

December 2014

Monthly Financial Report

PREPARED BY

Financial Accounting & Reporting Division



FINANCE DEPARTMENT FINANCIAL ACCOUNTING AND REPORTING DIVISION

January 26, 2015

To the Mayor and City Council

This is the City's Financial Report for December, the sixth month of fiscal year 2014-15. This financial report summarizes revenues and expenditures by major catogries. The report consists of three sections:

Expenditures by Program

General Fund Presents a five year history, including current year

budget and actual, and variance and trend analysis for

general fund expenditures.

Citywide Presents a five year history, including current year

budget and actual, and variance and trend analysis for

citywide expenditures.

Revenues by Source

Presents a current year budget to actual analysis as well as a three year variance and trend analysis for various revenue sources.

Financial Schedules

General Fund

Summary

Presents comparisons of year-to-date balances to the fiscal year budget and to the actual results for the

prior year for the general fund.

Citywide Summary Presents the City's summarized comparisons of the

year-to-date balances to the fiscal year budget and to

the actual results for the prior year.

Citywide Detail Presents, in detail, the results of the City's operations

for the current month and for the fiscal year-to-date. Included are breakdowns of the City's revenues, operating budget expenditures, capital budget expenditures and bonds authorized and sold.

Respectfully submitted,

Neal Young

Chief Financial Officer

Bill Greene City Auditor

Bell There

Sean Kindell

Deputy Finance Director

City of Phoenix Monthly Financial Report



December 2014

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Performance Status

Better than Expected - Positive variance of greater than 1% actual vs budget.

Expected - Actual vs budget variance within 1% positive or negative.

Monitor and Consider Taking Action - Negative variance greater than 1% actual vs budget.

Corrective Action Taken - Negative variance greater than 1% actual vs budget, however the City has taken action to address the negative variance.

General Fund Expenditures

Expenditures from the City's General Fund for core functions such as Police, Fire, Parks, Streets and Social Services as well as administrative functions such as Mayor and Council, City Manager, Finance, and Human Resources. This does not include any expenditures from dedicated revenue streams such as grants, bonds, specifically dedicated taxes, and enterprise revenues.

December General Fund YTD Expenditures (Dollars in Thousands)

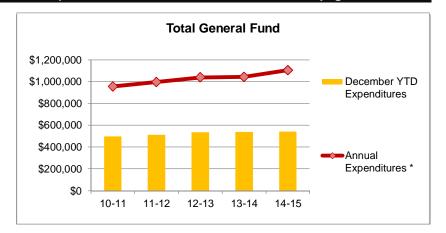
Refer to detailed financial schedules pages 21 thru 33

Total General Fund Expenditures

	December YTD Annual		% of Annual
City of Phoenix	Expenditures	Expenditures *	Expenditures
10-11	497,255	954,795	52.1%
11-12	511,695	995,771	51.4%
12-13	534,953	1,038,092	51.5%
13-14	537,686	1,042,102	51.6%
14-15	540,413	1,103,572	49.0%

^{* -} For prior years-total actual expenditures, for current year-total approved budget net of adjustment for contingencies.

Better than Expected



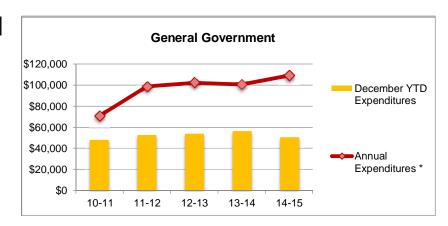
In order to have a better comparison to prior year actuals, contingencies will only be included in the annual budget to the extent that they have been spent. The general fund provides for core City functions that are not provided by dedicated revenue streams. It does not include services provided by dedicated taxes, grants, bond proceeds or enterprise fund revenues. For fiscal year 2014-15, general fund expenditures were budgeted to increase 5.9% over fiscal year 2013-14 actuals. Through December 2014, general fund expenditures are performing better than expected as year to date expenditures are 0.5% higher than through December 2013.

General Government

	December YTD Annual		% of Annual
City of Phoenix	Expenditures	Expenditures *	Expenditures
10-11	48,049	70,650	68.0%
11-12	52,515	98,577	53.3%
12-13	54,085	102,211	52.9%
13-14	56,460	100,400	56.2%
14-15	50,643	109,033	46.4%

 $[\]ensuremath{^{\star}}$ - For prior years-total actual expenditures, for current year-total approved budget

Better than Expected



General government expenditures include costs for administrative and internal service functions such as the Mayor and City Council, City Manager's Office, City Auditor, Finance, Budget and Research, and Human Resources. General fund general government expenditures are better than expected through December 2014 with a 10.3% decrease from the same period in the prior year. The decrease is primarily due to the receipt of Information Technology Services assessments from other funds for the FY2014-15 Tech Plan and Regional Wireless Cooperative costs. The fiscal year 2014-15 budget includes an 8.6% increase over fiscal year 2013-14 actuals.

Year to date general government expenditures in the general fund through December 2014 are at their lowest level since fiscal year 2010-11.

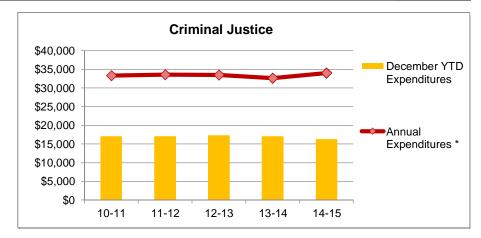
December General Fund YTD Expenditures (Dollars in Thousands)

Refer to detailed financial schedules pages 21 thru 33

Criminal Justice

City of Phoenix	December YTD Expenditures	Annual Expenditures *	% of Annual Expenditures
10-11	17,048	33,324	51. 2%
11-12	17,047	33,542	50.8%
12-13	17,366	33,453	51.9%
13-14	17,057	32,659	52.2%
14-15	16,331	34,031	48.0%

^{* -} For prior years-total actual expenditures, for current year-total approved budget



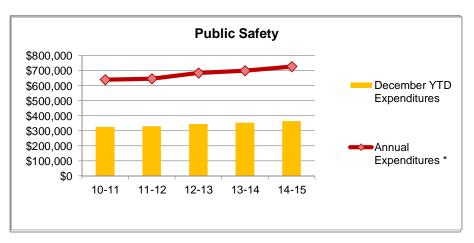
Better than Expected

Criminal justice expenditures include costs for municipal courts and public defenders. General fund criminal justice expenditures are better than expected through December 2014 with a 4.3% decrease from the same period in the prior year. The fiscal year 2014-15 budget includes a 4.2% increase over fiscal year 2013-14 actuals.

General fund criminal justice expenditures have been relatively flat for the past four years with a variance of less than 3% between the highest and lowest year. Through December 2014, the year to date expenditures are lower than in the previous four years.

Public Safety December YTD Annual % of Annual City of Phoenix Expenditures Expenditures * Expenditures 10-11 325,215 639,691 50.8% 11-12 329,623 647,049 50.9% 12-13 345,801 684,609 50.5% 354,239 50.6% 13-14 699,796 363.684 50.0% 14-15

<sup>14-15 363,684 726,963 50.0%
* -</sup> For prior years-total actual expenditures, for current year-total approved budget



Better than Expected

Public safety expenditures include costs for police and fire services. General fund public safety expenditures through December 2014 are better than expected with a 2.7% increase over the same period in the prior year. The fiscal year 2014-15 budget includes a 3.9% increase over fiscal year 2013-14 actuals.

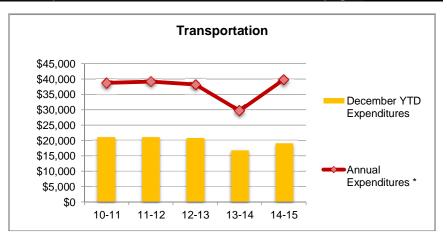
Although there have been staffing reductions in both police and fire, general fund public safety expenditures have increased each of the last five years as the savings realized by the staff level reductions have been applied to the special revenue funds for public safety dedicated sales taxes.

Transportation

City of Phoenix	December YTD Expenditures	Annual Expenditures *	% of Annual Expenditures
10-11	21,008	38,711	54.3%
11-12	21,170	39,161	54.1%
12-13	20,815	38,161	54.5%
13-14	16,898	29,713	56.9%
14-15	19,079	39,756	48.0%

 $[\]mbox{\ensuremath{^{\star}}}$ - For prior years-total actual expenditures, for current year-total approved budget

Better than Expected



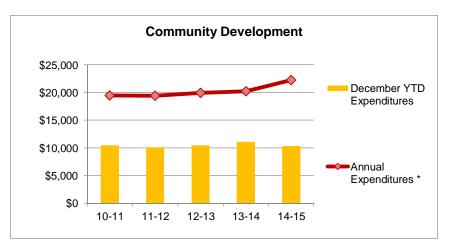
Transportation expenditures include costs for public transit and street maintenance and repair. General fund transportation expenditures are better than expected through December 2014 with an 12.9% increase over the same period in the prior year. The fiscal year 2014-15 budget includes a 33.8% increase over fiscal year 2013-14 actuals. As part of the plan to reduce the food tax in January 2014, Public Transit used savings achieved by refunding transit bonds to reduce the amount of support needed from the General Fund for fiscal year 2013-14. The 2014-15 budget includes the restoration of the General Fund support for Public Transit resulting in the large year over year increase. Even with the restoration of the General Fund support for Public Transit, year to date expenditures through December are lower in fiscal year 2014-15 than in fiscal years 2010-11, 2011-12 or 2012-13.

Community Development

City of Phoenix	December YTD Expenditures	Annual Expenditures *	% of Annual Expenditures
10-11	10,431	19,458	53.6%
11-12	10,102	19,393	52.1%
12-13	10,423	19,927	52.3%
13-14	11,060	20,210	54.7%
14-15	10,333	22,241	46.5%

 $[\]ensuremath{^{\star}}$ - For prior years-total actual expenditures, for current year-total approved budget

Better than Expected



Community development expenditures include costs for economic development and neighborhood services. General fund community development expenditures are better than expected through December 2014 with a 6.6% decrease over the same period in the prior year. The fiscal year 2014-15 budget includes a 10.0% increase over fiscal year 2013-14 actuals.

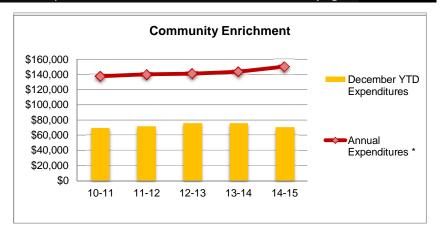
December General Fund YTD Expenditures (Dollars in Thousands)

Refer to detailed financial schedules pages 21 thru 33

Community Enrichment				
City of Phoenix	December YTD Expenditures	Annual Expenditures *	% of Annual Expenditures	
10-11	69,487	137,793	50.4%	
11-12	71,558	140,026	51. 1%	
12-13	75,194	141,209	53.3%	
13-14	75,321	143,665	52.4%	
14-15	70,388	150,195	46.9%	

 $[\]ensuremath{^\star}\xspace$ - For prior years-total actual expenditures, for current year-total approved budget

Better than Expected

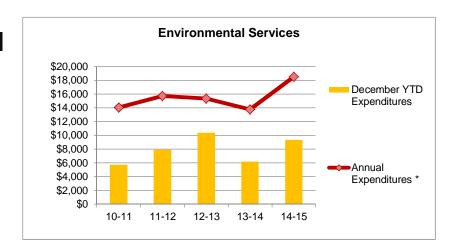


Community enrichment expenditures include costs for parks, recreational activities, senior centers and community centers. General fund community enrichment expenditures are better than expected through December 2014 with a 6.5% decrease over the same period in the prior year. The fiscal year 2014-15 budget includes a 4.5% increase over fiscal year 2013-14 actuals.

Through December 2014, general fund community enrichment year to date expenditures are at their lowest level since fiscal year 2010-11. Right sourcing efforts have resulted in decreased personnel costs partially offset by increased contractual costs over the last few years.

Environmental Services December YTD Annual % of Annual City of Phoenix **Expenditures** Expenditures * Expenditures 40.9% 10-11 5.745 14.046 11-12 7.910 15.723 50.3% 12-13 10.375 15.353 67.6% 45.1% 13-14 6.196 13,748 14-15 9.367 18.508 50.6%

Monitor & Consider Corrective Action



Environmental service expenditures include costs for maintaining and operating city facilities. General Fund environmental services expenditures through December 2014 are 51.2% higher than the same period in the prior year. The increase is primarily due to a reduction in equipment management credits received by the general fund resulting from a decrease in equipment maintenance requests from the operating departments. The fiscal year 2014-15 budget includes a 34.6% increase over fiscal year 2013-14 actuals.

Historically, the timing of the general fund environmental service expenditures has fluctuated much more than the annual total expenditures. This can lead to large year over year variances in year to date expenditures through the earlier portions of the year.

 $[\]mbox{\ensuremath{^{\star}}}$ - For prior years-total actual expenditures, for current year-total approved budget

Citywide Expenditures

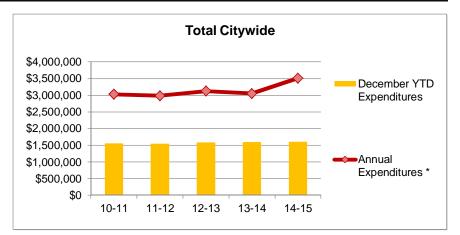
All expenditures of the City including those for enterprise functions and those related to dedicated revenue streams. Expenditures are reported in total and by program.

Total Citywide Operating

	December YTD	% of Annual	
City of Phoenix	Expenditures	Expenditures *	Expenditures
10-11	1,562,698	3,026,005	51.6%
11-12	1,549,794	2,985,410	51.9%
12-13	1,590,682	3,123,865	50.9%
13-14	1,592,454	3,054,098	52.1%
14-15	1,604,689	3,512,673	45 .7%

^{* -} For prior years-total actual expenditures, for current year-total approved budget net of adjustments for contingencies and use of the early redemption fund.

Better than Expected



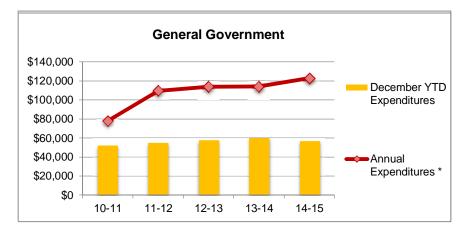
In order to have a better comparison to prior year actuals, contingencies will only be included in the annual budget to the extent that they have been spent. Additionally, per the note on General Obligation Debt Service Expenditures (Page 9), the credit for the use of the early redemption fund will not be included in the budgetary total. After these adjustments, the budget for fiscal year 2014-15 anticipated an increase of 15.0% over prior year actuals in total operating expenditures. Actual expenditures are better than expected with a year to date increase of 0.8% from the prior year through December 2014.

General Government

	December YTD Annual		% of Annual
City of Phoenix	Expenditures	Expenditures *	Expenditures
10-11	52,122	78,047	66.8%
11-12	55,047	109,658	50. 2%
12-13	57,297	114,015	50. 3%
13-14	60,213	114,235	52.7%
14-15	56,573	122,878	<mark>46</mark> .0%

 $[\]ensuremath{^\star}$ - For prior years-total actual expenditures, for current year-total approved budget

Better than Expected



General government expenditures include costs for administrative and internal service functions such as the Mayor and City Council, City Manager's Office, City Auditor, Finance, Budget and Research, and Human Resources. Citywide general government expenditures are better than expected with a year-to-date decrease of 6.0% through December 2014 from the prior December. The decrease is primarily due to the recovery of information technology costs from the enterprise funds for the tech plan and from the Regional Wireless Cooperative for shared site costs. The budget anticipated an increase of 7.6% for fiscal year 2014-15 over prior year actuals.

December Citywide YTD Expenditures (Dollars in Thousands)

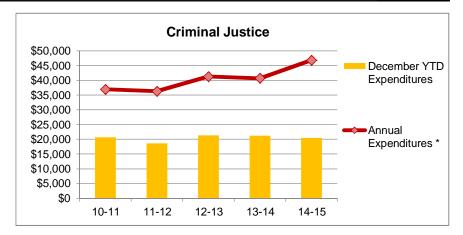
Refer to detailed financial schedules pages 21 thru 33

Criminal Justice

City of Phoenix	December YTD Annual		% of Annual
53-50 - 0.20-10-0.20-0.20-0.20-0.20-0.20-0.20-0.	Expenditures	Expenditures *	Expenditures
10-11	20,723	36,958	56.1%
11-12	18,680	36,305	51. 5%
12-13	21,376	41,290	51.8%
13-14	21,205	40,697	52.1%
14-15	20,525	46,819	43.8%

 $[\]ensuremath{^{\star}}$ - For prior years-total actual expenditures, for current year-total approved budget

Better than Expected



Criminal Justice expenditures include costs of the Municipal Court and the Public Defender's office. Citywide criminal justice expenditures are better than expected with a year to date decrease at December 2014 of 3.2% from the prior December. The budgeted increase for fiscal year 2014-15 over prior year actuals is 15.0%.

Public Safety December YTD Annual % of Annual City of Phoenix **Expenditures** Expenditures * **Expenditures 51.**1% 10-11 404,910 792,002 11-12 407,005 803,367 50.7% 12-13 425,940 842,387 50.6% 13-14 427,073 842,270 **50.**7%

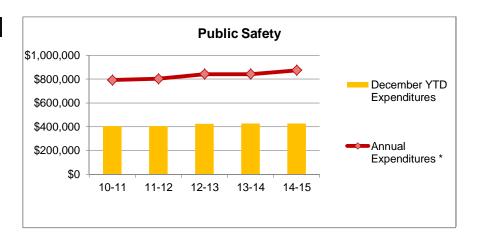
874,993

48.8%

427,334

Better than Expected

14-15



Public Safety expenditures include costs of Police, Fire and Emergency Management. Citywide public safety expenditures are performing better than expected with year to date December 2014 expenditures 0.1% higher than the prior year. The budgeted increase for fiscal year 2014-15 over prior year actuals is 3.9%.

 $[\]ensuremath{^\star}$ - For prior years-total actual expenditures, for current year-total approved budget

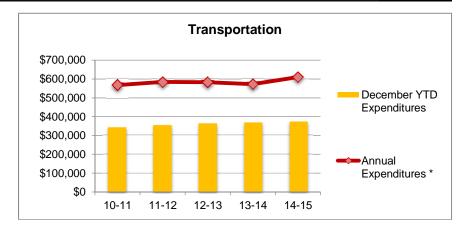
December Citywide YTD Expenditures (Dollars in Thousands)

Refer to detailed financial schedules pages 21 thru 33

Transportation					
(0)	December				
	YTD	Annual	% of Annual		
City of Phoenix	Expenditures	Expenditures *	Expenditures		
10-11	343,686	567,830	60.5%		
11-12	355,375	584,429	60.8%		
12-13	363,316	582,381	62.4%		
13-14	367,552	573,025	64.1%		
14-15	372,555	610,044	61.1%		
* - For prior years	total actual expenditu	ires for current year	-total approved		

^{* -} For prior years-total actual expenditures, for current year-total approved budget

Better than Expected

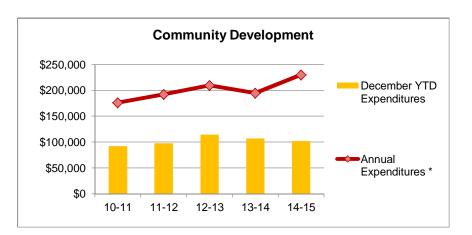


Transportation expenditures include costs for Street lighting, maintenance and repair; Aviation and Public Transit. Citywide transportation expenditures are better than expected with a year to date increase at December 2014 of 1.4% over the prior December. The budgeted increase for fiscal year 2014-15 over prior year actuals is 6.5%.

Community Development					
	December				
	YTD	Annual	% of Annual		
City of Phoenix	Expenditures	Expenditures *	Expenditures		
10-11	92,286	176,114	52.4%		
11-12	97,475	192,133	50.7%		
12-13	114,172	209,403	54.5%		
13-14	106,934	194,542	55.0%		
14-15	102,101	230,064	44.4%		
* - For prior years-	total actual expenditu	ures, for current year	-total approved		

^{* -} For prior years-total actual expenditures, for current year-total approved budget

Better than Expected



Community Development expenditures include costs for Neighborhood Services, Housing, Planning and Economic Development. Citywide community development expenditures are better than expected with a year to date decrease at December 2014 of 4.5% from the prior December. These expenditures were budgeted to increase 18.3% for fiscal year 2014-15 over prior year actuals.

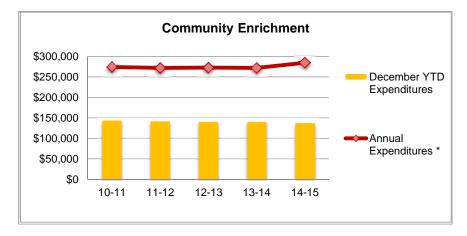
December Citywide YTD Expenditures (Dollars in Thousands)

Refer to detailed financial schedules pages 21 thru 33

Community Enrichment											
	December										
	YTD	Annual	% of Annual								
City of Phoenix	Expenditures	Expenditures *	Expenditures								
10-11	144,080	274,824	52.4%								
11-12	141,249	272,353	51.9%								
12-13	140,156	273,110	51. 3%								
13-14	140,929	272,326	51. 8%								
14-15	136,717	285,034	48.0%								
* For prior years	total actual expanditu	uros for current voor	total approved								

 $[\]ensuremath{^{\star}}$ - For prior years-total actual expenditures, for current year-total approved budget

Better than Expected

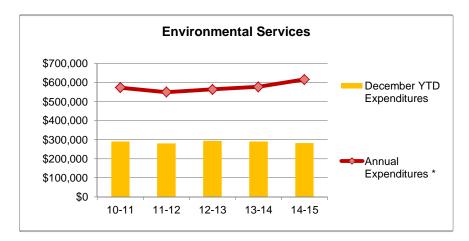


Community Enrichment expenditures include costs for Parks, Libraries, the Convention Center, Senior Centers and Community Centers. Citywide community enrichment expenditures are better than expected with a year to date decrease at December 2014 of 3.0% from the prior December. The budgeted increase for fiscal year 2014-15 over prior year actuals is 4.7%.

Environmental Services										
	December									
	YTD	Annual	% of Annual							
City of Phoenix	Expenditures	Expenditures *	Expenditures							
10-11	289,889	572,693	50.6%							
11-12	280,572	549,628	51.0%							
12-13	293,589	564,051	52. 1%							
13-14	290,538	577,118	50.3%							
14-15	281,419	616,265	45 .7%							

 $[\]ensuremath{^{\star}}$ - For prior years-total actual expenditures, for current year-total approved budget

Better than Expected



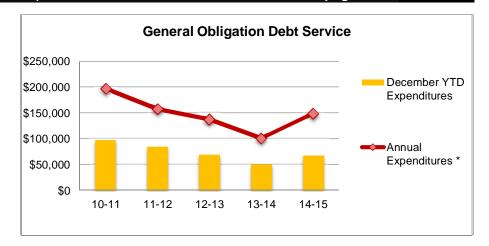
Environmental Services expenditures include costs for Water, Wastewater and Solid Waste services as well as the care and maintenance of City facilities. Citywide environmental services expenditures are better than expected with a year to date decrease at December 2014 of 3.1% from the prior December. The budgeted increase for fiscal year 2014-15 over prior year actuals is 6.8%.

General Obligation Debt Service

City of Phoenix	December YTD Expenditures	Annual Expenditures *	% of Annual Expenditures
10-11	96,376	196,779	49.0%
11-12	84,459	157,298	53.7%
12-13	68,901	137,208	50.2%
13-14	50,392	100,524	50.1%
14-15	67,358	148,544	45 .3%

^{* -} For prior years-total actual expenditures, for current year-total approved budget net of credit for early redemption fund resources

Better than Expected



In order to better compare the current year budget to prior year actuals, the budget for General Obligation Debt Service expenditures has been increased by \$74.4 million over the amount recorded on the accompanying statements. The approved budget includes a credit for \$74.4 million to be taken from the early redemption fund which is not included in available resources for budget purposes. However, the expenditures are measured at full value for the actuals. Using the adjusted budget figure, general obligation debt service expenditures are performing better than expected. Budgeted expenditures for fiscal year 2014-15 are 47.8% higher than actual expenditures for the prior fiscal year. Through December 2014, year to date expenditures are 33.7% higher than the prior December.

Capital Expenditures

Expenditures for capital projects. These expenditures may come from designated capital funds such as bond proceeds or grants, or they may come from operating funds and be reported in both the operating and capital sections.

Because of the long-term view used in capital budgeting and the volatility of capital spending, no performance status is provided unless capital spending exceeds the capital budget.

Capital Expenditures (Dollars in Thousands)

Refer to detailed financial schedules pages 21 - 33 14-15



11-12 10-11

12-13

13-14

(Budget)

14-15 (YTD)

General Gov't

\$ 388,422 \$ 232,848 \$ 320,599

\$ 263,112

\$ 511,681

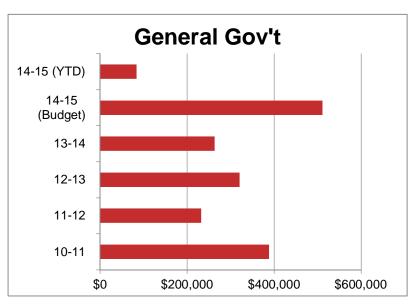
\$ 84,272

Discussion:

Major Projects in fiscal year 2012-13 included Bus Acquisitions (\$60 million), Sonoran Preserve Land Acquisitions (\$25 million), Ballet Arizona and Arizona Opera facilities (\$8 million), and the purchase of fire safety apparatus (\$6 million).

Major Projects in fiscal year 2013-14 include technology acquisitions for E-Procurement and Regional Wireless Communications (\$21 million), street projects (Avenida Rio Salado-\$27 million, Sonoran Desert Drive-\$14 million, Black Mountain Blvd ramps to SR51-\$9 million, Pinnacle Peak Rd-\$10 million, and Greenway Rd/Cave Creek Wash Bridge-\$7 million), and Police PACE Upgrade/Replacement (\$12 million).

Major Projects planned for fiscal year 2014-15 include the replacement of the City's telephone system and data network (\$36 million), continued work on Avenida Rio Salado and Black Mountain Blvd ramps to SR51 (\$28 million), and an upgrade to the South Transit Facility (\$19 million).







10-11 \$ 157,884

11-12 \$ 332,920

12-13 \$ 168,639

13-14 \$ 180,571

14-15 (Budget)

14-15 (YTD) \$ 319,309 \$ 170,412

\$0

Aviation 14-15 (YTD) 14-15 (Budget) 13-14 12-13 11-12 10-11

\$200,000

\$300,000

\$100,000

Discussion:

In fiscal year 2011-12 the department spent \$190 million on stage 1a of the PHX Sky Train. In fiscal year 2013-14 the department spent \$19 million on Terminal Development Concept Design.

Aviation has spent or committed \$116.6 million of an expected \$126 million in fiscal year 2014-15 for the Terminal Development Concept Design. In addition to normal reinvestment in the infrastructure of the airport system Aviation is planning to spend \$23 million on Terminal 4 International Expansion.

Capital Expenditures (Dollars in Thousands)

Refer to detailed financial schedules pages 21 - 33

Phx Convention Ctr

11-12 10-11 4,493 \$ 1,644

12-13 \$ 21,830

13-14 \$ 23,189

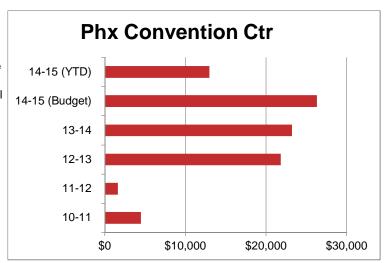
14-15 (Budget) \$ 26,317

14-15 (YTD) \$ 12,955

Discussion:

Beginning in fiscal year 2012-13, Phoenix Convention Center began making debt service payments on the state funded portion of the 2005 Convention Center bonds. The payments from the state are accumulated in a capital fund and the subsequent debt service payments are then made from the capital fund within the capital budget. For fiscal year 2012-13 and fiscal year 2013-14 that payment was \$20 million.

Phoenix Convention Center has included another \$20 million debt service payment in the fiscal year 2014-15 capital budget.





10-11 11-12 12-13 8,605 13-14

14-15 (Budget)

14-15 (YTD) 1,019

Solid Waste

22.640 15,512

\$

8,063

36.550

Discussion:

Fiscal years 2010-11, 2011-12 and 2012-13 included about \$5-\$6 million per year in spending on the SR85 landfill. Additionally, in fiscal years 2009-10, 2010-11 and 2011-12 renovation of the 27th Ave Transfer Station accounted for a total of \$24 million in spending. In fiscal year 2013-14, projects included \$3.5 million for methane gas systems at closed landfills and \$3 million for a park in Buckeye as part of the intergovernmental agreement for the Buckeye landfill.

The fiscal year 2014-15 capital budget for Solid Waste includes \$12 million for a Composting Facility at the 27th Avenue site.



Capital Expenditures (Dollars in Thousands)

Refer to detailed financial schedules pages 21 - 33

City of Phoenix

10-11 \$ 41,347

11-12

12-13 3 109 914 13-14

14-15 (Budget)

14-15 (YTD)

Wastewater

41,347 \$ 66,342

\$ 109,914

\$ 58,012

\$ 131,222 \$

6,324

Discussion:

Capital funds were used to pay \$25 million, \$50 million and \$25 million of commercial paper in fiscal years 2011-12, 2012-13 and 2013-14 respectively. In fiscal year 12-13 the department spent \$21 million on the Broadway Road Parallel Sewer.

In fiscal year 2014-15 Wastewater is planning to begin work on the SROG Interceptor, spending \$8 million.





Water System

10-11

11-12

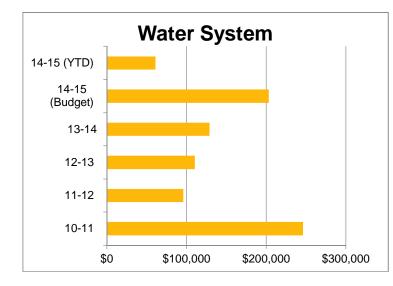
12-13

13-14

14-15 (Budget)

udget) 14-15 (YTD)

\$ 246,177 \$ 95,990 \$ 110,333 \$ 129,080 \$ 203,162 \$ 61,211



Discussion:

Major Projects in fiscal year 2010-11 included Val Vista GAC Contactors (\$51 million), Rehabilitation of the 42nd St/Baseline Reservoir (\$19 million), DBP mitigation at various water treatment plants (\$27 million), and Residential Pressure Improvements (\$41 million).

Major projects in fiscal year 2013-14 include construction of a new 20 million gallon concrete reservoir at Deer Valley WTP (\$16 million).

Through December 2014, the water system has spent or committed \$9.3 million for rehabilitation at the 24th Street water treatment plant and \$24.1 million for improvements to the solids handling facility at the Union Hills water treatment plant. In addition to normal reinvestment in the infrastructure of the water system, an upgrade to the Customer Care and Billing system costing \$7 million is planned in fiscal year 2014-15.

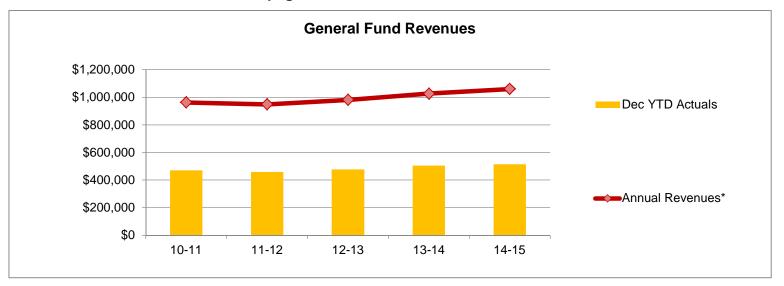
Revenues

Sources of funds for the operations of the City including local taxes, state shared taxes, user fees and charges, and grants.

General Fund Total Operating Revenue (Dollars in Thousands)



Refer to detailed financial schedules pages 21 thru 33



	Dec YTD	Annual	% of Annua
	Actuals	Revenues*	Revenues
10-11	470,518	962,689	48.9%
11-12	459,135	948,384	48.4%
12-13	477,901	980,945	48.7%
13-14	505,704	1,026,167	49.3%
14-15	513,176	1,060,289	48.4%

^{* -} For prior years - total actual revenues, for current year - total approved budget

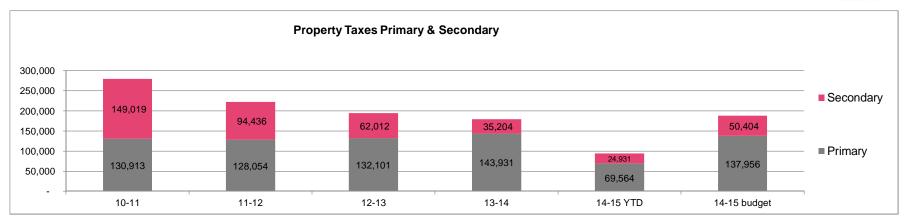
Monitor & Consider Corrective Action

Fiscal Year 2014-15 general fund operating revenues were budgeted to increase 3.3% over prior year actuals. Actual year over year revenues are through December 2014 are 1.5% higher than the same period in the prior year. Specific revenue sources are discussed on the following pages.

Property Taxes (Dollars in Thousands)

Refer to detailed financial schedules pages 21 thru 33





FY	Total	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
10-11	279,932	(3,017)	1,118	1,279	18,792	85,251	34,444	9,642	5,599	10,676	14,532	68,087	33,529
11-12	222,488	(2,553)	1,059	1,189	13,656	55,555	40,845	7,689	5,685	8,871	11,013	35,952	43,527
12-13	194,112	(1,733)	1,349	904	11,888	54,091	31,075	7,015	4,743	6,670	8,323	44,111	25,676
13-14	179,136	(1,260)	971	867	11,107	46,645	32,028	7,180	3,818	5,668	7,300	44,562	20,250
14-15 YTD	94,495	(1,107)	760	816	12,338	63,660	18,028						
14-15 budget	188,360	(1,754)	1,068	936	11,588	49,416	32,866	6,919	4,504	6,706	8,422	39,405	28,284

Note: Monthly budget amount for 13-14 is the average % of last 3 years of the total budget amount

Expected

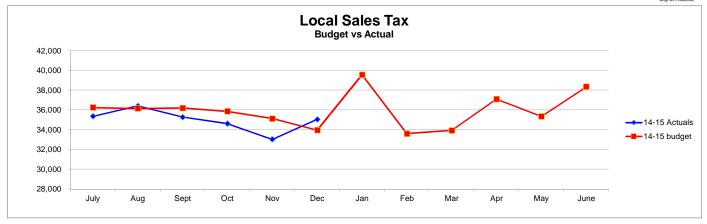
Because property taxes are primarily collected in November, December, May and June, a monthly breakdown of the revenues is not particularly useful, therefore the chart for property tax revenues is presented with an annual perspective. Property tax revenues are 0.4 % higher than budget expectations through December 2014. This corresponds to a 4.6% increase over year to date revenues through December 2013.

Total property tax revenues have been decreasing each year since fiscal year 2009-10 with fiscal year 2014-15 anticipated to be the first year where the revenues will start to see recovery.

Local Sales Tax (Dollars in Thousands)

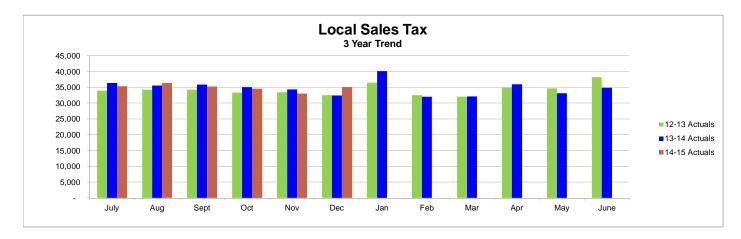
Refer to detailed financial schedules pages 21 thru 33





Corrective Action Taken

Local sales tax revenues through December 2014 are 1.7% below budget for that period. In October 2014 the budget and research department lowered their estimate for annual local sales tax revenues by \$15.5 million. Expenditures are being monitored to ensure that they do not exceed the available resources based on this new estimate.

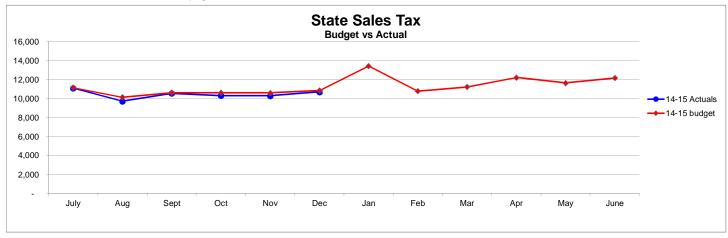


December 2014 local sales tax revenues increased 8.0% over December 2013. This was the largest year over year monthly increase since January 2014.

State Sales Tax (Dollars in Thousands)

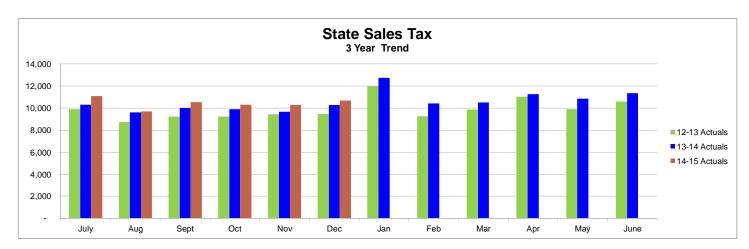
Refer to detailed financial schedules pages 21 thru 33





Monitor & Consider Corrective Action

State shared sales tax revenues through December 2014 are 2.1% below the budget estimates for the same period.

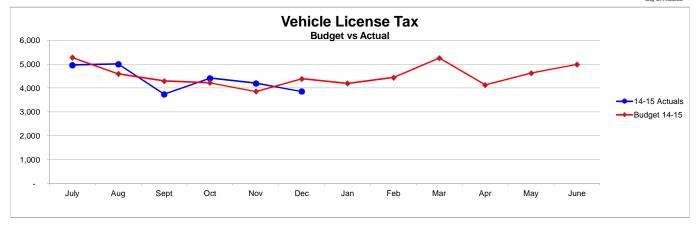


Fiscal year 2013-14 state shared sales tax revenues were 7.0% higher than fiscal year 2012-13. This growth rate is nearly 75% greater than the 4.1% growth rate from fiscal year 2011-12 to fiscal year 2012-13 reflecting continued economic recovery. Through December 2014 state shared sales tax revenues were 4.7% higher than through December 2013.

Vehicle License Tax (Dollars in Thousands)

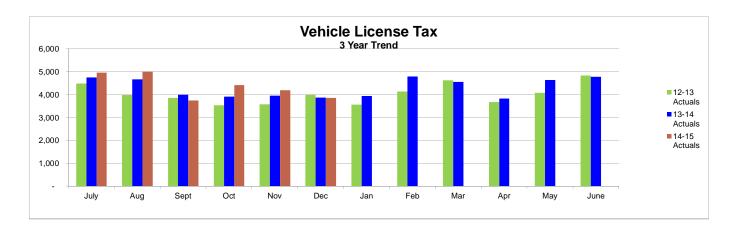
Refer to detailed financial schedules pages 21 thru 33





Monitor & Consider Corrective Action

State shared vehicle license tax revenues through December 2014 are 1.8% lower than budget expectations for the same period.

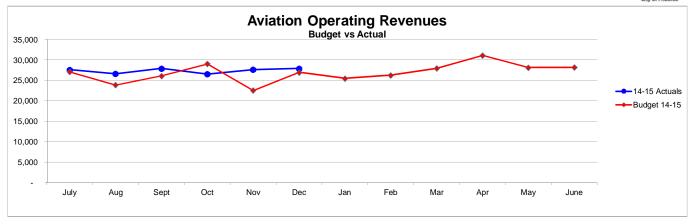


State shared vehicle license tax revenues for fiscal year 2013-14 increased 6.9% over fiscal year 2012-13. This follows a 4.2% increase for fiscal year 2012-13 over fiscal year 2011-12. Revenues through December 2014 were 4.1% higher than through December 2013.

Aviation Revenues (Dollars in Thousands)

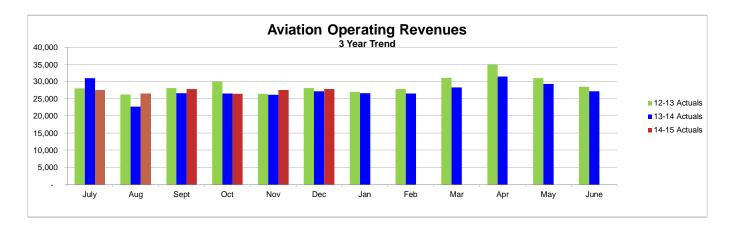
Refer to detailed financial schedules pages 21 thru 33





Better than Expected

Aviation revenues through December 2014 were better than expected at 5.5% higher than budget expectations for the same period.

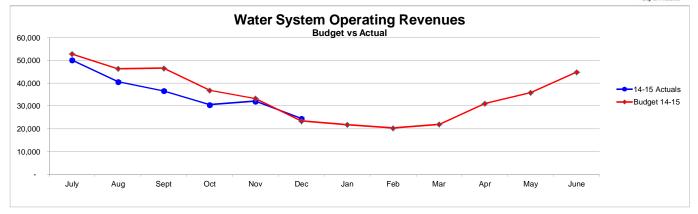


In the above chart, fiscal year 2012-13 includes customer facility charge revenues. In fiscal year 2013-14, customer facility charge revenues were moved from operating to non-operating to better reflect their required use for capital projects and debt service. In fiscal year 2012-13, those revenues amounted to \$41.4 million. Through December 2014, aviation operating revenues are 2.2% higher than through December 2013.

Water System Revenues (Dollars in Thousands)

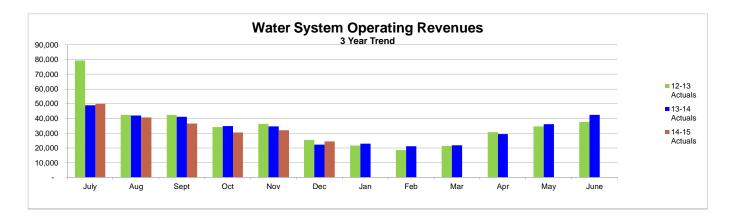
Refer to detailed financial schedules pages 21 thru 33





Monitor & Consider Corrective Action

Water revenues are 10.2% below budget projections through December 2014 reflecting the record setting rainfall received in the 2014 monsoon. December was the first month of fiscal year 2014-15 where the revenues exceeded budget expectations.

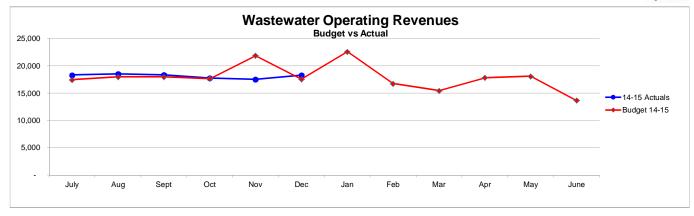


In July 2012 Water sold land in McMullen Valley for \$29.7 million. Primarily due to the large amount of rainfall received in August and September 2014, year to date revenues through December 2014 are 4.2% below revenues through December 2013.

Wastewater Revenues (Dollars in Thousands)

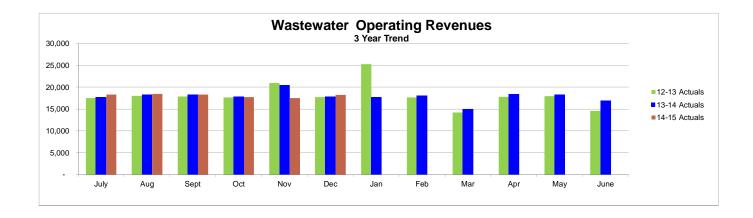
Refer to detailed financial schedules pages 21 thru 33





Monitor & Consider Corrective Action

Wastewater revenues through December 2014 are 1.6% lower than budget expectations for the same time frame.



General Funds Summary

Presents comparisons of year-to-date balances to the fiscal year budget and to the actual results for the prior year for the general fund.

General Fund Revenue



As of December 31

(dollars in thousands)

	Budget Estimate		Actual Year-to-Date		
	 2014-15		2014-15	2013-14	
Revenues					
Local Taxes					
Sales Taxes	\$ 431,320	\$	209,784 \$	209,728	
Privilege License Fees	2,541		1,644	1,696	
State Shared Taxes					
State Sales Tax	135,474		62,664	59,827	
State Income Tax	175,174		87,592	80,641	
Vehicle License Tax	54,300		26,185	25,148	
Primary Property Tax	137,956		69,564	72,692	
Licenses and Permits	2,833		1,408	1,367	
Cable Communications	9,495		2,260	2,430	
Municipal Court					
Fines and Forfeitures	17,722		7,344	7,887	
Court Default Fee	1,015		331	371	
Police	13,487		7,288	5,521	
Library	1,025		455	493	
Parks and Recreation	7,361		3,351	3,785	
Planning & Development	1,431		591	674	
Street Transportation	3,928		2,649	1,921	
Fire					
Emergency Transportation Service	32,500		15,297	15,802	
Other	13,596		6,364	6,181	
Interest	1,800		1,289	846	
Other Fees and Service Charges	 17,331		7,116	8,694	
Total Revenues	\$ 1,060,289	\$	513,176 \$	505,704	

General Fund Expenditures



As of December 31

(dollars in thousands)

		Budget Estimate		Actual Year-to-Date		
		2014-15		2014-15		13-14
Expenditures and Encumbrances						
General Government						
Mayor	\$	1,831	\$	778 \$	6	874
City Council	·	3,537	·	1,688		1,675
City Manager		2,366		1,721		832
Information Technology Services		37,168		14,630		18,608
Public Information		2,072		963		1,273
Equal Opportunity		2,336		1,244		1,163
Law		19,960		9,421		10,152
City Auditor		2,410		1,404		1,469
City Clerk		4,244		1,686		2,215
Human Resources		9,871		4,633		4,675
Budget and Research		2,956		1,504		1,777
Finance		18,277		8,799		10,164
Others		2,005		2,172		1,583
Total General Government		109,033		50,643		56,460
Criminal Justice						
Municipal Court		29,049		13,851		14,770
Public Defender		4,982		2,480		2,287
Total Criminal Justice	_	34,031		16,331		17,057
Dublia Safaty		·		·		
Public Safety Police		471,386		235,921	2	20 657
Fire		255,563		127,818		29,657 24,628
Others		255,565		(55)	'	(46)
Total Public Safety		726,963		363,684	2	354,239
·		720,303		303,004		334,233
Transportation						
Street Transportation		21,554		9,251		10,422
Public Transit	_	18,202		9,828		6,476
Total Transportation		39,756		19,079		16,898
Community Development						
Economic Development		4,796		2,297		2,425
Neighborhood Services Department		12,481		5,907		6,220
Planning and Development		4,910		2,105		2,391
Others		54		24		24
Total Community Development		22,241		10,333		11,060
Community Enrichment						
Parks and Recreation		92,913		43,988		46,751
Library		35,515		17,015		17,742
Human Services		18,895		7,746		9,453
Others		2,872		1,639		1,375
Total Community Enrichment		150,195		70,388		75,321
Environmental Services						
Public Works		17,663		9,058		5,838
Environmental Programs		845		309		358
Total Environmental Services	_	18,508		9,367		6,196
Capital Improvement		2,845		588		455
Contingencies		45,268		=		<u> </u>
Total Expenditures and Encumbrance	\$	1,148,840	\$	540,413 \$	5 5	37,686

Citywide Summary

Presents the City's summarized comparisons of the year-to-date balances to the fiscal year budget and to the actual results for the prior year.

Citywide Operating Revenue



As of December 31

(dollars in thousands)

		Budget		Actual			
_		Estimate		Year-t	o-D		
Source		2014-15		2014-15		2013-14	
General Funds							
Local Taxes:	Φ	424 220	Φ	200 704	σ	200 720	
Sales Taxes	\$	431,320	\$	209,784	\$	209,728	
Privilege License Fees		2,541		1,644		1,696	
State Shared Taxes: State Sales Tax		405 474		00.004		FO 007	
		135,474		62,664		59,827	
State Income Tax		175,174		87,592		80,641	
Vehicle License Tax		54,300		26,185		25,148	
Primary Property Tax		137,956		69,564		72,692	
Licenses and Permits		2,833		1,408		1,367	
Cable Communications		9,495		2,260		2,430	
Municipal Court		18,737		7,675		8,258	
Police		13,487		7,288		5,521	
Library Fees		1,025		455		493	
Parks and Recreation		7,361		3,351		3,785	
Planning & Development		1,431		591		674	
Street Transportation		3,928		2,649		1,921	
Fire		46,096		21,661		21,983	
Interest		1,800		1,289		846	
Other Fees and Service Charges		17,331		7,116		8,694	
Total General Funds		1,060,289		513,176		505,704	
Special Revenue and Debt Service Funds							
Neighborhood Protection		31,135		14,800		14,114	
Public Safety Enhancement & Expansion		88,346		43,515		42,025	
Parks and Preserves		31,337		14,808		14,051	
Golf Courses		8,716		2,354		2,331	
Transit 2000		167,198		79,167		83,705	
Court Awards		4,386		7,774		6,201	
Planning and Development		42,783		25,172		23,944	
Capital Construction		15,470		7,415		7,766	
				•		6,567	
Sports Facilities		16,701		6,673		,	
Highway User Revenue		106,783		51,785		47,387	
Regional Transit Revenues		46,597		14,878		12,455	
Community Reinvestment		2,609		2,430		2,335	
Other Restricted Fees		44,684		17,192		15,869	
Grants		282,747		82,778		118,525	
G.O. Bond/Secondary Property Tax		55,333		27,289		20,027	
Total Special Revenue and							
Debt Service Funds		944,825		398,030		417,302	
Enterprise Funds							
Aviation		322,353		163,946		160,372	
Convention Center		63,497		28,399		25,281	
Water System		415,361		214,865		224,316	
Wastewater		214,792		108,740		110,123	
Solid Waste		150,150		75,231		73,619	
Total Enterprise Funds		1,166,153		591,181		593,711	
Total Operating Revenues	\$	3,171,267	\$	1,502,387	\$	1,516,717	

Citywide Operating Expenditures



As of December 31

(dollars in thousands)

	Budget		Actual Year-to-Date				
Source	2014-15		2014-15	2013-14			
General Governmen							
General Funds	\$ 109,033	3 \$	50,643 \$	56,460			
Other Funds	13,845		5,930	3,753			
Total General Governmen	122,878		56,573	60,213			
rotal Contral Covernmen	122,070		00,010	00,210			
Criminal Justice							
General Funds	34,031		16,331	17,057			
Other Funds	12,788		4,194	4,148			
Total Criminal Justice	46,819)	20,525	21,205			
Public Safety							
General Funds	726,963	3	363,684	354,239			
Other Funds	148,030)	63,650	72,834			
Total Public Safety	874,993	}	427,334	427,073			
Transportation							
General Funds	39,756	3	19,079	16,898			
Other Funds	570,288		353,476	350,654			
Total Transportatior	610,044		372,555	367,552			
. G.a a sportalie.		•	0.2,000	00.,002			
Community Developmen							
General Funds	22,241		10,333	11,060			
Other Funds	207,823		91,768	95,874			
Total Community Developmen	230,064	1	102,101	106,934			
Community Enrichmen							
General Funds	150,195	5	70,388	75,321			
Other Funds	134,839		66,329	65,608			
Total Community Enrichmen	285,034	1	136,717	140,929			
Environmental Services							
General Funds	18,508	3	9,367	6,196			
Other Funds	597,757	7	272,052	284,342			
Total Environmental Services	616,265	5	281,419	290,538			
Debt Service							
General Funds	_		_	_			
Other Funds	74.164	ļ	67,358	50,392			
Total Debt Servic∈	74,164	ļ	67,358	50,392			
Capital Improvemen		_					
General Funds	2,845		588	455			
Other Funds	575,187		139,519	127,163			
Total Capital Improvemen	578,032	<u>-</u>	140,107	127,618			
Contingencies							
General Funds	45,268	}	-	-			
Other Funds	48,500		-				
Total Contingencies	93,768	3	-	-			
Total Operating							
General Funds	1,148,840)	540,413	537,686			
Other Funds	2,383,221		1,064,276	1,054,768			
Total Operating Budge	\$ 3,532,061		1,604,689 \$	1,592,454			

Citywide Detail

Presents, in detail, the results of the City's operations for the current month and for the fiscal year-to-date. Included are breakdowns of the City's revenues, operating budget expenditures, capital budget expenditures and bonds authorized and sold.

Citywide Operating Revenue by Source



	For the Month December			Budget Estimate	Actual Yea	ar-to-Dato
	2014	2013	Source	2014-15	2014-15	2013-14
			General Funds			
			Local Taxes:			
\$	35,062,038 \$	32,474,122	Sales Taxes	\$ 431,320,000	\$ 209,783,721	\$ 209,727,516
Ψ	1,178,865	1,033,017	Privilege License Fees	2,541,000	1,644,054	1,696,236
			· ·			
	36,240,903	33,507,139	Total Local Taxes	433,861,000	211,427,775	211,423,752
			State Shared Taxes:			
	10,694,789	10,296,016	State Sales Tax	135,474,000	62,664,200	59,827,486
	14,598,649	13,440,181	State Income Tax	175,174,000	87,591,897	80,641,086
	3,856,757	3,872,345	Vehicle License Tax	54,300,000	26,185,323	25,148,234
	29,150,195	27,608,542	Total State Shared Taxes	364,948,000	176,441,420	165,616,806
	13,440,699	25,693,590	Primary Property Tax	137,956,000	69,564,060	72,691,997
	438,257	387,676	Licenses and Permits	2,833,000	1,408,313	1,367,279
	-	-	Cable Communications	9,495,000	2,260,237	2,430,105
			Municipal Court:			
	1,226,132	1,158,148	Fines and Forfeitures	17,721,789	7,343,412	7,886,663
	50,578	57,567	Court Default Fee	1,015,000	331,338	371,104
	1,276,710	1,215,715	Total Municipal Court	18,736,789	7,674,750	8,257,767
	1,413,158	1,285,858	Police	13,487,000	7,287,434	5,521,445
	99,400	114,808	Library Fees	1,025,000	455,053	492,530
	807,778	923,854	Parks and Recreation	7,361,300	3,351,252	3,784,720
	106,269	123,043	Planning and Development	1,431,400	590,886	674,145
	317,213	427,700	Street Transportation	3,928,108	2,649,264	1,921,120
			Fire:			
	2,793,968	3,129,675	Emergency Transportation Service	32,500,000	15,296,896	15,802,035
	47,850	52,675	Hazardous Materials Inspection Fee	1,400,000	366,109	311,000
	2,187,818	868,448	Other	12,195,773	5,998,221	5,869,948
	5,029,636	4,050,798	Total Fire	46,095,773	21,661,226	21,982,983
	244,216	129,115	Interest	1,800,000	1,289,169	845,778
	798,076	1,651,664	Other Fees and Service Charges	17,330,894	7,115,654	8,693,889
	89,362,510	97,119,502	Total General Funds	1,060,289,264	513,176,493	505,704,316

Citywide Operating Revenue by Source (continued)



	For the Month December			Budget Estimate	Actual Year-)ate
	2014	2013	Source	2014-15	 2014-15		2013-14
			Special Revenue and Debt Service Funds				
\$	1,833,698 \$ 130,979 654,892 37,389	1,670,964 119,354 596,773 1,333	Neighborhood Protection: Police Neighborhood Protection Police Blockwatch Fire Neighborhood Protection Interest/Other	\$ 21,791,000 1,556,000 7,783,000 5,000	\$ 10,220,081 730,006 3,650,029 199,259	\$	9,765,327 697,523 3,487,617 163,244
	2,656,958	2,388,424	Total Neighborhood Protection	31,135,000	 14,799,375		14,113,711
	5,247,618 1,695,251 (10,190)	4,791,629 1,550,752 (10,340)	Public Safety Enhancement & Expansion: Police Fire Interest/Other	66,032,000 22,381,000 (67,500)	 32,279,654 11,306,918 (71,517)		31,110,147 10,967,238 (52,477)
	6,932,679	6,332,041	Total Public Safety Enhancement & Expansion	88,345,500	 43,515,055		42,024,908
	2,726,476	2,404,872	Parks and Preserves	31,337,000	14,808,285		14,050,705
	350,847 11,221 168,874 (3,625) 4,669	374,397 5,682 170,103 (5,796) 9,155	Golf Courses: Fees Coffee Shops Concessions Interest Other	5,722,702 311,350 2,352,140 (70,000) 399,500	 1,424,710 41,404 893,879 (18,736) 12,904		1,429,412 31,147 891,329 (28,930) 8,080
	531,986	553,541	Total Golf Courses	8,715,692	 2,354,161		2,331,038
	9,506,889 5,059,321	9,548,368 4,937,079	Transit 2000: Sales Taxes Interest/Other	115,177,000 52,021,458	 52,713,066 26,454,072		55,801,868 27,903,199
-	14,566,210	14,485,447	Total Transit 2000	167,198,458	 79,167,138		83,705,067
	355,309	-	Court Awards	4,385,818	7,774,164		6,200,633
	3,267,406	2,966,817	Planning and Development	42,783,000	25,172,041		23,943,707
	1,179,367	1,258,825	Capital Construction	15,470,000	7,415,044		7,766,579
	1,346,063 10,704	1,289,294 10,514	Sports Facilities: Sales Taxes Interest/Other	16,451,000 250,000	 6,480,750 192,339		6,367,409 199,907
	1,356,767	1,299,808	Total Sports Facilities	16,701,000	 6,673,089		6,567,316

Citywide Operating Revenue by Source (continued)



	For the Mor			Budget Estimate	Actual Ye	ar-to-I	Date
	2014	2013	Source	2014-15	2014-15		2013-14
		· · ·	Special Revenue and Debt Service Funds (Cont'd)				
	29,412	20,604	Highway User Revenue: Highway User Revenue Interest Other	106,383,000 200,000 200,000	51,472,396 161,401 151,472		46,955,536 103,538 328,058
	8,901,638	8,196,685	Total Highway User Revenue	106,783,000	51,785,269		47,387,132
	2,619,460	2,095,813	Regional Transit Revenues	46,596,781	14,878,082		12,455,343
	73,084	343,249	Community Reinvestment	2,608,664	2,430,186		2,335,171
	3,306,316	1,913,235	Other Restricted Fees	44,684,752	17,192,117		15,868,738
\$	5,997,406	5,888,210	Grants: Public Housing: Rentals Grants Other	\$ 7,109,137 74,501,952 4,714,782	\$ 3,303,112 32,141,543 968,837	\$	3,179,603 31,446,766 2,367,021
	6,923,177	6,015,247	Total Public Housing	86,325,871	36,413,492		36,993,390
	1,924,377 2,066,886	1,605,244 1,570,836	Other: Human Resources Federal Transit Administration Community Development Other	40,078,832 72,253,928 31,945,433 52,142,725	14,361,779 5,205,581 10,206,815 16,589,888		14,967,969 27,904,907 11,426,225 27,232,180
	10,585,640	13,699,262	Total Other	196,420,918	46,364,063		81,531,281
	17,508,817	19,714,509	Total Grants	282,746,789	82,777,555		118,524,671
	2,358,116	2,360,526	G.O. Bond/Secondary Property Tax Secondary Property Tax Interest Total G.O. Bond/Secondary Property Tax	50,404,017 4,928,832 55,332,849	24,930,611 2,358,293 27,288,904		17,664,659 2,361,965 20,026,624
-			Total Special Revenue and Debt Service Funds	944,824,303	398,030,465		417,301,343
	, , , , ,	, , , , , , , , , , , , , , , , , , , ,	Enterprise Funds				,,-
			AVIATION:				
	8,587,402 19,507,932 79,056 (783,831) 195,416 248,510 18,877	8,582,588 18,798,764 107,688 (749,872) 180,640 249,904 1,519	Sky Harbor: Airlines Concessions Interest Other Phoenix-Goodyear Phoenix-Deer Valley Phoenix-Customer Facility Charge	131,840,000 182,337,300 800,000 2,498,000 1,895,125 2,982,075	51,004,726 109,393,790 327,233 484,252 1,100,642 1,470,839 164,838		51,105,094 104,556,687 457,392 1,727,409 1,047,302 1,477,013 768
	27,853,362	27,171,231	Total Aviation	322,352,500	163,946,320		160,371,665

Citywide Operating Revenue by Source (continued)



	For the Mont			Budget		
	Decembe			Estimate	Actual Ye	
	2014	2013	Source	2014-15	2014-15	2013-14
			Enterprise Funds (Cont'd)			
			CONVENTION CENTER:			
	4,046,988	3,476,566	Excise Taxes	47,993,000	21,007,396	19,759,784
	1,309,634	1,209,307	Operating Revenue	15,328,192	7,256,502	5,410,773
	23,485	19,783	Interest	175,863	134,920	110,089
	5,380,107	4,705,656	Total Convention Center	63,497,055	28,398,818	25,280,646
			WATER SYSTEM:			
\$	22,835,541	20,559,837	Water Sales	\$ 393,242,000	\$ 202,395,473	\$ 212,388,500
·	399,414	426,929	Water Service Fees	6,000,000	2,546,628	2,992,901
	306,092	259,189	Distribution	4,340,000	2,520,192	2,156,462
	171,690	457,490	Intergovernmental	6,826,000	3,397,906	2,855,137
	283,380	106,800	Development Fees	2,600,000	1,131,900	909,720
	206,537	191,463	Interest	2,342,000	1,276,104	996,286
	370,151	325,378	Other	11,000	1,596,374	2,017,290
	24,572,805	22,327,086	Total Water System	415,361,000	214,864,577	224,316,296
			WASTEWATER:			
	15,244,601	15,064,378	Sewer Service Charges	182,029,000	91,191,195	90.483.087
	1,459,220	1,463,233	Multi-City	16,199,000	9,580,609	9,432,152
	267,660	94,380	Development Fees	2,400,000	1,071,480	850,800
	119,655	114,144	Interest	1,348,000	687,553	615,485
	1,184,551	1,026,907	Other	12,816,000	6,209,254	8,741,394
	18,275,687	17,763,042	Total Wastewater	214,792,000	108,740,091	110,122,918
			SOLID WASTE:			
	10,704,601	10,597,752	Collection Fees	128,235,000	63,889,804	63,382,489
	434,802	500,948	Landfill Fees	9,720,000	4,124,424	3,971,024
	47,003	33,299	Interest	270,000	249,200	174,370
	1,730,096	1,059,318	Other	11,925,446	6,967,289	6,091,597
	12,916,502	12,191,317	Total Solid Waste	150,150,446	75,230,717	73,619,480
	88,998,463	84,158,332	Total Enterprise Funds	1,166,153,001	591,180,523	593,711,005
\$	251,288,398	\$ 253,925,552	Total Operating Revenues	\$ 3,171,266,568	\$ 1,502,387,481	\$ 1,516,716,664

Citywide Operating Expenditures by Program



For the Monti			Budget					Oper	2014-15 Ye ating Expenditu		
 Decembe			Estimate		Actual Ye	ar-to-Da					apital
 2014	2013	Program	2014-15	201	4-15		2013-14		perations	and	d Debt
		General Government									
\$ 119,506	\$ 147,098	Mayor	\$ 1,831,282	\$	778,225	\$	873,690	\$	778,225	\$	-
242,646	261,498	City Council	3,536,455		1,688,011		1,674,760		1,688,011		-
302,586	(799,942)	City Manager	2,598,527		1,689,311		973,171		1,689,311		-
1,901,237	3,113,653	Information Technology Services	39,623,947	1	5,794,994		19,668,868		15,002,885		792,109
63,342	49,553	Government Relations	1,295,862		566,764		775,835		566,764		-
198,149	183,818	Public Information	2,410,636		1,153,442		1,377,340		1,153,442		-
226,564	213,046	Equal Opportunity	2,925,130		1,441,178		1,365,927		1,441,178		-
1,495,088	1,721,725	Law	20,973,333		9,924,327		10,694,474		9,924,327		-
230,314	222,549	City Auditor	2,409,910		1,404,154		1,469,176		1,404,154		-
350,484	322,361	City Clerk	4,244,327		1,685,775		2,215,477		1,685,775		-
357,200	29,085	Elections	616,163		681,389		707,495		681,389		-
899,997	940,374	Human Resources	11,446,511		5,399,933		5,251,746		4,825,419		574,514
172,639	1,921	Retirement Systems	-		929,147		57,456		929,147		-
(21,085)	5,648	Phoenix Employment Relations Board	92,797		11,024		41,904		11,024		-
123,802	274,097	Budget and Research	2,955,905		1,503,910		1,777,156		1,503,910		-
1,611,770	2,089,400	Finance	21,198,759	1	0,154,210		12,043,769		10,073,743		80,467
 1,427,257	879,292	Regional Wireless Cooperative	4,718,242		1,767,741		(754,817)		1,767,741		-
 9,701,496	9,655,176	Total General Government	122,877,786	5	6,573,535		60,213,427		55,126,445		1,447,090
		Criminal Justice									
2,928,275	3,135,794	Municipal Court	41,837,569	1	8,044,976		18,918,159		14,795,823		3,249,153
 470,255	454,991	Public Defender	4,981,585		2,480,015		2,286,997		2,480,015		-
 3,398,530	3,590,785	Total Criminal Justice	46,819,154	2	0,524,991		21,205,156		17,275,838		3,249,153
		Public Safety									
47,601,777	47,471,070	Police	570,433,037	27	9,814,335		281,795,800		276,345,025		3,469,310
26,015,786	25,536,155	Fire	304,086,736	14	7,286,211		145,034,356		145,483,185		1,803,026
 (21,152)	33,352	Other	472,781		233,670		242,553		233,670		-
73,596,411	73,040,577	Total Public Safety	874,992,554	42	7,334,216		427,072,709		422,061,880		5,272,336

Citywide Operating Expenditures by Program (continued)



For the Month			Budget			Оре	2014-15 Y erating Expenditu	res & E	ncumbrances
 December		Duamman	Estimate 2044 45	 Actual Ye			Omenetiene		Capital
 2014	2013	Program Program	2014-15	 2014-15	 2013-14		Operations	a	nd Debt
		Transportation							
\$ 4,500,392 \$	4,856,392	Street Transportation	\$ 60,347,257	\$ 28,814,529	\$ 29,548,679	\$	28,755,095	\$	59,434
967,383	967,442	Street Lighting	11,676,247	5,723,903	5,566,628		5,723,903		-
25,968,621	24,158,631	Aviation	285,060,223	138,828,714	138,503,161		113,645,415		25,183,299
 4,217,224	3,714,330	Public Transit	252,960,307	 199,187,758	 193,933,339		175,426,829		23,760,929
 35,653,620	33,696,795	Total Transportation	610,044,034	 372,554,904	 367,551,807		323,551,242		49,003,662
		Community Development							
3,879,561	3,493,833	Planning and Development	46,760,869	20,286,074	19,856,880		20,286,074		-
6,790,964	5,852,881	Housing	88,592,415	40,245,067	38,359,259		40,207,559		37,508
2,564,063	2,113,131	Economic Development	35,505,370	23,719,260	22,193,504		11,625,814		12,093,446
 3,360,000	4,165,558	Neighborhood Services Department	59,205,414	 17,850,201	 26,524,850		17,850,201		-
 16,594,588	15,625,403	Total Community Development	230,064,068	 102,100,602	106,934,493		89,969,648		12,130,954
		Community Enrichment							
7,388,112	7,536,545	Parks and Recreation	102,825,230	48,139,663	50,146,605		47,180,186		959,477
3,435,342	3,400,269	Library	36,062,173	17,257,309	18,230,037		17,257,309		-
960,078	674,743	Golf	8,354,628	3,820,168	4,083,615		3,820,168		-
4,006,353	4,756,520	Convention Center	60,752,841	33,117,299	32,442,683		23,820,703		9,296,596
920,388	910,103	Sports and Cultural Facilities	11,048,412	5,527,356	5,465,109		-		5,527,356
4,316,469	5,390,856	Human Services	60,440,955	26,025,735	28,045,697		25,879,007		146,728
355,392	235,551	Public Parking Facilities	4,007,435	1,746,142	1,571,302		1,746,142		-
 59,998	65,757	Other	1,542,517	 1,083,339	 943,535		1,083,339		-
21,442,132	22,970,344	Total Community Enrichment	285,034,191	136,717,011	140,928,583		120,786,854		15,930,157

Citywide Operating Expenditures by Program (continued)



For the Month E			Budget	A atural Va		Dete	Оре	2014-15 Ye erating Expenditu	Encumbrances
December 3	2013	Program	Estimate 2014-15	 Actual Ye 2014-15	ear-to-	Date 2013-14		Operations	Capital and Debt
		Environmental Services						•	
\$ 26,076,266 \$	25,857,390	Water System	\$ 371,308,322	\$ 150,015,314	\$	149,485,508	\$	91,964,431	\$ 58,050,883
9,818,282	11,916,668	Wastewater	75,410,036	61,326,592		69,592,886		33,723,748	27,602,844
12,423,993	11,097,157	Solid Waste Management	146,831,385	57,607,662		62,402,277		51,092,395	6,515,267
(735,884)	946,402	Public Works	21,384,796	12,284,146		8,730,013		9,083,695	3,200,451
111,088	(304,303)	Environmental Programs	1,330,589	 185,525		327,037		185,525	<u> </u>
47,693,745	49,513,314	Total Environmental Services	616,265,128	 281,419,239		290,537,721		186,049,794	95,369,445
		General Obligation Debt Service							
17,493	72,184	Aviation	4,441,975	104,957		433,103		-	104,957
949,885	759,248	Cultural Facilities	12,231,905	5,699,313		4,555,488		-	5,699,313
2,178,041	702,208	Downtown Development	26,136,496	13,068,248		4,213,248		-	13,068,248
-	-	Early Redemption	-	-		-		-	-
72,836	28,128	Economic Development	874,035	437,017		168,767		-	437,017
511,007	384,513	Fire Protection	6,199,154	3,066,045		2,307,077		-	3,066,045
57,141	57,555	Freeway Mitigation	698,890	342,842		345,332		-	342,842
1,001,870	406,970	Historic/Neighborhood Preservation	12,109,390	6,011,220		2,441,819		-	6,011,220
168,622	52,372	Human Services	2,023,464	1,011,732		314,232		-	1,011,732
614,300	600,234	Information Systems	7,501,731	3,685,802		3,601,403		-	3,685,802
642,459	648,767	Libraries	8,068,835	3,854,754		3,892,603		-	3,854,754
104,698	97,784	Maintenance Service Centers	1,274,411	628,191		586,705		-	628,191
909,618	1,207,691	Mountain Preserves/Parks	14,276,351	5,457,704		7,246,145		-	5,457,704
4,176	4,183	Municipal Administration Buildings	50,200	25,056		25,100		-	25,056
823,620	605,348	Police Protection	10,019,078	4,941,720		3,632,088		-	4,941,720
306,918	106,592	Public Housing Renovation	3,684,108	1,841,505		639,554		-	1,841,505
237,425	238,768	Sanitary Sewers	3,136,383	1,424,554		1,432,607		-	1,424,554
800	1	Secondary Property Tax	(74,379,600)	126,785		2,214		-	126,785
228,516	78,173	Solid Waste Enterprise Bonds	3,264,075	1,371,095		469,038		-	1,371,095
1,002,677	1,290,460	Storm Sewer Improvements	16,211,189	6,016,060		7,742,759		-	6,016,060
735,721	456,658	Street Improvements	8,976,399	4,414,328		2,739,949		-	4,414,328
533	567	Street Light Refinancing	86,813	3,195		3,406		-	3,195
829,253	599,765	Water System	7,279,133	 3,825,458		3,599,228		-	3,825,458
 11,397,609	8,398,169	Total Debt Service	74,164,415	 67,357,581		50,391,865		-	67,357,581
11,256,054	15,046,726	Capital Improvement	578,031,992	140,107,197		127,618,356		-	140,107,197
 -	<u>-</u>	Contingencies	93,768,000	 -		<u>-</u>		-	
\$ 230,734,185 \$	231,537,289	Total Operating Budget	\$ 3,532,061,322	\$ 1,604,689,276	\$	1,592,454,117	\$	1,214,821,701	\$ 389,867,575

Capital Expenditures and Encumbrances



		2014-15				2013-14			201	4-15 Year-to-Da	ate Ca	pital Amounts				
			Ac	ctual Year-		Actual Year-	F	rom Operating Fun	ds		Fr	om Capital Fund	s		Ų	Jnencumbered
Program		Budget		to-Date		to-Date		Budget		Actual		Budget		Actual		Budget
General Government																
Arts and Cultural Facilities \$	3	1,125,574 \$		2,829	\$	554,926	\$	51,574 \$		2,775	\$	1,074,000 \$		54	\$	1,122,74
Economic Development		8,545,966		1,174,097		979,224		8,381,140		1,172,937		164,826		1,160		7,371,869
Energy Conservation		1,200,000		633,768		4,024,946		1,200,000		633,768		-		-		566,232
Facilities Management		12,450,845		5,998,735		2,771,975		5,300,845		5,178,996		7,150,000		819,739		6,452,110
Finance		2,436,721		1,779,503		4,252,285		1,161,446		978,727		1,275,275		800,776		657,218
Fire Protection		11,744,923		471,319		1,779,338		7,944,250		-		3,800,673		471,319		11,273,604
Historic Preservation		1,406,342		71,335		174,044		-		-		1,406,342		71,335		1,335,007
Housing		36,572,478		1,662,602		9,490,029		17,299,618		721,107		19,272,860		941,495		34,909,876
Human Services		609,000		14,320		702,971		-		3,927		609,000		10,393		594,680
Information Technology		49,848,470		9,949,343		9,404,681		1,200,391		-		48,648,079		9,949,343		39,899,127
Libraries		1,476,482		305,759		146,304		200,000		81		1,276,482		305,678		1,170,723
Neighborhood Services		6,350,452		323,134		620,786		3,201,373		116,325		3,149,079		206,809		6,027,318
Parks and Mountain Preserves		73,248,002		10,679,075		12,309,974		42,931,503		8,510,544		30,316,499		2,168,531		62,568,927
Police Protection		3,250,325		427,991		8,757,498		3,182,088		89,236		68,237		338,755		2,822,334
Public Transit		123,636,622		8,744,262		12,384,378		95,545,813		8,237,948		28,090,809		506,314		114,892,360
Regional Wireless Cooperative		17,957,644		931,477		3,090,181		-		-		17,957,644		931,477		17,026,167
Street Transportation & Drainage		159,820,808		41,102,241		63,019,759		75,677,465		34,902,151		84,143,343		6,200,090		118,718,567
Total Capital Improvement Program _\$	5	511,680,654 \$		84,271,790	\$	134,463,299	\$	263,277,506	5	60,548,522	\$	248,403,148	5	23,723,268	\$	427,408,864
Enterprise																
Aviation	\$	319.309.235	\$	170.412.173	\$	96.873.045	9	28.117.700	\$	9.972.888	\$	291.191.535	\$	160,439,285	\$	148,897,062
Phoenix Convention Center		26,317,367		12,954,881	·	10,696,792	·	5,868,367	,	2,730,381	•	20,449,000	·	10,224,500	·	13,362,486
Solid Waste Disposal		36.549.997		1.018.949		144,067		29,202,053		728.720		7,347,944		290,229		35.531.048
Wastewater		131,221,683		6,324,470		8,798,969		73,266,111		6,321,485		57,955,572		2,985		124,897,213
Water System		203,161,550		61,211,402		24,971,810		178,300,255		59,805,201		24,861,295		1,406,201		141,950,148
Enterprise Subtotal	\$	716,559,832	\$	251,921,875	\$	141,484,683	5	314,754,486	\$	79,558,675	\$	401,805,346	\$	172,363,200	\$	464,637,957
Total Capital Budget Program	•	1,228,240,486	<u>r</u>	336.193.665	\$	275,947,982	_	578.031.992		140,107,197	\$	650.208.494	\$	196,086,468	\$	892,046,82

Bonds Authorized and Sold



As of December 31

(dollars in thousands)

(donare in thedeande)	Aut	horized	Sold	A	vailable
1988 Authorizations	'		 _		
General Obligation Bonds					
Freeway Mitigation, Neighborhood Stabilization,					
and Slum and Blight Elimination	\$	29,285	\$ 28,285	\$	1,000
Bonds Fully Issued		884,175	884,175		-
Total General Obligation Bonds		913,460	912,460		1,000
Revenue Bonds					
Bonds Fully Issued		143,890	 143,890		-
Total 1988 Authorizations	1	,057,350	 1,056,350		1,000
2001 Authorization					
General Obligation Bonds					
Education, Youth and Family Cultural Facilities		66,300	64,600		1,700
Computer Technology		125,300	124,685		615
Environmental Cleanup		24,800	24,170		630
Fire Protection		61,500	60,700		800
Historic Preservation		12,000	11,205		795
Library Facilities		33,000	32,100		900
Street Improvements		91,500	89,275		2,225
Neighborhood Protection and Senior Centers		74,000	71,645		2,355
Parks, Open Space, and Recreational Facilities		77,000	72,575		4,425
Police Protection		78,800	77,685		1,115
Storm Sewer and Flood Protection		66,000	65,950		50
Bonds Fully Issued		43,700	 43,700		-
Total 2001 Authorizations		753,900	 738,290		15,610
2006 Authorization					
General Obligation Bonds					
Affordable Housing and Neighborhood Revitalization		81,000	63,385		17,615
Computer Technology		11,100	8,510		2,590
Education and Health Science Facilities		198,700	190,610		8,090
Environmental Cleanup		12,800	8,345		4,455
Family, Senior, and Youth Cultural Facilities		104,622	85,510		19,112
Fire Protection		74,705	61,200		13,505
Library Facilities and Improvements		29,178	21,100		8,078
Parks, Open Space, and Recreational Facilities		115,500	102,290		13,210
Police Protection		107,295	81,900		25,395
Street Improvements		78,200	58,135		20,065
Storm Sewer and Flood Protection		65,400	 61,770		3,630
Total 2006 Authorizations		878,500	 742,755		135,745
Total Bond Program	\$ 2	2,689,750	\$ 2,537,395	\$	152,355

Appendix A

Additional historic and trend information for various revenue streams.

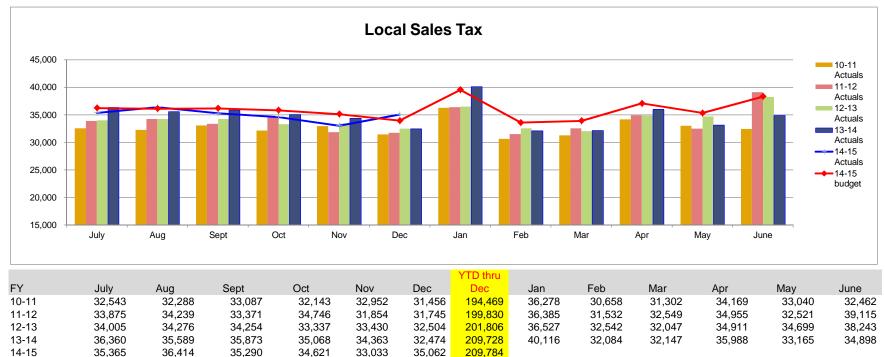
Local Sales Tax (Dollars in Thousands)



37,094

35,346

38,338



33,956

213,474

39,553

33,595

33,920

Note: City of Phoenix revenue is budgeted on an annual basis. 2014-15 monthly budget amounts are based on an allocation of the annual budget. Monthly budget amounts are calculated based on an allocation of FY 2010-11 through 2013-14 actual expenditures.

35,841

35,127

36,183

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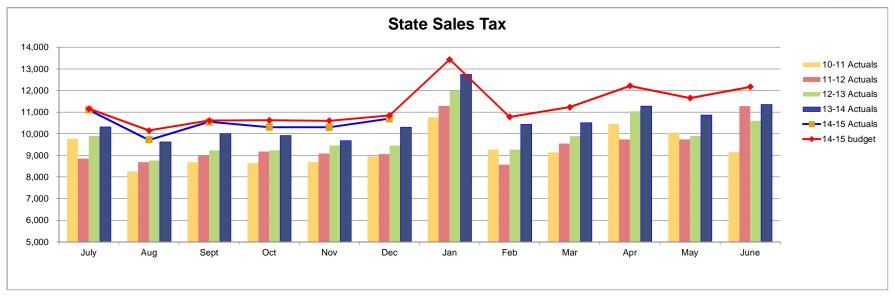
14-15 budget

36,235

36,132

State Sales Tax (Dollars in Thousands)



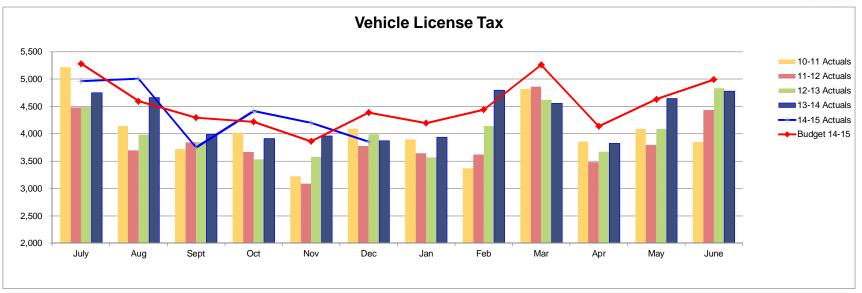


							YTD thru						
FY	July	Aug	Sept	Oct	Nov	Dec	Dec	Jan	Feb	Mar	Apr	May	June
10-11	9,769	8,262	8,684	8,642	8,687	8,947	52,991	10,757	9,258	9,134	10,448	10,048	9,150
11-12	8,852	8,683	8,993	9,177	9,083	9,055	53,843	11,290	8,572	9,554	9,744	9,743	11,272
12-13	9,907	8,755	9,240	9,229	9,456	9,462	56,050	11,986	9,270	9,887	11,037	9,902	10,599
13-14	10,309	9,616	10,012	9,923	9,673	10,296	59,827	12,744	10,430	10,506	11,285	10,863	11,350
14-15	11,103	9,712	10,552	10,307	10,295	10,695	62,664						
14-15 budget	11,158	10,146	10,610	10,622	10,601	10,849	63,986	13,439	10,782	11,228	12,214	11,652	12,173

Note: City of Phoenix revenue is budgeted on an annual basis. 2014-15 monthly budget amounts are based on an allocation of the annual budget. Monthly budget amounts are calculated based on an allocation of FY 2010-11 through 2013-14 actual expenditures.

Vehicle License Tax (Dollars in Thousands)



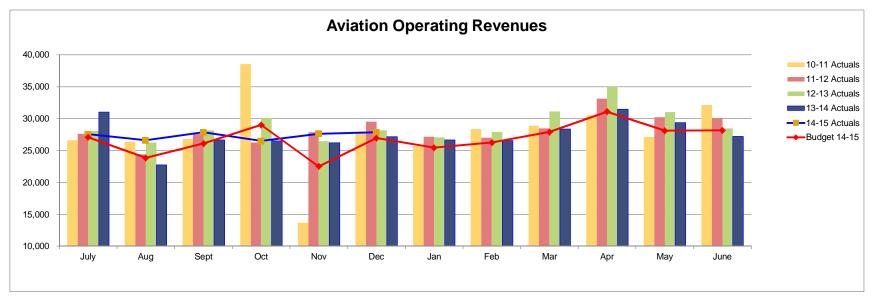


							YTD thru						
FY	July	Aug	Sept	Oct	Nov	Dec	Dec	Jan	Feb	Mar	Apr	May	June
10-11	5,217	4,141	3,722	4,018	3,224	4,095	24,417	3,894	3,372	4,820	3,854	4,091	3,851
11-12	4,482	3,698	3,842	3,669	3,089	3,781	22,561	3,645	3,620	4,860	3,482	3,796	4,435
12-13	4,493	3,982	3,852	3,535	3,582	3,993	23,437	3,572	4,141	4,623	3,676	4,088	4,834
13-14	4,752	4,663	3,992	3,912	3,958	3,872	25,148	3,936	4,799	4,559	3,826	4,643	4,778
14-15	4,963	5,004	3,749	4,415	4,198	3,857	26,185						
Budget 14-15	5,282	4,596	4,296	4,220	3,862	4,389	26,645	4,195	4,442	5,259	4,137	4,633	4,990

Note: City of Phoenix revenue is budgeted on an annual basis. 2014-15 monthly budget amounts are based on an allocation of the annual budget. Monthly budget amounts are calculated based on an allocation of FY 2010-11 through 2013-14 actual expenditures.

Aviation Revenues (Dollars in Thousands)



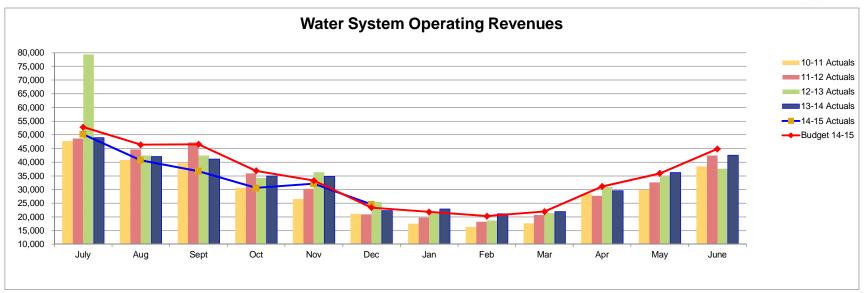


							tnru עוץ						
FY	July	Aug	Sept	Oct	Nov	Dec	Dec	Jan	Feb	Mar	Apr	May	June
10-11	26,581	26,388	26,824	38,540	13,697	27,977	160,008	25,681	28,359	28,876	30,528	27,087	32,096
11-12	27,628	24,404	27,570	26,280	27,849	29,526	163,256	27,146	27,028	28,470	33,111	30,194	30,075
12-13	28,080	26,231	28,144	30,124	26,471	28,146	167,198	27,054	27,884	31,100	34,980	31,020	28,463
13-14	31,036	22,760	26,677	26,505	26,222	27,171	160,372	26,659	26,561	28,352	31,467	29,350	27,200
14-15	27,544	26,594	27,855	26,489	27,610	27,853	163,946						
Budget 14-15	27,068	23,834	26,087	29,009	22,510	26,948	155,456	25,447	26,234	27,898	31,072	28,102	28,145

Note: City of Phoenix revenue is budgeted on an annual basis. 2014-15 monthly budget amounts are based on an allocation of the annual budget. Monthly budget amounts are calculated based on an allocation of FY 2010-11 through FY 2013-14 actual expenditures.

Water System Revenues (Dollars in Thousands)





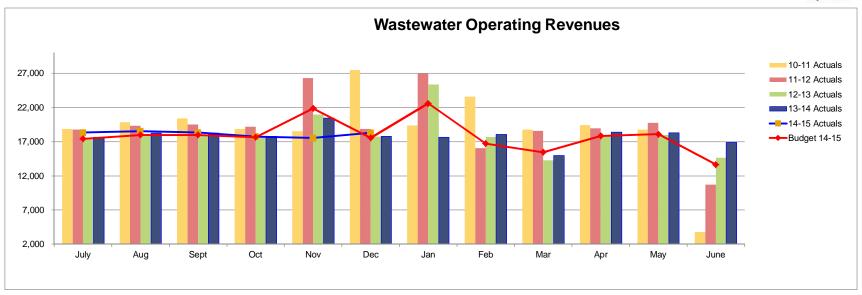
							YTD thru						
FY	July	Aug	Sept	Oct	Nov	Dec	Dec	Jan	Feb	Mar	Apr	May	June
10-11	47,691	40,774	39,640	30,588	26,585	21,157	206,434	17,482	16,371	17,629	28,414	29,903	38,411
11-12	48,584	44,616	47,230	35,860	30,215	20,946	227,452	19,694	18,282	20,726	27,648	32,635	42,378
12-13	79,417	42,419	42,446	34,197	36,338	25,523	260,340	21,738	18,711	21,386	30,809	34,663	37,680
13-14	49,017	42,137	41,144	34,917	34,774	22,327	224,316	22,872	21,185	21,993	29,578	36,292	42,563
14-15	50,166	40,684	36,711	30,601	32,130	24,573	214,865						
Budget 14-15	52,833	46,373	46,550	36,860	33,299	23,429	239,344	21,835	20,305	21,945	31,141	35,938	44,855

Note: City of Phoenix revenue is budgeted on an annual basis. 2014-15 monthly budget amounts are based on an allocation of the annual budget.

Monthly budget amounts are calculated based on an allocation of FY 2010-11, FY 2011-12, and FY 2013-14 actual expenditures. FY 2012-13 expenditures were excluded from the calculation due to a significant outlier in July 2012.

Wastewater Revenues (Dollars in Thousands)





							YTD thru						
FY	July	Aug	Sept	Oct	Nov	Dec	Dec	Jan	Feb	Mar	Apr	May	June
10-11	18,867	19,831	20,379	18,860	18,540	27,453	123,929	19,363	23,589	18,759	19,435	18,776	3,789
11-12	18,754	19,339	19,500	19,161	26,283	18,864	121,900	26,967	16,038	18,552	18,938	19,734	10,717
12-13	17,547	18,057	17,930	17,684	20,958	17,744	109,920	25,337	17,663	14,263	17,865	17,982	14,638
13-14	17,634	18,252	18,224	17,798	20,452	17,763	110,123	17,618	18,058	14,986	18,386	18,299	16,909
14-15	18,325	18,520	18,337	17,754	17,529	18,276	108,740						
Budget 14-15	17,423	17,977	17,979	17,652	21,868	17,564	110,463	22,588	16,721	15,442	17,828	18,095	13,653

Note: City of Phoenix revenue is budgeted on an annual basis. 2014-15 monthly budget amounts are based on an allocation of the annual budget. Monthly budget amounts are calculated based on an allocation of FY 2011-12 through FY 2013-14 actual expenditures. FY 2010-11 expenditures were excluded from the calculation due to a significant outlier in June 2011.