				1,000
Capital		14,733	•	(3,200)		4,605		9,833
Wastewater								
Operating		183,482				180,691		187,595
Contingencies		12,500			•			3,500
Capital		67,225				27,796		32,262
Water			-					
Operating	-	359,072	•		•	352,679		373,106
Contingencies		12,000	-		•	002,010		12,000
Capital		122,586	-			81,781		89,733
		4.540.044	\$	(30,200)	\$	1,287,509	\$	1,686,765
Total Enterprise Funds	\$	1,518,641						1,000,700
·		1,518,641						1,000,700
Total Enterprise Funds EAPPROPRIATION FUNDS	\$	1,518,641	\$		\$		\$	1,555,765
-		1,518,641				8,493		13,262

# CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Fund Fiscal Year 2020-21 (In Thousands)

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019-20	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019-20	ACTUAL EXPENDITURES/ EXPENSES 2019-20 1	BUDGETED EXPENDITURES/ EXPENSES 2020-21
Criminal Justice	814		446	840
Public Safety	29,312		16,846	26,407
Transportation	2,714		1,264	1,522
Environmental Services	33,408		24,940	32,093
Community Development	1,696		921	652
Community Enrichment	2,955		1,960	1,918
Capital Improvements	7,898		3,724	2,095
Library				
Community Enrichment	6,458		3,158	5,654
Parks and Recreation	40.740		0.570	45.040
Community Enrichment	13,712		3,573	15,918
Cable Communications	404		474	000
General Government	181		171	280
Arizona Highway User Revenue	100.000			07.00=
Street and Highway purposes  Aviation	108,686		69,527	87,387
Transportation  Capital Construction	259,969		158,190	186,378
Capital Improvements	11,570		5,673	7,473
City Improvement Operating Debt Service	70			
	78			32
Community Reinvestment Community Development	1,539		347	2,112
Court Awards				
Criminal Justice	2,267		669	1,385
Development Services				
Community Development Federal and State Grants	7,753		2,445	29,023
Operating grants Federal Community Development	8,722		3,239	15,292
Community Development	443		266	16,978
Federal Transit Transportation	37,804		18,306	69,589
Golf	0.,00.		,	
Community Enrichment	611		68	535
HOPE Grant				
Community Development	225		66	2,733
Human Services				
Community Enrichment	14,455		2,686	10,947
Neighborhood Protection				
Public Safety	2,944		382	1,678
Other Restricted Community Development	32,522		3,498	38,555
Parks and Preserves	02,022		0,100	
Capital Improvements  Phoenix Convention Center	25,134		19,814	45,819
Community Enrichment	15,563		5,770	21,434
Public Housing	15,563		5,770	21,434
Community Development	19,503		581	17,907
Public Safety Enhancement Funds				
Public Safety  Public Safety Expansion Funds	351		3	1,275
Public Safety	10,042		2,176	2,902
Regional Transit Authority Transportation	28,079		17,168	11,516
Regional Wireless Cooperative	0.00:		1.000	0.510
General Government Solid Waste	2,631		1,328	2,510
Environmental Services Sports Facilities	54,699		29,969	45,343
	54,699		29,969	

## CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Fund Fiscal Year 2020-21

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019-20	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019-20	ACTUAL EXPENDITURES/ EXPENSES 2019-20 1	BUDGETED EXPENDITURES/ EXPENSES 2020-21
Community Enrichment	5,929		5,327	7,349
Transit 2000				
Transportation	790		494	623
Transportation 2050				
Transportation	128,658		74,292	127,383
Wastewater				
Environmental Services	68,890		35,583	75,670
Water				
Environmental Services	155,626		85,279	115,874
Capital				
1988 Parks, Recreation, Facilities, Library Bonds	1			3,963
2001 Educational, Youth and Cultural Facility Bonds				68
2001 Neighborhood Protection & Senior Center Bonds	353		15	371
2006 Affordable Housing & Neighborhood Bonds	1,214		792	207
2006 Library, Senior & Cultural Center Bonds	5		3	5
2006 Parks & Recreation Bonds				3,294
2006 Police and Fire Protection Bonds	1,955		1,321	110
2006 Police, Fire and Computer Technology Bonds	545		340	557
2006 Street & Storm Sewer Improvement Bonds	7		5	7
Aviation Capital	714,556		576,326	476,041
Capital Projects - Facilities Management	7			
Capital Reserves	1,448		884	692
City Improvement	19,467		16,675	56,721
CPBC - Senior Lien Excise Tax	3,890			18,720
Development Impact Fees	11,653		7,234	20,906
Multi-City Wastewater Capital	28,801		23,977	32,039
Public Housing Capital	1,460		206	148
Regional Wireless Cooperative Capital	2			6,002
Solid Waste Capital	4,081		2,960	2,240
Streets Capital	50,945		33,741	16,036
Transit Capital	19			65,473
Wastewater Capital	138,910		108,495	139,979
Water Capital	266,266		233,638	323,512
Total Reappropriation Funds	\$ 2,362,456		\$ 1,615,254	\$ 2,213,434
TOTAL ALL FUNDS			\$ 6,495,817	

<sup>&</sup>lt;sup>1</sup> Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

# CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Department Fiscal Year 2020-21 (In Thousands)

	ADOPTED BUDGETED EXPENDITURES/ EXPENSES		EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED		E	ACTUAL XPENDITURES/ EXPENSES*		BUDGETED EXPENDITURES/ EXPENSES
EPARTMENT/FUND	2019-20	•	2019-20			2019-20		2020-21
Community Development:	\$	\$			\$		\$	
Arizona Highway Users Revenue	15	• •		•			•	15
Aviation	75	•		•		75		75
Community Development	29,499		(3,000)	•		25,396		50,843
Community Reinvestment	9,006		600			8,759		8,535
Convention Center	567					560		588
Development Services	86,707					81,683		82,053
Federal and State Grants	9,453		320			9,765		8,988
General	24,639					23,563		24,761
Hope VI Grant	17,599	_	(120)			4,636		14,594
Neighborhood Protection								400
Other Restricted	13,789		120			12,724		14,521
Public Housing	107,184		(20)			95,898		120,128
Sports Facilities	5,145	_	(1,770)			2,920		2,786
Water	31	_		•	_	31		31
Department Total	\$ 303,709	\$	(3,870)		\$	266,010	\$	328,318
Community Enrichment:	\$	\$					\$	
Arizona Highway Users Revenue	1,745	_ +		•		68	Ψ	2,562
Aviation	2,046	_		•	_	10		157
Community Development	1,221	-	3,000	•		4,156		2,301
Convention Center	70,341	-	(270)	•		66,077		72,290
Federal and State Grants	15,799		(1,620)			11,721		18,825
General Grants	27,083		(1,020)	•	_	25,875		27,181
Golf Course	5,456	-	1,100	•	_	6,305		6,197
HOPE VI	5,430	-	120	•		111		126
Human Services Grants	56,270	-	6,500	•		61,958		58,963
Library	40,635	-	0,300	•		40,300		41,851
Other Restricted	5,539		150	•		5,675		5,695
Parks and Preserves	78,032		100	•		41,136		74,817
Parks and Recreation	101,458	-		•		100,223		101,808
Public Housing	70	-	20	•		83		89
Sports Facilities	2,840	-	2,300	•	_	5,105		5,205
Transportation 2050	718	-	2,000	•		64		783
Wastewater	173	-		•		173		155
Water	587	_		•		233		225
Department Total	\$ 410,013	\$	11,300		\$	369,273	\$	419,230
·		-		•				
Criminal Justice: General	\$	\$		•		2F 074	\$	37,541
	36,665			-		35,874		
Other Restricted	5,377	-		•		3,541		2,975
Department Total	\$ 42,042	\$			\$	39,415	\$	40,516
Contingencies:	\$	\$					\$	

# **CITY OF PHOENIX, ARIZONA** Expenditures/Expenses by Department Fiscal Year 2020-21 (In Thousands)

	ADOPTED BUDGETED EXPENDITURES/ EXPENSES		EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED		ACTUAL EXPENDITURES/ EXPENSES*		BUDGETED EXPENDITURES/ EXPENSES
PARTMENT/FUND	2019-20		2019-20		2019-20		2020-21
Aviation	20,000						20,000
Convention Center	3,000			-		_	3,000
Development Services	5,000	_		-		_	5,000
General	57,912			-		-	55,596
Solid Waste	1,000						1,000
Sports Facilities							20,000
Transportation 2050	4,000			-		_	4,000
Wastewater	12,500			-		_	3,500
Water	12,000	_				_	12,000
Department Total	\$ 115,412	\$		\$		\$	124,096
Environmental Services:	\$	\$				\$	
Aviation	50	• •	10	-	52	-	
Capital Construction	70	_		-	70	_	70
Convention Center	22		10	-	22	_	
Development Services	122	_		-	100	_	23
Federal and State Grants	433		1,200	-	1,568	-	491
General	34,640		4,000	-	33,719	-	32,574
Other Restricted	5,045		1,000	-	4,117	-	4,128
Solid Waste	158,139		(560)	-	151,733	-	168,462
Transportation 2050	115		10	-	118	-	100, 102
Wastewater	176,190		(10)	-	134,781	-	147,070
Water	349,517		(5,360)		298,973		314,329
Department Total	\$ 724,343	\$	(700)	\$	625,253	\$	667,147
General Government:	\$	\$		_		\$	
Arizona Highway Users Revenue	958						236
Aviation	3,014				615		1,180
Cable	2,370		400		2,636		2,794
Community Development	269			_	201		231
Convention Center	269						82
Court Awards	165	-		-	165	_	165
Development Services	1,412			-	42	_	342
Federal and State Grants	2,031			-	2,030	_	1,879
General	135,992	-	(4,000)	-	113,556	-	136,065
Other Restricted	3,605	-	980	-	4,574	-	2,483
Regional Wireless Cooperative	4,783	-	400	-	5,117	_	5,118
Solid Waste	1,303			-	191	_	473
Sports Facilities	129	-	270	-	389	_	639
Transportation 2050	1,445	-	•	-	- 30	-	331
Wastewater	1,549			-	734	_	858
Water	2,644	_			1,005		1,508
Department Total	\$ 161,938	\$	(1,950)	\$	131,255	\$	154,384

# CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Department Fiscal Year 2020-21 (In Thousands)

		ADOPTED BUDGETED EXPENDITURES/ EXPENSES		EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED			ACTUAL EXPENDITURES/ EXPENSES*		BUDGETED EXPENDITURES/ EXPENSES
EPARTMENT/FUND	_	2019-20	1	2019-20			2019-20		2020-21
Public Safety:	\$		\$	<b>;</b>				\$	
Court Awards		4,650		1,300	•	_	5,830	·	5,594
Federal and State Grants	_	11,483		15,100	•	-	26,546		25,281
General	_	911,944			•	-	904,718		944,681
Neighborhood Protection	_	41,210			•	-	39,789		40,308
Other Restricted	_	34,464		(1,410)	•	-	28,432		40,283
Public Safety Enhancement	_	33,596			•	-	29,914		30,293
Public Safety Expansion		84,578	•		•	-	82,923		81,177
Sports Facilities		1,528				_	1,528		1,604
Department Total	\$	1,123,453	\$	14,990	•	\$	1,119,680	\$	1,169,221
Transportation:	\$		\$	<b>3</b>				\$	
Arizona Highway Users Revenue	· -	162,626			•	-	155,932	•	166,330
Aviation	_	366,080	•	(30,460)	•	-	294,391		593,590
Capital Construction	_	16,207	•	(==, ==)	•	-	8,419		21,667
Federal and State Grants	_	27	•		•	-	27		72
Federal Transit Authority	_	111,362	•	(110)	•	-	63,990		180,661
General	_	20,587	•	(110)	•	-	20,221		20,762
Other Restricted	_	6,531	•		•	-	4,990		7,108
Transit - RPTA		55,910	•		•	-	41,204		34,075
Transportation 2050	_	338,824		(70,010)		-	244,071		270,057
Department Total	\$	1,078,154	\$	(100,580)	-	\$	833,245	\$	1,294,322
Debt:	\$		\$	3					
Aviation	_	99,910			•	-	96,267		87,856
City Improvement	_	141,514			•	-	125,083		74,837
Convention Center	_	22,368			•	-	19,953		21,070
Secondary Property Tax	_	116,862			•	-	116,862		129,497
Solid Waste	_	13,591		450	•	-	14,041		16,745
Wastewater	_	72,797	•	10	•	-	72,798		71,775
Water		128,879		5,250		_	134,119		146,446
Department Total	\$	595,921	\$	5,710	•	\$	579,123	\$	548,226
					•	_			
Non-Departmental	\$_		\$		•	_			
Aviation	_			250		_	225		750
Convention Center	_			260		_	250		1,000
Federal and State Grants	_			74,100		_	74,075		271,950
Federal Transit Authority				110		_	100		250
Other Restricted	_			160		_	150		500
Solid Waste	_			110		_	100		250
Water	_			110		_	100		300

**SCHEDULE F** 

## CITY OF PHOENIX, ARIZONA Expenditures/Expenses by Department Fiscal Year 2020-21

(In Thousands)

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2019-20	 EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2019-20	•	ACTUAL EXPENDITURES/ EXPENSES* 2019-20	ı	BUDGETED EXPENDITURES/ EXPENSES 2020-21
Department Total	\$	\$ 75,100	\$	75,000	\$	275,000
Capital:	\$1,204,630	\$	\$	842,309	\$	2,599,180
Department Total	\$ 1,204,630	\$	\$	842,309	\$	2,599,180
Reappropriation:	\$2,362,456	\$	\$	1,615,254	\$	2,213,434
Department Total	\$ 2,362,456	\$	\$	1,615,254	\$	2,213,434
Total All Departments	\$ 8,122,071	\$	\$	6,495,817	\$	9,833,074

<sup>\*</sup> Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

### 2020-2021 DETAIL BUDGET

# CITY OF PHOENIX, ARIZONA Full-Time Employees and Personnel Compensation Fiscal Year 2020-21

(In Thousands)

FUND	Full-Time Equivalent (FTE) 2020-21	mployee Salaries and Hourly Costs 2020-21	•	Retirement Costs 2020-21	<b>i</b> 1	Healthcare Costs 2020-21		Other Benefit Costs 2020-21	Total Estimated Personnel Compensation 2020-21
GENERAL FUND									
General	7,138	\$ 581,647	\$	309,606	\$	89,607	\$	132,279 =	1,113,139
Library	388	18,408		4,108		1,977		2,890	27,383
Parks and Recreation	902	40,455		10,275		6,281		5,556	62,567
Cable Communications	18	1,442		498		200		358	2,498
Total General Fund	8,446	\$ 641,952	\$	324,487	\$	98,065	\$	141,083 =	1,205,587
SPECIAL REVENUE FUNDS									
Arizona Highway User Revenue	669	\$ 41,399	\$	14,243	\$	7,866	\$	2,824 =	66,332
Community Reinvestment	3	291	•	114		42	_	74	521
Court Awards	-	 -		-		-		-	-
Development Services	407	29,951		10,299		4,992		5,482	50,724
Federal Community Development	76	4,936		1,801		939		1,211	8,887
Federal and State Grants	204	12,124		4,522		1,699		946	19,291
Federal Transit Authority	-	-		-		-		-	-
Golf Course	32	1,311		215		88		185	1,799
HOPE VI	15	694		195		139		274	1,302
Human Services	172	8,954		2,918		1,787		1,126	14,785
Neighborhood Protection	282	17,513	•	12,534		2,879		3,362	36,288
Other Restricted	77	 7,985		2,861		1,308		2,073	14,227
Parks and Preserves	71	3,599		928		586		510	5,623
Public Safety Enhancement	267	16,291		8,656		2,470		3,386	30,803
Public Safety Expansion	685	47,558		31,657		7,385		9,028	95,628
Public Housing	114	 4,839		1,716		1,035		860	8,450
Regional Wireless Cooperative	4	343		103		56		80	582
Transportation 2050	120	8,733		3,124		1,326		1,834	15,017
Total Special Revenue Funds	3,198	\$ 206,521	\$	95,886	\$	34,597	\$	33,255 =	370,259
ENTERPRISE FUNDS									
Aviation	893	\$ 58,696	\$	205,583	\$	10,718	\$	7,621 =	282,618
Convention Center	219	13,257	•	4,398		2,425	_	2,737	22,817
Solid Waste	611	 34,587	•	11,878		7,423	_	5,273	59,161
Wastewater	345	 22,102	•	2,877		4,431	_	3,269	32,679
Water	1,146	71,253	•	24,839		13,385	_	10,424	119,901
Total Enterprise Funds	3,214	\$ 199,895	\$	249,575	\$		\$	29,324 =	517,176
TOTAL ALL FUNDS	14,858	\$ 1,048,368	\$	669,948	\$	171,044	\$	203,662 =	2,093,022

## **Ordinances**



### **ORDINANCE S-46715**

AN ORDINANCE DETERMINING AND ADOPTING FINAL ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF PHOENIX FOR THE FISCAL YEAR BEGINNING JULY 1, 2020, AND ENDING JUNE 30, 2021; DECLARING THAT SUCH SHALL CONSTITUTE A BUDGET FOR THE CITY OF PHOENIX FOR SUCH FISCAL YEAR.

WHEREAS, pursuant to the provisions of the laws of Arizona, the Charter and Ordinances of the City of Phoenix, the City Council is required to adopt a budget for the fiscal year beginning July 1, 2020, and ending June 30, 2021; and

WHEREAS, by the provisions of the City Charter and in compliance with the provisions of A.R.S. §§ 42-17101, 17102, 17103, 17104, 17105, 17106, 17107, and 17108, the City Council did on the 8th day of June, 2020, adopt and file with the City Clerk its tentative budget including an estimate of the different amounts required to meet the public expense for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Phoenix; and

WHEREAS, due notice has been given by the City Clerk as required by law, the said tentative budget is on file and open to inspection by anyone interested; and

WHEREAS, in accordance with law and following due public notice the Council met on the 17th day of June, 2020, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the City Council will meet on the 1st day of July, 2020, at the hour of 10:00 a.m. in the City Council Chambers of the City of Phoenix, 200 West Jefferson St., Phoenix, Arizona for the purpose of making tax levies as set forth in said estimates; and

WHEREAS, the sums to be raised by primary taxation, as specified herein, do not in the aggregate amount exceed that amount as computed pursuant to A.R.S. § 42-17102;

NOW THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY

OF PHOENIX as follows:

SECTION 1. The City Council has determined and adopted the following estimates of the proposed expenditures therein named and set forth for the conduct of the business of the City government of the City of Phoenix for the fiscal year beginning July 1, 2020, and ending June 30, 2021, and that the same shall constitute the official annual budget of the City for said fiscal year.

## CITY OF PHOENIX, ARIZONA PURPOSES OF PROPOSED PUBLIC EXPENSE

<u>Purpose</u>	Amount of Appropriation 2020-2021
CENEDAL FUNDO	
GENERAL FUNDS General Government	\$150 006 052
Public Safety	\$150,096,053 944,680,555
Criminal Justice	37,540,550
Transportation	20,762,291
Community Development	24,760,742
Community Enrichment	26,837,014
Environmental Services	18,798,890
Contingencies	55,596,000
Unassigned Vacancy Savings	(18,600,000)
Capital Improvements	18,687,712
- Capital Improvements	10,001,112
Total General Funds	\$ <u>1.279,159,807</u>
PARKS AND RECREATION FUNDS	
Parks and Recreation Operations and Maintenance.	\$ <u>101,807,960</u>
Tarks and recordation operations and Waintenance.	Ψ <u>101,007,000</u>
LIBRARY FUNDS	•
Library Operations and Maintenance, and Capital	\$41,850,634
Improvements.	<u> </u>
improvements.	
CABLE COMMUNICATION FUNDS	
Cable Communication Operations and Maintenance.	\$ <u>2,794,213</u>
Table Salling and Application and Maintenance	Ψ <u>=,10 1,210</u>
ARIZONA HIGHWAY USER REVENUE FUNDS	
Street Maintenance, Major Street Improvements, Traffic	\$ <u>169,143,455</u>
Improvements and other Street Improvements.	Ψ <u>σσ,σ.</u>
AVIATION FUNDS	
Aviation Operations and Maintenance, Debt Service and	
Capital Improvement Expenditures.	\$683,607,452
	***********
Contingencies	20,000,000
Total Aviation Funds	\$ <u>703,607,452</u>

	Amount of Appropriation
<u>Purpose</u>	<u>2020-2021</u>
CAPITAL CONSTRUCTION FUNDS Capital Improvements in the Street Transportation and Environmental Programs.	\$ <u>21,737,410</u>
CITY IMPROVEMENT FUND  Downtown Arena; Public Safety Communication Systems; Debt Service Payments for Transit Facilities and Improvements; Municipal Court Building; Vehicles; City Hall; LED Streetlight Conversion; Property Acquisitions; IGC/TGen Facility; Telephone System and Data Network Replacement; Badging System; Adams Street Garage; Police Training Academy and Precincts; City Technology Upgrades; Amphitheater; ASU College of Nursing; Elevator Rehabilitation; Personnel/Payroll Computer Systems; Local Alcohol Rehabilitation Center; Okemah Service Center; Miscellaneous Redevelopment Projects; Other Equipment, Office, Service and Training Facilities and Improvements.	<u>\$74,837,078</u>
COMMUNITY REINVESTMENT FUNDS Community Reinvestment Capital Improvements and Related Operations and Maintenance.	\$ <u>8,535,384</u>
COURT AWARD FUNDS Criminal Justice Programs.	\$ <u>5,759,602</u>
<u>DEVELOPMENT SERVICES FUNDS</u> Development Services Operations and Maintenance, and Capital Improvement Expenditures.	\$82,416,788
Contingencies	<u>5,000,000</u>
Total Development Services Funds	\$ <u>87,416,788</u>
FEDERAL COMMUNITY DEVELOPMENT FUNDS Community Development Program.	\$ <u>53,374,820</u>
FEDERAL OPERATING TRUST FUNDS Federal and State Grant Programs.	\$ <u>327,485,851</u>

	Amount of Appropriation
<u>Purpose</u>	<u>2020-2021</u>
FEDERAL TRANSIT FUND Transit Operations and Maintenance, and Capital Improvements.	\$ <u>180,910,504</u>
GOLF COURSE FUNDS Golf Course Operations and Maintenance, and Capital Improvements.	\$ <u>6,196,936</u>
HOPE VI FEDERAL GRANT FUNDS	\$ <u>14,719,966</u>
HUMAN SERVICES FEDERAL TRUST FUNDS Human Services Program.	\$ <u>58,963,098</u>
NEIGHBORHOOD PROTECTION FUNDS Eligible Police, Fire, and Block Watch Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-3696.	\$ <u>40,708,104</u>
OTHER RESTRICTED FUNDS Other Restricted Funds Operations and Maintenance, and Capital Improvement Expenditures.	\$ <u>77,693,676</u>
PARKS AND PRESERVES FUNDS Parks and Preserves Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with the Phoenix Parks and Preserves initiative approved by the Phoenix voters in a ballot measure on May 20, 2008.	\$ <u>74,817,355</u>
PHOENIX CONVENTION CENTER FUNDS Phoenix Convention Center Operations and Maintenance, Debt Service, and Capital Improvement Expenditures.	\$95,030,277
Contingencies	3,000,000
Total Phoenix Convention Center Funds	\$ <u>98,030,277</u>

Purpose	Amount of Appropriation 2020-2021
	2020 202 1
PUBLIC HOUSING FUNDS Public Housing Operations and Maintenance, and Capital Improvement Expenditures.	\$ <u>120,217,449</u>
PUBLIC SAFETY ENHANCEMENT FUNDS Police, Fire, and Emergency Management Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance S-31877.	\$ <u>30,293,383</u>
PUBLIC SAFETY EXPANSION FUNDS Police and Fire Personnel and Service Expansion Funded with Privilege License and Excise Taxes in accordance with Ordinance G-4987.	\$ <u>81,176,992</u>
REGIONAL TRANSIT FUNDS Regional Transportation Operations and Maintenance and Capital Improvements.	\$ <u>34,074,818</u>
REGIONAL WIRELESS COOPERATIVE FUNDS Operations and Maintenance of the Regional Wireless Cooperative.	\$ <u>5.117.948</u>
SECONDARY PROPERTY TAX FUNDS  Debt Service on and Early Redemption of Outstanding Bonds and Long-Term Obligations.	\$ <u>129,497,241</u>
SOLID WASTE FUNDS Solid Waste Operations and Maintenance, Capital Improvements, and Debt Service.	\$185,930,055
Contingencies	1,000,000
Total Solid Waste Funds	\$ <u>186,930,055</u>
SPORTS FACILITIES FUNDS Sports Facilities Operations and Maintenance, and Capital Improvements.	\$10,233,498
Contingencies	20,000,000

Purpose	Amount of Appropriation 2020-2021
Total Sports Facilities Funds	\$ <u>30,233,498</u>
TRANSPORTATION 2050 FUNDS Transit and Streets Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-6051.	\$271,171,152
Contingencies	<u>4,000,000</u>
Total Transportation 2050 Funds	\$ <u>275,171,152</u>
WASTEWATER SYSTEM FUNDS Wastewater System Operations and Maintenance, Debt Service and Capital Improvement Expenditures.	\$219,857,929
Contingencies	3,500,000
Total Wastewater Funds	\$ <u>223,357,929</u>
WATER FUNDS Water System Operations and Maintenance, Debt Service and Capital Improvement Expenditures.	\$462,839,406
Contingencies	12,000,000
Total Water Funds	\$ <u>474,839,406</u>
TOTAL APPROPRIATIONS 2020-2021	\$ <u>5,020,460,241</u>

SECTION 2. Upon the approval of the City Manager, funds may be transferred within purposes set forth in Section 1, or within the purposes of separately adopted portions of this budget.

SECTION 3. Upon recommendation by the City Manager and with the approval of the City Council, expenditures may be made from the appropriation for contingencies.

SECTION 4. In the case of an emergency, the City Council may authorize the transfer of funds between purposes set forth in Section 1, if funds are available and the transfer does not conflict with the limitations provided by law (A.R.S. § 42-17106).

SECTION 5. The City Council may authorize appropriation increases, if funds are available, for purpose of expenditures that are exempt from the limitation provided in Article IX, Section 20, Constitution of Arizona.

SECTION 6. Money from any fund may be used for any of these purposes set forth in Section 1, except money specifically restricted by State law or by City Charter or City ordinances and resolutions.

PASSED by the Council of the City of Phoenix on this 17th day of June 2020.

MAYOR

ATTEST:

City Cle

APPROVED AS TO FORM:

(Jegh (Jun 17, 2020 16:27 PDT)

Acting City Attorney

REVIEWED BY:

City Manager

PJB;efi;2188/764/\_1.docx; (LF20-0377) 6/17/20

### ORDINANCE S-46741

AN ORDINANCE ADOPTING THE FINAL CAPITAL FUNDS BUDGET FOR THE CITY OF PHOENIX FOR THE FISCAL YEAR BEGINNING JULY 1, 2020 AND ENDING JUNE 30, 2021; DECLARING THAT SUCH SHALL CONSTITUTE THE CAPITAL FUNDS BUDGET FOR THE CITY OF PHOENIX FOR SUCH FISCAL YEAR.

BE IT ORDAINED BY THE COUNCIL OF THE CITY OF PHOENIX as follows:

SECTION 1. The schedule set forth as Section 2 below is hereby adopted as the final 2020-2021 Capital Funds Budget for capital improvements to be made from authorized property tax and revenue supported bond proceeds, nonprofit corporation bond financing, federal and state participation funds, passenger facility charges, customer facility charges, participation by other governmental entities in certain projects, development impact fees, capital grants, capital reserves, solid waste remediation funds and other capital funding sources, for the year beginning July 1, 2020 and ending June 30, 2021.

SECTION 2. This Council has determined and adopted the following estimates of proposed Capital expenditure improvements for the various purposes therein named for the fiscal year beginning July 1, 2020 and ending June 30, 2021.

Purpose	Appropriation Amount 2020-21
ARTS AND CULTURAL FACILITIES	
2001 General Obligation Bonds	<u>\$902,484</u>
AVIATION	
Aviation Bonds, Capital Grants, Passenger Facility Charges	<u>\$312,790,304</u>
ECONOMIC DEVELOPMENT	
Other Bonds	<u>\$122,000,000</u>
FACILITIES MANAGEMENT	
2001 General Obligation Bonds, Other Bonds, Other Capital	\$27,340,000
FIRE PROTECTION	
Impact Fees, Other Bonds	\$20,271,087
HOUSING	
Capital Grants	<u>\$12,115,901</u>
HUMAN SERVICES	
2006 General Obligation Bonds	\$600,000
INFORMATION TECHNOLOGY	
Other Bonds	<u>\$13,394,664</u>
<u>LIBRARIES</u>	
Impact Fees	<u>\$8,530,000</u>

Purpose	Appropriation Amount 2020-21
NEIGHBORHOOD SERVICES	
2006 General Obligation Bonds	<u>\$53,300</u>
NON-DEPARTMENTAL CAPITAL	
Capital Reserves, Convention Center Bonds, Customer Facility Charges, Federal, State and Other Participation, Other Bonds, Passenger Facility Charges	<u>\$102,791,473</u>
PARKS, RECREATION & MOUNTAIN PRESERVES	
Capital Grants, Capital Reserves, Impact Fees, Other Capital	<u>\$17,573,410</u>
PHOENIX CONVENTION CENTER	
Convention Center Bonds	<u>\$1,779,611</u>
POLICE PROTECTION	·
2006 General Obligation Bonds, Impact Fees	<u>\$11,016,000</u>
PUBLIC ART PROGRAM	
Aviation Bonds, Passenger Facility Charges, Solid Waste Bonds, Wastewater Bonds, Water Bonds	<u>\$5,735,893</u>
PUBLIC TRANSIT	
Capital Grants, Transportation 2050 Bonds	\$976,241,064
REGIONAL WIRELESS COOPERATIVE	
Other Cities' Share in Joint Ventures	<u>\$7,324,952</u>
	Appropriation

Purpose	Amount 2020-21
SOLID WASTE DISPOSAL	
Capital Reserves, Solid Waste Bonds, Solid Waste Remediation	\$21,553,286
STREET TRANSPORTATION & DRAINAGE	
2006 General Obligation Bonds, Capital Reserves, Federal, State and Other Participation, Impact Fees, Transportation 2050 Bonds	<u>\$144,125,425</u>
WASTEWATER	
Impact Fees, Other Cities' Share in Joint Ventures, Wastewater Bonds, Water Bonds	\$281,408,464
WATER	
Impact Fees, Other Cities' Share in Joint Ventures, Water Bonds	\$511,632,730
TOTAL	\$2,599,180,048

SECTION 3. Upon the approval of the City Manager, funds may be transferred within purposes set forth in Section 2.

SECTION 4. The City Council may authorize appropriation increases, if funds are available, for purpose of expenditures that are exempt from the limitation provided in Article IX, Section 20, Constitution of Arizona.

## PASSED by the Council of the City of Phoenix this 17th day of June 2020.

MAYOR

ATTEST:

APPROVED AS TO FORM:

**Acting City Attorney** 

**REVIEWED BY:** 

City Manager PJB;efl;2189042\_1.docx; (LF20-1492) 6/17/20



#### ORDINANCE S-46716

AN ORDINANCE ADOPTING THE FINAL REAPPROPRIATION BUDGET FOR ITEMS OF EXPENDITURE PREVIOUSLY ADOPTED AS PART OF THE 2019-2020 FISCAL YEAR OPERATING AND CAPITAL FUND BUDGETS OF THE CITY OF PHOENIX BUT REMAINING AS UNEXPENDED FUNDS AS OF JUNE 30, 2020.

WHEREAS, the City of Phoenix adopts, pursuant to state law, an annual budget consisting of operating funds and capital funds for expenditure in each fiscal year, and did so for the fiscal year 2019-2020; and

WHEREAS, the requirements of planning and contracting for the acquisition of goods and services requires in many instances that the contracts for such goods and services cannot be immediately executed; and

WHEREAS, there remains from said items budgeted for the fiscal year 2019-2020 substantial amounts represented by executed but unfulfilled contracts; and

WHEREAS, the City Charter directs that amounts may be expended by the City only for goods and services actually received, and may not be expended in advance of the acquisition of such goods and services; and

WHEREAS, State Budget Law, A.R.S. § 42-17106, and as interpreted by the Attorney General, demands that no expenditures be made for a purpose not

included in the budget, and no expenditure be made for any debt, obligation or liability incurred or created in any fiscal year in excess of the amount specified for each purpose in the budget for such fiscal year as finally adopted; and

WHEREAS, it has become necessary to adopt a reappropriation and supplemental budget for sums to be expended in the fiscal year 2020-2021 from funds budgeted for the fiscal year 2019-2020 but remaining unexpended as of the close of the fiscal year on June 30, 2020.

NOW THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY

OF PHOENIX as follows:

SECTION 1. This Council has determined and adopted the following estimates of proposed capital and operating fund expenditures as hereinafter set forth presenting a reappropriation of items previously budgeted for the fiscal year 2019-2020 but remaining unexpended at the close of said fiscal year, and representing amounts encumbered by means of outstanding contracts as of the close of said fiscal year. That said amounts and the purposes therefore are set forth in the schedule below as follows:

## 2020-2021 REAPPROPRIATED FUNDS

Fund	Amount
OPERATING FUNDS:	
General Funds	
General Government	\$13,262,000
Criminal Justice	840,000
Public Safety	26,407,000
Transportation	1,522,000
Environmental Services	32,093,000
Community Development	652,000
Community Enrichment	1,918,000

Fund	Amount
Capital Improvements	2,095,000
Total General Funds	\$ <u>78,789.000</u>
Parks and Recreation Funds	
Parks and Recreation Operations and Maintenance.	\$ <u>15,918,000</u>
Library Funds	
Library Operations and Maintenance, and Capital Improvements.	\$ <u>5,654,000</u>
Cable Communication Funds	
Cable Communication Operations and Maintenance.	\$ <u>280,000</u>
Arizona Highway User Revenue Funds	
Street Maintenance, Major Street Improvements, Traffic Improvements and Other Street Improvements.	\$ <u>87.387.000</u>
Aviation Funds	
Aviation Operations and Maintenance, and Capital Improvements.	\$ <u>186,378,000</u>
Capital Construction Funds	
Capital Improvements in Street Transportation and Drainage.	\$ <u>7,473,000</u>
City Improvement Operating Funds	
Debt Service Related Costs associated with City Improvement.	\$ <u>32,000</u>
Community Reinvestment Funds	
Community Reinvestment Program.	\$ <u>2,112,000</u>
Court Award Funds	
Criminal Justice Program.	\$ <u>1,385,000</u>
$\cdot$	Ordinance S-46716

Fund	Amount
Development Services Funds	
Development Services Operations and Maintenance, and Capital Improvements.	\$ <u>29,023,000</u>
Federal Community Development Funds	
Community Development Program.	\$ <u>16,978,000</u>
Federal Operating Trust Funds	
Federal and State Grants.	\$ <u>15,292,000</u>
Federal Transit Funds	
Federal Transit Grant Program.	\$ <u>69,589,000</u>
Golf Course Funds	
Golf Course Operations, Maintenance, and Capital Improvements.	\$ <u>535,000</u>
HOPE VI Federal Grant Funds	
HOPE VI Program.	\$ <u>2,733,000</u>
Human Services Federal Trust Funds	•
Human Services Program.	\$ <u>10,947,000</u>
Neighborhood Protection Funds	
Eligible Police, Fire and Blockwatch Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-3696.	\$ <u>1,678,000</u>
Other Restricted Funds	
Other Restricted Funds Operations, Maintenance, and Capital Improvements.	\$ <u>38,555,000</u>

Fund	Amount
Parks and Preserves Funds	
Parks and Preserves Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with the Phoenix Parks and Preserves initiative approved by the Phoenix voters in a ballot measure on May 20, 2008.	\$ <u>45,819,000</u>
Phoenix Convention Center Funds	
Phoenix Convention Center Operations and Maintenance, and Capital Improvements.	\$ <u>21,434,000</u>
Public Housing Funds	
Public Housing Operations, Maintenance, and Capital Improvements.	\$ <u>17,907,000</u>
Public Safety Enhancement Funds	
Police, Fire, and Emergency Management Operations and Maintenance Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance S-31877.	<u>\$1,275,000</u>
Public Safety Expansion Funds	
Police and Fire Personnel and Service Expansion Funded with Privilege License and Excise Taxes in accordance with Ordinance G-4987.	<u>\$2,902,000</u>
Regional Transit Authority Funds	
Regional Transit Operations and Maintenance, and Capital Improvements.	\$ <u>11,516,000</u>
Regional Wireless Cooperative Funds	
Operations and Maintenance of the Regional Wireless Cooperative.	\$ <u>2,510.000</u>
Solid Waste Funds	
Solid Waste Operations, Maintenance, and Capital Improvements.	\$ <u>45,343,000</u>
	Ordinance S-46716

Fund	Amount
Sports Facilities Funds	
Sports Facilities Operations and Maintenance, and Capital Improvements.	\$ <u>7,349,000</u>
Transit 2000 Funds	
Transit Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-4259.	\$ <u>623,000</u>
Transportation 2050 Funds	
Transit and Streets Operations and Maintenance, and Capital Improvement Expenditures Funded with Privilege License and Excise Taxes in accordance with Ordinance G-6051.	\$ <u>127,383,000</u>
Wastewater System and Multi-City Wastewater Funds	
Wastewater System Operations and Maintenance, and Capital Improvements.	\$ <u>75,670,000</u>
Water Funds	
Water System Operations and Maintenance, and Capital Improvements.	\$ <u>115,874,000</u>
CAPITAL PROJECTS FUNDS:	
1988 Parks, Recreation, Facilities, Library Bonds	\$ <u>3,963,000</u>
2001 Educational, Youth and Cultural Facilities Bonds Funds	\$ <u>68,000</u>
2001 Neighborhood Protection and Senior Center Bond Funds	\$ <u>371,000</u>
2006 Affordable Housing & Neighborhood Bond Funds	\$ <u>207,000</u>
2006 Library, Senior & Cultural Center Bond Funds	\$ <u>5,000</u>

Fund	Amount	
2006 Parks & Recreation Bond Funds	\$ <u>3,294,000</u>	
2006 Police and Fire Protection Bond Funds	\$ <u>110,000</u>	
2006 Police, Fire and Computer Technology Bond Funds	\$ <u>557,000</u>	
2006 Street & Storm Sewer Improvement Bond Funds	\$ <u>7,000</u>	
Aviation Capital Funds	\$ <u>476,041,000</u>	
Capital Reserve Funds	\$ <u>692,000</u>	
City Improvement Capital Funds	\$ <u>56,721,000</u>	
Civic Plaza Building Corporation Funds	\$ <u>18.720.000</u>	
Development Impact Fee Funds	\$ <u>20,906,000</u>	
Multi-City Wastewater Capital Funds	\$ <u>32,039,000</u>	
Public Housing Capital Funds	\$ <u>148,000</u>	
Regional Wireless Cooperative Capital Funds	\$ <u>6,002,000</u>	
Solid Waste Capital Funds	\$ <u>2,240,000</u>	
Streets Capital Funds	\$ <u>16,036,000</u>	
Transit Capital Funds	\$ <u>65,473,000</u>	
Wastewater Capital Funds	\$ <u>139,979,000</u>	
Water Capital Funds	\$ <u>323,512,000</u>	
TOTAL	<b>40.040.404.00</b>	
TOTAL	\$ <u>2,213,434,000</u>	

SECTION 2. In case of an emergency, the City Council may authorize the transfer of funds between the purposes set forth in Section 1 above if the funds are available and the transfer does not conflict with the limitations provided by law under A.R.S. § 42-17106.

SECTION 3. Money from any fund may be used for any of these purposes set forth hereinabove, except money specifically restricted by state law or by City Charter or City ordinances and resolutions.

PASSED by the Council of the City of Phoenix this 17th day of June 2020.

MAYOR

ATTEST:

City Cle

APPROVED AS TO FORM:

Julie Knegh (Jun 13, 2020 17:08 PDT)

PJB;efl;2188784 1.docx; (LF20-0378) 6/17/20

Acting City Attorney

REVIEWED BY:

City Manager

#### **ORDINANCE S-46825**

AN ORDINANCE LEVYING SEPARATE AMOUNTS TO BE RAISED FOR PRIMARY AND SECONDARY PROPERTY TAX LEVIES UPON EACH ONE HUNDRED DOLLARS (\$100) OF THE ASSESSED VALUATION OF PROPERTY SUBJECT TO TAXATION WITHIN THE CITY OF PHOENIX FOR THE FISCAL YEAR ENDING JUNE 30, 2021.

WHEREAS, by the provisions of the City Charter an ordinance levying taxes for the fiscal year 2020-21 is required to be finally adopted not later than the last regular Council meeting in July of said fiscal year, which date complies with state law requirements; and

WHEREAS, the County of Maricopa is now the tax assessing and collecting authority for the City of Phoenix, the City Clerk is hereby directed to transmit a certified copy of this tax levy ordinance to the Assessor and the Board of Supervisors of Maricopa County, Arizona as required by law.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY

OF PHOENIX as follows:

SECTION 1. There is hereby levied on each one hundred dollars (\$100) of the limited assessed value of all property, real, personal and possessory interest, within the corporate limits of the City of Phoenix, except such property as may

be by law exempt from taxation, a primary property tax rate equating to \$1.3055, which is sufficient to generate a primary property levy of one hundred eighty-one million, seven hundred sixty-seven thousand, one hundred ninety-two dollars (\$181,767,192), an amount less than the maximum allowable primary tax levy under the Arizona Constitution. The primary tax levy is allocated into the following amounts or rates for each of the following purposes:

- (a) For the purpose of providing funds for the GENERAL MUNICIPAL AND ADMINISTRATIVE EXPENSES of the City, in accordance with Chapter XVIII Section 8 of the City Charter, a tax rate of \$1.00 per one hundred dollars (\$100) of limited assessed valuation of all taxable real, personal and possessory interest property in the City of Phoenix, which includes \$0.08 per one hundred dollars (\$100) of such limited assessed valuation for the purpose of providing funds for the OPERATION AND MAINTENANCE OF PARKS AND PLAYGROUNDS, in accordance with Chapter XXIII Section 2 Subsection 2 of the City Charter.
- (b) For the purpose of providing funds for the OPERATION AND MAINTENANCE OF LIBRARIES, in accordance with Chapter XVIII Section 11 of the City Charter, a tax rate of \$0.3055 per one hundred dollars (\$100) of limited assessed valuation of all taxable real, personal and possessory interest property in the City of Phoenix.

SECTION 2. In addition to the property tax levy for primary purposes set in Section 1 above, there is hereby levied on each one hundred dollars (\$100) of the limited assessed value of all property, real, personal and possessory interest, within the corporate limits of the City of Phoenix, except such property as may by law be exempt from taxation, a secondary tax rate of \$0.8241 for secondary purposes for paying principal of and interest on or redemption charges on general obligation bonds of the City of Phoenix.

SECTION 3. The primary property tax rate as calculated in Section 1 and the secondary tax rate as calculated in Section 2 shall equal a combined tax rate of \$2.1296.

SECTION 4. Failure by the County officials of Maricopa County, Arizona to properly return the delinquent list, any irregularity in assessments or omissions in the same, or any irregularity in any proceedings shall not invalidate such proceedings or invalidate any title conveyed by a tax deed; failure or neglect of any officer or officers to timely perform any of the duties assigned to him or to them shall not invalidate any proceedings or any deed or sale pursuant thereto; the questioned validity of assessment or levy of taxes or of the judgment of sale by which collection of the same may be enforced shall not affect the lien of the City upon such property for the delinquent taxes unpaid thereon; overcharge as to part of the taxes or of costs shall not invalidate any proceedings for the collection of taxes or the foreclosure of the lien therefore or a sale of the property under such foreclosures; and all acts of officers de facto shall be valid as if performed by officers de jure.

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PASSED by the Council of the City of Phoenix on this 1st day of July 2020.

Katis	les
INCO.	MAYOR
ATTEST:	
Jenis Adusto City Clerk	
APPROVED AS TO FORM:	
Julie Krijegh (Jun 27, 2020 07:31 PDT)  Acting City Attorney	
REVIEWED BY:	
PJB;efl; (LF20-1494) 2190811 1.docx; 7/01/20 City Manager	

## PHOENIX, ARIZONA 2020-21 LEGAL LIMIT PROPERTY TAX LEVY FOR PRIMARY PURPOSES A.R.S. § 42-17051, Subsection A

1.	Maximum allowable levy for the prior year	\$	177,809,914
2.	The above figure increased by two percent (2%)		181,366,112
3.	Current Assessed Value of last year's property	_13,	618,304,274
4.	A. "3" divided by 100		136,183,043
	B. Maximum Allowable Tax Rate equals - "2" divided by "4A" (\$181,366,112 ÷ \$136,183,043)	· .	1.3318
5.	Estimated Current Assessed Value	_13,	923,185,918
6.	A. Current Assessed Value divided by 100		139,231,859
	B. Levy equals - "4B" multiplied by "6A" (\$1.3318 X \$139,231,859)		185,428,990
	Estimated over collections of the 2019-20 primary property tax levy will reduce this estimate as follows:		
7.	A. Estimated over collections of 2019-20 primary levy		-0-
	B. Maximum Allowable Levy Limit for 2020-21	\$	185,428,990
8.	Adjusted Allowable Levy Limit and Tax Rate:		
	A. Allowable Levy Limit for 2020-21	\$	185,428,990
	B. Accepted Torts		-0-
	C. Adjusted Allowable Levy Limit	\$	185,428,990
	D. Adjusted Allowable Tax Rate - "8C" divided by "6A" (\$185,428,990 ÷ \$139,231,859)		1.3318
	21 Primary Levy 21 Primary Tax Rate	\$	181,767,192 1.3055



## **Glossary of Terms**



## **Glossary**

Accrual Basis Accounting – The most commonly used accounting method, which reports income when earned and expenses when incurred, as opposed to cash basis accounting, which reports income when received and expenses when paid. For the city's Comprehensive Annual Financial Report (CAFR), Phoenix recognizes grant revenues on a modified cash basis. Generally Accepted Accounting Principles (GAAP) recognizes grant revenues on an accrual basis.

**Appropriation** – An authorization granted by the City Council to make expenditures and to incur obligations for purposes specified in the appropriation ordinances. Three appropriation ordinances are adopted each year: 1) the operating funds ordinance, 2) the capital funds ordinance, and 3) the re-appropriated funds ordinance.

**Arizona Highway User Revenue (AHUR)** – Various gas tax and vehicle licensing fees imposed and collected by the state and shared with cities and towns. This revenue must be used for street or highway purposes.

**Asset Betterment** – An addition or change to a Capital Asset intended to prolong the life of the asset beyond its original design life, or to increase the functionality, efficiency or capacity of the asset beyond that of its original design, over and above the results of prescribed or routine maintenance.

Balanced Budget – Arizona law (Title 42 Arizona Revised Statutes) and the City of Phoenix Charter (chapter XVIII) require the City Council to annually adopt a balanced budget by purpose of public expense. State law defines this balanced budget as "the primary property tax levy, when added together with all other available resources, must equal these expenditures." Therefore, no General Fund balances can be budgeted in reserve for subsequent fiscal years. Instead, an amount for contingencies is included in the budget each year. The charter further requires that "the total of proposed expenditures shall not exceed the total of estimated income and fund balances."

**Base Budget** – Funding for ongoing expenditures for personnel, commodities, contractual services and replacement of existing equipment previously authorized. The base budget provides funding to continue previously authorized services and programs.

**Block Watch Fund** – This fund is the Block Watch portion of the Neighborhood Protection Fund. This fund is a portion of a voter-approved 0.1 percent sales tax increase approved in October 1993. Grant funds are awarded to communities for innovative methods to deter crime-related problems in their neighborhoods. The city disburses these funds through an annual application process.

**Bonds** – Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), along with interest at a stated rate or according to a formula for determining the interest rate.

**Bond Rating** – An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Three agencies regularly review city bonds and generate bond ratings - Moody's Investors Service, Fitch Ratings and Standard & Poor's Ratings Group.

**Budget** – A plan of financial operation for a specific time period (the City of Phoenix's adopted budget is for a fiscal year July 1 – June 30). The budget contains the estimated expenditures needed to continue the city's operations for the fiscal year and revenues anticipated to finance them.

**Capital Asset (Outlay)** – An asset meeting the capitalization threshold specified in the City's Comprehensive Annual Financial Report.

**Capital Expenditures** – Expenditures in the Capital Improvement Program.

**Capital Funds** – Resources such as bond issuance proceeds that are restricted to expenditures for Capital Assets.

**Capital Funds Budget** – The component of the first year of the Capital Improvement Program that is financed from Bond Funds and other Capital Funds.

Capital Improvement Program (CIP) – The City's five-year plan for investment in infrastructure and similar assets, which is updated annually. Direct costs of Capital Projects, and any expenditure of capital funds, are budgeted and recorded in the Capital Improvement Program. Additionally, direct costs of multi-year comprehensive infrastructure studies that are intended to expansively identify or prioritize Capital Projects, and non-recurring major maintenance projects such as re-roofing, may be budgeted and recorded in the Capital Improvement Program.

**Capital Project** – A project that is fixed-term but typically spans multiple years, that is expected to result in a Capital Asset or Asset Betterment for the City or its partner agency with a useful life of at least 5 years, and that involves acquisition, construction or improvement of land rights, buildings, infrastructure (including IT infrastructure) or major enterprise technology.

**CARES Act** –Coronavirus Aid, Relief, and Economic Security (CARES) Act signed into law to address the economic fallout resulting from the COVID-19 pandemic in the United States.

**Carryover** – Expenditure originally planned for in the current fiscal year, but because of delays, is postponed to the following fiscal year.

**CDBG** – See Community Development Block Grant.

**Central Service Cost Allocation** – The method of distributing expenses for general staff and administrative overhead to the benefiting activity.

**CIP** – See Capital Improvement Program.

**City Manager's Budget** – See Preliminary Budget.

City of Phoenix Employees' Retirement Systems (COPERS) – A pension plan for full-time employees who retire from service with the City of Phoenix.

**Civic Improvement Corporation (CIC)** – Non-profit Corporation established in 1973 as the main financing arm of the City of Phoenix to issue debt obligations secured by enterprise fund revenues or excise tax pledges.

**Commodities** – Consumable goods such as office supplies, repair and replacement parts, small tools and fuel, which are not of a capital nature.

Community Development Block Grant (CDBG) – Grant funds allocated by the federal government to the city of Phoenix to use for the prevention and removal of slum and blight, and to benefit low- and moderate-income persons. The City disburses these funds through an annual application process open to all nonprofit organizations and city departments.

Comprehensive Annual Financial Report (CAFR) – Official annual report of the City of Phoenix which includes statements of revenue, expenditures and changes in fund balances.

**Contingency** – An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as flood emergencies, federal mandate, unanticipated one time expenses and similar eventualities.

**Contractual Services** – Expenditures for services performed by firms, individuals or other city departments.

**Coronavirus** – A large family of viruses which may cause illness in animals or humans.

Coronavirus Relief Fund (CRF) – The CARES Act established the Coronavirus Relief Fund (the "Fund") and appropriated \$150 billion to the Fund. Under the CARES Act, the Fund is to be used to make payments for specified uses to States and certain local governments. The CARES Act provides that payments from the Fund may only be used to cover costs for necessary expenditures incurred due to the public health emergency with respect to COVID–19, were not accounted for in the budget most recently approved as of March 27, 2020 (the date of enactment of the CARES Act) for the State or government and were incurred during the period that begins on March 1, 2020, and ends on December 30, 2020.

**Cost** – The amount of funding required to pay for a given program or service.

**Council-Manager Form of Government** – An organizational structure in which the Mayor and City Council appoint an independent city manager to be the chief operating officer of a local government. In practice, a City Council sets policies and the city manager is responsible for implementing those policies effectively and efficiently.

**Court Awards Fund** – Revenues provided by court awards of confiscated property under both the federal and state organized crime acts. These funds are used for additional law enforcement activities in the Police and Law departments.

**COVID-19** – An illness caused by a novel coronavirus now called severe acute respiratory syndrome coronavirus 2 (SARS-CoV-2). The illness was termed COVID-19 by the World Health Organization, the acronym derived from "coronavirus disease 2019".

**COVID-19 Pandemic** – On March 11, 2020 the Novel Coronavirus Disease, COVID-19, was declared a global pandemic by the World Health Organization (WHO).

**Cycle Time** – The amount of time, from the customer's perspective, it takes to complete a defined task, process or service.

**Debt Service** – Payment of principal and interest on an obligation resulting from the issuance of bonds.

**Depreciation** – The decline in the value of an asset due to general wear and tear or obsolescence.

**DBE** – Disadvantaged Business Enterprise

**Encumbrance** – A reservation of funds to cover purchase orders, contracts or other funding commitments that are yet to be fulfilled. The budget basis of accounting considers an encumbrance to be the equivalent of an expenditure.

Enterprise Funds – Funds that are accounted for in a manner similar to a private business. Enterprise funds usually recover their costs (including depreciation) through user fees. The city has four such self-supporting funds: Aviation, Water, Wastewater, and Solid Waste. In addition, the Phoenix Convention Center Fund, which is primarily supported by earmarked excise taxes, uses enterprise fund accounting to provide for the periodic determination of net income.

Estimate – The most recent prediction of current year revenue and expenditures. Estimates are based upon several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.

**Excise Tax Fund** – This fund is used to account for tax revenues ultimately pledged to pay principal and interest on various debt obligations. This fund includes local sales taxes, state-shared sales taxes, state-shared income taxes and sales tax license fees.

**Expenditures** – Refers to current cash operating expenses and encumbrances.

**Expenditure Limit** – See State Expenditure Limit.

**Fiduciary Funds** – Funds used to account for assets held by the City of Phoenix as a trustee or agent. These funds cannot be used to support the city's own programs.

**Fiscal Year** – The City's charter designates July 1 to June 30 as the fiscal year.

**FTE** – See Full-Time Equivalent Position.

**Full-Time Equivalent Position (FTE)** – A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time clerk working for 20 hours per week would be equivalent to one half of a full-time position or 0.5 FTE.

**Fund** – A grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. For budgetary purposes, funds are categorized as General, Special Revenue, Enterprise, or Capital.

**Fund Balance** – As used in the budget, the excess of resources over expenditures. The beginning fund balance is the residual funds brought forward from the previous fiscal year.

**GAAP** – See Generally Accepted Accounting Principles.

**General Obligation Bonds (G.O. Bonds)** – Bonds that require voter approval and finance a variety of public capital projects such as streets, buildings, parks and improvements. The bonds are backed by the "full faith and credit" of the issuing government.

**General Funds** – Resources derived from taxes and fees that have unrestricted use, meaning they are not earmarked for specific purposes.

**Generally Accepted Accounting Principles (GAAP)** – Uniform minimum standards of financial accounting and reporting that govern the form and content of basic financial statements. The City's Comprehensive Annual Financial Report (CAFR) outlines adjustments needed to convert Phoenix's budget basis of accounting to a GAAP basis.

**GFOA** – Government Finance Officers Association

**Goal** – A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given time period.

**G. O. Bonds** – See General Obligation Bonds.

**Grant** – A contribution by one government unit or funding source to another. The contribution is usually made to aid in the support of a specified function (e.g., library materials or drug enforcement, but it is sometimes for general purposes).

**HUD** – U.S. Department of Housing and Urban Development

**Infrastructure** – Facilities that support the daily life and growth of the city, for example, roads, water lines, sewers, public buildings, parks and airports.

**Impact Fees** – Fees adopted by the City Council in 1987 requiring new development in the city's outlying planning areas to pay its proportional share of the costs associated with providing necessary public infrastructure.

**Improvement Districts** – Special assessment districts formed by property owners who desire and are willing to pay for mutually enjoyed improvements such as streets, sidewalks, sewers and lighting.

In Lieu Property Taxes (or In Lieu Taxes) – An amount charged to certain city enterprise and federally funded operations that equal the city property taxes that would be due on plant and equipment if these operations were for-profit companies. This includes the Water, Wastewater, Solid Waste and Public Housing funds.

**Levy** – See Tax Levy.

**Mandate** – Legislation passed by the state or federal government requiring action or provision of services and/or programs. Examples include the Americans with Disabilities Act, which requires actions such as physical facility improvements and provision of specialized transportation services.

M/W/SBE – Minority, Women and Small Business Enterprise

**Modified Accrual Basis** – Method under which revenues are recognized in the period they become available and measurable, and expenditures are recognized in the period the associated liability is incurred. Most government accounting follows this method.

**Neighborhood Protection Fund** – This fund, also referred to as Proposition 301, is used to account for the funds generated by the 0.1 percent increase in the sales tax approved by voters in October 1993. The funds are to be used for the expansion of police, fire, and block watch programs. The breakdown of funding is as follows: Police 70 percent, Fire 25 percent and Block Watch 5 percent.

**Net Direct Debt Ratio** – The ratio between property tax-supported debt service and secondary-assessed valuation. The Net Direct Debt Ratio is one way to gauge the ability of a local property tax base to support general obligation debt service.

**Non-Recurring Cost** – A one-time cost, which is not expected to be required on an ongoing basis.

**Objective** – Desired output-oriented accomplishments that can be measured and achieved within a given time frame and advance the activity and organization toward a corresponding goal.

**Operating Funds** – Resources derived from continuing revenue sources used to finance ongoing operating expenditures and "pay-as-you-go" capital projects.

**Ordinance** – A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the city.

**Outstanding Bonds** – Bonds not yet retired through principal and interest payments.

Parks and Preserves Fund – This fund is used to account for the funds generated by the 0.1 percent increase in the sales tax approved by voters in 1999 and reauthorized in 2008. The funds are to be used for the purchase of state trust lands for the Sonoran Desert Preserve Open Space, and the development of regional and neighborhood parks to enhance community safety and recreation.

**Pay-As-You-Go Capital Projects** – Capital projects whose funding comes from day-to-day city operating revenue sources.

**Percent-for-Art** – An ordinance that allocates up to one percent of the city's capital improvement budget to fund public art projects.

**Performance Measure** – A metric that quantifies a program's level of service and helps determine the extent to which a program is achieving its goals.

**Personal Services** – All costs related to compensating city employees including employee benefits costs such as contributions for retirement, social security, and health

and industrial insurance. It also includes fees paid to elected officials, jurors, and election judges and clerks. It does not include fees for professional or other services.

Plan Six Agreements – Agreements to provide funding to accelerate the construction of the Waddell and Cliff dams, and modification of the Roosevelt and Stewart dams, for the benefit of the City of Phoenix. These benefits include the use of additional unappropriated water, controlling floods, improving the safety of existing dams, and providing new and improved recreational facilities.

**PLT** – See Privilege License Tax.

**Policy** – A set of plans, directions, or guidelines, which dictate City business. Policies may be directly approved and set by City Council, or they may refer to internal City policies set by the City Manager.

Preliminary Budget – A balanced budget presented to the City Council by the City Manager (sometimes referred to as the City Manager's Budget) based upon an earlier Trial Budget, City Council and community feedback and/or changing economic forecasts. Any City Council changes to the Preliminary Budget are incorporated into the final adopted budget.

**Primary Property Tax** – A tax levy that can be used to support any public expense.

**Priority** – In relation to City projects, goals, or services, something that takes precedence or suggests particular importance.

**Privilege License Tax (PLT)** – The City of Phoenix's local sales tax, made up of more than 14 general categories.

**Privilege License Tax Fees** – Includes fees charged for Privilege License Tax (PLT) licenses and the annual fee per apartment unit on the rental of non-transient lodging.

Fees recover the costs associated with administering an efficient and equitable system. A PLT license allows the licensee the privilege to conduct taxable business activities and to collect and remit those taxes.

**Program** – A group of related activities performed by one or more organizational units.

**Property Tax** – A levy upon each \$100 of assessed valuation of property within the City of Phoenix. Arizona has two types of property taxes. Primary property taxes support the city's General Fund and secondary property taxes pay general obligation debt.

**Proposition 1 – See Public Safety Expansion Fund.** 

**Proposition 301** – See Neighborhood Protection Fund.

Public Safety Enhancement Funds – The Public Safety Enhancement funds are used to account for a 2.0 percent increment of the 2.7 percent sales tax on utilities with franchise agreements. The Police Public Safety Enhancement Fund is dedicated to Police and Emergency Management needs and receives 62 percent of the revenues generated. The Fire Public Safety Enhancement Fund is dedicated to Fire needs and receives 38 percent of the revenues generated.

**Public Safety Expansion Funds** – This fund is used to account for the 0.2 percent increase in sales tax approved by Phoenix voters in 2007. The funds will be used to add 500 police personnel and 100 firefighters to the City of Phoenix. The Police Department receives 80 percent of revenues and the Fire Department receives 20 percent.

**Reappropriated Funds** – Funds for contracts entered in a previous fiscal year but which are still in progress.

**Recoveries** – Canceled prior year encumbrances.

**Recurring Cost** – A cost incurred on an ongoing basis.

**Regional Wireless Cooperative (RWC)** – An independent, multi-jurisdictional organization that manages and operates a regional radio communications network built to seamlessly serve the interoperable communication needs of first responders and other municipal radio users in and around Central Arizona's Valley of the Sun.

**RPTA** – Regional Public Transportation Authority

**Resources** – Total amounts available for appropriation including estimated revenues, recoveries, fund transfers and beginning fund balances.

**Restricted Funds** – See Special Revenue Fund.

**Salary Savings** – Budget savings realized through employee turnover or vacant positions.

**Secondary Property Tax** – A tax levy restricted to the payment of debt service on bonded debt.

**Self-Insurance** – Self-funding of insurance losses. With the exception of airport operations, police aircraft operations, and excess general and automobile liability for losses in excess of \$7.5 million, the city is self-insured for general and automobile liability exposures.

**Service** – A public good provided to residents.

**Service Level** – The amount or scope of a given service.

**Special Revenue Fund** – A fund used to account for receipts from revenue sources that have been earmarked for specific activities and related expenditures. Examples

include Arizona Highway User Revenue (AHUR) funds, which must be used for street and highway purposes, and secondary property tax, which is restricted to generalbonded debt obligations.

**Sports Facilities Fund** – A special revenue fund established to account for revenue raised from a designated portion of the hotel/motel tax and tax on short-term motor vehicle rentals. These funds pay the city's portion of the debt service and other expenditures related to the downtown sports arena.

**State Expenditure Limit** – A limitation on annual expenditures imposed by the Arizona Constitution as approved by the voters in 1980. The limitation is based upon a city's actual 1979-80 expenditures adjusted for interim growth in population and inflation. Certain expenditures may be exempt by the State Constitution or by voter action.

**State-Shared Revenues** – Revenues levied and collected by the state but shared with local governments as determined by state government each year. In Arizona, a portion of the state's sales, income and vehicle license tax revenues are distributed on the basis of a city's relative population percentage.

**Strategic Plan** – A set of steps and strategies which help to achieve goals and realize an overarching vision. The City's Strategic Plan helps guide budgetary and programmatic decision-making to achieve efficient and effective delivery of City services.

**Strategy** – An informed and carefully constructed plan for meeting a goal.

**Structurally Balanced Budget** – A budget in which proposed ongoing expenditures are matched by available ongoing resources. By State law and City Charter, the City must propose a structurally balanced budget each year.

**Supplemental** – Resources to provide new or enhanced programs or services over the base budget allocation.

**Tax Levy** – The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.

**Technical Review** – A detailed line-item review of each city department's budget conducted by the Budget and Research Department.

**Transit 2000 Fund** – This fund was used to account for the 0.4 percent sales tax dedicated to transit that was approved by voters on March 14, 2000. Fare box collections were also included in this fund. This fund is being replaced by the Transportation 2050 Fund.

Transportation 2050 Fund – These funds are used to account for the revenues generated by the 0.7 percent sales tax approved by voters in August 2015, with a January 1, 2016 effective date. This tax supersedes the 0.4 percent sales tax approved by voters in March 2000, which was accounted for in the Transit 2000 Fund. These funds are to be used for a comprehensive transportation plan, including public transit and street improvements. The Public Transit Department is allocated 86.2 percent of the sales tax, with the remaining 13.8 percent being allocated to the Streets Department. Fare box collections are also included in the Transportation 2050 Transit Fund.

**Trial Budget** – A budget developed in early spring that presents a proposed balanced budget for discussion by the City Council and the community before the city manager submits the Preliminary Budget in late spring.

**User Fees or User Charges** – A fee paid for a public service or use of a public facility by the individual or organization benefiting from the service.

**Zero Base Budgeting** – A process whereby a budget is developed at the program level and starting from zero the next year's budget is estimated assuming only those costs necessary to provide the currently approved level of service. This initial estimate is referred to as the "base budget." The estimated cost for providing each program is reviewed and justified on an annual basis. The process includes the identification of potential reductions and additions, which are ranked in priority order. Presentation of the budget also is provided on a program basis.