
















TOTAL
UNITS*

Affordable 2,418 created | 4,686 preserved
 Workforce 7,751 created
 Market..... 21,095 created

35,950

Total To Date

	 % Complete	 Target Date	 Status Comments
 <p>INITIATIVE 1: Prioritize New Housing In Areas Of Opportunity</p>	85% 	June 30, 2021	GIS mapping and analysis underway
 <p>INITIATIVE 2: Amend Current Zoning Ordinance To Facilitate More Housing Options</p>			
<p>A: Affordable Housing Incentives</p>	75% 	Dec 31, 2021	Parking standards text amendment (TA) in public hearing process Affordable housing framework TA was initiated by Planning Commission
<p>B: Update Zoning Ordinance to Expand Housing Options</p>	75% 	Dec 31, 2021	2 of 3 mobile home TAs were approved 2023 Q2 Accessory dwelling units TA was approved by City Council 9/6/23 Strategic density TA was initiated by Planning Commission
<p>C: Expand The Walkable Urban Code</p>	100% 	March 31, 2021	The WU Code TA (Z-TA-3-19) was approved by City Council on 2/2/22
 <p>INITIATIVE 3: Redevelop City-Owned Land With Mixed-Income Housing</p>	100% 	Dec 31, 2020	Council approved set aside plan RFP for co-locating senior affordable housing with the existing Helen Drake Senior Center awarded by Council on 6/14/23 RFP for 12 Sunnyslope/Village Center parcels was issued on 12/22/23 and closes on 3/22/24
 <p>INITIATIVE 4: Enhance Public-Private Partnerships and Increase Financing</p>	100% 	Dec 31, 2020	Ongoing partnerships and Home Matters Arizona and AZ Housing Fund



	% Complete	Target Date	Status Comments
INITIATIVE 5: Building Innovations and Cost-Saving Practices	A: Development Assistance Team Assignment 100%	June 30, 2021	Teams identified
	B: Affordable Housing Advocacy 100%	Ongoing	Continuous advocacy
	C: Reduced Planning and Permitting Fees 30%	June 30, 2022	PRO Housing grant application submitted on 10/27/23 for permitting and fee assistance program
	D: Infrastructure Program 100%	Dec 31, 2021	Pilot program for unanticipated off-site infrastructure launched
	E: Ongoing Research - Cost-Saving Practices 100%	Ongoing	Utilizing ADEQ funds to assist with enviro assessments of HPP parcels for future RFPs
INITIATIVE 6: Increase Affordable Housing Developer Representation	75%	Dec 31, 2020	Revising application for appointment
INITIATIVE 7: Expand Efforts to Preserve Existing Affordable Housing Stock	A: Strategic Acquisitions 100%	Dec 31, 2021	Pilot project: acquisition complete
	B: Implement Community Land Trust Program 100%	June 30, 2021	RFP for \$5 million ARPA funded CLT program awarded by Council on 6/14/23
	C: Implement Landlord Incentives and Resources 100%	June 30, 2021	On 9/15/23, City Council allocated an additional \$2.3 million in ARPA funds to the program Of previous \$4 million tranche in ARPA funds allocated, 99.85% complete
	D: Expand the Rental Rehabilitation Program 100%	June 30, 2021	Full program launched; actively marketed and operationalized 6/30/21
INITIATIVE 8: Support Affordable Housing Legislation	100%	Ongoing	Continued advocacy through city lobbyist; Advocacy partners; tracking Federal/Local housing legislation
INITIATIVE 9: Education Campaign	100%	Dec 31, 2020	Presentations to stakeholder groups; Developing video content for website Engaging with partners on ways to collaborate

*New units created are based on certificate of occupancy data from October 2019 to present. Preserved units include the following city programs: landlord incentive, rental rehabilitation, rental assistance demonstration and community land trust pilot. Affordable and/or market rate unit counts based on available data from Housing Department projects and Apartment Insights rental rate information.