Issue Amount	Issue Description	Date of Final Official Statement	CUSIP No. of the Bonds	Captions Being Updated	Page No.
\$ 21,345,000	City of Phoenix Civic Improvement	08/11/10	71883MHG2	Table 3 - City of Phoenix Civic Improvement Corporation Senior Lien Airport Revenue Bonds Outstanding	20
	Corporation Junior Lien Airport			City of Phoenix Civic Improvement Corporation Junior Lien Airport Revenue Bonds Outstanding	21
	Revenue Bonds, Taxable			(Voluntary Submittal)	
	Series 2010B (RZEDB) (Non-AMT)			Airport Outstanding Junior Subordinate Lien Obligations Outstanding (Voluntary Submittal)	21
				Table 4 - Historical PFC Collections (most recently completed Fiscal Year)	25
				Table 5 - PFC Approvals and Revenues	25
				Table 7 - Airlines Reporting Enplaned Passengers and Air Cargo (most recently completed Fiscal Year)	27
				Table 8 - Total Enplaned Passengers by Airlines (most recently completed Fiscal Year)	28
				Aviation Capital Improvement Program (most recent capital improvement program as of the most recently completed Fiscal Year, but excluding Table 10 and information incorporated by reference to Exhibit A-1 in "Appendix A - Report of the Airport Consultant")	30
				Table 11 - Historical Average Cost Per Enplanement (most recently completed Fiscal Year)	31
				Table 12 - City of Phoenix Aviation Department Enterprise Fund Comparative Schedule of Revenues,	33
				Expenditures and Changes in Fund Balances (most recently completed Fiscal Year)	

		Date of				
Issue	Issue	Final Official	CUSI	P No.		
Amount	Description	Statement	of the	Bonds	Captions Being Updated	Page No.
\$ 196,600,000	City of Phoenix Civic Improvement	02/05/13	71883MHM9	71883MHX5	Table 3 - City of Phoenix Civic Improvement Corporation Senior Lien Airport Revenue Bonds Outstanding	16
	Corporation Senior Lien Airport		71883MHN7	71883MHY3	Table 4 - City of Phoenix Civic Improvement Corporation Junior Lien Airport Revenue Bonds Outstanding	17
	Revenue Refunding Bonds,		71883MHP2	71883MHZ0	Airport Outstanding Junior Subordinate Lien Obligations Outstanding (Voluntary Submittal)	
	Series 2013 (AMT)		71883MHQ0	71883MJA3	Table 5 - City of Phoenix Aviation Department Enterprise Fund Comparative Schedule of Revenues,	23
			71883MHR8	71883MJB1	Expenditures, Historical Debt Service Coverage and Changes in Fund Balances (most recently	
			71883MHS6	71883MJC9	completed Fiscal Year)	
			71883MHT4	71883MJD7	Table 6 - Airlines Reporting Enplaned Passengers and Air Cargo (most recently completed Fiscal Year)	24
			71883MHU1	71883MJE5	Table 7 - Total Enplaned Passengers by Airline (most recently completed Fiscal Year)	25
			71883MHV9	71883MJF2	Aviation Capital Improvement Program (most recent capital improvement program as of the most recently	27
			71883MHW7		completed Fiscal Year, but excluding Table 9)	
					Table 10 - Historical Average Cost Per Enplanement (most recently completed Fiscal Year)	29
					Table 11 - Historical PFC Collections (most recently completed Fiscal Year)	30
					Table 12 - PFC Approvals and Revenues	31

			Date of				
	Issue	Issue	Final Official	cusi	P No.		
Α	mount	Description	Statement	of the	Bonds	Captions Being Updated	
\$ 9	95,785,000	City of Phoenix Civic Improvement	11/17/15	71883MJG0	71883MJU9	Table 3 - City of Phoenix Civic Improvement Corporation Senior Lien Airport Revenue Bonds Outstanding	18
		Corporation Junior Lien Airport		71883MJH8	71883MJV7	Table 4 - City of Phoenix Civic Improvement Corporation Junior Lien Airport Revenue Bonds Outstanding	19
		Revenue Bonds,		71883MJJ4	71883MJW5	Airport Outstanding Junior Subordinate Lien Obligations Outstanding (Voluntary Submittal)	
		Series 2015A (Non-AMT)		71883MJK1	71883MJX3	Table 5 - City of Phoenix Aviation Department Enterprise Fund Comparative Schedule of Revenues,	26
				71883MJL9	71883MJY1	Expenditures, Historical Debt Service Coverage and Changes in Fund Balances (most recently	
				71883MJM7	71883MJZ8	completed Fiscal Year)	
				71883MJN5	71883MKA1	Table 6 - Airlines Reporting Enplaned Passengers and Air Cargo (most recently completed Fiscal Year)	27
				71883MJP0	71883MKB9	Table 7 - Total Enplaned Passengers by Airline (most recently completed Fiscal Year)	28
				71883MJQ8	71883MKE3	Aviation Capital Improvement Program (most recent capital improvement program as of the most recently	30
				71883MJR6	71883MKC7	completed Fiscal Year, but excluding Table 9)	
				71883MJS4	71883MKD5	Table 10 - Historical Average Cost Per Enplanement (most recently completed Fiscal Year)	32
1				71883MJT2		Table 11 - Historical PFC Collections (most recently completed Fiscal Year)	33
						Table 12 - PFC Approvals and Revenues	33

	Issue Amount	Issue Description	Date of Final Official Statement	CUSIP No. of the Bonds	Captions Being Updated	Page No.
\$		City of Phoenix Civic Improvement	11/17/15	71883MKF0	Table 3 - City of Phoenix Civic Improvement Corporation Senior Lien Airport Revenue Bonds Outstanding	18
		Corporation Junior Lien Airport			Table 4 - City of Phoenix Civic Improvement Corporation Junior Lien Airport Revenue Bonds Outstanding	19
		Revenue Refunding Bonds,			Airport Outstanding Junior Subordinate Lien Obligations Outstanding (Voluntary Submittal)	
		Series 2015B (Non-AMT)			Table 5 - City of Phoenix Aviation Department Enterprise Fund Comparative Schedule of Revenues,	26
					Expenditures, Historical Debt Service Coverage and Changes in Fund Balances (most recently	
					completed Fiscal Year)	
					Table 6 - Airlines Reporting Enplaned Passengers and Air Cargo (most recently completed Fiscal Year)	27
					Table 7 - Total Enplaned Passengers by Airline (most recently completed Fiscal Year)	28
					Aviation Capital Improvement Program (most recent capital improvement program as of the most recently completed Fiscal Year, but excluding Table 9)	30
					Table 10 - Historical Average Cost Per Enplanement (most recently completed Fiscal Year)	32
1					Table 11 - Historical PFC Collections (most recently completed Fiscal Year)	33
					Table 12 - PFC Approvals and Revenues	33

			Date of				
Issu	ıe	Issue	Final Official	cusi	P No.		
Amou	unt	Description	Statement	of the	Bonds	Captions Being Updated	Page No.
\$ 190,93	30,000	City of Phoenix Civic Improvement	10/31/17	71883MKJ2	71883MKV5	Table 3 - City of Phoenix Civic Improvement Corporation Senior Lien Airport Revenue Bonds Outstanding	21
		Corporation Senior Lien Airport		71883MKK9	71883MKW3	Table 4 - City of Phoenix Civic Improvement Corporation Junior Lien Airport Revenue Bonds Outstanding	22
		Revenue Bonds,		71883MKL7	71883MKX1	Airport Outstanding Junior Subordinate Lien Obligations Outstanding (Voluntary Submittal)	24
		Series 2017A (AMT)		71883MKM5	71883MKY9	Table 5 - City of Phoenix Aviation Department Enterprise Fund Comparative Schedule of Revenues,	29
				71883MKN3	71883MKZ6	Expenditures, Historical Debt Service Coverage and Changes in Fund Balances (most recently	
				71883MKP8	71883MLA0	completed Fiscal Year)	
				71883MKQ6	71883MLB8	Table 6 - Airlines Reporting Enplaned Passengers and Air Cargo (most recently completed Fiscal Year)	30
				71883MKR4	71883MLC6	Table 7 - Total Enplaned Passengers by Airline (most recently completed Fiscal Year)	31
				71883MKS2	71883MLD4	Aviation Capital Improvement Program (most recent capital improvement program as of the most recently	33
				71883MKT0	71883MLE2	completed Fiscal Year, but excluding Table 9)	
				71883MKU7	71883MLF9	Table 10 - Historical Average Cost Per Enplanement (most recently completed Fiscal Year)	35
						Table 11 - Historical PFC Collections (most recently completed Fiscal Year)	36
						Table 12 - PFC Approvals and Revenues	37

		Date of				
Issue	Issue	Final Official	CUSI	P No.		
Amount	Description	Statement	of the	Bonds	Captions Being Updated	Page No.
\$ 173,440,000	City of Phoenix Civic Improvement	10/31/17	71883MLG7	71883MLR3	Table 3 - City of Phoenix Civic Improvement Corporation Senior Lien Airport Revenue Bonds Outstanding	21
	Corporation Senior Lien Airport		71883MLH5	71883MLS1	Table 4 - City of Phoenix Civic Improvement Corporation Junior Lien Airport Revenue Bonds Outstanding	22
	Revenue Refunding Bonds,		71883MLJ1	71883MLT9	Airport Outstanding Junior Subordinate Lien Obligations Outstanding (Voluntary Submittal)	24
	Series 2017B (Non-AMT)		71883MLK8	71883MLU6	Table 5 - City of Phoenix Aviation Department Enterprise Fund Comparative Schedule of Revenues,	29
			71883MLL6	71883MLV4	Expenditures, Historical Debt Service Coverage and Changes in Fund Balances (most recently	
			71883MLM4	71883MLW2	completed Fiscal Year)	
			71883MLN2	71883MLX0	Table 6 - Airlines Reporting Enplaned Passengers and Air Cargo (most recently completed Fiscal Year)	30
			71883MLP7	71883MLY8	Table 7 - Total Enplaned Passengers by Airline (most recently completed Fiscal Year)	31
			71883MLQ5	71883MLZ5	Aviation Capital Improvement Program (most recent capital improvement program as of the most recently	33
					completed Fiscal Year, but excluding Table 9)	
					Table 10 - Historical Average Cost Per Enplanement (most recently completed Fiscal Year)	35
					Table 11 - Historical PFC Collections (most recently completed Fiscal Year)	36
					Table 12 - PFC Approvals and Revenues	37

		Date of				
Issue	Issue	Final Official	cusi	P No.		
Amount	Description	Statement	of the	Bonds	Captions Being Updated	Page No.
\$ 474,725,000	City of Phoenix Civic Improvement	12/11/17	71883MME1	71883MMP6	Table 3 - City of Phoenix Civic Improvement Corporation Senior Lien Airport Revenue Bonds Outstanding	19
	Corporation Junior Lien Airport		71883MMF8	71883MMQ4	Table 4 - City of Phoenix Civic Improvement Corporation Junior Lien Airport Revenue Bonds Outstanding	20
	Revenue Refunding Bonds,		71883MMG6	71883MMR2	Airport Outstanding Junior Subordinate Lien Obligations Outstanding (Voluntary Submittal)	22
	Series 2017D (Non-AMT)		71883MMH4	71883MMS0	Table 5 - City of Phoenix Aviation Department Enterprise Fund Comparative Schedule of Revenues,	26
			71883MMJ0	71883MMT8	Expenditures, Historical Debt Service Coverage and Changes in Fund Balances (most recently	
			71883MMK7	71883MMU5	completed Fiscal Year)	
			71883MML5	71883MMV3	Table 6 - Airlines Reporting Enplaned Passengers and Air Cargo (most recently completed Fiscal Year)	27
			71883MMM3	71883MMW1	Table 7 - Total Enplaned Passengers by Airline (most recently completed Fiscal Year)	28
			71883MMN1	71883MMX9	Aviation Capital Improvement Program (most recent capital improvement program as of the most recently	30
					completed Fiscal Year, but excluding Table 9)	
					Table 10 - Historical Average Cost Per Enplanement (most recently completed Fiscal Year)	32
					Table 11 - Historical PFC Collections (most recently completed Fiscal Year)	33
					Table 12 - PFC Approvals and Revenues	33

		Date of				
Issue	Issue	Final Official	CUSI	P No.		
Amount	Description	Statement	of the	Bonds	Captions Being Updated	Page No.
\$ 226,180,000	City of Phoenix Civic Improvement	10/25/18	71883MMY7	71883MNL4	Table 3 - City of Phoenix Civic Improvement Corporation Senior Lien Airport Revenue Bonds Outstanding	18
	Corporation Senior Lien Airport		71883MMZ4	71883MNM2	Table 4 - City of Phoenix Civic Improvement Corporation Junior Lien Airport Revenue Bonds Outstanding	20
	Revenue Bonds,		71883MNA8	71883MNN0	Airport Outstanding Junior Subordinate Lien Obligations Outstanding (Voluntary Submittal)	22
	Series 2018 (AMT)		71883MNB6	71883MNP5	Table 5 - City of Phoenix Aviation Department Enterprise Fund Comparative Schedule of Revenues,	27
			71883MNC4	71883MNQ3	Expenditures, Historical Debt Service Coverage and Changes in Fund Balances (most recently	
			71883MND2	71883MNR1	completed Fiscal Year)	
			71883MNE0	71883MNS9	Table 6 - Airlines Reporting Enplaned Passengers and Air Cargo (most recently completed Fiscal Year)	28
			71883MNF7	71883MNT7	Table 7 - Total Enplaned Passengers by Airline (most recently completed Fiscal Year)	29
			71883MNG5	71883MNU4	Aviation Capital Improvement Program (most recent capital improvement program as of the most recently	31
			71883MNH3	71883MNW0	completed Fiscal Year, but excluding Table 9)	
			71883MNJ9	71883MNV2	Table 10 - Historical Average Cost Per Enplanement (most recently completed Fiscal Year)	33
			71883MNK6		Table 11 - Historical PFC Collections (most recently completed Fiscal Year)	34
					Table 12 - PFC Approvals and Revenues	35

		Date of				
Issue	Issue	Final Official	cusi	IP No.		
Amount	Description	Statement	of the Bonds		Captions Being Updated	Page No.
\$ 341,095,000	City of Phoenix Civic Improvement	11/06/19	71883MNY6	71883MNZ3	Table 3 - City of Phoenix Civic Improvement Corporation Senior Lien Airport Revenue Bonds Outstanding	22
	Corporation Junior Lien Airport		71883MNX8	71883MPA6	Table 4 - City of Phoenix Civic Improvement Corporation Junior Lien Airport Revenue Bonds Outstanding	24
	Revenue Bonds,		71883	BMPB4	Airport Outstanding Junior Subordinate Lien Obligations Outstanding (Voluntary Submittal)	26
	Series 2019A (Non-AMT)				Table 5 - City of Phoenix Aviation Department Enterprise Fund Comparative Schedule of Revenues,	31
					Expenditures, Historical Debt Service Coverage and Changes in Fund Balances (most recently	
					completed Fiscal Year)	
					Table 6 - Airlines Reporting Enplaned Passengers and Air Cargo (most recently completed Fiscal Year)	32
					Table 7 - Total Enplaned Passengers by Airline (most recently completed Fiscal Year)	33
					Aviation Capital Improvement Program (most recent capital improvement program as of the most recently	35
					completed Fiscal Year, but excluding Table 9)	
					Table 10 - Historical Average Cost Per Enplanement (most recently completed Fiscal Year)	38
			-		Table 11 - Historical PFC Collections (most recently completed Fiscal Year)	39
					Table 12 - PFC Approvals and Revenues	40

		Date of				
Issue	Issue	Final Official	CUSI	P No.		
Amount	Description	Statement	of the	Bonds	Captions Being Updated	Page No.
\$ 392,005,000	City of Phoenix Civic Improvement	11/06/19	71883MPC2	71883MPQ1	Table 3 - City of Phoenix Civic Improvement Corporation Senior Lien Airport Revenue Bonds Outstanding	22
	Corporation Junior Lien Airport		71883MPD0	71883MPR9	Table 4 - City of Phoenix Civic Improvement Corporation Junior Lien Airport Revenue Bonds Outstanding	24
	Revenue Bonds,		71883MPE8	71883MPS7	Airport Outstanding Junior Subordinate Lien Obligations Outstanding (Voluntary Submittal)	26
	Series 2019B (AMT)		71883MPF5 71883MPT5 Ta		Table 5 - City of Phoenix Aviation Department Enterprise Fund Comparative Schedule of Revenues,	31
			71883MPG3	71883MPU2	Expenditures, Historical Debt Service Coverage and Changes in Fund Balances (most recently	
			71883MPH1	71883MPV0	completed Fiscal Year)	
			71883MPJ7	71883MPW8	Table 6 - Airlines Reporting Enplaned Passengers and Air Cargo (most recently completed Fiscal Year)	32
			71883MPK4	71883MPX6	Table 7 - Total Enplaned Passengers by Airline (most recently completed Fiscal Year)	33
			71883MPL2	71883MPY4	Aviation Capital Improvement Program (most recent capital improvement program as of the most recently	35
			71883MPM0	71883MPZ1	completed Fiscal Year, but excluding Table 9)	
			71883MPN8	71883MQB3	Table 10 - Historical Average Cost Per Enplanement (most recently completed Fiscal Year)	38
			71883MPP3	71883MQA5	Table 11 - Historical PFC Collections (most recently completed Fiscal Year)	39
					Table 12 - PFC Approvals and Revenues	40

		Date of			
Issue	Issue	Final Official	CUSIP No.		
Amount	Description	Statement	of the Bonds	Captions Being Updated	Page No.
\$ 29,435,000	City of Phoenix Civic Improvement	11/06/19	71883MQC1 71883MQD9	Table 3 - City of Phoenix Civic Improvement Corporation Senior Lien Airport Revenue Bonds Outstanding	22
	Corporation Junior Lien Airport		71883MQE7	Table 4 - City of Phoenix Civic Improvement Corporation Junior Lien Airport Revenue Bonds Outstanding	24
	Revenue Refunding Bonds,			Airport Outstanding Junior Subordinate Lien Obligations Outstanding (Voluntary Submittal)	26
	Taxable Series 2019C			Table 5 - City of Phoenix Aviation Department Enterprise Fund Comparative Schedule of Revenues,	31
				Expenditures, Historical Debt Service Coverage and Changes in Fund Balances (most recently	
				completed Fiscal Year)	
				Table 6 - Airlines Reporting Enplaned Passengers and Air Cargo (most recently completed Fiscal Year)	32
				Table 7 - Total Enplaned Passengers by Airline (most recently completed Fiscal Year)	33
				Aviation Capital Improvement Program (most recent capital improvement program as of the most recently	35
				completed Fiscal Year, but excluding Table 9)	
				Table 10 - Historical Average Cost Per Enplanement (most recently completed Fiscal Year)	38
				Table 11 - Historical PFC Collections (most recently completed Fiscal Year)	39
				Table 12 - PFC Approvals and Revenues	40

Table 3 OUTSTANDING CITY OF PHOENIX CIVIC IMPROVEMENT CORPORATION SENIOR LIEN OBLIGATIONS

As of January 1, 2023, \$677,345,000 in principal amount of Corporation Senior Lien Airport Revenue Bonds are outstanding, as shown on the following table, which are senior to the City's obligations under the City Purchase Agreement.

City of Phoenix Civic Improvement Corporation Senior Lien Airport Revenue Bonds Outstanding

Issue Date	Original Issuance	Purpose	Maturity Dates	Average Interest Rate	Bonds Outstanding as of 1-1-23
03/05/13	\$ 196,600,000	Airport Improvements Refunding	07/01/14-32	4.99 %	\$ 125,455,000
11/21/17	190,930,000	Airport Improvements	07/01/18-47	5.00	176,045,000
11/21/17	173,440,000	Airport Improvements Refunding	07/01/21-38	5.00	162,340,000
11/28/18	226,180,000	Airport Improvements	07/01/19-48	4.87	213,505,000
Total Senior	\$ 677,345,000				

Table 4 OUTSTANDING CITY OF PHOENIX CIVIC IMPROVEMENT CORPORATION JUNIOR LIEN OBLIGATIONS

As of January 1, 2023, there is \$1,326,530,000 in principal amount of the Junior Lien Obligations outstanding, as shown in the following table:

City of Phoenix Civic Improvement Corporation Junior Lien Airport Revenue Bonds Outstanding

				Average		Bonds	
Issue	Original		Maturity	Interest		Outstanding	
Date	Issuance	Purpose	Dates	Rate	_	as of 1-1-23	
09/01/10	\$ 21,345,000	Airport Improvements	07/01/40	6.60	%	\$ 21,345,000	(1)(2)
12/15/15	95,785,000	Airport Improvements	07/01/16-45	4.87		84,515,000	(3)
12/15/15	18,655,000	Airport Refunding	07/01/34	5.00		18,655,000	(1)
12/21/17	474,725,000	Airport Refunding	07/01/21-40	4.67		442,590,000	(1)
12/11/19	341,095,000	Airport Improvements	07/01/41-49	4.48		341,095,000	(4)
12/11/19	392,005,000	Airport Improvements	07/01/20-49	4.63		388,895,000	
12/11/19	29,435,000	Airport Refunding	07/01/23-25	2.29	_	29,435,000	
Total Junior Lien Airport Revenue Bonded Debt Outstanding						\$ 1,326,530,000	_

- (1) 100% of debt service due on or before July 1, 2026 is secured by an irrevocable commitment of net proceeds of a passenger facility charge imposed by the City and collected on behalf of the City by non-exempt passenger air carriers at Sky Harbor International Airport. The Passenger Facility Charge is currently imposed at the rate of \$4.50 per qualifying enplaned passenger, and is required to be remitted to the City less any accrued interest and an \$0.11 per passenger facility charge that air carriers are permitted to deduct prior to remittance.
- (2) Represents bonds issued as Recovery Zone Economic Development Bonds for purposes of the American Recovery and Reinvestment Act of 2009 and the Internal Revenue Code of 1986. Subject to the City's compliance with certain requirements of the Code, the City expects to receive semiannual cash subsidy payments rebating a portion of the interest on these bonds from the United States Treasury in an amount equal to 45% of the interest payable each respective interest payment date. Effective October 1, 2013, the federal government implemented certain automatic budget cuts known as the sequester, which has resulted in a reduction of the federal subsidy payments by 5.7% for the federal government's fiscal year ending September 30, 2023 (the "Sequester Reductions"). The City does not expect the Sequester Reductions to have a material adverse effect on its ability to make payments of interest on this issue.
- (3) 30% of debt service due on or before July 1, 2026 is secured by an irrevocable commitment of net proceeds of a passenger facility charge imposed by the City and collected on behalf of the City by non-exempt passenger air carriers at Sky Harbor International Airport.
- (4) 93% of debt service due on or before July 1, 2026 is secured by an irrevocable commitment of net proceeds of a passenger facility charge imposed by the City and collected on behalf of the City by non-exempt passenger air carriers at Sky Harbor International Airport.

Table 5

CITY OF PHOENIX, AVIATION DEPARTMENT ENTERPRISE FUND COMPARATIVE SCHEDULE OF REVENUES, EXPENDITURES, HISTORICAL DEBT SERVICE COVERAGE AND

CHANGES IN FUND BALANCE

(non-GAAP)

(In Expense Priority Established by the Airport Bond Ordinance) (Fiscal Years; in thousands)

	2017-18	2018-19	2019-20	2020-21	2021-22
REVENUES					
Landing Area	\$ 52,218	\$ 50,149	\$ 45,756	\$ 42,248	\$ 49,447
Terminal Area	147,184	154,002	151,442	114,235	161,904
Ground Transportation	139,866	145,281	107,445	91,920	179,946
Other	39,601	36,560	38,378	37,431	37,884
Interest	7,019	9,241	10,418	3,407	2,312
Total Revenues before Reimbursement	385,888	395,233	353,439	289,241	431,493
Transportation O&M Expense Reimbursement (1)	15,309	15,142	15,459	15,190	18,312
Total Revenues	401,197	410,375	368,898	304,431	449,805
EXPENDITURES AND ENCUMBRANCES Cost of Maintenance and Operation					
Personal Services	121,218	125,184	128,315	126,783	134,931
Contractual Services	113,318	116,721	117,751	104,201	127,532
Supplies	11,216	11,850	11,376	8,544	12,898
Equipment/Minor Improvements	3,861	3,590	2,424	2,610	3,625
Total Cost of Maintenance and Operation (1) Net Airport Revenue Available for Revenue Bond	249,613	257,345	259,866	242,138	278,986
Debt Service (Net Airport Revenues)	151,584	153,030	109,032	62,293	170,819
Total Senior Lien Airport Revenue Bond Debt Service	55,180	55,957	59,721	4,926	995
Senior Lien Revenue Bond Debt Service Coverage (2)	2.75	2.73	1.83	12.65	171.68
• • • • • • • • • • • • • • • • • • • •	2.73	2.73	1.83	12.63	1/1.08
Net Airport Revenue Available After Senior Lien	06.404	07.073	40.211	57.267	160.024
Revenue Bond Debt Service (Designated Revenues)	96,404	97,073	49,311	57,367	169,824
Total Junior Lien Airport Revenue Bond Debt Service (3)	5,935	5,935	8,560	3,542	2,040
Junior Lien Revenue Bond Debt Service Coverage	16.24	16.36	5.76	16.20	83.25
Net Airport Revenue Available After Senior and Junior Lien	00.460	01 120	40.751	52.025	167.704
Revenue Bond Debt Service	90,469	91,138	40,751	53,825	167,784
Other Expenditures					
Capital Improvements	57,596	168,013	20,366	27,116	18,738
General Obligation Bond Debt Service	197	4,717	3,428	-	-
Early Defeasance of Bonds	13,377	2,653	-	-	-
Interest on Short-Term Debt	810	1,176	758		
Total Other Expenditures	71,980	176,559	24,552	27,116	18,738
Total Expenditures and Encumbrances	382,708	495,796	352,699	277,722	300,759
Excess of Revenues Over Expenditures and Encumbrances	18,489	(85,421)	16,199	26,709	149,046
OTHER FINANCING SOURCES (USES)					
Pay Down of Unfunded Pension Liability (4)	-	-	-	(100,000)	(70,000)
COVID Grant Operating Expense Reimbursement	-	-	-	-	55,307
Recovery of Prior Years Expenditures	3,363	5,117	1,980	5,716	6,803
Transfer to General Fund: Staff and Administrative - Central Service	(9,141)	(9,412)	(9,736)	(10,117)	(10,233)
Transfers (to) from Other Funds					
Transfers to Other Funds	(5,698)	(2,202)	(949)	(919)	(173)
Transfers from Other Funds	12,876	10,535	101,644	63,146	12,689
Net Transfers (to) from Other Funds	7,178	8,333	100,695	62,227	12,516
Total Other Financing Sources (Uses)	1,400	4,038	92,939	(42,174)	(5,607)
Net Increase in Fund Balance	19,889	(81,383)	109,138	(15,465)	143,439
FUND BALANCE, JULY 1	334,111	354,000	272,617	381,755	366,290
FUND BALANCE, JUNE 30	354,000	272,617	381,755	366,290	509,729
Non-Cash Budgetary Transactions (5)	\$ 400,670	\$ 433,665	\$ 501,201	21,469	5,455
Total Airport Cash on Hand, June 30	\$ 400,670	\$ 433,665	\$ 501,201	\$ 387,759	\$ 515,184

⁽¹⁾ Rental Car Center Transportation O&M Expenses as defined in the documents relating to the 2004 CFC Bonds are included as a Cost of Maintenance and Operation. Amounts reimbursed to the City by the CFC trustee to pay the rental car busing service expenses (included as a Cost of Maintenance and Operation) are included as revenues.

⁽²⁾ Debt service is net of the CARES grant reimbursement.

⁽³⁾ Debt service is net of the 2010/2017 Junior Lien Passenger Facility Charge Credits and the Recovery Zone Economic Development Bonds subsidy from the United States Treasury

⁽⁴⁾ In fiscal year 2021, City Council authorized the use of Aviation Funds to pay down the COPERS unfunded pension liability.

⁽⁵⁾ Consists of budgetary encumbrances, revenue recoveries and other timing differences.

Table 6 AIRLINES REPORTING ENPLANED PASSENGERS AND AIR CARGO

Phoenix Sky Harbor International Airport

Major/National

Alaska Allegiant American

Delta

Frontier Hawaiian JetBlue

Southwest

Spirit Sun Country United

Regional/Commuter

Advanced Air Breeze Boutique Air Contour

Denver Air Connection

Mesa Airlines (American Eagle, United Express)

SkyWest (American Eagle, Delta Connection, United Express)

Southern Airways Express

Foreign-Flag
Air Canada
British Airways

Condor

Jazz Aviation (Air Canada Express)

Volaris WestJet

All-Cargo Airlines

ABX Air Inc. Air Cargo Carriers

Air Transport International

Ameriflight Atlas Air (DHL)

Empire FedEx Kalitta (DHL) Swift (DHL) UPS

Table 7
TOTAL ENPLANED PASSENGERS BY AIRLINE
Phoenix Sky Harbor International Airport

Southwest 5,689,668 4,717,444 7,625,36 Delta 1,208,532 1,023,513 1,637,44 United 892,780 695,998 1,269,51 Alaska 413,734 453,241 653,66 Frontier 403,247 437,103 678,82 JetBlue 104,791 88,381 177,66 Sun Country 90,152 79,745 124,18 Spirit 113,676 79,582 187,36 Hawaiian 61,988 39,249 87,31 WestJet 152,159 10,105 96,85 Air Canada 114,286 3,090 90,75 British Airways 53,078 - 53,45 All Other 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Share of Total 46.0% 42.8% 42.4 American 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta	Published Airline	2019-20	2020-21	2021-22
Delta 1,208,532 1,023,513 1,637,44 United 892,780 695,998 1,269,51 Alaska 413,734 453,241 653,66 Frontier 403,247 437,103 678,82 JetBlue 104,791 88,381 177,66 Sun Country 90,152 79,745 124,18 Spirit 113,676 79,582 187,33 Hawaiian 61,988 39,249 87,31 WestJet 152,159 10,105 96,85 Air Canada 114,286 3,090 90,75 British Airways 53,078 - 53,45 All Other 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Suntwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3	American	7,986,712	5,780,470	9,336,658
United 892,780 695,998 1,269,51 Alaska 413,734 453,241 653,66 Frontier 403,247 437,103 678,82 JetBlue 104,791 88,381 177,66 Sun Country 90,152 79,745 124,18 Spirit 113,676 79,582 187,36 Hawaiian 61,988 39,249 87,31 WestJet 152,159 10,105 96,85 Air Canada 114,286 3,090 90,75 British Airways 53,078 - 53,45 All Other 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Suntwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.	Southwest	5,689,668	4,717,444	7,625,366
Alaska 413,734 453,241 653,66 Frontier 403,247 437,103 678,82 JetBlue 104,791 88,381 177,66 Sun Country 90,152 79,745 124,18 Spirit 113,676 79,582 187,36 Hawaiian 61,988 39,249 87,31 WestJet 152,159 10,105 96,85 Air Canada 114,286 3,090 90,75 British Airways 53,078 - 53,45 All Other 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Share of Total 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6	Delta	1,208,532	1,023,513	1,637,448
Frontier 403,247 437,103 678,82 JetBlue 104,791 88,381 177,66 Sun Country 90,152 79,745 124,18 Spirit 113,676 79,582 187,36 Hawaiian 61,988 39,249 87,31 WestJet 152,159 10,105 96,85 Air Canada 114,286 3,090 90,75 British Airways 53,078 - 53,45 All Other 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Share of Total 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 <td>United</td> <td>892,780</td> <td>695,998</td> <td>1,269,510</td>	United	892,780	695,998	1,269,510
JetBlue 104,791 88,381 177,66 Sun Country 90,152 79,745 124,18 Spirit 113,676 79,582 187,36 Hawaiian 61,988 39,249 87,31 WestJet 152,159 10,105 96,85 Air Canada 114,286 3,090 90,75 British Airways 53,078 - 53,45 All Other 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Share of Total 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8	Alaska	413,734	453,241	653,662
Sun Country 90,152 79,745 124,18 Spirit 113,676 79,582 187,36 Hawaiian 61,988 39,249 87,31 WestJet 152,159 10,105 96,85 Air Canada 114,286 3,090 90,75 British Airways 53,078 - 53,45 All Other 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Share of Total 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4	Frontier	403,247	437,103	678,828
Spirit 113,676 79,582 187,36 Hawaiian 61,988 39,249 87,31 WestJet 152,159 10,105 96,85 Air Canada 114,286 3,090 90,75 British Airways 53,078 - 53,45 All Other 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Share of Total 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Ai	JetBlue	104,791	88,381	177,660
Hawaiian 61,988 39,249 87,31 WestJet 152,159 10,105 96,85 Air Canada 114,286 3,090 90,75 British Airways 53,078 - 53,45 All Other 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Share of Total 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British	Sun Country	90,152	79,745	124,189
WestJet 152,159 10,105 96,85 Air Canada 114,286 3,090 90,75 British Airways 53,078 - 53,45 All Other 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Share of Total 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.3 0.3 All Other	Spirit	113,676	79,582	187,361
Air Canada 114,286 3,090 90,75 British Airways 53,078 - 53,45 All Other 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Share of Total 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	Hawaiian	61,988	39,249	87,312
British Airways 53,078 - 53,45 All Other 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Share of Total 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	WestJet	152,159	10,105	96,857
All Other Total 52,315 34,108 72,56 Total 17,337,118 13,442,029 22,091,62 Share of Total 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	Air Canada	114,286	3,090	90,754
Share of Total 17,337,118 13,442,029 22,091,62 Share of Total 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	British Airways	53,078	-	53,451
Share of Total American 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	All Other	52,315	34,108	72,565
American 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3 0.3	Total	17,337,118	13,442,029	22,091,621
American 46.0% 42.8% 42.4 Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3 0.3				
Southwest 32.8 35.1 34.5 Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3 0.3	Share of Total			
Delta 7.0 7.6 7.4 United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	American	46.0%	42.8%	42.4%
United 5.1 5.2 5.7 Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	Southwest	32.8	35.1	34.5
Alaska 2.4 3.4 3.0 Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3 0.3	Delta	7.0	7.6	7.4
Frontier 2.3 3.3 3.1 JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	United	5.1	5.2	5.7
JetBlue 0.6 0.7 0.8 Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3 0.3	Alaska	2.4	3.4	3.0
Sun Country 0.5 0.6 0.6 Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	Frontier	2.3	3.3	3.1
Spirit 0.7 0.6 0.8 Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	JetBlue	0.6	0.7	0.8
Hawaiian 0.4 0.3 0.4 WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	Sun Country	0.5	0.6	0.6
WestJet 0.9 0.1 0.4 Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	Spirit	0.7	0.6	0.8
Air Canada 0.7 0.0 0.4 British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	Hawaiian	0.4	0.3	0.4
British Airways 0.3 0.0 0.2 All Other 0.3 0.3 0.3	WestJet	0.9	0.1	0.4
All Other 0.3 0.3 0.3	Air Canada	0.7	0.0	0.4
	British Airways	0.3	0.0	0.2
100.00/	All Other			0.3
100.0% 100.0% 100.0°	Total	100.0%	100.0%	100.0%

Note: Passengers reported by regional affiliates have been grouped with their respective code-sharing partners.

CITY OF PHOENIX, ARIZONA FY 2022-27 AVIATION CAPITAL IMPROVEMENT PROGRAM

The Aviation Department developed an Aviation Capital Improvement Program ("Aviation CIP") through fiscal year 2026-27 with project costs totaling approximately \$1.74 billion. The Aviation Department included selected projects from its Comprehensive Asset Management Plan ("CAMP") in the Aviation CIP. CAMP is a Master Plan that addresses a 20-year period and helps identify and refine future demand forecasts and development opportunities. Given the dynamic conditions of the industry and preliminary assumptions, recurring updates will be required to reflect changing activity and future needs.

The Capital Improvement Program provides for \$1,740,963,864 in capital improvements for Phoenix-Sky Harbor International Airport, Phoenix-Goodyear Airport and Phoenix-Deer Valley Airport. The Aviation CIP is expected to be funded from \$843,981,467 in capital grants, \$142,618,358 in PFC payas-you-go, \$370,600,794 in bonds, and \$383,763,245 in airport operating funds.

The Aviation CIP is reevaluated annually, and the scope and phasing of projects may be modified by considering financial capacity, government regulations, current needs, and other relevant factors. The City has a long-standing practice of updating the five-year Aviation CIP and financial forecast each year for review by the City Council as part of the financial planning process.

The new Terminal 4 S1 concourse was completed under a \$310 million budget and opened to the public on June 17, 2022. Located on the southwest corner of Terminal 4, the new concourse includes eight new gates, and a second bridge connector from the south concourses at Terminal 4 to the north. This connection enables greater security efficiency and flexibility as passengers will be able to access any of the north or south gates from any one of the terminal's four security checkpoints. As planned, Southwest Airlines occupies all eight gates, bringing their footprint at the Airport to 24 gates.

The PHX Sky Train is an automated people mover system that will connect all of the Airport's terminals and parking facilities to Valley Metro Light Rail, the regional public transit system, and the Rental Car Center ("RCC"). The train is an integral part of the Airport's transportation infrastructure plan and an important link to the regional transportation system. It is designed to be a long-term solution to growing traffic congestion in and around the Airport. The project has been completed in three stages (Stage 1, Stage 1a, and Stage 2). The first two stages are complete and in service, connecting the light rail system and the Airport's largest parking facility, to Terminals 3 and 4. These two project stages were finished on schedule and nearly \$45 million under the combined budget of \$884 million. Stage 2 will link Stage 1 and Stage 1a with the RCC. Construction of the train's final stage is complete. Final testing was completed with passenger service which began in December 2022. The PHX Sky Train's electric train cars run twenty-four hours a day arriving at a station approximately every three minutes during peak periods, delivering passengers to their destinations within five minutes after boarding.

The Airport is in the schematic design phase for a new crossfield taxiway (Taxiway U). The taxiway will be located in the west airfield, and is needed to connect the western ends of the Airport's north and center runways. Taxiway U will increase airfield efficiency and improve safety by reducing high-energy runway crossings. Additionally, the taxiway will provide air traffic controllers with greater flexibility to maneuver aircraft throughout the airfield and better sequence aircraft for departure. This would also reduce average taxi distances and travel times. Early estimates of the taxiway costs and enabling work are approximately \$300 million. The Airport plans to use its roughly \$200 million Bipartisan Infrastructure Law (BIL) formula grant as the primary source of funds for this airfield project, with Passenger Facility Charges (PFCs) and other Airport funds for the balance.

The Airport is addressing demand for additional gates at Terminal 3 with the development of a new concourse (Concourse T3 N2). The concourse is expected to have approximately six contact gates to the east of the existing north concourse at Terminal 3. Like the other gates at Terminal 3, the T3 N2 gates are expected to be common use in order to provide necessary operating flexibility. The project scope is expected to include a passenger bridge connecting Terminal 3 to Terminal 4. This post-security connection will simplify inter-terminal connecting flights and provide additional flexibility for gate assignments between the Airport's two terminals. Early estimates of the project cost are approximately \$550 million. The Airport is actively pursuing Airport Terminal Program grants under the BIL to help fund this new terminal project.

Table 10 HISTORICAL AVERAGE COST PER ENPLANEMENT Phoenix Sky Harbor International Airport (in thousands)

_		2019-20	-	2020-21	2021-22		
Total Airline Revenue (1)	\$	146,262	\$	120,744	\$	117,974	
Enplanements		17,337		13,442		22,092	
Cost per Enplanement	\$	8.44	\$	8.98	\$	5.34	

(1) In fiscal years 2021 and 2022, the use of COVID related grants for debt service resulted in lower costs of operation included in airline fees as per the Aviation ACFR schedule 23.

Table 11
HISTORICAL PFC COLLECTIONS
Phoenix Sky Harbor International Airport
Fiscal Years Ended June 30

		019-20	2	020-21	2021-22	
PFC Rate	\$	4.50	\$	4.50	\$	4.50
Airline Administrative Fee	\$	0.11	\$	0.11	\$	0.11
Net PFC Rate	\$	4.39	\$	4.39	\$	4.39
Total Enplanements (000's)		17,337		13,442		22,092
PFC Eligible Enplanements		92.2%		86.3%		86.3%
Total PFC Collections (000's)	\$	70,153	\$	50,902	\$	83,728

Table 12 PFC APPROVALS AND REVENUES Phoenix Sky Harbor International Airport (as of June 30, 2022; in millions)

		Approval Amount		Revenues	Remaining Authority	
Closed PFC Approvals (1)	\$	875.2	\$	875.2	\$	-
Active PFC Approvals (2) PFC 6, PFC 7, PFC 8, PFC 9		2,107.0		1,032.7		1,074.3
Total All PFC Approvals	\$	2,982.2	\$	1,907.9	\$	1,074.3

- (1) PFC 1, PFC 2, PFC 3, PFC 4 and PFC 5 are closed and no longer active.
- (2) Active PFC approvals include PFC 6 applications 09-09-C-00-PHX (\$1,858.6 million), 09-09-C-01-PHX (\$81.9 million), 09-09-C-02-PHX (\$31.9 million), 09-09-C-03-PHX (\$35.0 million reduction) and 09-09-C-04-PHX (\$5.0 million reduction). PFC 7 application 15-10-C-00-PHX (\$82.2 million) was approved July 17, 2015. PFC 8 application 18-11-C-00-PHX (\$170.0 million) was approved February 23, 2018. PFC 9 application 19-12-C-00-PHX (\$22.5 million) was approved April 19, 2019.

Source: Federal Aviation Administration and City of Phoenix Aviation Department.