



53,212











Total To Date

45.4%

Affordable and
Workforce

TOTAL
UNITS*

Affordable 5,118 created | 5,907 preserved
 Workforce 13,165 created
 Market..... 29,022 created

	% Complete	Target Date	Status Comments
 <p>INITIATIVE 1: Prioritize New Housing In Areas Of Opportunity</p>	85% 	June 30, 2021	GIS mapping and analysis underway as part of PlanPHX2025
 <p>INITIATIVE 2: Amend Current Zoning Ordinance To Facilitate More Housing Options</p>			Multifamily Parking TA approved by City Council on 1/24/24
<p>A: Affordable Housing Incentives</p>	75% 	Dec 31, 2021	Multifamily residential development and adaptive reuse TA to address recent changes to state statute is underway
<p>B: Update Zoning Ordinance to Expand Housing Options</p>	75% 	Dec 31, 2021	2 of 3 mobile home TAs were approved 2023 Q2 Accessory dwelling units (ADU) TA was approved by City Council 9/6/23 ADU TA to address recent changes to state statute was approved by City Council 11/20/24
<p>C: Expand The Walkable Urban Code</p>	100% 	March 31, 2021	The WU Code TA (Z-TA-3-19) was approved by City Council on 2/2/22
 <p>INITIATIVE 3: Redevelop City-Owned Land With Mixed-Income Housing</p>	100% 	Dec 31, 2020	Council approved set aside plan RFP for 21 parcels at Central and Columbus awarded 12/18/24 RFP for 2 parcels at Glendale and 27th Ave awarded 12/18/24 RFP for 2 parcels on W Polk St issued 9/20/24 RFP for 7 parcels in Sunnyslope/Village Center issued 12/16/24
 <p>INITIATIVE 4: Enhance Public-Private Partnerships and Increase Financing</p>	100% 	Dec 31, 2020	Ongoing partnerships and Housing is Healthcare and AZ Housing Fund



	% Complete	Target Date	Status Comments
INITIATIVE 5: Building Innovations and Cost-Saving Practices			
A: Development Assistance Team Assignment	100%	June 30, 2021	Teams identified
B: Affordable Housing Advocacy	100%	Ongoing	Continuous advocacy
C: Reduced Planning and Permitting Fees	30%	June 30, 2022	Design competition for ADU standard plans was held in October 2024, and awards were announced in December 2024
D: Infrastructure Program	100%	Dec 31, 2021	Pilot program for unanticipated off-site infrastructure launched
E: Ongoing Research - Cost-Saving Practices	100%	Ongoing	Utilizing ADEQ funds to assist with enviro assessments of HPP parcels for future RFPs
INITIATIVE 6: Increase Affordable Housing Developer Representation			
	75%	Dec 31, 2020	Revising application for appointment
INITIATIVE 7: Expand Efforts to Preserve Existing Affordable Housing Stock			
A: Strategic Acquisitions	100%	Dec 31, 2021	Pilot project: acquisition complete
B: Implement Community Land Trust Program	100%	June 30, 2021	RFP for \$5 million ARPA funded CLT program awarded by Council on 6/14/23
C: Implement Landlord Incentives and Resources	100%	June 30, 2021	\$7.8 million in CARES Act and ARPA funds were dispersed between 2021 and 2024
D: Expand the Rental Rehabilitation Program	100%	June 30, 2021	Full program launched; actively marketed and operationalized 6/30/21
INITIATIVE 8: Support Affordable Housing Legislation			
	100%	Ongoing	Continued advocacy through city lobbyist and advocacy partners; tracking Federal/Local housing legislation
INITIATIVE 9: Education Campaign			
	100%	Dec 31, 2020	Presentations to stakeholder groups; engaging with partners on ways to collaborate Awarded Housing Opportunities in Mentorship and Education Technical Assistance from MAG in Fall 2024

*New units created are based on certificate of occupancy data from October 2019 to present. Preserved units include the following city programs: landlord incentive, housing rehabilitation, rental assistance demonstration and community land trust pilot. Affordable and/or market rate unit counts based on available data from Housing Department projects and Apartment Insights rental rate information.