

NOTICE OF RESULTS
PHOENIX BUSINESS AND WORKFORCE DEVELOPMENT BOARD
INSTILL HOPE STEERING COMMITTEE

Pursuant to A.R.S. Section 38-431.02, notice is hereby given to the members of the **PHOENIX BUSINESS AND WORKFORCE DEVELOPMENT (PBWDB) BOARD INSTILL HOPE STEERING COMMITTEE** and to the general public, that the **PBWDB INSTILL HOPE STEERING COMMITTEE** held a meeting open to the public on **DECEMBER 18, 2025, at 9:00 a.m.**

The agenda for this meeting can be accessed online at: <https://arizonaatwork.com/locations/city-phoenix/local-board/meetings>

Agenda items may be taken out of order. The agenda for the meeting is as follows:

9:00 a.m.	1.	Call to Order/Roll Call/Introductions	Karen Carter, Chair, Instill Hope Steering Committee
Approved	2.	FOR APPROVAL: Instill Hope Steering Committee, November 20, 2025 Meeting Minutes	Instill Hope Steering Committee
Discussed		FOR INFORMATION AND DISCUSSION: Phoenix Workforce Coalition: • Survey Results • Next Steps	Hayden Maynard, ARIZONA@WORK City of Phoenix
Discussed	3.	FOR INFORMATION AND DISCUSSION: Strategic Plan Tracker Review	Karen Carter, Chair, Instill Hope Steering Committee
None	5.	Future Agenda Items	Karen Carter, Chair, Instill Hope Steering Committee
None	6.	Call to the Public/Announcements	
9:48 a.m.	7.	Adjournment	

Mission: *The mission of the Phoenix Business and Workforce Development Board is to fulfill the Six Purposes of the Workforce Innovation and Opportunity Act.*

Vision: *Phoenix provides an inclusive, world-class, sustainable quality of life that delivers opportunities for individuals, businesses, and communities to earn, learn, grow, and prosper.*

For more information call Ariadna Valentin, City of Phoenix Administrative Assistant I, at (602) 261-8952. ARIZONA@WORK, City of Phoenix is an equal opportunity program. Auxiliary aids and services are available upon request. For reasonable accommodation, call the Equal Opportunity ADA Liaison at Voice (602) 256-4126 or TTY: 7-1-1 as early as possible to coordinate needed arrangements.